



CITY OF CLEVELAND
Mayor Justin M. Bibb

2024 BUDGET BOOK



CITY OF CLEVELAND, OHIO

JUSTIN M. BIBB
MAYOR



BLAINE A. GRIFFIN
COUNCIL PRESIDENT

COMMITTEE ON FINANCE, DIVERSITY, EQUITY AND INCLUSION

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ORDINANCE No. 160-2024

Passed March 18, 2024 - Effective March 20, 2024



City of Cleveland

Mission Statement

To inspire confidence by delivering reliable, efficient city services and creating the conditions for all members of our community to thrive.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Cleveland
Ohio**

For the Fiscal Year Beginning

January 01, 2023

Christopher P. Morrill

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented the Distinguished Budget to the City of Cleveland for its annual budget for the Fiscal Year beginning January 1, 2022. In order to receive this award, a governmental entity must publish a budget document that meets program criteria as a Policy Document, as an Operations Guide, as a Financial Plan and as a Communications Device. The award is valid for a one year period only. The City of Cleveland has satisfied the necessary criteria to receive the award in the following years: 2005 to 2008, 2012 through 2023. Prior to the year 2000, the City also received 15 other awards, for a total of 31 years. We believe our document continues to conform to program requirements. As we continue to strive for continuous improvement, we will submit once more to GFOA to determine the eligibility for another award.



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This document is designed to help the reader understand the City's budgetary processes and budgets. The main components are:

Mayor's Letter of Transmittal: A summary of the budget recommendations the Mayor submits to the City Council. It compiles detailed information included in the various departments and is prepared by the Director of Finance for conducting the affairs of the City for the following year.

Introductory Section: A summary of the overall document structure, contents and purpose, the City's profile, background and demographics, and City Government structure.

City Fund Structure: A description of the various funds that comprise the City's budget. The major funds are:

- The General Fund
- Special Revenue Funds
- Enterprise Funds
- Internal Service Funds
- Debt Service Funds, and
- Agency Fund

Funds from Federal and State grants are not included in the City's Budget because they have their own fund sources and operate on a fiscal year determined by the grant provider rather than the City's fiscal year.

Budget Policies: A summary of the provisions regulating the City's budget, tax levies, budget preparation processes, appropriations as set forth in the Ohio Revised Code and the City Charter, fiscal environment, the Long-Term Financial Plan, and the Capital Improvement Plan.

Department Detail: Narratives within the various funds that define each Department/ Division within the City. Each Department / Division budget breakdown includes detailed, 3-year historical budgetary line-item expenses and revenues and staffing levels.

Glossary: A list explaining terminology that may be unique to the City.



To members of Cleveland City Council and the residents of Cleveland:

Over the past two years, we have made great progress working together toward a stronger, safer and more prosperous Cleveland. As always, I am grateful for your partnership and support of these efforts, including our Raising Investment in Safety for Everyone (RISE) initiative and the establishment of the Neighborhood Safety Fund (NSF). In December, the NSF, a donor advised fund managed by Cleveland Foundation, awarded its first \$1 million in grantmaking to 30 grassroots organizations and programs focused on critical violence prevention work in our neighborhoods.

In 2023, we completed a citywide property survey detailing 163,000 parcels and properties across Cleveland to help us make data driven decisions about demolitions, nuisance abatement and home rehab work. Armed with that information, we introduced Residents First — a robust housing agenda that cracks down on predatory investors and gives the city a new set of powerful tools to manage nuisance properties.

In recent months, we launched smart parking in downtown Cleveland, a new City of Cleveland website and a robust plan to overhaul the 311 resident response system to better serve Clevelanders. Both West Side Market and Highland Golf Course have officially transitioned to sustainable nonprofit management — an important step to ensure a bright future for these iconic Cleveland institutions — and we are currently finalizing a 10-year Strategic Plan and Organizational Assessment for City Hall to make municipal government more responsive, dynamic, equitable, and accountable. Together, we stand at the beginning of a new and exciting chapter in the story of Cleveland.

In the coming days we will share the completed North Coast Lakefront Master Plan and advance the conversation around my administration's proposed Shore-to-Core-to-Shore TIF District, designed to create, capture, and leverage growth in Cleveland's Downtown to support public improvements that will transform the city's waterfronts, improve the downtown core, and fund investments in parks and public spaces across Cleveland. A newly established

Waterfront Development Authority will support this work and the TIF district will provide the local dollars necessary for us to go after big federal, state and private investments to make Cleveland one of the nation's most attractive two-waterfront cities.

We are hard at work on the Southeast Side Promise, a multi-faceted plan to address the issue of concentrated disinvestment in the neighborhoods of Cleveland's southeast side. The Southeast Side promise is a commitment to provide residents with the safe, equitable, and vibrant community they rightfully deserve. Seeded with a \$15 million American Rescue Plan Act investment, the Southeast Side Promise will address blight and deterioration, increase housing quality and home ownership, revitalize commercial corridors and change the narrative about these legacy Cleveland neighborhoods.

On January 12, the Mayor's Office of Capital Projects released a Cleveland Community Needs Assessment report that lays a citywide foundation for a comprehensive, resident-focused parks and recreation master plan that will guide equitable investments in our public neighborhood amenities over the next 15 years. As in the Lakefront master planning process, the Cleveland Community Needs Assessment is rooted in resident feedback, with hundreds of Clevelanders sharing their perspectives on how our public spaces are working, and not working, for them and for their families.

Following our 2022 Moody's rating boost, last June Fitch Ratings upgraded Cleveland's limited tax general obligation bonds and issuer default rating from A+ to AA-, a testament to the hard work being done to improve the city's fiscal health. Today the City of Cleveland holds ratings of AA+, AA- and AA- from the three largest credit rating agencies. Alongside a structurally balanced budget, this gives us a strong financial footing to support our work.

As we move into 2024, we continue to make headway on these and many other initiatives for the benefit of Clevelanders across the city. This year is also a time of continuous improvement on basic city services and a launch year for some exciting new projects, which you will see reflected throughout this estimate.

As required by provisions of Section 38 of the Charter of the City of Cleveland, I hereby transmit the estimate of receipts and expenditures for all departments and divisions of the City for the year 2024, representing the General Fund operating budget of \$779.2 million and a total citywide budget of \$2.06 billion.

With gratitude,



Mayor Justin M. Bibb



How to use the Budget Book

As a Policy Guide

The Mission of the City of Cleveland is: "To inspire confidence by delivering reliable, efficient city services and creating the conditions for all members of our community to thrive." As a policy guide, the Budget serves to inform the citizens of Cleveland on the policies, goals, and objectives in place during the coming year to serve its mission.

Prudent fiscal management requires the use of budgets to transparently allocate resources and manage Municipal operations. The budget outlines the financial needs of the City and itemizes funds to be used by the various divisions to meet those needs, and provides a mechanism by which the City can be held accountable for its management and administration of those funds.

As a Financial Plan

The City's financial forecasts use internal historical data, National and State economic indicators, and expense and revenue projections to estimate the future financial state of the City, including decisions for controlling expenses and increasing revenue.

The Office of Budget and Management generates monthly Financial Outlook Reports to support the internal decision-making processes by using these data sources and trends:

- **Budget-to-Actual Information**
 - Current year trends
 - Historical trends
- **Labor**
 - Workforce Trends: Comparisons of Bureau of Labor Statistic National, State, and local unemployment rates and trends
- **Housing and Affordability**
 - Housing Data: Average listing price for homes for sale foreclosure filings, and number of active building permits
 - Consumer Price Index (CPI): the cost of goods and services
- **Political and Geopolitical Factors**
 - Interest Rates
 - Inflation
 - Energy Prices
 - Bond Ratings

Fiscal Policies for the City of Cleveland, which are dictated by state law, City ordinances, and administrative policies, provide guidelines for planning and directing the City's day-to-day financial operations. Some of the specific policies that develop the budget are:

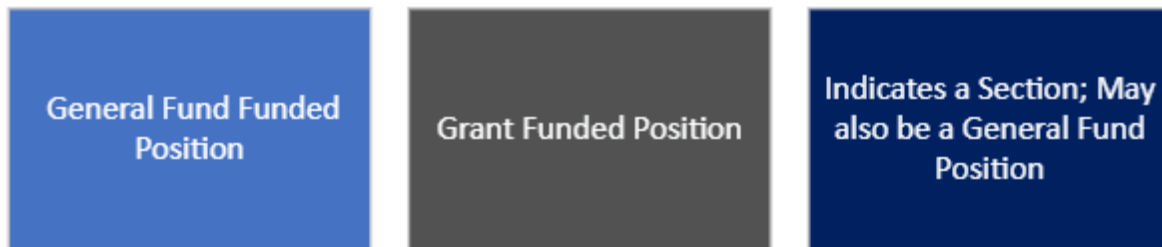
- **Balanced Budgets:** Required by law.

- **Modified Accrual Accounting Methodology:** Records revenues when available and expenditures when services are received and treats encumbrances as expenditures at the time the funds are encumbered.
- **Internal Accounting Controls:** Safeguard assets against loss from unauthorized use.
- **Yearly Audits:** Examine all financial records and actions of the City, its officials, and employees in compliance with local, State, and Federal law.
- **Cash Management and Investment:** Deploy policies and programs to achieve the maximum financial return of invested funds.

As an Operations Guide

The Budget indicates how departments and funds are organized and informs the reader of all the activities, services and functions carried out by each department. Each division summary section lists its mission statement, a brief division description, the division's key programs, performance measures, and an organizational chart. The Mayor's Estimate and final budget book focuses only on the annual operating budget for each division.

For the organizational charts, staffing counts as of 12/10/23 have been used. The following key is used to indicate how a position is funded or give further clarity to the organizational structure:



As a Communication Device

The annual budget provides summary information to help constituents understand the City's finances, particularly as they relate to the City's ability to deliver services. The document serves as a communication tool that explains significant budgetary issues, priorities, goals and objectives, and financial strategies of the City. The document seeks to explain, in simple terms, a number of complex financial operations and considerations, such as debt, savings, appropriations, and capital expenditures. The annual budget also allows the Mayor and his leadership team to establish a baseline of accountability.



GENERAL INFORMATION

In 1796, US General Moses Cleaveland led a survey of a 3.3-million-acre piece of land on the shores of Lake Erie called, "The Western Reserve." In 1836, the City of Cleveland was incorporated as a City, named after Moses Cleaveland. Cleveland is home to the county seat, Cuyahoga County, which is the second largest county in Ohio.

EDUCATION

The Cleveland Metropolitan School District (CMSD) is the third largest public school system in Ohio and serves more than 36,000 students.

Cleveland is also home to two major universities and a large community college. Cleveland State University is a public 4-year institution located downtown and is nationally recognized for its work in supporting economically disadvantaged students. Case Western Reserve University a private 4-year institution and is the largest research university in Ohio and 14th largest in the US. Cuyahoga Community College (Tri-C) was Ohio's first community college and serves more than 55,000 students in workforce preparation training and four-year university transfers.

FINANCIAL AND PROFESSIONAL SERVICES

Cleveland is home to a robust professional services sector, including a regional financial network. The City is the headquarters for the Federal Reserve Bank of Cleveland, one of twelve Federal Reserve Banks in the Country. The Federal Reserve Bank of Cleveland serves Ohio, the western portion of Pennsylvania, eastern Kentucky, and West Virginia.

HEALTH CARE

Of the more than 20 hospitals providing all levels of care in Cuyahoga County, four are world-class healthcare institutions. The Cleveland Clinic, (one of the nation's top hospitals), University Hospitals, and MetroHealth are all headquartered in the City. Case Western Reserve University School of Medicine is a leading research and teaching medical school, providing a foundation of expert health care professionals. Additionally, medical innovation and biomedical healthcare continues to grow along a burgeoning Health-Tech Corridor.

TRANSPORTATION

Cleveland's geographic positioning and infrastructure is well suited to support regional economic and commercial activity. Nearly half of all US businesses, households, and manufacturing plants are located within an eight hour drive from the City.

The City area has immediate access to six US highways and 7 interstate highways, which are continually supported by the Ohio Department of Transportation through safety and modernization plans.

Cleveland is serviced by 2 major airports in City limits. Cleveland Hopkins International Airport (CHIA) is the primary commercial service airport for Northeast Ohio and is located about ten miles from downtown. CHIA is served by eight US airlines, two non-US airlines, nine regional airlines, two charter airlines, and five US based all-cargo airlines. In 2021, CHIA initiated a \$2 billion, twenty-year master plan for expansion. Burke Lakefront Airport, located just north of downtown, is served by air taxi operators and corporate/private general aviation aircraft operators.

The City has freight railroads along the river and shores of Lake Erie to support cargo and manufacturing shipments. The City is also served by the Greater Cleveland Regional Transit Authority (GCRTA), which has both fixed-route light rail networks and non-fixed route bus networks to support efficient passenger travel through public transportation.

UTILITIES

The City benefits from reliable water and energy resources. Water is sourced from Lake Erie, which is one of the largest sources of fresh water in the world. The Division of Water is responsible for supplying potable water to the City as well as a number of other municipalities in Northeast Ohio. There are two major electric energy providers in Cleveland: one of which, Cleveland Public Power, is owned by the City. The Northeast Ohio Regional Sewer District owns and operates the sewage treatment plants that serve

Cleveland with coordination from the City's Division of Water Pollution Control. There are three suppliers of natural gas in Cuyahoga County.

RECREATION AND ENTERTAINMENT

The City is noted for its many cultural institutions, including the internationally acclaimed Cleveland Orchestra. Cleveland also boasts Playhouse Square Theatre District, which is the largest performing arts center in the US outside of New York City and has the largest outdoor chandelier in North America.

Cleveland is home to prestigious museums, including the Cleveland Museum of Art and the Rock and Roll Hall of Fame. Other notable museums include the Museum of Contemporary Art, the Cleveland Botanical Gardens, the Museum of Natural History, and the Dunham Tavern Museum.

The City also shares an expansive park and greenspace network with the Cleveland Metropolitan Park "Metroparks" system. The Metroparks maintains 24,000 acres of land preserved for activities like walking, biking, hiking, and fishing. The Metroparks also operates a Zoo in city limits.

SPORTS

Cleveland is represented by Major League and Minor League professional sports teams. The Cleveland Browns football team joined the National Football League in 1950, left the city in 1995 and, in 1999, returned to the City. The Cleveland Cavaliers basketball team joined the National Basketball Association in 1970 and won its first championship in 2016. The Cleveland Guardians baseball team joined Major League Baseball in 1901 and have won two World Series titles and numerous Division titles. The Cleveland Crunch indoor soccer team joined as a member of the Major League Indoor Soccer and American League in 1989. After a hiatus from 2005 to 2020, the Crunch joined the Major Arena Soccer League 2 in 2021, appearing in two championship games and winning one championship title. The Cleveland Monsters hockey team joined the American Hockey League in 2007 and have won one Calder Cup championship. In 2022, Major League Soccer announced its intention to open an MLS Next franchise in Cleveland. The team is expected to debut in 2025.

In recent years, the City has hosted All-Star Games for the MLB and NBA and hosted an NFL Draft. Cleveland remains a destination for major events, with more hosting privileges on the horizon: the 2024 NCAA Division I Women's Final Four, the first and second rounds of the 2025 NCAA Men's Division I Basketball tournament, and the NCAA Division I Wrestling Championships in 2026.

CITY GOVERNMENT AND ADMINISTRATION

Government

The City is governed by the Charter, which was first adopted by voters in 1913. Cleveland is also subject to laws from the State of Ohio that are applicable to all cities in the state. Under Article XVIII of the Ohio Constitution, the City may exercise all powers of local self-government and may exercise police powers as long as they do not conflict with State law. Cleveland operates under a mayor-council form of government.

Legislative authority rests with a 17-member City Council. Members are elected from wards and serve four-year terms. The legislative body is responsible for setting the pay for City officials and employees. It is also responsible for enacting laws and resolutions that affect City services, tax levies, appropriating and borrowing money, licenses and regulations for business, and other municipal functions. The current President of Council is Blaine A. Griffin.

The City's chief executive and administrative officer is the Mayor. The mayor is elected by residents of Cleveland and serves a four-year term. The Mayor appoints all of the Directors of City departments. The current Mayor is Justin M. Bibb

Employees

As of December 31, 2023, the City had approximately 6,983 employees. Approximately 4,800 employees are represented by 34 collective bargaining units, sometimes known as unions.



The City has collective bargaining agreements with all bargaining units that determine the salary, benefits, and some operations of the employees. These contracts are negotiated between the bargaining unit and the City and are in place for a number of years. No changes are made until a new contract is approved.

ECONOMIC AND DEMOGRAPHIC DATA

Population

The City is located in the Cleveland-Elyria Metropolitan Statistical Area, which has a population of roughly 2 million people. According to the 2020 Census, Cleveland has a population of 372,624. Reflecting a history of immigration and the Great Migration, Cleveland has more than 100 different ethnic groups speaking more than 60 languages. In 2020, approximately half of the population of Cleveland identified as Black, one-third identified as White, and about one-eighth identified as Hispanic or Latino.

Employment

In the past few years, Cleveland has experienced higher rates of unemployment when compared to the County, MSA, State, and Country.

Like other legacy industrial cities, the City still maintains a number of Goods Producing Industries, such as: Mining, Logging, Construction; Primary Metal Manufacturing; Fabricated Metal Products; and Transportation Equipment. Cleveland is predominantly served by Service Providing Industries, such as: Wholesale Trade; Retail Trade; Transportation, Warehousing & Public Utilities; Financial Activities, Health Care & Social Assistance; and Government.

The US Census estimates that 31.4 percent of people in Cleveland have incomes that fall below the poverty level.

There are 13 corporations among the Fortune 1000 largest corporations of 2023 headquartered in Cuyahoga County. Of those 13, five are headquartered in Cleveland: Cleveland Cliffs, Inc.; The Sherwin Williams Company; KeyCorp; TransDigm Group, Inc.; and Applied Industrial Technologies, Inc.

Housing

In Cleveland, the median value of owner-occupied housing units is \$74,700. In 2021, there were 168,196 occupied housing units. The average sales price for a house sold in Cleveland in 2022 was \$121,900.

Major Employers

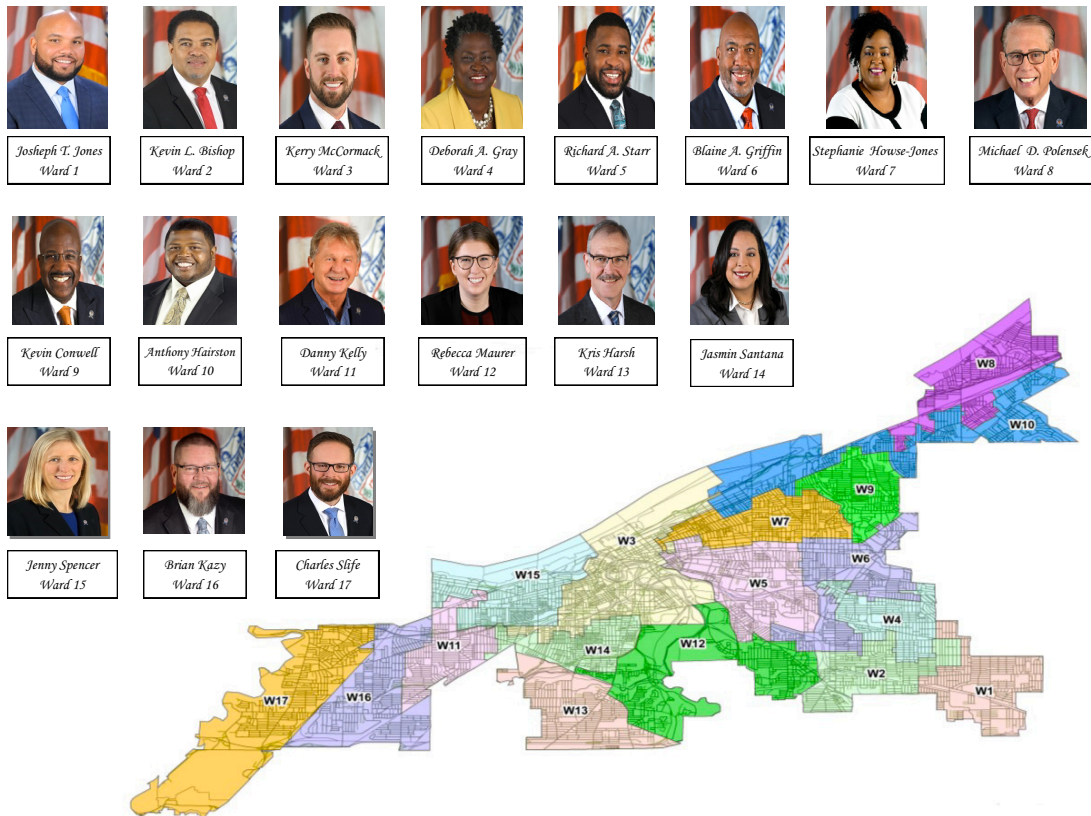
| <u>Company</u> | <u>Number of Employees</u> |
|------------------------------------|----------------------------|
| Cleveland Clinic Foundation | 45,673 |
| Minute Men Cos. | 26,578 |
| University Hospitals | 25,030 |
| U.S Federal Government | 15,740 |
| MetroHealth System | 7,491 |
| Cuyahoga County | 7,341 |
| City of Cleveland | 7,333 |
| KeyCorp | 5,767 |
| Cleveland Metroplitan School Dist. | 5,752 |
| Sherwin-Williams Company | 4,614 |

SOURCE: Crain’s 2024 Book of Lists

Roster of Elected Officials

| CITY COUNCIL | WARD | TELEPHONE | E-MAIL |
|-----------------------|-------|-----------|--------------------------------------|
| Justin M. Bibb | Mayor | 664-3990 | mayorbibb@clevelandohio.gov |
| Joseph T. Jones | 1 | 664-4944 | jjones@clevelandcitycouncil.org |
| Kevin L. Bishop | 2 | 664-4945 | kbishop@clevelandcitycouncil.org |
| Kerry McCormack | 3 | 664-2691 | kmccormack@clevelandcitycouncil.org |
| Deborah A. Gray | 4 | 664-4941 | dgray@clevelandcitycouncil.org |
| Richard A. Starr | 5 | 664-2309 | rstarr@clevelandcitycouncil.org |
| Blaine A. Griffin | 6 | 664-4234 | bgriffin@clevelandcitycouncil.org |
| Stephanie Howse-Jones | 7 | 664-2908 | showsejones@clevelandcitycouncil.org |
| Michael D. Polensek | 8 | 664-4236 | mpolensek@clevelandcitycouncil.org |
| Kevin Conwell | 9 | 664-4252 | kconwell@clevelandcitycouncil.org |
| Anthony T. Hairston | 10 | 664-4743 | ahairston@clevelandcitycouncil.org |
| Danny Kelly | 11 | 664-3708 | dkelly@clevelandcitycouncil.org |
| Rebecca Maurer | 12 | 664-4233 | rmaurer@clevelandcitycouncil.org |
| Kris Harsh | 13 | 664-2943 | kharsh@clevelandcitycouncil.org </td |
| Jasmin Santana | 14 | 664-4238 | jsantana@clevelandcitycouncil.org |
| Jenny Spencer | 15 | 664-4235 | jspencer@clevelandcitycouncil.org |
| Brian Kazy | 16 | 664-2942 | bkazy@clevelandcitycouncil.org |
| Charles Slife | 17 | 664-4239 | cslife@clevelandcitycouncil.org |

WARDS OF THE CITY



Joseph T. Jones Ward 1
 Kevin L. Bishop Ward 2
 Kerry McCormack Ward 3
 Deborah A. Gray Ward 4
 Richard A. Starr Ward 5
 Blaine A. Griffin Ward 6
 Stephanie Howse-Jones Ward 7
 Michael D. Polensek Ward 8
 Kevin Conwell Ward 9
 Anthony Hairston Ward 10
 Danny Kelly Ward 11
 Rebecca Maurer Ward 12
 Kris Harsh Ward 13
 Jasmin Santana Ward 14
 Jenny Spencer Ward 15
 Brian Kazy Ward 16
 Charles Slife Ward 17



CITY OF CLEVELAND FUND STRUCTURE

The City of Cleveland maintains numerous funds, each with its own specific purpose and revenue sources. The purposes are defined by law and all expenditures must be in accordance with the purpose designated for the specific fund.

Table with 3 columns: FUND, PURPOSE, REVENUE. Rows include Agency, Debt Service, Major Enterprise, General, Internal Service, Small Enterprise, Special Revenue Restricted Income Tax, Stadium, Streets, and Rainy Day.

Of these budgets, some are annual operating budgets and some are multi-year budgets. The annual operating budget covers the calendar year and primarily relates to the normal daily operations of the City. This budget outlines specific expenditures (salaries, supplies, etc.) and programmatic totals. Under Ohio law, cities are required to maintain their accounts on a cash basis. Therefore, expenditure amounts presented in this document include not only actual expenditures, but also encumbrances and pre-encumbrances. Budgets that fall under this annually appropriated category are: General Fund (Administrative Divisions), Major Enterprise Fund, Small Enterprise Fund, Internal Service Funds, and Agency Fund (Central Collection Agency). Descriptions of these funds are found later in this document.

The multi-year budgets that span several years primarily consist of capital expenditures or grants. These budgets cover programs or projects which either require more than one year to complete or which bridge two calendar years. Examples are: Capital Projects, Categorical Grants, Community Development Block Grant (CDBG), and Workforce Innovation and Opportunity Act (WIOA). Descriptions of these Funds are found in other documents.

Fiscal Policies for the City of Cleveland are dictated by state law, City ordinances, and administrative policies. The City's Fiscal and Accounting Policies assure that the City's finances are managed in an acceptable manner and provide the delivery of quality services within its budgetary constraints. Existing fiscal processes and methods for optimizing resources and accomplishing citywide goals and objectives are:

Basis of Budgeting

The City maintains budgetary control on a modified cash basis. Revenues are recorded as they become available. Expenses are recognized when paid or encumbered by ordinance, contractual obligation, or purchase order. Estimated expenses are pre-encumbered and subsequently encumbered prior to release of purchase orders or delivery orders to vendors. On a monthly basis, the Office of Budget and Management prepares and reviews with managers expenditure and revenue annual projections. Variances to budget are continuously analyzed. A pre-encumbrance or encumbrance that exceeds appropriations is not approved until Council authorizes additional appropriations or transfer of funds. Unencumbered appropriations lapse at year-end. The City Charter requires all contracts in excess of \$50,000 must be authorized by ordinance. Detail provisions regulating the City's budget, tax levies, and appropriations are set forth in the Ohio Revised Code and the City Charter.

Budgetary Control

By law, the City is required to adopt a balanced budget in which expenditures do not exceed estimated resources, as certified by the Cuyahoga County Budget Office. Once adopted, modifications to the original budget must be approved by City Council. The City maintains budgetary control by not permitting expenditures to exceed appropriations for personnel costs and other costs, within a division of the City. Administrative adjustments to the budget can only be made within a division and then within each category. Further legislation is required to move budget amounts from "personnel" to "other" or vice versa, or between divisions. It is the Mayor's policy to enact whatever measures are required to maintain a balanced budget at existing levels of service to the residents.

Capital and Debt

The total amount allocated for ongoing General Fund supported capital and debt is appropriated by Ordinance in the Restricted Income Tax (RIT) Fund. The amount appropriated for the RIT Fund is 1/9th of the total Income Tax. A multi-year Capital Improvement Plan is updated annually and includes other anticipated funding sources. The City limits long-term debt to only those capital improvements that cannot be financed from RIT appropriations. The City collaborates with its municipal advisors to structure debt in a way that debt load is explicitly related to the operating budget and ensuring the debt load will not impair operating needs. The total General Obligation debt load is limited to an unvoted 10 mil limit to ensure no undue burden on the taxpayers. Debt schedules are included in the annual budget.

Capital Assets

Capital assets are things the city owns with an estimated useful life in excess of one year and an individual cost of more than \$5,000 for land, furniture, fixtures, equipment and vehicles and \$10,000 for all other assets or projects. City capital assets include property, plant, equipment, and infrastructure assets. Purchased assets are recorded at historical cost or estimated historical cost. Contributed assets are recorded at their acquisition value on the date contributed. The City depreciates capital assets on a straight-line basis based on estimated useful life.

Cash Management & Investments

The City of Cleveland's Investment Policy conforms to Chapter 178 of the Codified Ordinances of the City of Cleveland. It is designed to ensure the availability of operating and capital funds as needed while achieving an investment return competitive with comparable funds and financial market indices. The policy applies to the investment of all monies under the custody and control of the Division of Treasury. Maintenance of adequate liquidity is essential. Selection of investment maturities is consistent with cash requirements. Assets are invested in permitted securities with a stated maturity of no more than five years, unless the

security is matched to a specific obligation or debt. The City's investments are segregated into distinct portfolios, including the General Fund, Airport, Utilities, Cemeteries, Safety, and Railroads. All portfolios are managed to accomplish targeted objectives concerning the preservation of principal, liquidity requirements, and maximization of investment returns.

Fees and Charges

The Office of Budget & Management reviews cost recovery and cost of service policies on an ongoing basis for all fees billed and collected by the City. A comprehensive user fee and rate schedule model is used to calculate the full cost of providing City services and to recommend updates to existing fee structures. Most fee changes require City Council approval. Some can be changed through action by the Board of Control or at the discretion of a Department director.

Economic Analysis

On a monthly basis, the Office of Budget & Management analyzes the regional economy and issues of impact, including unemployment, inflation, economic activity and growth. This information is disseminated to the Administration to provide context and aid in deciding the allocation and use of limited resources.

Indirect Costs

The City of Cleveland utilizes a cost allocation methodology that ensures Enterprise Funds, Federal or State Awards, and other grants contribute their fair share of central service costs. Indirect costs charged to Federal programs comply with 2 C.F.R. part 225. They are based on actual allowable salaries of personnel assigned to the program.

Operational

The City conducts its fiscal and budgetary deliberations in City Hall Council committee room. All proceedings are broadcast by the City's TV20 television station.

Reserve Goals

For Healthcare and Workers Compensation Fund, the goal is for the City to cover incurred but not reported (IBNR) claims plus 10% of estimated annual expenditures. For the Rainy Day Reserve Fund, the goal is 10% of the prior years' General Fund Reserve. For the Payroll Reserve Fund, which was set up in 2022, the goal is to meet the City's amount of compensated absences liability in addition to the 27th pay period, which occurs every 11 years.

Revenues and Reserves

Current revenues are balanced against current expenses, in all funds, on an annual basis. For Enterprise Funds, the annual budget recognizes debt service payments as expenses and bond and grant proceeds are recognized as revenues. It is the City's goal to accumulate up to 5% of the preceding year's general fund revenues for budget stabilization and 5% for self-insurance claim liabilities respectively. Approved salary increases over the amount budgeted for salaries are financed from vacancy savings in the department. All positions are governed by pay bands approved by City Ordinance. Union compensation, step increases, and benefits are subject to negotiated labor agreements.

Unencumbered Funds

The City of Cleveland certifies to the County Auditor the total amount, from all sources, available for expenditures from each fund. The amount includes any unencumbered balances that existed at the end of the preceding year. The total appropriations from each fund cannot exceed the total estimated revenue available for expenditure. General Fund department budgets that are not expensed or encumbered at the end of the year are used to offset expenses in other departments through a Transfer Ordinance or revert back to the General Fund unencumbered beginning balance to help finance the new fiscal year.

Vacancy Replacements

Budget payroll projections prepared by the Office of Budget & Management are based on the estimate of budgeted positions for the year. Dollars saved by unfilled vacancies are quantified and reported throughout the year. Unfunded positions can be hired if swapped with budgeted vacancies. Administrative decisions are made annually concerning the ability to roll vacant positions into the new budget year based on priorities, the economy, and other budget factors.

County Tax Budget

In June, preliminary financial analyses are performed in preparation for the next year's budget. Inflation factors are established and projections are developed to generate the City's Tax Budget, an estimate of revenues and expenditures for the next calendar year. Ohio State Law requires this document be approved by City Council and submitted to the County Budget Commission by July 20 of each year. The County then establishes tax levy amounts for the coming year.

Transfer of Appropriations

The annual appropriation ordinance establishes the legal spending limits of each division in two categories - "personnel expenses" and "other expenses". Adjustments to the budget can only be made within a division and then within each category. Further legislation is required, in the form of a Transfer Ordinance, to move budget authority between divisions or between "personnel" and "other" expenses. Toward the end of each budget year, a Transfer Ordinance is prepared by the Finance Department and recommended by the Mayor to Council. The Ordinance specifies the transfer of unencumbered balances of an appropriation made for the use of a department, division, or purpose to any other department, division, or purpose.

Mayor's Estimate

As required by the City's municipal code, the fiscal year of the City shall begin on January 1. On or before November 15 in each year the Mayor shall prepare an estimate of the expense of conducting the affairs of the City for the following year and shall submit the estimate to Council no later than February 1 of the following year. This estimate shall be compiled from detailed information obtained from the various departments on uniform blanks prepared by the Director of Finance, and shall set forth:

- An itemized estimate of the expense of conducting each department.
- Comparisons of the estimates with the corresponding items of expenditure for the last two complete fiscal years and with the expenditures of the current fiscal year plus an estimate of expenditures necessary to complete the current fiscal year.
- Reasons for proposed increases or decreases in the items of expenditure compared with the current fiscal year.
- A separate schedule for each department showing the things necessary for the department to do during the year and which of any desirable things it ought to do if possible.
- Items of payroll increases as either additional pay to present employees, or pay for more employees.
- A statement from the Director of Finance of the total probable income of the City from taxes for the period covered by the Mayor's estimate.
- An itemization of all anticipated revenue from sources other than the tax levy.
- The amounts required for interest on the City's debt, for sinking funds and for maturing serial bonds.
- The total amount of outstanding City debt with a schedule of maturities of bond issues.
- Any other information that may be required by the Council.

The Mayor shall submit the estimate prepared as set forth in this section to the Council and shall make it available electronically on a City website and electronically or in print to citizens who may call for it. Copies of the estimate shall also be made available in print or electronically to the newspapers of the City, and to the public library and each of its branches.



Life Cycle of the Budget

Preparation

SEPTEMBER

- Office of Budget & Management (OBM) distributes budget factors and conducts budget training sessions with each department.
- Departments submit preliminary revenue and expense budget request estimates to OBM.

OCTOBER

- OBM reviews budget submissions.
- Budget submissions are reviewed by the Director of Finance and the Mayor.
- Cleveland City Council holds Operational Review Hearings to provide input on the budget.

NOVEMBER

- Current Budget Year Transfer and Supplemental Appropriation Ordinances are prepared.
- Temporary Appropriation Ordinance is prepared for the upcoming budget year.
- The Department of Finance holds multiple community meetings for the public to learn about the budget process and provide feedback for their priorities.
- Cleveland City Council holds Operational Review Hearings.

DECEMBER

- The City presents the Transfer Ordinance, Supplemental Appropriation Ordinance, and the Temporary Appropriation Ordinance to City Council and files the approved ordinances with the Cuyahoga County Budget Commission.

Review

FEBRUARY

- The Mayor's Estimate, including preliminary expenses and revenues for the upcoming year is prepared, and submitted per the Charter of the City of Cleveland, to City Council no later than February 1.
- City Council conducts budget hearings on the budget recommended in the submitted Mayor's Estimate.

MARCH

- The 2nd reading by Council of the amended, reconciled appropriation ordinance generated from the Mayor's Estimate, which can not occur per Ordinance until after the Budget Hearings are completed.
- The 3rd reading and passage by Council of the amended, reconciled appropriation ordinance generated from the Mayor's Estimate can not occur before 7 days after the 2nd reading.

Approval

APRIL

- Cleveland City Council approves a balanced appropriated budget by April 1st for the calendar year.
- Final Budget Book is printed and posted online after Council approval.
- The Draft Capital Improvement Plan is generated.

Finalization

MAY

- The City's 5 year Financial Plan is prepared as a planning tool to project future funding requirements.

JUNE

- The City's Tax Budget is prepared and submitted to the County to assure that the appropriate property tax levy is established and that the apportionment of local government funds is distributed.
- The Final Budget Book submitted to GFOA for the Distinguished Budget Book Award.

THROUGH THE YEAR AS REQUIRED

CERTIFICATE / AMENDED CERTIFICATE OF RESOURCES

- The Certificate of Estimated Resources is revised as additional revenue sources are realized throughout the year and submitted to the County which issues a new certificate permitting the City to increase appropriations to the level of the additional revenue.



Mayor Bibb's **Mayoral Priorities**



The Big 3

Southeast Side

Public Safety and Violence
Prevention

Shore to Core to Shore

Additional Priorities

Housing

Education and Workforce
Innovation

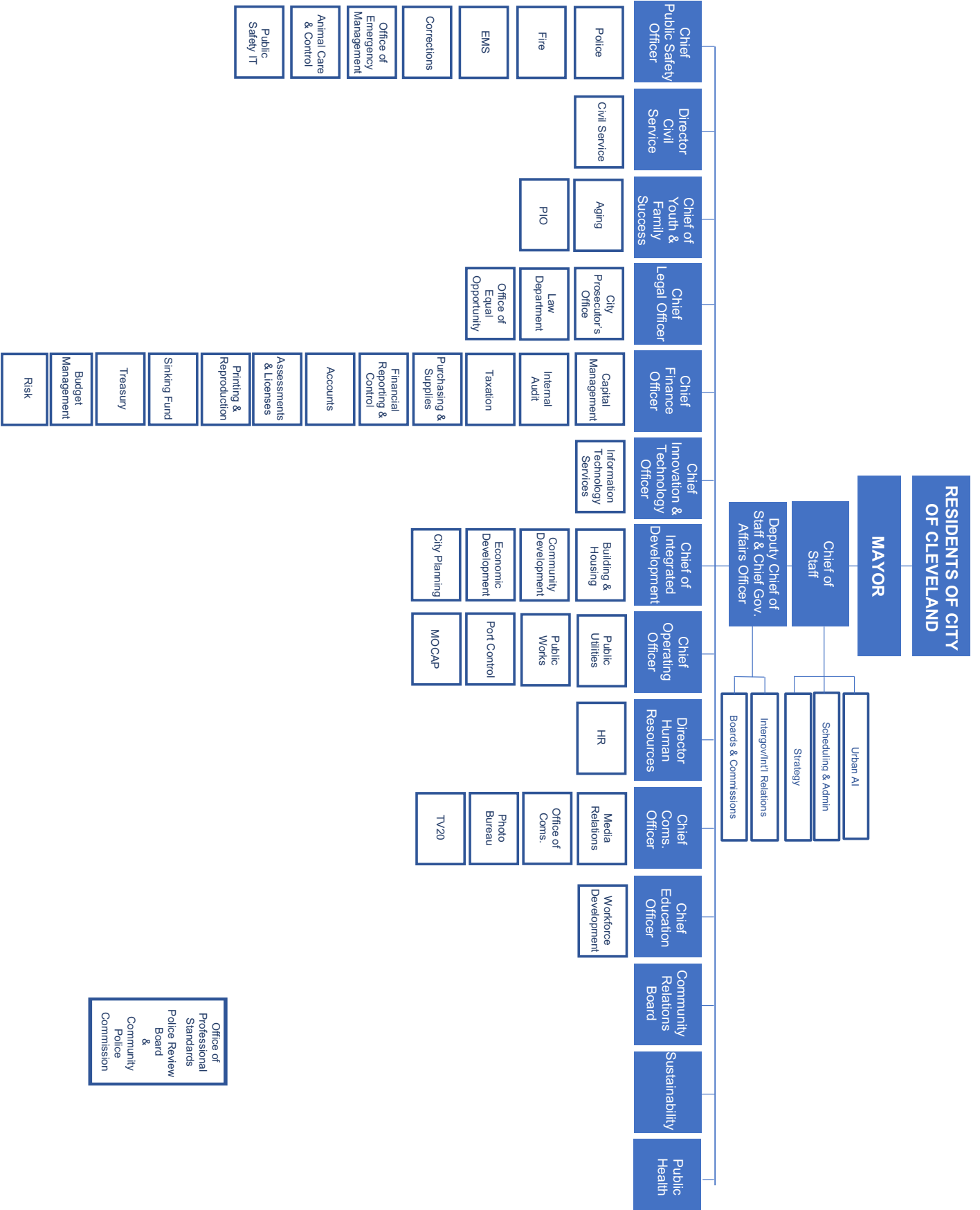
Quality Job Growth

Sustainability and Environmental
Justice

Neighborhood Vitality

Population Health

Modern City Hall





To the Mayor, Members of Cleveland City Council, and Residents of the City of Cleveland:

The 2024 Mayor's Estimate, which provides funding necessary for the operations of the City, totals \$2.06 billion, of which \$779.2 million is allocated for General Fund operating expenses.

I am pleased to report that for the second year in a row, the Mayor's Estimate includes a structurally balanced budget. A structurally balanced budget, a notable achievement, is possible for Fiscal Year 2024 thanks to modest but consistent revenue growth, a continuation of last year's efforts to strategically budget staffing levels, and the use of \$17 million from the City's Payroll Reserve Fund to cover the costs of a 27th pay period occurring in 2024. Four years after the worst fiscal shock in recent memory, the City's financial condition is healthy and stable.

Financial stability is the foundation of the City services that residents depend on and expect from their local government, ensuring that residents are safe from harm, waste is collected on time, streets are clean and free of hazards, and that neighborhoods enjoy enriching programs and services. A structurally balanced budget allows the City of Cleveland to make strategic investments to enhance City services and create the conditions for residents and businesses to thrive. Major investments made possible with the fiscal stability provided by a structurally balanced budget include paid parental leave for employees, investments in public safety, full-time security at all Neighborhood Recreation and Resource Centers, additional funding for the tree-damaged-sidewalk program, and additional resources to support the Department of Economic Development's efforts to grow the City's economy.

The City's post-pandemic recovery and ability to present a structurally balanced budget is a testament to the strength and resilience of Cleveland's economy. As of the end of November 2023, the City's labor market continued its steady post-pandemic recovery expanding 8.1% since November 2020 and unemployment was at its lowest recorded level since 1990. These employment figures are key to the City's modest yet steady 3.3% income tax revenue growth in 2023. As with any forecast, there is no guarantee growth will continue but conservative estimates project a 2024 growth rate of 2.75% using the historical average growth rate for income tax since 2001. In addition to income tax revenue growth, we project property tax, admissions tax, hotel tax, and interest earnings, among other sources of revenue, to increase modestly in 2024.

Despite the steady revenue growth of the past several years, expenses continue to rise and uncertainty and risks continue to impact City operations. Supply chain constraints; inflationary pressures on the costs of labor, supplies, and services; political uncertainty at the federal level; conflicts in Europe and the Middle East; and climate change are matters of global importance that affect us locally. Though less acute than in prior years, both population decline and the persistence of remote work continue to act as a drag on the City's fiscal health. Despite these risks, I remain confident in the City's near- and long-term stability because of the City's record of strong fiscal management and the relative strength of our local economy.

In 2023, there was a high level of interest in the City’s budget and the process by which we develop, adopt, and implement the budget. To promote broader civic engagement with the budget process, the Finance Department held its first-ever series of seven community budget meetings. Attendees of these meetings—held in Wards 1, 3, 13, 15, and 17—received a high-level overview of the City’s revenues and expenses and the process of developing the budget, and had the opportunity to ask any questions they had about the City’s finances. At the end of these sessions, attendees participated in an exercise in which they used stickers to identify what City functions they would prioritize given finite resources. Resident participation and insights from these sessions were invaluable. We will continue to hold community meetings to make the budgeting process more understandable and accessible.

Community engagement is only one facet of our efforts to make the City’s budget more transparent and effective. To make the budget document more concise and easier to understand, the Mayor’s Estimate now includes this letter, an organizational chart and mission statement for each division, and a streamlined description of each division’s responsibilities. To improve operational effectiveness of the budget, for the first time the 2024 Mayor’s Estimate includes budgeted vacancies in the Non-Departmental division—known as the “Vacancy Pool.” The Vacancy Pool will provide flexibility to hire and deploy staff across the general fund to meet current operational needs. The importance of this kind of flexibility cannot be overstated given the dynamic environment in which the City operates. Finally, staffing sheets have been simplified to better align with how the City operates.

The City continues to make key American Rescue Plan Act (“ARPA”) investments in a variety of near- and long-term initiatives to revitalize the City. In 2021, the City allocated and/or advanced about \$60 million toward strategic priorities and \$108 million towards revenue recovery. In 2022, the City allocated and/ or advanced approximately \$110 million to about 17 projects. In 2023, the City made some of its most ambitious investments to date, allocating and/or advancing roughly \$225 million to more than 40 projects in priority areas including but not limited to: economic recovery, violence prevention, digital equity, and neighborhood amenities. More information on ARPA investments is available on the mayor’s website under the Initiatives section (“Mayor Bibb’s Rescue & Transformation Plan”).

Implementing these projects requires a tremendous amount of work across City Hall. I am grateful for the leadership of the Mayor’s Office and City Council to advance this important work, and for the staff of the various departments and divisions responsible for its implementation. I am particularly appreciative of the dedicated professionals of the Law and Finance departments who play an important role in advancing each and every one of these priorities. This “all-of-City-Hall” commitment has helped ensure that we administer the \$511 million of ARPA funds the City received from the federal government responsibly, effectively, and efficiently.

I am grateful for the staff in the Department of Finance and the Office of Budget and Management for preparing this budget. Thank you to the departments and divisions for their collaboration as well.

The Department of Finance looks forward to another successful year in pursuit of responsible and effective stewardship of City funds.

Respectfully,



Ahmed A. Abonamah
Director, Department of Finance



EXECUTIVE SUMMARY

The Long-Term Financial Plan (LTFP) is a document that helps guide the City's budgeting processes to provide high quality service to every resident, business and visitor by creating structural balance in the City's budget resulting in a sustainable economic future for the City.

To achieve this goal, this plan will:

- Help identify and prepare a thorough analysis of, and insights into, issues that impact the City's financial condition over the next five years.
- Investigate and propose cash flow strategies required to manage future adversity.
- Support the preparation of the City's yearly Tax Budgets, which are due to the Cuyahoga County Budget Commission.

The City of Cleveland revises its Long-Term Financial Plan (LTFP) on an annual basis as part of its ongoing strategic planning efforts. The current summary presented is limited to the General Fund as it accounts for a high proportion of discretionary expenditures and revenue.

THE PLAN

The City's LTFP ensures that the City's finances are managed in an acceptable manner that provides for the delivery of quality services while controlling costs and preserving current City workforce levels. The financial plan is built on and includes a number of financial projections and forecasts of the present and future. Expenses and revenues are examined to project how they may fluctuate due to outside forces and internal decisions. The scope of this plan includes:

- Provide a transparent account of City's financial position to the community.
- Identify the financial opportunities and challenges confronting the City.
- Provide a basis for sound and strategic decision making.
- Achieve good financial health for the City.

Key Components of the Long Term Financial Plan are:

- Structurally Balanced Budgets (SBB)
- Debt / Investment Plan
- Ongoing 5 Year Forecasts

Structurally Balanced Budget (SBB)

The City of Cleveland developed and adopted an SBB policy, per GFOA, to ensure that recurring revenues are equal to its recurring expenditures in the adopted budget.

The hierarchy below identifies and defines basic SBB guiding principles and key elements adopted by the City at each government level in considering the development of its formal SBB policy.

Mayor’s Goals:

- Quality Service
- Customer Service
- Efficiency through technology

Finance Department’s Goals:

- Professional financial management services
- Protect the fiscal integrity of the City by maximizing the collection of revenue
- Monitor efficient allocation of resources
- Expend funds necessary to support municipal operations
- Judiciously invest public funds

Office of Budget and Management’s Goals:

- Fully develop a formal 3 Year "Long Term Financial Plan" used to identify opportunities for achieving financial sustainability
- Develop and implement an SBB policy for the City of Cleveland eliminating YOY deficits

Draft SBB guiding principles to be considered for the LTFP are:

- The SBB plan and processes are based on solid financial principles
- The SBB budget must support future financial sustainability

There are many challenges to a SSB. One of the major issues affecting the City of Cleveland is that revenue has not kept pace with the increase in expenses, especially in the area of wages, benefits, health care, fuel and utilities.

Debt/Investment Policy

The Director of Finance adopted a Debt / Investment Policy which governs the investment activities of the Treasurer's Office of the City of Cleveland. It is applicable to all monies of the City of Cleveland under the custody and control of the Division of Treasury. Any practice not clearly authorized under this policy is prohibited. This policy ensures prudent management of public funds, conforms with Chapter 178 of the Codified Ordinances of the City of Cleveland, makes operating and capital funds available when needed, and secures competitive investment returns with comparable funds and financial market indices.

City debt is only undertaken when project revenues or specific resources are guaranteed and sufficient to service the debt over its life. City debt is not issued for periods exceeding the useful life of the project to be financed. These guidelines ensure that the City maintains the highest possible credit ratings without compromising delivery of basic services.

The Ohio Revised Code also requires that the net debt of a municipal corporation shall not exceed 10.5% of the assessed value of all property in the municipal corporation as listed and assessed for taxation. As of 2015, the City had limited capacity under the indirect debt limitation to issue additional unvoted debt.

Five Year Forecast

Each year, the City of Cleveland updates its five-year plan to meet its legal obligation to present a Tax Budget to the County, which demonstrates the need to produce property tax revenues to cover the estimated expenditures for the budget year.

There are several assumptions used to project the long term financial results of the City. The key assumptions are:

- Existing service levels are maintained throughout the plan
- The Consumer Price Index (CPI) is estimated to increase by 2% and, in general, future expenses and revenues have been calculated to reflect this increase
- Salary and wage increases are estimated to remain flat

Monitoring/Evolution of Performance Measures

The City of Cleveland collects, analyzes and reports information to measure the performance of the Long-Term Financial Plan. The LTFP focuses on the collection and standardization of a few core performance measures to assess and evaluate the identified processes and strategies of this plan. The City uses these data sources as major performance indicators:

- **Monthly Operational Analysis:** The Office of Budget and Management develops and standardizes methods to improve and monitor the efficiency and effectiveness of assigned functions. Staff identify funding gaps, prepare status reports, and present findings for review and decision making.
- **Monthly Financial Economic Analysis:** The Office of Budget and Management tracks and reports the status of financial and economic indicators for the City of Cleveland. Staff publish accurate, reliable, and timely data, including strengths, weaknesses, and forecast risks, at the municipal and regional level for review and decision making.
- **Urban Analytics and Innovation:** The Office of UAI performs additional operational data analysis of departmental outputs. Staff collect, clean, and run analyses to give new insight into key performance indicators for review and decision making.
- **311 Call Center:** Residents may report non-emergency complaints to the call center and receive immediate assistance or be assigned a complaint number. 311 is available 24 hours a day, 7 days a week. While 311 increases accessibility and service delivery to residents, it also captures valuable data that can help identify weaknesses and establish priorities.

As part of the LTFP, the Budget Office now requires Department requests to be linked to performance measures to better understand expected results or improvements.

Conclusion

The fundamental objectives of the City of Cleveland's LTFP processes are to understand and to respond proactively to the internal and external financial environment and be as prepared as possible to deal with unexpected changes.

The LTFP is an important element in the city's long-term growth and operating blueprint. The processes, goals, and strategies introduced in the LTFP will help reduce the effects of the normal cyclical fluctuations in city revenues and expenses, thereby ensuring sustained essential city services and funded growth-related requirements.

The plan should be seen as a realistic communications vehicle for city administrators, policy makers, and staff for the delivery of future financial strategies on behalf of the community.

This plan will be reviewed and revised on an annual basis and updated as a result of direct changes in the financial status, socio economic environment, or internal factors of the City.

Expense Forecast

| | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 |
|------------------------------------|---------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| | <u>BUDGET</u> | <u>ESTIMATE</u> | <u>ESTIMATE</u> | <u>ESTIMATE</u> | <u>ESTIMATE</u> | <u>ESTIMATE</u> |
| SALARIES | 391,655,510 | 377,149,750 | 377,808,873 | 377,808,873 | 377,808,873 | 377,808,873 |
| EMPLOYEE BENEFITS | 169,677,348 | 169,677,348 | 173,070,895 | 178,263,022 | 183,610,912 | 189,119,240 |
| TOTAL PERSONNEL & RELATED EXPENSES | 561,332,858 | 546,827,098 | 550,879,768 | 556,071,895 | 561,419,785 | 566,928,113 |
| OTHER TRAINING & PROFESSIONAL DUES | 3,175,186 | 3,238,690 | 3,303,464 | 3,369,533 | 3,436,923 | 3,505,662 |
| UTILITIES | 23,648,269 | 24,357,717 | 25,088,449 | 25,841,102 | 26,616,335 | 27,414,825 |
| CONTRACTUAL SERVICES | 73,244,119 | 74,709,001 | 76,203,181 | 77,727,245 | 79,281,790 | 80,867,426 |
| MATERIALS & SUPPLIES | 8,347,589 | 8,514,541 | 8,684,832 | 8,858,528 | 9,035,699 | 9,216,413 |
| MAINTENANCE | 14,551,112 | 14,842,134 | 15,138,977 | 15,441,756 | 15,750,592 | 16,065,603 |
| CLAIMS, REFUNDS, MAINTENANCE | 5,800,800 | 5,916,816 | 6,035,152 | 6,155,855 | 6,278,972 | 6,404,552 |
| INTERDEPARTMENTAL SERVICE CHARGES | 30,938,420 | 31,557,188 | 32,188,332 | 32,832,099 | 33,488,741 | 34,158,516 |
| INTERFUND SUBSIDIES | 53,019,487 | 54,610,072 | 56,248,374 | 57,935,825 | 59,673,900 | 61,464,117 |
| CAPITAL | 5,154,895 | - | - | - | - | - |
| DEBT SERVICE | - | - | - | - | - | - |
| TOTAL OTHER | 217,879,877 | 217,746,158 | 222,890,761 | 228,161,945 | 233,562,953 | 239,097,113 |
| TOTAL GENERAL FUND | 779,212,735 | 764,573,257 | 773,770,529 | 784,233,839 | 794,982,737 | 806,025,226 |

Revenue Forecast

| | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 |
|------------------------------------|---------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| | <u>BUDGET</u> | <u>ESTIMATE</u> | <u>ESTIMATE</u> | <u>ESTIMATE</u> | <u>ESTIMATE</u> | <u>ESTIMATE</u> |
| CHARGES FOR SERVICES | 30,841,000 | 31,457,820 | 32,086,976 | 32,728,716 | 33,383,290 | 34,050,956 |
| FINES, FORFEITURES & SETTLEMENTS | 7,274,364 | 7,419,851 | 7,568,248 | 7,719,613 | 7,874,006 | 8,031,486 |
| GRANT REVENUE | 1,916,666 | 1,954,999 | 1,994,099 | 2,033,981 | 2,074,661 | 2,116,154 |
| LICENSES & PERMITS | 25,254,260 | 25,759,345 | 26,274,532 | 26,800,023 | 27,336,023 | 27,882,744 |
| MISCELLANEOUS | 28,669,011 | 29,242,391 | 29,827,239 | 30,423,784 | 31,032,260 | 31,652,905 |
| OTHER SHARED REVENUE | 16,185,000 | 16,508,700 | 16,838,874 | 17,175,651 | 17,519,165 | 17,869,548 |
| PROPERTY TAX | 46,102,745 | 47,024,800 | 47,965,296 | 48,924,602 | 49,903,094 | 50,901,156 |
| SALE OF CITY ASSETS | - | 0 | 0 | 0 | 0 | 0 |
| STATE & LOCAL GOVERNMENT FUND | 30,836,302 | 31,761,391 | 32,714,233 | 33,695,660 | 34,706,530 | 35,747,725 |
| TRANSFERS IN | 21,500,000 | 0 | 0 | 0 | 0 | 0 |
| OTHER TAXES | 48,916,714 | 49,895,048 | 50,892,949 | 51,910,808 | 52,949,024 | 54,008,005 |
| INCOME TAX | 492,851,495 | 502,708,525 | 512,762,695 | 523,017,949 | 533,478,308 | 544,147,874 |
| INTEREST EARNING/INVESTMENT INCOME | 28,958,583 | 28,958,583 | 28,958,583 | 28,958,583 | 28,958,583 | 28,958,583 |
| TOTAL GENERAL FUND | 779,306,140 | 772,691,454 | 787,883,724 | 803,389,372 | 819,214,944 | 835,367,136 |

I. Capital Improvement Questions and Answers

What is a Capital Improvement Program?

A capital improvement program forecasts a community's infrastructure, facility and equipment needs, and creates a strategy for funding and implementing projects designed to address those needs.

What are Capital Projects?

Capital projects are the "bricks and mortar" portion for the development and revitalization of Cleveland. Capital projects include public assets ranging from roads and parks, to police squad cars, to information technology. Capital projects provide a public benefit and have a useful life of many years.

Does the City's Capital Improvement Plan impact the Operating Budget?

No. The capital budget funds major improvements to City facilities, infrastructure and equipment and is based on the needs identified by the three year Capital Improvement Plan. The capital budget is funded through debt issuance, Restricted Income Tax funds and grants. The City's operating budget covers day-to-day expenses and expenses related to delivery of service. Capital budgets operate based upon the length of a project and multi-year budgeting, as opposed to the operating budget which is appropriated on an annual basis.

How Does the City Prioritize Capital Projects?

A Capital Planning Committee reviews all potential capital projects, with a particular focus on projects proposed for the upcoming year. The Capital Planning Committee is led by the Chief Operating Officer and includes the:

- Chief of Integrated Development;
- City Planning Director;
- Director of Mayor's Office of Capital Projects;
- Finance Director;
- Capital Budget Manager; and
- Director of Sustainability.

The Committee uses financial forecasts provided by the Department of Finance to determine how much funding is likely to be available in each of the three years included in the Plan.

Capital project requests are evaluated based primarily on their consistency with the Citywide Plan and their potential for making Cleveland a safer, healthier and more economically vibrant community. While the City has created comprehensive planning documents in the past, the Connecting Cleveland 2020 Citywide Plan adopted in 2007 was the first plan that had a direct and controlling influence on the City's Capital Budget. This allowed the City to strategically invest its limited capital dollars, rather than making funding decisions on a year-to-year or even a project-by-project basis.

When completed, the first draft of the Capital Plan is presented for review to the City Planning Commission, City Council, and Cleveland's citizens. Suggestions received from the community are then used to create a final draft that addresses the City's capital needs and reflects the priorities of Cleveland's citizens and businesses.

If a project is included in the Capital Improvement Plan, is it guaranteed that the project will be funded in the year that it is listed?

Projects listed in the first year of the Capital Plan are adopted as part of that year's Capital Budget. The inclusion of a project in later years signifies that there is a need for the project. However, these later year projects are less certain of receiving funding in their respective scheduled years.

As discussed below in the section "Bond Capacity and the Three Year Capital/ Improvement Program," projects listed in the years 2026-2027 have about a one out of three chance of receiving funding in the year for which they are listed.

Does the City have to raise taxes in order to implement the Capital Improvement Plan?

No. The Capital Improvement Program utilizes a combination of existing City resources and the issuance of general obligation and revenue bonds to fund capital projects. The City's investment is then used to leverage additional resources from the state and federal governments, as well as from private sources.

How does the City ensure that projects will be implemented on time and within budget?

The Mayor's Office provides city departments and partner agencies with assistance in order to ensure that capital projects are completed on time, within budget and in compliance with all applicable laws and regulations.

II. General Obligation Bond Capacity

In creating a Capital Improvement Program, the needs of the City must be balanced with available dollars.

Legal Limitations on General Obligation Bond Capacity

State laws restrict municipalities from incurring debt that is not voted on and approved by the residents of the municipalities. Without voter approval, property owners may not be taxed more than 10 mills (the "inside millage"). The Ten Mill maximum amount is allocated to a number of overlapping taxing subdivisions pursuant to a statutory formula. In summary, the requirements for using this "inside millage" include:

- Ad valorem property taxes for the payment of debt service on all unvoted debt of the combined overlapping subdivisions (city, county, schools, library, RTA) cannot exceed 10 mills;
- 10 mills is the maximum aggregate millage that can be levied without voter approval on any single piece of property;
- Only the City, County, and the various school Districts (Cleveland, Shaker and Berea) can levy ad valorem property taxes within the 10 mill limit;
- 10 Mill is calculated for the year in which the debt service for all the overlapping jurisdictions is highest;
- It is calculated by dividing the debt service needed in a year for the jurisdiction into the assessed valuation of the jurisdiction; and

- There are two factors affecting the City's ability to issue general obligation bond debt: 1) The amount of combined debt which has been issued by the overlapping jurisdictions, primarily the City; and 2) The assessed valuation of the City.

Bond Capacity and the Three Year Capital Improvements Program

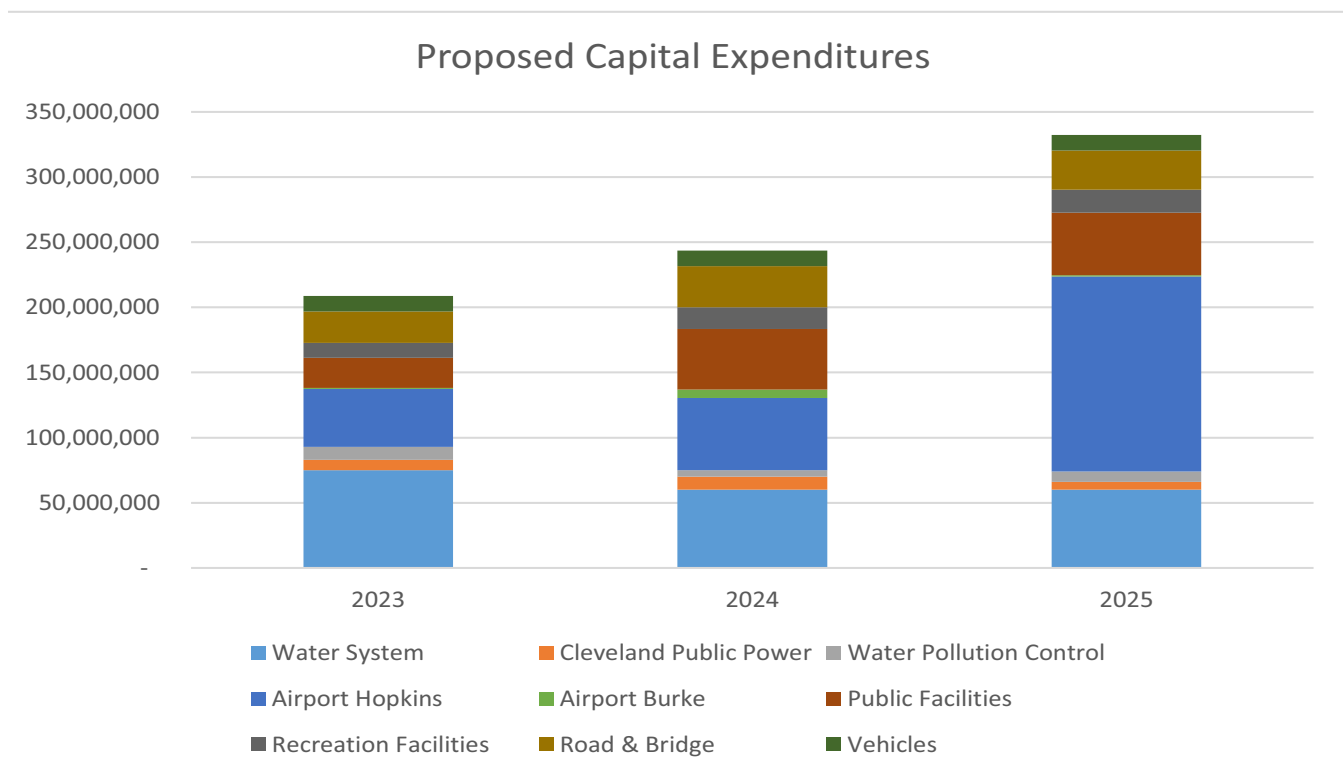
Our Finance Department is conservatively advising that recent events may limit the City's general obligation bond capacity in the years 2024-2030 to an annual range of \$50 million.

However, our multi-year Capital Improvement Program shows the following project needs in future years of the Plan:

- \$66 million in year 2025;
- \$66 million in year 2026; and
- \$65 million in year 2027.

We are showing these higher totals in our plan for several reasons.

State and Federal Stimulus Moneys: We do not think we have seen the last of federal and state injections of stimulus moneys. Assuming these opportunities arise, we want to be ready to respond with well-conceived, shovel-ready projects. We will have to take some risks in paying for designs of projects for which construction funding is not yet assured, but we believe such risks are appropriate in the impending three-year economy.



The fund structure makes it difficult to define the City's budget because each fund has its own budget. Fund Balance is defined as the balance in the fund remaining from all revenues, expenditures and carryover funds that are subject to future appropriation.

The following table provides projected balances for part of the City's operating funds.

| | REVENUE | EXPENDITURES | EXCESS/ (DEFICIENCY) OF REVENUE OVER EXPENDITURES | BALANCE BEGINNING | ENDING |
|--|------------------|------------------|--|----------------------|----------------|
| GENERAL FUND | | | | | |
| General Fund | \$ 779,306,140 | \$ 779,212,735 | \$ 93,405 | \$ 46,329,772 | \$ 46,423,177 |
| SPECIAL REVENUE FUNDS | | | | | |
| Street Maint & Construction * | \$ 43,816,574 | \$ 42,926,600 | \$ 889,974 | \$ 170,250 | \$ 1,060,224 |
| Cleveland Stadium* | 14,900,000 | 15,898,532 | (998,532) | 24,754,436 | 23,755,904 |
| | \$ 58,716,574 | \$ 58,825,132 | \$ (108,558) | \$ 24,924,686 | \$ 24,816,128 |
| ENTERPRISES | | | | | |
| MAJOR | | | | | |
| Water | \$ 345,435,242 | \$ 382,916,888 | \$ (37,481,646) | \$ 156,670,090 | \$ 119,188,444 |
| Water Pollution Control | 38,570,312 | 42,105,590 | (3,535,278) | 25,256,464 | 21,721,186 |
| Cleveland Public Power | 213,159,743 | 213,908,556 | (748,813) | 30,578,187 | 29,829,374 |
| Airport-General Operations | 185,415,029 | 185,415,029 | - | 101,448,839 | 101,448,839 |
| | \$ 782,580,326 | \$ 824,346,063 | \$ (41,765,737) | \$ 313,953,580 | \$ 272,187,843 |
| SMALL | | | | | |
| Cemeteries* | \$ 2,131,799 | \$ 2,145,871 | \$ (14,072) | \$ 14,073 | \$ 1 |
| Golf* | 2,211,290 | 2,568,190 | (356,900) | 356,901 | 1 |
| Parking Facilities* | 9,329,195 | 9,507,816 | (178,621) | 178,622 | 1 |
| Public Auditorium* | 3,333,865 | 3,361,457 | (27,592) | 27,592 | 0 |
| West Side Market* | 1,870,752 | 1,999,717 | (128,965) | 128,965 | 0 |
| | \$ 18,876,901 | \$ 19,583,051 | \$ (706,150) | \$ 706,153 | \$ 3 |
| AGENCY FUND | | | | | |
| Central Collection Agency | \$ 13,822,864 | \$ 14,156,471 | \$ (333,607) | \$ 789,840 | \$ 456,233 |
| Less: Interfund Subsidies from GF | \$ 34,877,133 | \$ 34,877,133 | \$ - | \$ - | \$ - |
| NET CITY OF CLEVELAND OPERATING BUDGET FOR 2024 | | | | | |
| | \$ 1,618,425,672 | \$ 1,661,246,319 | \$ (42,820,647) | \$ 386,704,031 | \$ 343,883,384 |

* Includes General Fund Subsidy

Consolidated Fund Financials

| | Governmental Funds | | | | | | | | |
|--------------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|----------------------|----------------------|----------------------|
| | General Fund | | | Special Revenue Fund | | | Debt Service Fund | | |
| | 2022 Actual | 2023 Unaudited | 2024 Budget | 2022 Actual | 2023 Unaudited | 2024 Budget | 2022 Actual | 2023 Unaudited | 2024 Budget |
| Financial Sources | | | | | | | | | |
| Charges for Services | \$ 33,431,725 | \$ 28,246,708 | \$ 30,841,000 | \$ 262,889 | \$ 258,280 | \$ 5,285,000 | \$ - | \$ - | \$ - |
| Fines, Forfeitures & Settlements | 6,545,033 | 7,070,618 | 7,274,364 | - | - | - | - | - | - |
| Grant Revenue | 217,935,893 | 142,554,937 | 1,916,666 | - | - | - | - | - | - |
| Licenses & Permits | 23,316,528 | 23,515,381 | 25,254,260 | 544,756 | 396,603 | 895,200 | - | - | - |
| Miscellaneous | 28,053,395 | 27,791,590 | 28,669,011 | 175,289 | 2,981 | 400 | 376,620 | 173,755 | 473,000 |
| Other Shared Revenue | | | | | | | | | |
| CAT Tax | - | - | - | - | - | - | - | - | - |
| Property Tax- State Subsidy | 3,794,359 | 3,780,429 | 3,500,000 | - | - | - | 1,974,231 | 1,964,445 | 1,950,000 |
| Cigarette & Liquor Tax | 482,517 | 914,802 | 870,000 | - | - | - | - | - | - |
| Sin Tax | - | - | - | 4,669,484 | 4,566,882 | 4,000,000 | - | - | - |
| Casino | 11,240,417 | 11,301,813 | 11,750,000 | - | - | - | - | - | - |
| Other | 58,970 | 75,288 | 65,000 | 17,908,353 | 17,888,301 | 18,074,405 | - | - | - |
| | \$ 15,576,263 | \$ 16,072,332 | \$ 16,185,000 | \$ 22,577,837 | \$ 22,455,183 | \$ 22,074,405 | \$ 1,974,231 | \$ 1,964,445 | \$ 1,950,000 |
| Property Tax | 44,868,430 | 45,241,273 | 46,102,745 | - | - | - | 23,243,464 | 23,545,375 | 22,021,733 |
| Sale of City Assets | - | 439,230 | - | - | - | - | - | - | - |
| State and Local Government Fund | 31,125,940 | 32,000,064 | 30,836,302 | - | - | - | - | - | - |
| Transfers In | 8,542 | 212,676 | 21,500,000 | 138,012,612 | 31,584,200 | 31,276,569 | 14,238,955 | 11,820,873 | 11,746,254 |
| Income Tax | 463,416,303 | 478,640,906 | 492,851,495 | 57,927,038 | 59,830,113 | 60,900,000 | 44,688,360 | 47,592,415 | 45,825,983 |
| Investment Income | 8,389,870 | 28,832,383 | 28,958,583 | 1,678,150 | 4,230,415 | 1,110,000 | 693,490 | 2,892,589 | 2,092,090 |
| Other Taxes | | | | | | | | | |
| Admission Tax | 17,290,526 | 20,894,517 | 23,564,918 | - | - | - | - | - | - |
| Motor Vehicle License Tax | 2,476,829 | 2,735,457 | 2,777,245 | - | - | - | - | - | - |
| Parking Tax | 13,588,985 | 15,011,094 | 15,358,551 | - | - | - | - | - | - |
| Electric Excise Tax | - | - | - | - | - | - | - | - | - |
| Hotel Tax | 6,663,968 | 7,107,150 | 7,200,000 | - | - | - | - | - | - |
| Other | 15,451 | 18,478 | 16,000 | - | - | - | - | - | - |
| | \$ 40,035,759 | \$ 45,766,696 | \$ 48,916,714 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Premium on Bond | - | - | - | - | - | - | - | - | - |
| Proceeds From Sale of Debt | - | - | - | - | - | - | - | - | - |
| Total Financial Sources | \$ 912,703,681 | \$ 876,384,793 | \$ 779,306,140 | \$ 221,178,571 | \$ 118,757,775 | \$ 121,541,574 | \$ 85,215,120 | \$ 87,989,452 | \$ 84,109,060 |
| Financial Uses | | | | | | | | | |
| Salaries and Wages | \$ 340,425,161 | \$ 362,848,868 | \$ 391,655,510 | \$ 16,457,674 | \$ 17,708,924 | \$ 18,274,448 | \$ - | \$ - | \$ - |
| Benefits | 139,642,780 | 145,015,026 | 169,677,348 | 4,694,657 | 5,322,212 | 6,049,046 | - | - | - |
| Other Training and Professional Dues | 1,176,167 | 2,144,606 | 3,175,186 | 3,190 | 14,913 | - | - | - | - |
| Utilities | 22,727,977 | 22,930,031 | 23,648,269 | 329,693 | 314,195 | 453,586 | - | - | - |
| Contractual Services | 58,509,309 | 57,793,993 | 73,244,119 | 3,209,217 | 3,286,769 | 3,451,186 | - | - | - |
| Materials & Supplies | 5,900,849 | 5,783,895 | 8,347,589 | 3,999,257 | 4,226,499 | 4,810,178 | - | - | - |
| Maintenance | 11,380,597 | 11,885,177 | 14,551,112 | 230,361 | 55,555 | 69,450 | - | - | - |
| Claims, Refunds Maintenance | 7,713,882 | 9,507,146 | 5,800,800 | 1,000 | - | 5,000 | - | - | - |
| Interdepartmental Service Charges | 27,441,390 | 27,621,577 | 30,938,420 | 4,136,032 | 6,373,799 | 5,907,385 | - | - | - |
| Transfers Out | 376,145,237 | 195,161,987 | 53,019,487 | 48,483,176 | 49,082,014 | 71,975,000 | - | - | - |
| Capital Outlay | 7,206,142 | 38,804,953 | 5,154,895 | 27,081,624 | 38,592,876 | 26,854,853 | - | - | - |
| Debt Service | - | - | - | 2,102,114 | 961,611 | 800,000 | 82,058,079 | 86,532,240 | 90,589,192 |
| Expenditure Recovery | 330 | 159,464 | - | - | - | - | - | - | - |
| Total Financial Uses | \$ 998,269,821 | \$ 879,656,723 | \$ 779,212,735 | \$ 110,727,995 | \$ 125,939,367 | \$ 138,650,132 | \$ 82,058,079 | \$ 86,532,240 | \$ 90,589,192 |
| Decertifications | 2,132,103 | 1,286,712 | - | 285,197 | 38,076 | - | - | - | - |
| Change in Receivables | - | - | - | - | - | - | - | - | - |
| Beginning Balance | \$ 131,749,027 | \$ 48,314,990 | \$ 46,329,772 | \$ 80,593,883 | \$ 191,329,656 | \$ 184,186,140 | \$ 34,865,567 | \$ 38,022,608 | \$ 39,479,820 |
| Ending Balance | \$ 48,314,990 | \$ 46,329,772 | \$ 46,423,177 | \$ 191,329,656 | \$ 184,186,140 | \$ 167,077,582 | \$ 38,022,608 | \$ 39,479,820 | \$ 32,999,688 |
| Change in Balance | \$ (83,434,037) | \$ (1,985,218) | \$ 93,405 | \$ 110,735,773 | \$ (7,143,516) | \$ (17,108,558) | \$ 3,157,041 | \$ 1,457,212 | \$ (6,480,132) |
| % Change | -63.3% | -4.1% | 0.2% | 137.4% | -3.7% | -9.3% | 9.1% | 3.8% | -16.4% |

Consolidated Fund Financials



| Proprietary Funds | | | | | | Fiduciary Fund | | | Total | | |
|-----------------------|-----------------------|-----------------------|------------------------|-----------------------|-----------------------|---------------------|----------------------|----------------------|-------------------------|-------------------------|-------------------------|
| Enterprise Funds | | | Internal Service Funds | | | Agency Fund | | | All Funds | | |
| 2022 | 2023 | 2024 | 2022 | 2023 | 2024 | 2022 | 2023 | 2024 | 2022 | 2023 | 2024 |
| Actual | Unaudited | Budget | Actual | Unaudited | Budget | Actual | Unaudited | Budget | Actual | Unaudited | Budget |
| \$ 681,493,240 | \$ 695,170,072 | \$ 754,450,938 | \$ 103,839,509 | \$ 111,673,293 | \$ 126,036,002 | \$ - | \$ - | \$ - | \$ 819,027,363 | \$ 835,348,353 | \$ 916,612,940 |
| 13,098 | 16,830 | - | - | - | - | - | - | - | 6,558,131 | 7,087,448 | 7,274,364 |
| 16,919,386 | 1,037,245 | 4,545,700 | - | - | - | - | - | - | 234,855,279 | 143,592,182 | 6,462,366 |
| 1,349,409 | 1,797,988 | 900,000 | - | 630 | - | - | - | - | 25,210,693 | 25,710,602 | 27,049,460 |
| 19,714,974 | 21,634,245 | 22,233,683 | 44,435,517 | 45,521,260 | 48,838,221 | 2,850,291 | 2,943,484 | 3,455,864 | 95,606,086 | 98,067,315 | 103,670,179 |
| - | - | - | - | - | - | - | - | - | - | - | - |
| - | - | - | 2,475 | 4,986 | - | - | - | - | 5,771,065 | 5,749,860 | 5,450,000 |
| - | - | - | - | - | - | - | - | - | 482,517 | 914,802 | 870,000 |
| - | - | - | - | - | - | - | - | - | 4,669,484 | 4,566,882 | 4,000,000 |
| - | - | - | - | - | - | - | - | - | 11,240,417 | 11,301,813 | 11,750,000 |
| - | - | - | - | - | - | - | - | - | 17,967,323 | 17,963,589 | 18,139,405 |
| \$ - | \$ - | \$ - | \$ 2,475 | \$ 4,986 | \$ - | \$ - | \$ - | \$ - | \$ 40,130,806 | \$ 40,496,946 | \$ 40,209,405 |
| - | \$ 1,445 | \$ - | - | \$ - | \$ - | - | \$ - | \$ - | \$ 68,111,894 | \$ 68,788,093 | \$ 68,124,478 |
| 496,350 | 552,473 | 490,000 | - | - | - | - | - | - | 496,350 | 991,703 | 490,000 |
| - | - | - | - | - | - | - | - | - | 31,125,940 | 32,000,064 | 30,836,302 |
| 4,023,129 | 3,580,705 | 4,725,564 | 616,992 | 731,308 | 996,340 | - | - | - | 156,900,230 | 47,929,762 | 70,244,727 |
| 10,496,679 | 26,243,159 | 31,856,544 | 234,904 | 813,233 | 37,000 | 6,650,000 | 6,860,000 | 10,367,000 | 572,681,701 | 592,923,434 | 609,944,478 |
| - | - | - | - | - | - | 335,831 | 1,217,787 | - | 21,828,924 | 64,229,566 | 64,054,217 |
| - | - | - | - | - | - | - | - | - | 17,290,526 | 20,894,517 | 23,564,918 |
| - | - | - | - | - | - | - | - | - | 2,476,829 | 2,735,457 | 2,777,245 |
| 429,221 | 497,893 | 541,600 | - | - | - | - | - | - | 14,018,206 | 15,508,987 | 15,900,151 |
| 5,935,132 | 5,699,494 | 6,000,000 | - | - | - | - | - | - | 5,935,132 | 5,699,494 | 6,000,000 |
| - | - | - | - | - | - | - | - | - | 6,663,968 | 7,107,150 | 7,200,000 |
| (5,231,787) | (4,999,906) | (5,200,000) | - | - | - | - | - | - | (5,216,336) | (4,981,428) | (5,184,000) |
| \$ 1,132,566 | \$ 1,197,481 | \$ 1,341,600 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 41,168,325 | \$ 46,964,177 | \$ 50,258,314 |
| - | - | - | - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - | - | - | - |
| \$ 735,638,831 | \$ 751,231,643 | \$ 820,544,029 | \$ 149,129,397 | \$ 158,744,710 | \$ 175,907,563 | \$ 9,836,122 | \$ 11,021,271 | \$ 13,822,864 | \$ 2,113,701,722 | \$ 2,004,129,644 | \$ 1,995,231,230 |
| | | | | | | | | | | | |
| \$ 120,843,927 | \$ 121,054,169 | \$ 142,962,156 | \$ 6,637,362 | \$ 6,828,342 | \$ 8,115,952 | \$ 4,832,677 | \$ 4,651,351 | \$ 6,020,861 | \$ 489,196,801 | \$ 513,091,654 | \$ 567,028,927 |
| 45,905,428 | 48,670,835 | 58,024,493 | 2,618,765 | 2,711,777 | 3,744,071 | 1,751,309 | 1,801,610 | 3,164,185 | 194,612,939 | 203,521,460 | 240,659,143 |
| 871,050 | 964,734 | 1,340,958 | 7,071 | 12,434 | 37,950 | 16,562 | 10,588 | 17,000 | 2,074,040 | 3,147,275 | 4,571,094 |
| 40,552,151 | 41,947,447 | 49,331,331 | 10,993,086 | 9,422,350 | 14,033,579 | 170,537 | 188,902 | 212,300 | 74,773,444 | 74,802,925 | 87,679,065 |
| 66,754,027 | 76,061,578 | 83,376,712 | 8,674,574 | 9,564,340 | 11,042,354 | 1,434,212 | 2,152,870 | 2,409,500 | 138,581,339 | 148,859,550 | 173,523,871 |
| 162,336,356 | 153,935,170 | 180,402,810 | 16,721,042 | 16,458,940 | 16,654,129 | 240,545 | 245,574 | 459,500 | 189,198,049 | 180,650,078 | 210,674,206 |
| 37,532,334 | 44,239,113 | 54,456,291 | 3,148,450 | 3,246,512 | 3,783,464 | 149,576 | 209,405 | 397,400 | 52,441,318 | 59,635,762 | 73,257,717 |
| 13,214,706 | 12,058,413 | 12,305,182 | 102,957,572 | 99,780,252 | 116,668,439 | 581,930 | 1,006,213 | 565,886 | 124,469,090 | 122,352,024 | 135,345,307 |
| 37,694,958 | 35,769,466 | 44,961,239 | 193,446 | 169,542 | 282,959 | 783,071 | 816,319 | 899,839 | 70,248,897 | 70,750,703 | 82,989,842 |
| 15,705 | - | - | - | - | - | - | - | - | 424,644,118 | 244,244,001 | 124,994,487 |
| 90,338,874 | 95,601,759 | 79,188,878 | 729,394 | 1,520,918 | 1,738,904 | - | - | - | 125,356,034 | 174,520,506 | 112,947,530 |
| 143,718,825 | 141,349,648 | 155,155,667 | - | - | - | - | - | 10,000 | 227,879,018 | 228,843,499 | 246,544,859 |
| - | - | - | - | - | - | - | - | - | 330 | 159,464 | - |
| \$ 759,778,341 | \$ 771,652,332 | \$ 861,505,717 | \$ 152,680,762 | \$ 149,715,407 | \$ 176,101,801 | \$ 9,960,419 | \$ 11,082,832 | \$ 14,156,471 | \$ 2,113,475,417 | \$ 2,024,578,901 | \$ 2,060,216,048 |
| 2,613,740 | 2,469,172 | - | 97,634 | 151,047 | - | 5,136 | 264,362 | - | 5,133,810 | 4,209,369 | - |
| (1,137,449) | (1,734,382) | - | - | - | - | - | - | - | (1,137,449) | (1,734,382) | - |
| \$ 359,848,628 | \$ 337,185,409 | \$ 317,499,510 | \$ 26,523,302 | \$ 23,069,571 | \$ 32,249,921 | \$ 706,198 | \$ 587,037 | \$ 789,838 | \$ 634,286,605 | \$ 638,509,271 | \$ 620,535,001 |
| \$ 337,185,409 | \$ 317,499,510 | \$ 276,537,822 | \$ 23,069,571 | \$ 32,249,921 | \$ 32,055,683 | \$ 587,037 | \$ 789,838 | \$ 456,231 | \$ 638,509,271 | \$ 620,535,001 | \$ 555,550,183 |
| \$ (22,663,219) | \$ (19,685,899) | \$ (40,961,688) | \$ (3,453,731) | \$ 9,180,350 | \$ (194,238) | \$ (119,161) | \$ 202,801 | \$ (333,607) | \$ 4,222,666 | \$ (17,974,270) | \$ (64,984,818) |
| -6.3% | -5.8% | -12.9% | -13.0% | 39.8% | -0.6% | -16.9% | 34.5% | -42.2% | 46.9% | 64.5% | -81.2% |



Official Certificate Of Estimated Resources

OFFICIAL CERTIFICATE OF ESTIMATED RESOURCES

Form Prescribed by the Bureau of Inspection and Supervision of Public Offices.

County Auditor's Form No. 32A

AMENDED OFFICIAL CERTIFICATE OF ESTIMATED RESOURCES

Based on 91.91% current & delinquent collection of current levy for previous tax year

| Fund | Unencumbered 2024 | General Property Tax | Local Government | Other Sources | Total |
|-----------------------------------|--------------------------|-------------------------|-------------------------|----------------------------|----------------------------|
| General Fund | \$46,329,772.09 | \$42,698,015.00 | \$30,836,302.53 | 702,466,170.00 | \$822,330,259.62 |
| Fire Pension | - | 1,652,826.00 | - | - | 1,652,826.00 |
| Police Pension | - | 1,652,826.00 | - | - | 1,652,826.00 |
| Total General Fund | 46,329,772.09 | 46,003,667.00 | 30,836,302.53 | \$702,466,170.00 | 825,635,911.62 |
| Restricted Income Tax | 1,662,117.42 | - | - | 61,700,000.00 | 63,362,117.42 |
| Schools Rec & Cult Activities | - | - | - | 1,125,000.00 | 1,125,000.00 |
| Rainy Day Fund | 67,599,335.41 | - | - | - | 67,599,335.41 |
| Payroll Reserve Fund | 90,000,000.00 | - | - | - | 90,000,000.00 |
| Street Construction, Mtc & Repair | 170,250.19 | - | - | 43,816,574.00 | 43,986,824.19 |
| Cleveland Stadium | 24,754,435.98 | - | - | 14,900,000.00 | 39,654,435.98 |
| Debt Service | 39,479,825.04 | 23,965,983.00 | - | 60,143,077.00 | 123,588,885.04 |
| Utilities Administration | 1,189,367.76 | - | - | 9,520,998.00 | 10,710,365.76 |
| Utilities Radio Communications | 1,734,140.07 | - | - | 4,814,337.00 | 6,548,477.07 |
| Utilities Fiscal Control | 1,650,416.85 | - | - | 9,565,804.00 | 11,216,220.85 |
| Water | 156,670,089.80 | - | - | 345,435,242.00 | 502,105,331.80 |
| Water Pollution Control | 25,256,464.48 | - | - | 38,570,312.00 | 63,826,776.48 |
| Cleveland Public Power | 30,578,186.28 | - | - | 213,159,743.00 | 243,737,929.28 |
| Airport Operations | 101,448,838.78 | - | - | 185,415,029.00 | 286,863,867.78 |
| Cemetery | 14,072.86 | - | - | 2,131,799.00 | 2,145,871.86 |
| Golf | 356,900.91 | - | - | 2,211,290.00 | 2,568,190.91 |
| Parking Facilities | 178,621.86 | - | - | 9,329,195.00 | 9,507,816.86 |
| Public Auditorium | 27,592.18 | - | - | 3,333,865.00 | 3,361,457.18 |
| West Side Market | 128,965.29 | - | - | 1,870,752.00 | 1,999,717.29 |
| Sinking Fund General Operations | 117,976.20 | - | - | 781,308.00 | 899,284.20 |
| Telephone Exchange | 110,943.07 | - | - | 15,688,743.00 | 15,799,686.07 |
| Health Self Insurance Fund | 15,708,142.40 | - | - | 99,690,182.00 | 115,398,324.40 |
| Prescription Self Insurance Fund | 2,668,214.61 | - | - | 20,917,518.00 | 23,585,732.61 |
| Motor Vehicle Maintenance | 11,587,114.43 | - | - | 24,271,848.00 | 35,858,962.43 |
| Printing | 269,942.54 | - | - | 2,797,445.00 | 3,067,387.54 |
| Storeroom | 53,444.70 | - | - | 607,864.00 | 661,308.70 |
| Central Collection Agency | 789,840.09 | - | - | 13,822,864.00 | 14,612,704.09 |
| Total | \$ 620,535,011.29 | \$ 69,969,650.00 | \$ 30,836,302.53 | \$ 1,888,086,959.00 | \$ 2,609,427,922.82 |

Transfers

General Fund To:

| | |
|------------------------|-------------------------|
| Stadium Fund | \$ 10,550,000.00 |
| Streets Fund | 19,601,569.00 |
| Other Subfunds | 7,000,000.00 |
| Debt Service Fund | 9,267,354.00 |
| Schools Fund | 1,125,000.00 |
| Sinking Fund | 750,000.00 |
| Cemetery Fund | 476,799.00 |
| Golf Fund | 339,290.00 |
| Public Auditorium Fund | 2,494,548.00 |
| West Side Market | 465,752.00 |
| Parking Facilities | 949,175.00 |
| Capital Projects | 3,651,395.00 |
| | <u>\$ 56,670,882.00</u> |

General Fund

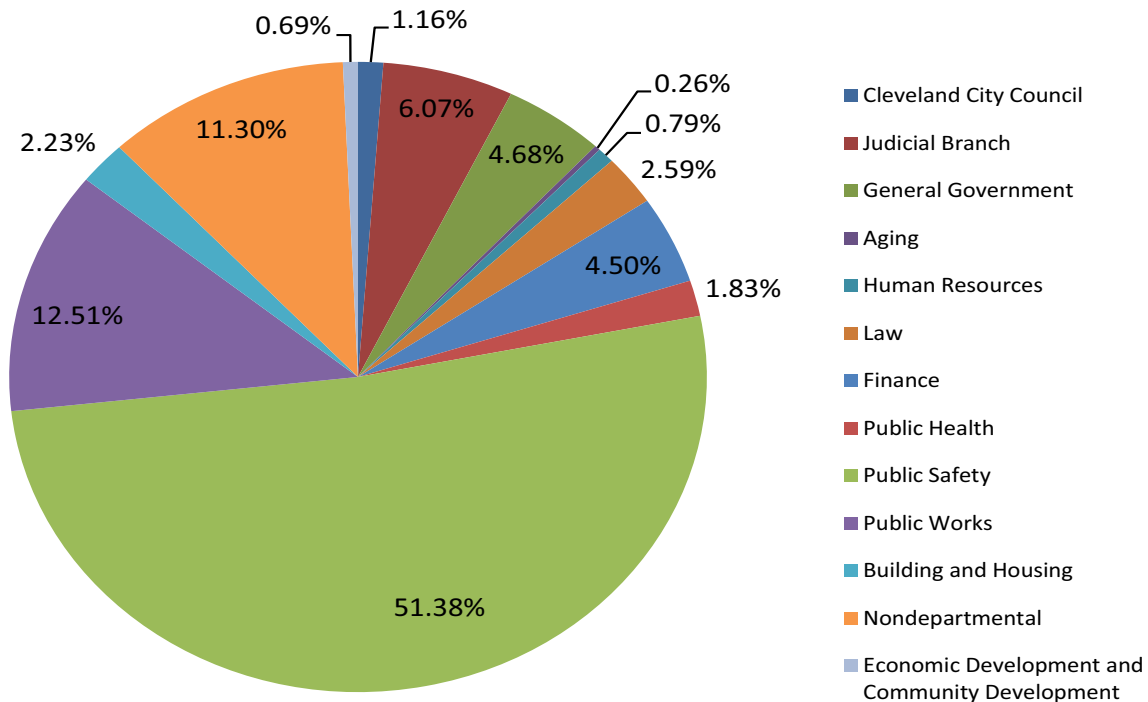


The General Fund supports most basic operations including Police and Fire protection, Emergency Medical Service, Waste Collection, Recreation, Health Centers, Park Maintenance, Building and Housing regulation and Municipal Courts. It also includes support services such as Human Resources, Finance and Law. Funding for these activities is derived from a variety of revenue sources which include taxes, licenses and permits, fines and user fees. These are described in greater detail in the following section.

The 2024 General Fund budget is comprised of \$779.2 million in expenditures. The 2024 proposed revenues are estimated at \$779.3 million.

PRELIMINARY 2024 EXPENSES BY DEPARTMENT

The City delivers tax-supported services to its residents in several basic program areas including Safety, Service, Public Works, Health, and Urban Planning and Development. The following chart shows that well over half of the General Fund budget (51.38%) is devoted to Public Safety, with 12.5% of all funds going to Public Works. Only 7.9% is devoted to support functions such as financial, legal and Human Resources. Others include Aging, City Council, Community Relations, Mayor's Office and Municipal Courts.



In the following pages, financial data is presented for all divisions for comparison with previous years. Staffing levels are also included for every division. For 2023, the actual number of employees on the payroll at year-end and actual expenditures are presented. In some divisions such as Police, Fire, Streets and Waste Collection where there is substantial turnover, average staffing levels are used for a more realistic picture. Due to rounding, numbers in the expenditure detail sections may not add.



| | <u>2021 Actual</u> | <u>2022 Actual</u> | <u>2023 Unaudited</u> | <u>2024 Budget</u> | <u>\$ Change</u> | <u>% Change</u> |
|--|------------------------|------------------------|---------------------------|------------------------|-----------------------|---------------------|
| LEGISLATIVE BRANCH | | | | | | |
| COUNCIL | \$ 7,604,237 | \$ 7,626,213 | \$ 8,291,342 | \$ 9,066,769 | \$ 775,427 | 9% |
| JUDICIAL BRANCH | | | | | | |
| Municipal Court | \$ 23,336,905 | \$ 22,227,967 | \$ 22,778,970 | \$ 26,201,695 | \$ 3,422,725 | 15% |
| Clerk of Courts | 11,513,874 | 11,454,879 | 12,263,685 | 14,256,092 | 1,992,407 | 16% |
| Housing Court | 4,219,372 | 4,266,005 | 4,587,277 | 6,816,000 | 2,228,723 | 49% |
| TOTAL JUDICIAL BRANCH | \$ 39,070,151 | \$ 37,948,851 | \$ 39,629,932 | \$ 47,273,787 | \$ 7,643,855 | 19% |
| EXECUTIVE BRANCH | | | | | | |
| GENERAL GOVERNMENT | | | | | | |
| Office of the Mayor | \$ 1,615,783 | \$ 2,446,155 | \$ 2,532,435 | \$ 3,715,853 | \$ 1,183,418 | 47% |
| Office of Capital Projects | 6,384,451 | 6,357,100 | 7,053,162 | 7,878,030 | 824,868 | 12% |
| Office of Urban Analytics & Innovation | 1,081,210 | 999,916 | 1,445,862 | 1,732,460 | 286,598 | 20% |
| Landmarks Commission | 209,082 | 262,609 | 321,046 | 390,145 | 69,099 | 22% |
| Building Standards and Appeals | 134,455 | 207,783 | 232,025 | 312,450 | 80,425 | 35% |
| Zoning Appeals | 233,539 | 216,174 | 243,837 | 281,391 | 37,554 | 15% |
| Civil Service Commission | 1,102,269 | 969,908 | 913,795 | 2,031,486 | 1,117,691 | 122% |
| Community Relations Board | 1,911,140 | 1,659,550 | 2,117,105 | 3,159,005 | 1,041,900 | 49% |
| City Planning Commission | 2,331,702 | 2,607,651 | 2,813,882 | 3,745,907 | 932,025 | 33% |
| Boxing & Wrestling Commission | 17,417 | 14,556 | 9,261 | 31,792 | 22,531 | 243% |
| Office of Sustainability | 1,086,998 | 895,997 | 1,051,327 | 1,440,763 | 389,436 | 37% |
| Office of Equal Opportunity | 752,868 | 884,380 | 961,632 | 1,440,303 | 478,671 | 50% |
| Office of Intervention, Prevention and Opportunity | 3,581,941 | 3,774,474 | 4,266,174 | 5,031,213 | 765,039 | 18% |
| Office of Budget & Management | 698,118 | 686,387 | 783,003 | 787,449 | 4,446 | 1% |
| Office of Professional Standards | 1,421,396 | 1,381,604 | 1,192,641 | 2,069,462 | 876,821 | 74% |
| Police Review Board | 160,891 | 130,360 | 175,873 | 239,745 | 63,872 | 36% |
| Community Police Commission | 528,324 | 564,437 | 1,755,878 | 2,214,158 | 458,280 | 26% |
| TOTAL GENERAL GOVERNMENT | \$ 23,251,584 | \$ 24,059,041 | \$ 27,868,938 | \$ 36,501,612 | \$ 8,632,674 | 31% |
| DEPARTMENT OF AGING | \$ 1,392,762 | \$ 1,389,319 | \$ 1,446,946 | \$ 2,046,674 | \$ 599,728 | 41% |
| DEPARTMENT OF HUMAN RESOURCES | \$ 3,440,254 | \$ 4,247,951 | \$ 4,924,036 | \$ 6,143,681 | \$ 1,219,645 | 25% |
| DEPARTMENT OF LAW | \$ 15,857,543 | \$ 19,644,954 | \$ 22,592,886 | \$ 20,157,828 | \$ (2,435,058) | -11% |



| | <u>2021 Actual</u> | <u>2022 Actual</u> | <u>2023 Unaudited</u> | <u>2024 Budget</u> | <u>\$ Change</u> | <u>% Change</u> |
|------------------------------------|------------------------|------------------------|---------------------------|------------------------|----------------------|---------------------|
| DEPARTMENT OF FINANCE | | | | | | |
| Director's Office | \$ 1,429,516 | \$ 1,501,984 | \$ 940,176 | \$ 1,448,208 | \$ 508,032 | 54% |
| Accounts | 2,116,716 | 2,217,080 | 2,228,478 | 2,714,981 | 486,503 | 22% |
| Assessments & Licenses | 4,054,366 | 4,576,077 | 4,103,400 | 4,958,485 | 855,085 | 21% |
| Treasury | 798,371 | 708,016 | 775,289 | 964,677 | 189,388 | 24% |
| Purchases & Supplies | 525,885 | 715,054 | 596,503 | 907,802 | 311,299 | 52% |
| Bureau of Internal Audit | 1,004,921 | 624,455 | 644,096 | 1,215,073 | 570,977 | 89% |
| Financial Reporting & Control | 1,442,836 | 1,552,358 | 1,561,073 | 1,947,899 | 386,826 | 25% |
| Information Technology Services | 7,760,123 | 10,872,539 | 12,177,761 | 19,579,561 | 7,401,800 | 61% |
| Risk Management | — | — | 1,323,638 | 1,356,889 | 33,251 | 3% |
| TOTAL FINANCE | \$ 19,132,734 | \$ 22,767,563 | \$ 24,350,414 | \$ 35,093,575 | \$ 10,743,161 | 44% |
| DEPARTMENT OF PUBLIC HEALTH | | | | | | |
| Director's Office | \$ 1,744,565 | \$ 2,117,618 | \$ 1,885,808 | \$ 2,521,023 | \$ 635,215 | 34% |
| Health | 4,509,220 | 5,277,003 | 4,723,980 | 5,882,200 | 1,158,220 | 25% |
| Environment | 2,104,117 | 1,963,602 | 1,894,824 | 2,585,263 | 690,439 | 36% |
| Air Quality | 864,789 | 868,743 | 1,014,060 | 1,256,008 | 241,948 | 24% |
| Health Equity & Social Justice | 251,531 | 233,737 | 1,139,856 | 2,026,541 | 886,685 | 78% |
| TOTAL PUBLIC HEALTH | \$ 9,474,222 | \$ 10,460,703 | \$ 10,658,528 | \$ 14,271,035 | \$ 3,612,507 | 34% |
| DEPARTMENT OF PUBLIC SAFETY | | | | | | |
| Director's Office | \$ 6,268,811 | \$ 6,157,591 | \$ 7,022,971 | \$ 6,076,955 | \$ (946,016) | -13% |
| Police | 211,414,002 | 211,064,286 | 213,662,021 | 230,580,747 | 16,918,726 | 8% |
| Fire | 101,908,211 | 103,237,329 | 112,597,406 | 114,604,597 | 2,007,191 | 2% |
| Emergency Medical Service | 31,902,938 | 31,643,010 | 36,400,107 | 36,461,249 | 61,142 | 0% |
| Animal Care and Control | 2,859,355 | 2,798,445 | 2,966,223 | 3,754,933 | 788,710 | 27% |
| Correction | 4,009,467 | 4,976,622 | 3,248,769 | 4,060,145 | 811,376 | 25% |
| Police Inspector General | 24,039 | — | — | 162,442 | 162,442 | % |
| Department of Justice | 3,244,283 | 2,702,958 | 3,282,326 | 4,663,519 | 1,381,193 | 42% |
| TOTAL PUBLIC SAFETY | \$ 361,631,106 | \$ 362,580,241 | \$ 379,179,823 | \$ 400,364,587 | \$ 21,184,764 | 6% |
| DEPARTMENT OF PUBLIC WORKS | | | | | | |
| Public Works Administration | \$ 2,863,603 | \$ 3,149,495 | \$ 2,846,096 | \$ 3,141,348 | \$ 295,252 | 10% |
| Recreation | 14,179,597 | 14,901,933 | 16,086,884 | 18,851,568 | 2,764,684 | 17% |
| Parking Facilities | 943,416 | 867,251 | 869,663 | 1,132,287 | 262,624 | 30% |
| Property Management | 7,994,500 | 9,080,488 | 9,077,524 | 10,151,344 | 1,073,820 | 12% |
| Parks Maintenance & Properties | 17,313,623 | 17,648,162 | 18,505,623 | 21,644,141 | 3,138,518 | 17% |



| | <u>2021 Actual</u> | <u>2022 Actual</u> | <u>2023 Unaudited</u> | <u>2024 Budget</u> | <u>\$ Change</u> | <u>% Change</u> |
|--|------------------------------|------------------------------|------------------------------|------------------------------|-------------------------------|---------------------|
| Division of Waste Disposal | 35,922,080 | 35,530,813 | 36,303,841 | 38,107,897 | 1,804,056 | 5% |
| Division of Traffic Engineering | 3,701,371 | 3,672,497 | 4,009,712 | 4,440,473 | 430,761 | 11% |
| TOTAL PUBLIC WORKS | \$ 82,918,190 | \$ 84,850,639 | \$ 87,699,343 | \$ 97,469,058 | \$ 9,769,715 | 11% |
| COMMUNITY DEVELOPMENT DIRECTOR'S OFFICE | \$ 1,819,739 | \$ 2,356,957 | \$ 2,005,504 | \$ 2,506,802 | \$ 501,298 | 25% |
| DEPARTMENT OF BUILDING & HOUSING | | | | | | |
| Director's Office | \$ 2,944,000 | \$ 3,092,284 | \$ 3,317,149 | \$ 4,717,286 | \$ 1,400,137 | 42% |
| Code Enforcement | 8,407,654 | 7,776,694 | 8,145,880 | 10,587,157 | 2,441,277 | 30% |
| Construction Permit | 1,533,236 | 1,497,829 | 1,504,014 | 2,041,826 | 537,812 | 36% |
| TOTAL BUILDING & HOUSING | \$ 12,884,890 | \$ 12,366,807 | \$ 12,967,043 | \$ 17,346,269 | \$ 4,379,226 | 34% |
| ECONOMIC DEVELOPMENT | \$ 1,540,103 | \$ 1,547,198 | \$ 1,910,959 | \$ 2,890,918 | \$ 979,959 | 51% |
| NON-DEPARTMENTAL | | | | | | |
| County Auditor Deductions | \$ 1,050,536 | \$ 2,538,686 | \$ 1,127,783 | \$ 1,900,000 | \$ 772,217 | 68% |
| Subsidies to Other Funds | 83,114,781 | 382,445,239 | 232,717,787 | 57,945,882 | (174,771,905) | -75% |
| Other Administrative | 16,629,064 | 21,439,462 | 22,285,461 | 28,234,258 | 5,948,797 | 27% |
| TOTAL NON-DEPARTMENTAL | \$ 100,794,381 | \$ 406,423,387 | \$ 256,131,031 | \$ 88,080,140 | \$(168,050,891) | -66% |
| TOTAL EXECUTIVE BRANCH | \$ 634,137,508 | \$ 952,694,760 | \$ 831,735,451 | \$ 722,872,179 | \$(108,863,272) | -13% |
| TOTAL GENERAL FUND | <u>\$ 680,811,896</u> | <u>\$ 998,269,824</u> | <u>\$ 879,656,725</u> | <u>\$ 779,212,735</u> | <u>\$(100,443,990)</u> | <u>-11%</u> |



| | <u>2021 Actual</u> | <u>2022 Actual</u> | <u>2023 Actual</u> | <u>2024 Budget</u> | <u>HC Change</u> | <u>% Change</u> |
|--|------------------------|------------------------|------------------------|------------------------|----------------------|---------------------|
| LEGISLATIVE BRANCH | | | | | | |
| COUNCIL | 55 | 59 | 59 | 61 | 2 | 3% |
| JUDICIAL BRANCH | | | | | | |
| Municipal Court | 206 | 196 | 183 | 226 | 43 | 23% |
| Clerk of Courts | 127 | 128 | 130 | 144 | 14 | 11% |
| Housing Court | 41 | 43 | 42 | 56 | 14 | 33% |
| TOTAL JUDICIAL BRANCH | 374 | 367 | 355 | 426 | 71 | 20% |
| EXECUTIVE BRANCH | | | | | | |
| GENERAL GOVERNMENT | | | | | | |
| Office of the Mayor | 6 | 19 | 18 | 23 | 5 | 28% |
| Office of Capital Projects | 57 | 59 | 61 | 61 | — | % |
| Office of Urban Analytics and Innovation | 10 | 11 | 13 | 13 | — | % |
| Landmarks Commission | 2 | 2 | 3 | 3 | — | % |
| Building Standards and Appeals | 1 | 2 | 2 | 2 | — | % |
| Zoning Appeals | 2 | 2 | 2 | 2 | — | % |
| Civil Service Commission | 5 | 4 | 10 | 11 | 1 | 10% |
| Community Relations Board | 19 | 20 | 21 | 22 | 1 | 5% |
| City Planning Commission | 19 | 20 | 23 | 23 | — | % |
| Office of Sustainability | 8 | 9 | 9 | 10 | 1 | 11% |
| Office of Equal Opportunity | 6 | 7 | 8 | 10 | 2 | 25% |
| Office of Intervention, Prevention & Opportunity | 13 | 9 | 19 | 20 | 1 | 5% |
| Office of Budget & Management | 7 | 6 | 6 | 7 | 1 | 17% |
| Office of Professional Standards | 12 | 8 | 12 | 17 | 5 | 42% |
| Police Review Board | 1 | 1 | 1 | 1 | — | % |
| Community Police Commission | 5 | 4 | 5 | 7 | 2 | 40% |
| TOTAL GENERAL GOVERNMENT | 173 | 183 | 213 | 232 | 19 | 8.9% |
| DEPARTMENT OF AGING | 10 | 11 | 13 | 13 | — | % |
| DEPARTMENT OF HUMAN RESOURCES | 18 | 22 | 24 | 25 | 1 | 4% |
| DEPARTMENT OF LAW | 70 | 78 | 84 | 92 | 8 | 10% |



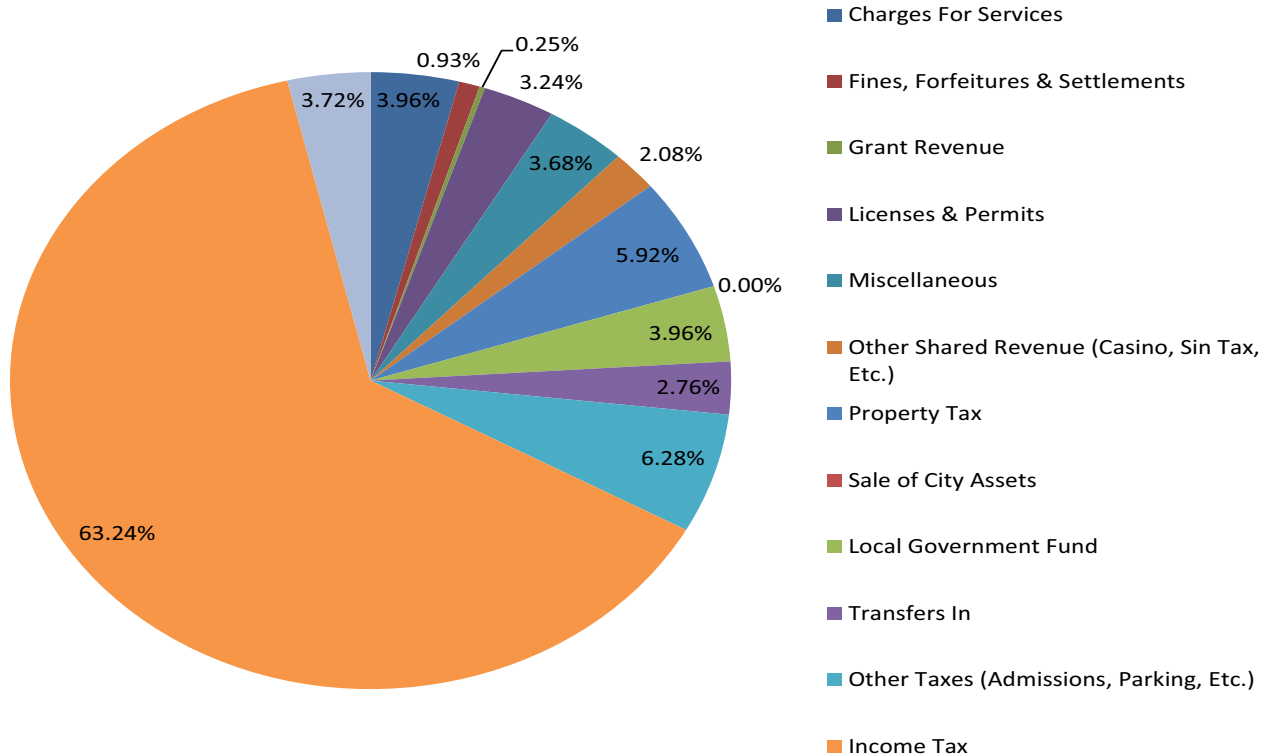
| | <u>2021 Actual</u> | <u>2022 Actual</u> | <u>2023 Actual</u> | <u>2024 Budget</u> | <u>HC Change</u> | <u>% Change</u> |
|---|------------------------|------------------------|------------------------|------------------------|----------------------|---------------------|
| DEPARTMENT OF FINANCE | | | | | | |
| Director's Office | 6 | 12 | 7 | 8 | 1 | 14% |
| Accounts | 16 | 15 | 16 | 18 | 2 | 13% |
| Assessments & Licenses | 45 | 32 | 30 | 38 | 8 | 27% |
| Treasury | 6 | 6 | 4 | 6 | 2 | 50% |
| Purchases & Supplies | 6 | 7 | 5 | 8 | 3 | 60% |
| Bureau of Internal Audit | 5 | 3 | 3 | 5 | 2 | 67% |
| Financial Reporting & Control | 13 | 14 | 12 | 13 | 1 | 8% |
| Information Technology Services | 28 | 27 | 33 | 52 | 19 | 58% |
| Risk Management | — | — | 6 | 7 | 1 | 17% |
| TOTAL FINANCE | 125 | 116 | 116 | 155 | 39 | 34% |
| DEPARTMENT OF PUBLIC HEALTH | | | | | | |
| Director's Office | 8 | 14 | 13 | 16 | 3 | 23% |
| Health | 32 | 29 | 25 | 29 | 4 | 16% |
| Environment | 22 | 17 | 15 | 22 | 7 | 47% |
| Air Quality | 7 | 6 | 7 | 8 | 1 | 14% |
| Health, Equity and Social Justice | 1 | 1 | 9 | 9 | — | % |
| TOTAL PUBLIC HEALTH | 70 | 67 | 69 | 84 | 15 | 22% |
| DEPARTMENT OF PUBLIC SAFETY | | | | | | |
| Director's Office | 36 | 38 | 28 | 31 | 3 | 11% |
| Police-Uniform | 1,402 | 1,292 | 1,169 | 1,350 | 181 | 15% |
| Civilian | 211 | 196 | 189 | 206 | 17 | 9% |
| Fire-Uniform | 669 | 738 | 746 | 757 | 11 | 1% |
| Civilian | 11 | 8 | 13 | 13 | — | % |
| Emergency Medical Service | 260 | 255 | 289 | 304 | 15 | 5% |
| Animal Care and Control | 29 | 28 | 28 | 33 | 5 | 18% |
| Correction | 2 | 2 | 2 | 2 | — | % |
| Police Inspector General | — | — | — | 1 | 1 | % |
| Department of Justice-Uniform | 3 | — | 5 | 5 | — | % |
| Civilian | 5 | 4 | 2 | 3 | 1 | 50% |
| TOTAL PUBLIC SAFETY | 2,628 | 2,561 | 2,471 | 2,705 | 234 | 9% |
| DEPARTMENT OF PUBLIC WORKS | | | | | | |
| Division of Public Works Administration | 31 | 29 | 23 | 26 | 3 | 13% |
| Recreation | 108 | 99 | 91 | 115 | 24 | 26% |



| | <u>2021 Actual</u> | <u>2022 Actual</u> | <u>2023 Actual</u> | <u>2024 Budget</u> | <u>HC Change</u> | <u>% Change</u> |
|--|------------------------|------------------------|------------------------|------------------------|----------------------|---------------------|
| Parking Facilities | 13 | 13 | 12 | 14 | 2 | 17% |
| Property Management | 68 | 69 | 63 | 68 | 5 | 8% |
| Parks Maintenance & Properties | 104 | 91 | 90 | 102 | 12 | 13% |
| Division of Waste Disposal | 189 | 194 | 164 | 183 | 19 | 12% |
| Division of Traffic Engineering | 28 | 28 | 26 | 28 | 2 | 8% |
| TOTAL PUBLIC WORKS | 541 | 523 | 469 | 536 | 67 | 14% |
| COMMUNITY DEVELOPMENT DIRECTOR'S OFFICE | 3 | 3 | 4 | 5 | 1 | 25% |
| DEPARTMENT OF BUILDING & HOUSING | | | | | | |
| Director's Office | 26 | 26 | 27 | 30 | 3 | 11% |
| Code Enforcement | 95 | 86 | 82 | 110 | 28 | 34% |
| Construction Permitting | 17 | 17 | 17 | 20 | 3 | 18% |
| TOTAL BUILDING & HOUSING | 138 | 129 | 126 | 160 | 34 | 27% |
| ECONOMIC DEVELOPMENT | 14 | 13 | 17 | 24 | 7 | 41% |
| OTHER ADMINISTRATIVE | — | — | — | 82 | 82 | % |
| TOTAL EXECUTIVE BRANCH | 3,790 | 3,706 | 3,606 | 4,113 | 507 | 14.1% |
| TOTAL GENERAL FUND | 4,219 | 4,132 | 4,020 | 4,600 | 580 | 14.4% |

PRELIMINARY 2024 SOURCES OF REVENUE

The City's Income Tax is the largest source of revenue for the General Fund. It is generated by a 2.5% tax on wages and earnings, not only of Cleveland residents but also non residents working within the City. Of total collections, 88.9% flows to the General Fund while the remainder is placed in a Restricted Income Tax Fund to be used for debt service payments and capital expenditures. Because the Income Tax makes up such a large proportion of the General Fund, the amount of financial resources available to provide City services is directly related to the health of the local economy. The second largest General Fund revenue source is generated by Property Tax.



Charges for Services: Medical transport billing, waste collection fees, and other recoverable fees.

Fines, Forfeitures & Settlements: Receipt of criminal fines and court costs from convictions of misdemeanor, felony offenses, camera enforcement program, parking, and non waiverable traffic violations. Revenues from fines and forfeitures include collections from parking violations and court levied civil and criminal fines. This revenue is directly related to the number of parking and moving violations issued by the City and court fines and costs.

Grant Revenue: Reimbursements from grants that provide funding for program support.

Licenses & Permits: Receipts for City inspections, food handled, business licenses, and zoning and permit fees. This includes sales and charges for service which are charged to users of City services. Examples are fees for emergency medical service, medical care at the City's health centers and copies of birth and death certificates, and various miscellaneous sources, central service costs and expenditure recoveries are part of this category. The City has also implemented a Waste Collection Fee \$8.75 per household.

Miscellaneous: Reimbursement from Port Control for Cleveland Police detail at airport. Charge backs by Parks Maintenance for maintenance services performed at various vacant lots located throughout the



General Fund

city, i.e. rubbish removal, grass cutting, tree trimming, snow removal, cleaning and washing equipment, and other services as needed. Refunds, inspection fees, charges for return of NSF checks. Also included are Expenditure Recoveries, Cost Allocation Plan recovery, and Grant Indirect Costs.

Other Shared Revenue:

Casino: Ohio Casinos are taxed at a rate of 33% on gross casino revenue. The state then disburses the tax revenue to the following funds: 51% to the Gross Casino Revenue County Fund, with the City receiving half of Cuyahoga County's allocation; 34% to the Gross Casino Revenue County Student Fund, which is then distributed to all school districts based on student population; 5% to the Host City Fund, with the City receiving 5% of the gross casino revenue within its boundaries; 3% each to the Ohio State Racing Commission Fund and Ohio Casino Control Commission Fund; and 2% each to the Law Enforcement Training Fund, and Problem Casino Gambling and Addictions Fund. The City then distributes 85% to the General Fund and 15% to a Special Fund for Council.

Cigarette & Liquor Tax:

- The Cigarette tax is a County tax administered by the State, and distributed back to the Counties, then to the City based on the volume of cigarette licenses sold to dealers and tax stamps purchased to be affixed to individual packages. The state excise tax on cigarettes is now \$1.25 per pack.
- Liquor tax is a County occupational license tax imposed on the privilege of engaging in the alcohol beverage business in Ohio. Businesses such as convenience stores, taverns, etc must obtain a license from the state to, dispense alcoholic beverages. A portion of these license fees are then remitted back to the City from the state.

Commercial Activity Tax (CAT): This is a State assessed tax enacted when Tangible Property Tax was repealed. Businesses with receipts of \$150,000 - \$1 million will pay a minimum tax of \$150. Businesses with receipts of less than \$150,000 are not subject to the CAT.

Other: Miscellaneous category including Special projects, Economic Development shared projects, Grant paybacks, other reimbursements for provided services.

Property Tax Subsidy: This is a replacement for the Homestead Rollback, 10% Real Property and 2.5% owner occupied Real Property.

Other Taxes: Includes both locally and state collected sources. Locally, the City receives Admission Tax for most entertainment events scheduled in the City as well as a tax on the leasing of motor vehicles. Both of these taxes were previously increased as part of an overall funding plan for the reconstruction/rebuilding of Cleveland Municipal Stadium. The Motor Vehicle Lessor Tax was raised from \$4 to \$6 per transaction as of August 1, 1996. The State distributes a portion of Estate, Liquor and Cigarette taxes to their municipality of origin. Estate Tax has been eliminated by the State of Ohio effective 2014.

Admission Tax: Increased from 6% to 8% effective January 1, 1997, receipts are on ticket sales for entertainment events held within the city.

Electric Excise Tax: Excise Tax is revenue derived from a fee paid to a municipality from a franchisee for "rental" or "toll" for the use of city streets and rights-of-way. In consideration of the cost incurred to construct, install, operate, or provide services using facilities in the public rights-of-way.

Hotel Tax: An excise tax of three percent (3%) on transactions by which lodging is or is to be furnished by a hotel to transient guests.

Motor Vehicle Lessor Tax: Tax on Rental Cars

Parking Tax: 8% Commercial parking tax assessment

Property Taxes: Property is taxed at 35% of its appraised value. Receipts are classified into four categories; General Fund, Bond Retirement, Police Pension and Fire Pension monies. All monies are

deposited into the General Fund except Bond Retirement monies, which belong to Debt Service. Distribution is as follows:

• **Commercial/ Industrial:**

Schools: 59.25%

Cleveland: 12.70%

County: 20.67%

Library: 7.38%

• **Residential:**

Schools: 55.00%

Cleveland: 15.27%

County: 22.17%

Library: 7.56%

Sale of City Assets: All receipts from the sale of City assets which include property and equipment disposal, (i.e. scrap metal value or auction of vehicles and equipment).

State and Local Government Fund: Local Government fund is a state of Ohio revenue sharing program established in 1934 in which cities share in the collection of the state income, sales, public utility excise tax, and corporate franchise taxes. The distribution basis is a function of population and property tax values. The basis was collectively reduced by 50% by the State of Ohio. These funds are distributed in two ways nine-tenths (90%) to counties divided among all towns, villages and municipalities, and one-tenth directly to cities which collect an income tax.

Transfer In: Income from land sales at Chagrin Highlands and Economic Development.

Income Tax: The city income tax rate is 2.5% of all wages and business profits.

Investment Income: Receipts from Interest earned on Investments of comingled funds, including Treasury Notes, Treasury Bills, certificates of Deposit, and Repurchase Agreements.

Other Revenue Terms:

Certificate of Estimated Resources: An original Certificate of Estimated Resources, received from the County Auditor, is based on an estimate of the year-end unencumbered balances and the estimated revenues for the upcoming calendar year as reflected on the tax budget. An amended certificate of estimated resources is received, by the City, after the tax rate resolution and the unencumbered balances/ revised revenue estimates are certified to the County.

Mills: Local Property tax rates are always computed in mills. One mill costs the property owner \$1.00 for every \$1,000 of assessed valuation each year. In our example, the \$100,000 will produce \$35 in tax revenue for each mill.

In Ohio, millage is referred to as "inside" millage and "outside" millage. Inside millage is the millage provided by the Constitution of the State of Ohio and is levied without the vote of the people as established very early in the State's history. The inside millage rate is limited to ten mills in each political subdivision. Public schools, cities, counties and other local governments are allocated a portion of the ten inside mills.



| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget | \$ Change | % Change |
|---|-----------------------|-----------------------|-----------------------|-----------------------|------------------------|-------------|
| CHARGES FOR SERVICES | \$ 37,134,745 | \$ 33,431,725 | \$ 28,246,708 | \$ 30,841,000 | \$ 2,594,292 | 9% |
| FINES, FORFEITURES & SETTLEMENTS | \$ 7,430,426 | \$ 6,545,033 | \$ 7,070,618 | \$ 7,274,364 | \$ 203,746 | 3% |
| GRANT REVENUE | \$ 111,272,256 | \$ 217,935,893 | \$ 142,554,937 | \$ 1,916,666 | \$ (140,638,271) | -99% |
| LICENSES & PERMITS | \$ 19,815,851 | \$ 23,316,528 | \$ 23,515,381 | \$ 25,254,260 | \$ 1,738,879 | 7% |
| MISCELLANEOUS | \$ 46,761,528 | \$ 28,053,395 | \$ 27,791,590 | \$ 28,669,011 | \$ 877,421 | 3% |
| OTHER SHARED REVENUE | | | | | | |
| Property Tax-State Subsidy | \$ 3,203,060 | \$ 3,853,329 | \$ 3,843,257 | \$ 3,565,000 | \$ (278,257) | -7% |
| Cigarette & Liquor Tax | 858,117 | 482,517 | 914,802 | 870,000 | (44,802) | -5% |
| Estate Tax | 284 | 2 | 12,460 | — | (12,460) | % |
| Casino | 10,468,691 | 11,240,400 | 11,301,813 | 11,750,000 | 448,187 | 4% |
| Other | — | 17 | — | — | — | % |
| | \$ 14,530,152 | \$ 15,576,265 | \$ 16,072,332 | \$ 16,185,000 | \$ 112,668 | 1% |
| PROPERTY TAX | \$ 39,078,991 | \$ 44,868,430 | \$ 45,241,273 | \$ 46,102,745 | \$ 861,472 | 2% |
| SALE OF CITY ASSETS | \$ 76,722 | \$ — | \$ 439,230 | \$ — | \$ (439,230) | % |
| STATE AND LOCAL GOVERNMENT FUND | \$ 29,422,196 | \$ 31,125,940 | \$ 32,000,064 | \$ 30,836,302 | \$ (1,163,762) | -4% |
| TRANSFERS IN | \$ — | \$ 8,541 | \$ 212,676 | \$ 21,500,000 | \$ 21,287,324 | % |
| INCOME TAX | \$ 429,087,088 | \$ 463,416,303 | \$ 478,640,906 | \$ 492,851,495 | \$ 14,210,589 | 3% |
| INVESTMENT INCOME | \$ 284,769 | \$ 8,389,870 | \$ 28,832,383 | \$ 28,958,583 | \$ 126,200 | 0% |
| OTHER TAXES | | | | | | |
| Admission Tax | \$ 11,562,613 | \$ 17,290,526 | \$ 20,894,517 | \$ 23,564,918 | \$ 2,670,401 | 13% |
| Motor Vehicle License Tax | 1,738,372 | 1,651,219 | 1,823,638 | 1,827,245 | 3,607 | 0% |
| Parking Tax | 10,496,987 | 13,588,985 | 15,011,094 | 15,358,551 | 347,457 | 2% |
| Hotel Tax | 4,906,377 | 6,663,967 | 7,107,150 | 7,200,000 | 92,850 | 1% |
| Other | 21,579 | 841,061 | 930,296 | 966,000 | 35,704 | 4% |
| | \$ 28,725,928 | \$ 40,035,758 | \$ 45,766,695 | \$ 48,916,714 | \$ 3,150,019 | 7% |
| TOTAL RECEIPTS | \$ 763,620,652 | \$ 912,703,681 | \$ 876,384,793 | \$ 779,306,140 | \$ (97,078,653) | -11% |



COUNCIL AND CLERK OF COUNCIL

Clerk Patricia J. Britt

Mission Statement: As the legislative branch of government, Council strives to serve as the voice of the residents.

Summary: The City Council meets at 7:00 p.m. every Monday, except that Council meets once in July and once in August, on a day and time set by the Council. All Council meetings are held in the Council Chambers of City Hall. Various Council Committee meetings are held during the week to discuss in detail, all legislation to be approved, amended or not approved by the Council. Special Council meetings may be called by the President at any time, with proper public notice.

Key Programs: Policy Analysis and Development, Communications, Legislative Services, Financial Oversight and Reporting, Archiving of Council and City Documents



COUNCIL AND CLERK OF COUNCIL

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---|---------------------|---------------------|---------------------|---------------------|
| Salaries and Wages | | | | |
| Full Time Permanent | \$ 2,406,989 | \$ 2,614,674 | \$ 2,993,923 | \$ 3,205,712 |
| Seasonal | 12,829 | 70,009 | — | — |
| Elected Officials | 1,592,198 | 1,514,151 | 1,581,025 | 1,595,874 |
| Part-Time Permanent | 131,327 | 151,413 | 178,431 | 320,130 |
| Longevity | 14,575 | 13,050 | 12,925 | 17,075 |
| Vacation Conversion | 74,441 | — | 69,477 | — |
| Separation Payments | 120,021 | 167,114 | 45,974 | 100,000 |
| Bonus Incentive | — | 45,000 | — | — |
| | \$ 4,352,379 | \$ 4,575,411 | \$ 4,881,755 | \$ 5,238,791 |
| Benefits | | | | |
| Hospitalization | \$ 622,198 | \$ 617,363 | \$ 677,792 | \$ 808,466 |
| Prescription | 129,183 | 123,045 | 142,841 | 164,358 |
| Dental | 31,387 | 28,091 | 28,680 | 30,100 |
| Vision Care | 5,470 | 4,897 | 5,120 | 6,156 |
| Public Employees Retire System | 594,649 | 607,864 | 657,313 | 721,822 |
| Fica-Medicare | 61,030 | 64,138 | 67,883 | 75,962 |
| Workers' Compensation | 38,195 | 50,550 | 47,927 | 50,849 |
| Life Insurance | 2,435 | 2,435 | 2,210 | 3,355 |
| Unemployment Compensation | 1,925 | 28,727 | 1,608 | 2,000 |
| | \$ 1,486,474 | \$ 1,527,108 | \$ 1,631,374 | \$ 1,863,068 |
| Other Training & Professional Dues | | | | |
| Travel | \$ 1,919 | \$ 48,553 | \$ 96,642 | \$ 75,000 |
| Tuition & Registration Fees | 8,481 | 34,182 | 21,457 | 30,000 |
| Professional Dues & Subscript | 1,200 | — | — | 9,467 |
| | \$ 11,600 | \$ 82,735 | \$ 118,100 | \$ 114,467 |
| Utilities | | | | |
| Steam | \$ 35,025 | \$ 37,336 | \$ 40,920 | \$ 42,147 |
| | \$ 35,025 | \$ 37,336 | \$ 40,920 | \$ 42,147 |
| Contractual Services | | | | |
| Professional Services | \$ 1,039,876 | \$ 641,304 | \$ 718,773 | \$ 793,986 |
| Expense Account Reimbursement | 97,912 | 93,593 | 135,303 | 244,800 |
| Advertising And Public Notice | 229,438 | 235,722 | 349,990 | 262,650 |
| Parking In City Facilities | 32,989 | 34,120 | 41,465 | 46,000 |
| Insurance And Official Bonds | — | 175 | — | 100 |
| | \$ 1,400,215 | \$ 1,004,913 | \$ 1,245,531 | \$ 1,347,536 |
| Materials & Supplies | | | | |
| Office Supplies | \$ 180 | \$ 14,135 | \$ 918 | \$ 13,400 |
| Postage | 200,240 | 200,000 | 200,000 | 200,000 |
| Food | 219 | 14,337 | 20,069 | 30,000 |



COUNCIL AND CLERK OF COUNCIL

Expenditures (Continued)

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|------------------------------------|---------------------|---------------------|---------------------|---------------------|
| Just In Time Office Supplies | 3,245 | 9,508 | 3,020 | 7,500 |
| | \$ 203,884 | \$ 237,980 | \$ 224,006 | \$ 250,900 |
| Maintenance | | | | |
| Maintenance Office Equipment | \$ — | \$ — | \$ — | \$ 5,000 |
| | \$ — | \$ — | \$ — | \$ 5,000 |
| Interdepart Service Charges | | | | |
| Charges From Telephone Exch | \$ 70,038 | \$ 91,159 | \$ 64,582 | \$ 106,046 |
| Charges From Print & Repro | 29,199 | 47,041 | 54,592 | 65,031 |
| Charges From Central Storeroom | 15,424 | 22,530 | 30,483 | 33,783 |
| | \$ 114,661 | \$ 160,729 | \$ 149,657 | \$ 204,860 |
| | \$ 7,604,237 | \$ 7,626,213 | \$ 8,291,342 | \$ 9,066,769 |

Revenues

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---------------|-------------------|----------------|-------------------|----------------|
| Miscellaneous | \$ 231,539 | \$ 117 | \$ 54,066 | \$ — |
| | \$ 231,539 | \$ 117 | \$ 54,066 | \$ — |

COMPARISON OF STAFFING LEVEL

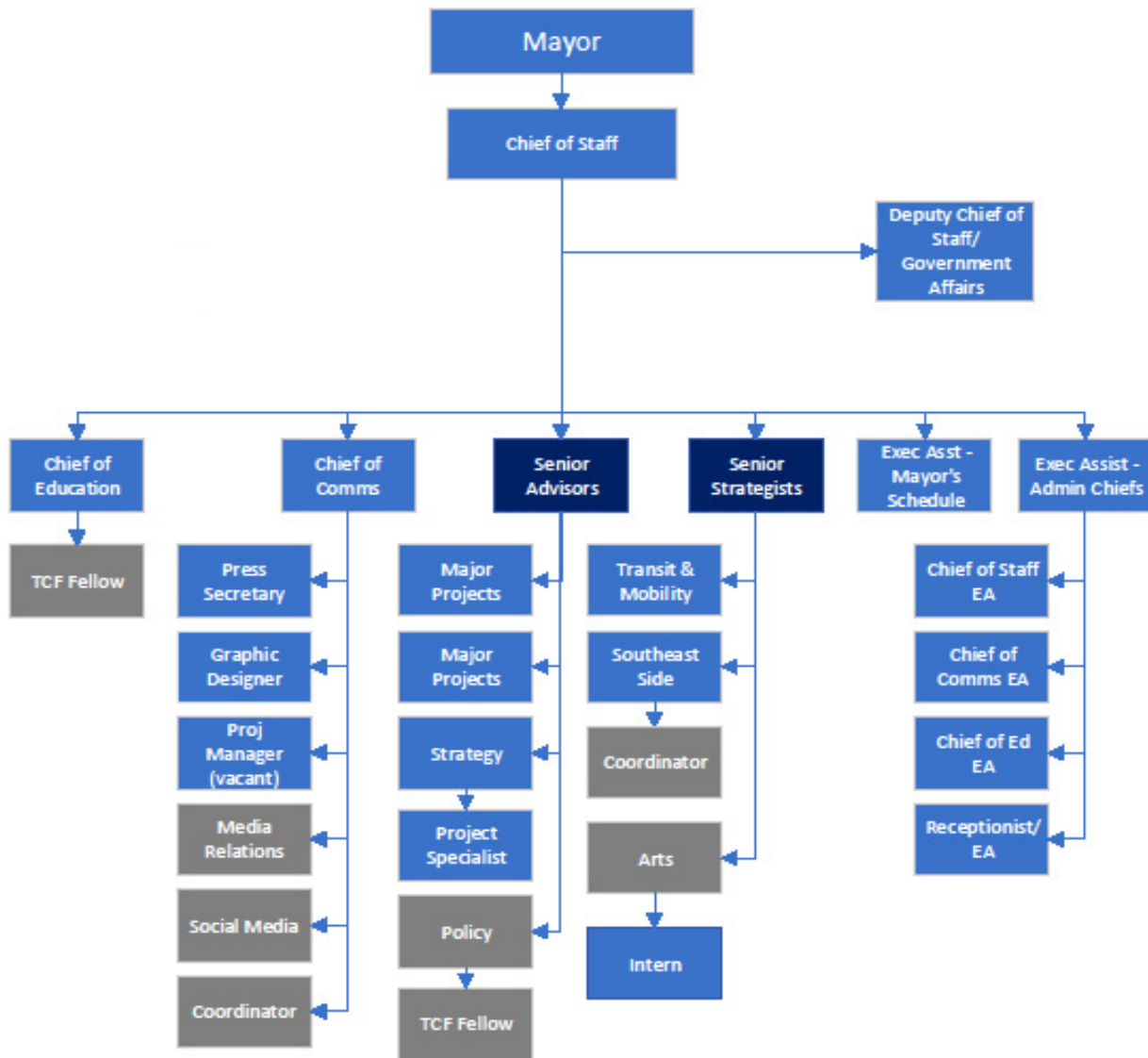
| No. of Employees | | | |
|------------------|------------------|----------------|-------------------------|
| Budget 2023 | December 2023 | Budget 2024 | |
| 61 | 59 | 59 | FULL TIME |
| 0 | 0 | 2 | VACANT FULL TIME |
| 61 | 59 | 61 | TOTAL FULL TIME |
| 10 | 1 | 1 | PART TIME |
| 0 | 0 | 9 | VACANT PART TIME |
| 10 | 1 | 10 | TOTAL PART TIME |
| 71 | 60 | 71 | TOTAL DIVISION |

OFFICE OF THE MAYOR

Mayor Justin M. Bibb

Summary: The Mayor serves as Chief Executive Office and Ex Officio President of the Board of Control for the City. The Mayor's staff provides supervision and management assistance to the City-funded neighborhood projects and the City service operations. The Mayor's Office also informs the Mayor on the operational status of various service programs and provides feedback on inquires of members of Council and other government agencies, citizens and the business community on programs that directly affect them.

Key Programs: Government and International Affairs; Office of Communications; Strategy; Special Projects





OFFICE OF THE MAYOR

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Salaries and Wages | | | | |
| Full Time Permanent | \$ 919,434 | \$ 1,453,028 | \$ 1,607,368 | \$ 2,401,333 |
| Seasonal | — | 4,264 | — | — |
| Elected Officials | 154,663 | 156,749 | 164,948 | 163,958 |
| Part-Time Permanent | 30,119 | 41,381 | 176 | 31,196 |
| Longevity | 3,600 | 1,750 | 1,348 | 875 |
| Vacation Conversion | 15,153 | — | 1,501 | — |
| Separation Payments | 42,010 | 154,946 | 18,605 | 20,000 |
| Bonus Incentive | — | 11,000 | — | — |
| Overtime | — | — | 346 | — |
| | \$ 1,164,979 | \$ 1,823,118 | \$ 1,794,291 | \$ 2,617,362 |
| Benefits | | | | |
| Hospitalization | \$ 145,651 | \$ 158,902 | \$ 175,440 | \$ 314,467 |
| Prescription | 31,174 | 37,075 | 36,685 | 65,166 |
| Dental | 6,970 | 7,061 | 8,336 | 12,387 |
| Vision Care | 1,246 | 1,235 | 1,436 | 2,160 |
| Public Employees Retire System | 168,781 | 224,751 | 253,967 | 354,657 |
| Fica-Medicare | 16,475 | 25,919 | 26,096 | 36,716 |
| Workers' Compensation | 10,849 | 19,721 | 16,479 | 18,609 |
| Life Insurance | 585 | 551 | 617 | 1,168 |
| Unemployment Compensation | 747 | — | 3,667 | 1,300 |
| | \$ 382,477 | \$ 475,215 | \$ 522,723 | \$ 806,630 |
| Other Training & Professional Dues | | | | |
| Travel | \$ 140 | \$ 47,433 | \$ 43,312 | \$ 55,000 |
| Tuition & Registration Fees | — | 16,775 | 13,112 | 2,500 |
| Professional Dues & Subscript | 3,600 | 590 | 1,483 | 3,500 |
| Mayors & Mgrs Assoc. | — | — | 19,500 | 19,500 |
| | \$ 3,740 | \$ 64,798 | \$ 77,407 | \$ 80,500 |
| Contractual Services | | | | |
| Professional Services | \$ 600 | \$ 3,188 | \$ 35,751 | \$ 55,000 |
| Insurance And Official Bonds | — | 250 | — | 250 |
| Other Contractual | — | 75 | — | — |
| Refunds & Miscellaneous | — | 215 | 63 | — |
| | \$ 600 | \$ 3,728 | \$ 35,814 | \$ 55,250 |
| Materials & Supplies | | | | |
| Office Supplies | \$ 499 | \$ — | \$ — | \$ — |
| Computer Software | — | 87 | — | — |
| Food | 72 | 507 | 4,291 | 2,500 |
| Special Events Supplies | — | 7,222 | 4,128 | 16,750 |



OFFICE OF THE MAYOR

Expenditures (Continued)

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|------------------------------------|---------------------|---------------------|---------------------|---------------------|
| Just In Time Office Supplies | 3,316 | 4,483 | 4,201 | 4,000 |
| | \$ 3,888 | \$ 12,299 | \$ 12,620 | \$ 23,250 |
| Interdepart Service Charges | | | | |
| Charges From Telephone Exch | \$ 38,428 | \$ 39,096 | \$ 56,556 | \$ 92,867 |
| Charges From Print & Repro | 17,855 | 25,870 | 30,976 | 36,899 |
| Charges From Central Storeroom | 2,802 | 2,033 | 2,048 | 3,095 |
| Charges From M.V.M. | 1,014 | — | — | — |
| | \$ 60,099 | \$ 66,998 | \$ 89,580 | \$ 132,861 |
| | \$ 1,615,783 | \$ 2,446,154 | \$ 2,532,435 | \$ 3,715,853 |

Revenues

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---------------|------------------|----------------|-------------------|----------------|
| Miscellaneous | \$ 99,240 | \$ — | \$ — | \$ — |
| | \$ 99,240 | \$ — | \$ — | \$ — |

COMPARISON OF STAFFING LEVEL

| No. of Employees | | | |
|------------------|------------------|----------------|-------------------------|
| Budget 2023 | December 2023 | Budget 2024 | |
| 22 | 18 | 18 | FULL TIME |
| 0 | 0 | 5 | VACANT FULL TIME |
| 22 | 18 | 23 | TOTAL FULL TIME |
| 4 | 0 | 0 | PART TIME |
| 0 | 0 | 4 | VACANT PART TIME |
| 4 | 0 | 4 | TOTAL PART TIME |
| 26 | 18 | 27 | TOTAL DIVISION |



OFFICE OF CAPITAL PROJECTS

Director James D. DeRosa

Mission Statement: To provide for the planning, design, construction, and preservation of the City of Cleveland's facilities and infrastructure through collaborative and comprehensive planning, leadership in management, excellence in sustainable design and technical expertise, and quality construction based on integrity and professionalism.

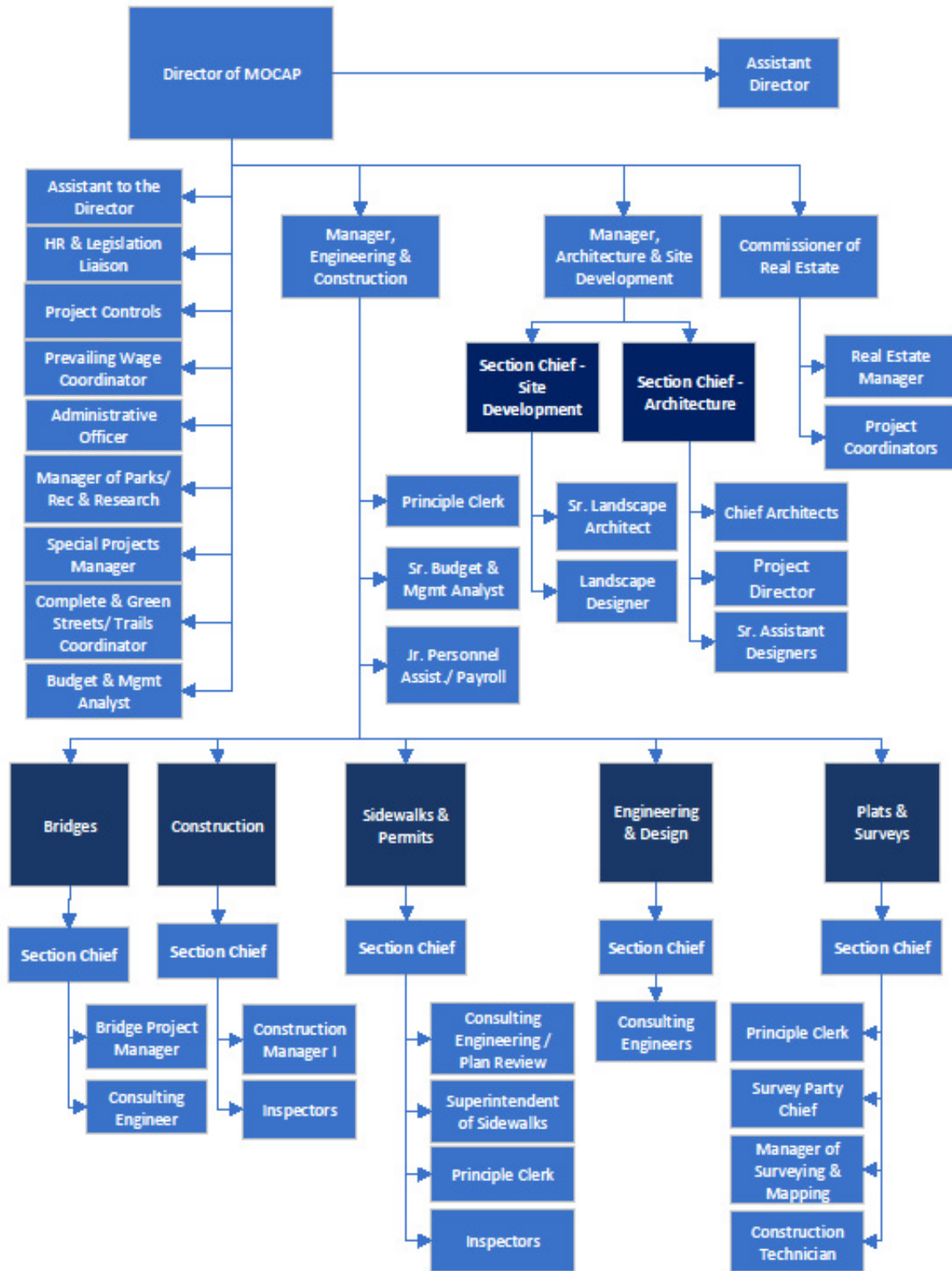
Summary: The Mayor's Office of Capital Projects (MOCAP) is comprised of three (3) Divisions: Architecture and Site Development, Engineering and Construction and Real Estate. MOCAP oversees pavement reconstruction, rehabilitation, and resurfacing, bridge repairs, bike facilities, sidewalk repairs, real estate functions, parks, public facilities, and recreation projects.

Key Programs: Pavement Rehabilitation for Tree Damaged Sidewalks, 50/50 Sidewalk Program, City Property Tax Exemptions, Real Estate Transactions, Architecture Site Development

| | Output Metric | Historic Data | | |
|---|--|---------------|--------------|--------------|
| | | 2021 | 2022 | 2023* |
| 1 | Total Bonds Sold | \$114,908,377 | \$45,900,000 | \$40,127,754 |
| 2 | Total R&B Expensed (E&C) | \$1,692,274 | \$3,208,133 | \$5,262,388 |
| 3 | Total Requirement Contracts Completed (E&C) | \$14,960,756 | \$10,231,587 | \$5,120,836 |
| 4 | Total Recreation and Public Improvements Expensed (DASD) | \$27,855,985 | \$29,514,290 | \$27,146,208 |
| 5 | Grand Total | \$44,509,015 | \$42,954,010 | \$37,529,432 |

* As of 9/30/23

OFFICE OF CAPITAL PROJECTS





OFFICE OF CAPITAL PROJECTS

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Salaries and Wages | | | | |
| Full Time Permanent | \$ 4,078,895 | \$ 4,139,213 | \$ 4,325,889 | \$ 4,967,816 |
| Part-Time Permanent | 52,902 | — | — | — |
| Longevity | 19,550 | 18,750 | 19,875 | 20,975 |
| Vacation Conversion | 14,519 | — | 22,641 | — |
| Separation Payments | 54,182 | 65,121 | 80,839 | 101,224 |
| Bonus Incentive | — | 34,000 | 6,000 | — |
| Overtime | 7,596 | 7,449 | 11,415 | 10,000 |
| | \$ 4,227,644 | \$ 4,264,532 | \$ 4,466,658 | \$ 5,100,015 |
| Benefits | | | | |
| Hospitalization | \$ 688,194 | \$ 721,567 | \$ 746,007 | \$ 936,649 |
| Prescription | 140,646 | 137,504 | 144,101 | 181,101 |
| Dental | 34,543 | 31,805 | 31,382 | 33,937 |
| Vision Care | 5,140 | 4,692 | 4,816 | 5,884 |
| Public Employees Retire System | 600,797 | 581,971 | 607,905 | 702,918 |
| Fica-Medicare | 58,434 | 59,044 | 61,519 | 71,102 |
| Workers' Compensation | 67,300 | 48,130 | 42,107 | 47,495 |
| Life Insurance | 2,553 | 2,555 | 2,145 | 3,315 |
| Unemployment Compensation | — | — | 4,240 | 5,000 |
| Clothing Allowance | 6,367 | 5,970 | 5,570 | 5,570 |
| Clothing Maintenance | 1,950 | 2,100 | 1,950 | 1,950 |
| Automobile Maintenance Allow | — | 1,023 | — | — |
| | \$ 1,605,924 | \$ 1,596,361 | \$ 1,651,742 | \$ 1,994,921 |
| Other Training & Professional Dues | | | | |
| Travel | \$ 7,070 | \$ 7,272 | \$ 20,346 | \$ 12,500 |
| Tuition & Registration Fees | 3,084 | 2,899 | 5,774 | 8,500 |
| Training | 4,298 | 3,272 | 10,315 | 5,000 |
| Mileage (Priv Auto) Trng Prps | — | — | 202 | — |
| Professional Dues & Subscript | 11,571 | 11,229 | 12,154 | 17,500 |
| | \$ 26,023 | \$ 24,672 | \$ 48,790 | \$ 43,500 |
| Contractual Services | | | | |
| Professional Services | \$ 164,749 | \$ 154,707 | \$ 223,029 | \$ 184,950 |
| Mileage (Private Auto) | 35,269 | 35,103 | 42,329 | 35,300 |
| Advertising And Public Notice | — | 100 | — | 1,500 |
| Appraisal Fees | 6,700 | 2,450 | 5,650 | 2,900 |
| Parking In City Facilities | 11,803 | 12,912 | 14,846 | 16,750 |
| Insurance And Official Bonds | — | — | 250 | — |
| Taxes | 93,818 | 66,118 | 115,691 | 200,000 |
| Equipment Rental | — | — | 690 | 1,600 |



OFFICE OF CAPITAL PROJECTS

Expenditures (Continued)

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|------------------------------------|---------------------|---------------------|---------------------|---------------------|
| Other Contractual | — | — | — | 500 |
| County Aud & Treas Coll Fee | — | — | 173 | — |
| | \$ 312,339 | \$ 271,390 | \$ 402,657 | \$ 443,500 |
| Materials & Supplies | | | | |
| Office Supplies | \$ — | \$ 169 | \$ 1,064 | \$ 2,500 |
| Computer Supplies | 82 | — | — | 1,000 |
| Computer Hardware | 9,871 | 316 | — | 1,000 |
| Computer Software | — | — | — | 1,000 |
| Small Equipment | — | 5,294 | 1,098 | 3,000 |
| Paper And Other Printing Suppl | 359 | 138 | — | — |
| Other Supplies | — | — | — | 500 |
| Bridge Maintenance Supplies | — | — | — | 5,000 |
| Safety Equipment | 1,023 | 4,741 | 2,914 | 5,000 |
| Just In Time Office Supplies | 6,124 | 12,336 | 18,279 | 11,000 |
| | \$ 17,459 | \$ 22,995 | \$ 23,356 | \$ 30,000 |
| Maintenance | | | | |
| Maintenance Office Equipment | \$ — | \$ 920 | \$ — | \$ 1,000 |
| Maintenance Contracts | 23,552 | — | 5,883 | 24,000 |
| Computer Hardware Maintenance | — | — | — | 13,000 |
| Computer Software Maintenance | 50,268 | 83,666 | 55,410 | 72,500 |
| | \$ 73,821 | \$ 84,586 | \$ 61,293 | \$ 110,500 |
| Interdepart Service Charges | | | | |
| Charges From Telephone Exch | \$ 54,099 | \$ 37,287 | \$ 43,547 | \$ 71,506 |
| Charges From Radio Comm System | 3,465 | 2,268 | 2,590 | 2,864 |
| Charges From Print & Repro | 32,022 | 33,345 | 30,140 | 35,904 |
| Charges From Central Storeroom | 1,104 | 1,677 | 2,717 | 3,011 |
| Charges From M.V.M. | 10,446 | 13,625 | 15,100 | 13,809 |
| | \$ 101,135 | \$ 88,202 | \$ 94,093 | \$ 127,094 |
| Capital Outlay | | | | |
| Land Expenses | \$ — | \$ 228 | \$ 173 | \$ — |
| Contractual Services | — | — | — | 15,000 |
| Computer Software | 10,586 | 4,134 | 4,400 | 9,500 |
| Furniture | 8,646 | — | — | 2,000 |
| Computer Hardware | 873 | — | — | 2,000 |
| Transfer To Capital Project | — | — | 300,000 | — |
| | \$ 20,106 | \$ 4,362 | \$ 304,573 | \$ 28,500 |
| | \$ 6,384,451 | \$ 6,357,100 | \$ 7,053,162 | \$ 7,878,030 |



OFFICE OF CAPITAL PROJECTS

Revenues

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|----------------------|---------------------|---------------------|---------------------|-------------------|
| Charges For Services | \$ 13,160 | \$ 15,968 | \$ 14,375 | \$ — |
| Licenses & Permits | 65,180 | 23,050 | 23,525 | 47,000 |
| Miscellaneous | 1,189,779 | 965,314 | 1,022,308 | 950,000 |
| Sale Of City Assets | 76,722 | — | 22,630 | — |
| Transfers In | — | 8,541 | — | — |
| | \$ 1,344,841 | \$ 1,012,873 | \$ 1,082,837 | \$ 997,000 |

COMPARISON OF STAFFING LEVEL

| Budget 2023 | No. of Employees December 2023 | Budget 2024 | |
|----------------|--------------------------------------|----------------|-------------------------|
| 67 | 61 | 61 | FULL TIME |
| 0 | 0 | 0 | VACANT FULL TIME |
| 67 | 61 | 61 | TOTAL FULL TIME |
| 67 | 61 | 61 | TOTAL DIVISION |



URBAN ANALYTICS & INNOVATION

Director Elizabeth Crowe, PhD

Mission Statement: To assess and improve program and service delivery through the incorporation of modern analytic and data best practices by ensuring high levels of accountability and quality deliverables.

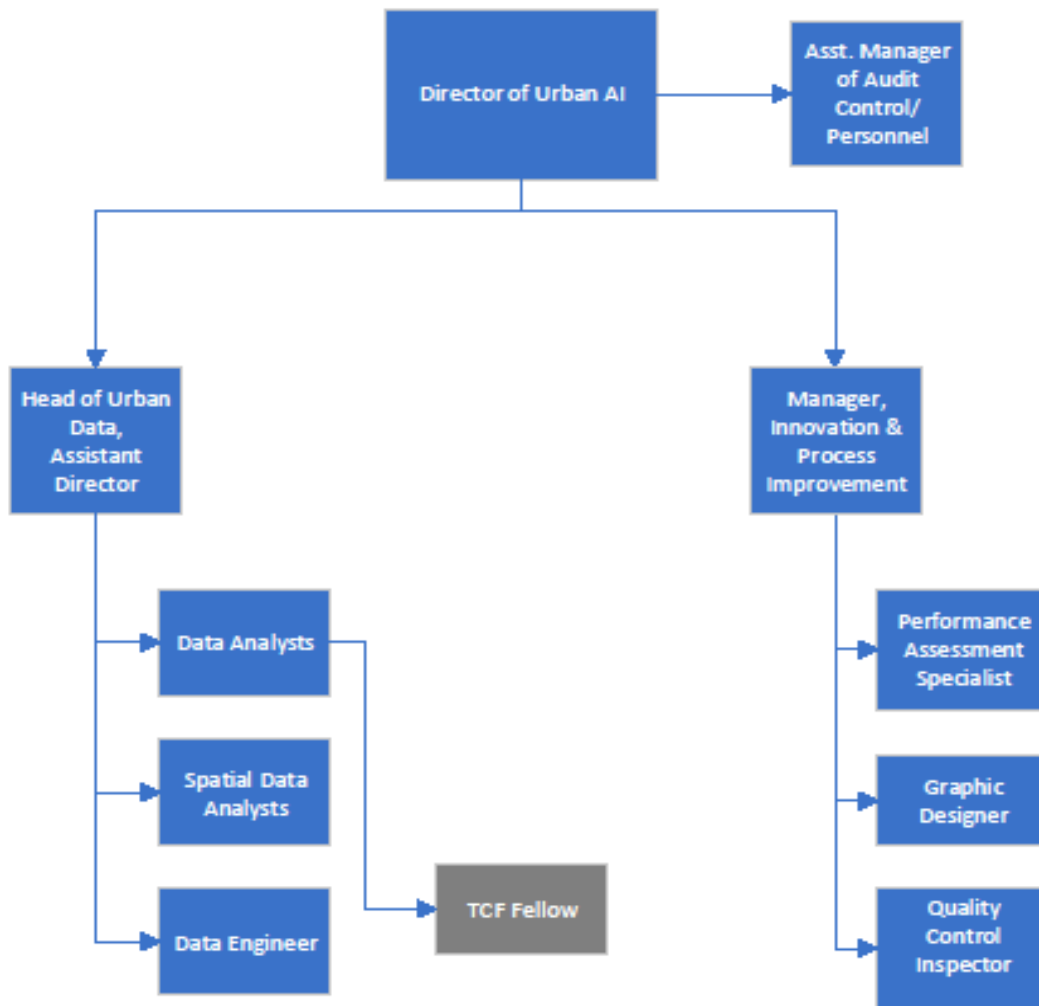
Summary: Urban AI serves as the data and business process center of excellence for the City of Cleveland. The department enables improved decision-making through data analytics; increases transparency and quality control through access to data; and establishes data governance. Urban AI facilitates innovation and modernization by assessing the performance of departments/divisions and leading strategic, transformational, cross-department initiatives.

Key Programs: Data Analytics, Data Management, Process and Innovation

| | Output Metric | Historic Data | | |
|---|--|---------------|-------|-------|
| | | 2021 | 2022 | 2023 |
| 1 | Number of departments supported in using analytics tools (Power BI, GIS) | n/a | n/a | 20 |
| 2 | Number of Data Governance Board meetings held | n/a | n/a | 0 |
| 3 | Number of data sources ingested into enterprise-wide data management platforms | n/a | n/a | 9 |
| 4 | Number of datasets published to the Open Data Portal | n/a | n/a | 0 |
| 5 | Number of Quality Control Inspections completed | 1,074 | 5,702 | 5,896 |
| 6 | Number of Civic Data Meetup events hosted | n/a | n/a | 12 |



URBAN ANALYTICS & INNOVATION





URBAN ANALYTICS & INNOVATION

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---|---------------------|-------------------|---------------------|---------------------|
| Salaries and Wages | | | | |
| Full Time Permanent | \$ 783,620 | \$ 682,721 | \$ 979,219 | \$ 1,105,241 |
| Part-Time Permanent | — | 9,500 | 16,160 | 42,222 |
| Longevity | 2,400 | 3,100 | 2,700 | 2,400 |
| Vacation Conversion | 9,741 | — | 4,252 | — |
| Separation Payments | 3,592 | 20,905 | 11,680 | 10,000 |
| Bonus Incentive | — | 8,000 | — | — |
| | \$ 799,352 | \$ 724,226 | \$ 1,014,012 | \$ 1,159,863 |
| Benefits | | | | |
| Hospitalization | \$ 102,875 | \$ 112,872 | \$ 135,194 | \$ 173,441 |
| Prescription | 21,060 | 17,477 | 27,068 | 34,791 |
| Dental | 5,409 | 4,209 | 5,409 | 6,051 |
| Vision Care | 794 | 653 | 938 | 1,188 |
| Public Employees Retire System | 115,086 | 96,484 | 138,719 | 161,320 |
| Fica-Medicare | 11,257 | 10,249 | 14,313 | 16,817 |
| Workers' Compensation | 6,846 | 8,226 | 9,423 | 10,641 |
| Life Insurance | 518 | 407 | 413 | 660 |
| | \$ 263,845 | \$ 250,577 | \$ 331,478 | \$ 404,909 |
| Other Training & Professional Dues | | | | |
| Travel | \$ — | \$ — | \$ 11,623 | \$ 12,000 |
| Tuition & Registration Fees | 223 | 2,426 | 9,324 | 10,000 |
| | \$ 223 | \$ 2,426 | \$ 20,947 | \$ 22,000 |
| Contractual Services | | | | |
| Travel- Non-Training | \$ 166 | \$ 627 | \$ 862 | \$ — |
| Parking In City Facilities | 5,280 | 7,508 | 8,910 | 10,500 |
| Property Rental | — | — | 52,482 | 99,000 |
| | \$ 5,446 | \$ 8,134 | \$ 62,254 | \$ 109,500 |
| Materials & Supplies | | | | |
| Office Supplies | \$ 112 | \$ — | \$ — | \$ — |
| Computer Supplies | — | 43 | — | 2,000 |
| Computer Hardware | 4,831 | — | — | 12,000 |
| Computer Software | 709 | 768 | — | 2,000 |
| Just In Time Office Supplies | 508 | 1,823 | 2,132 | 4,000 |
| | \$ 6,160 | \$ 2,634 | \$ 2,132 | \$ 20,000 |
| Interdepart Service Charges | | | | |
| Charges From Print & Repro | \$ 3,171 | \$ 5,322 | \$ 8,794 | \$ 10,475 |
| Charges From M.V.M. | 3,013 | 6,598 | 6,247 | 5,713 |
| | \$ 6,184 | \$ 11,919 | \$ 15,041 | \$ 16,188 |
| | \$ 1,081,210 | \$ 999,916 | \$ 1,445,862 | \$ 1,732,460 |



URBAN ANALYTICS & INNOVATION

Revenues

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---------------|------------------|----------------|-------------------|----------------|
| Miscellaneous | \$ 40,784 | \$ 923 | \$ 54 | \$ — |
| | \$ 40,784 | \$ 923 | \$ 54 | \$ — |

COMPARISON OF STAFFING LEVEL

| No. of Employees | | | |
|------------------|------------------|----------------|-------------------------|
| Budget 2023 | December 2023 | Budget 2024 | |
| 14 | 13 | 13 | FULL TIME |
| 0 | 0 | 0 | VACANT FULL TIME |
| 14 | 13 | 13 | TOTAL FULL TIME |
| 0 | 1 | 1 | PART TIME |
| 0 | 0 | 1 | VACANT PART TIME |
| 0 | 1 | 2 | TOTAL PART TIME |
| 14 | 14 | 15 | TOTAL DIVISION |



LANDMARKS COMMISSION

Secretary Daniel A. Musson

Mission Statement: To preserve Cleveland's heritage of historic buildings, sites, and districts by identifying architecturally and historically significant buildings, sites, and districts as local landmarks, and ensuring that appropriate changes occur to those properties according to the Secretary of the Interior's Standards for Rehabilitation.

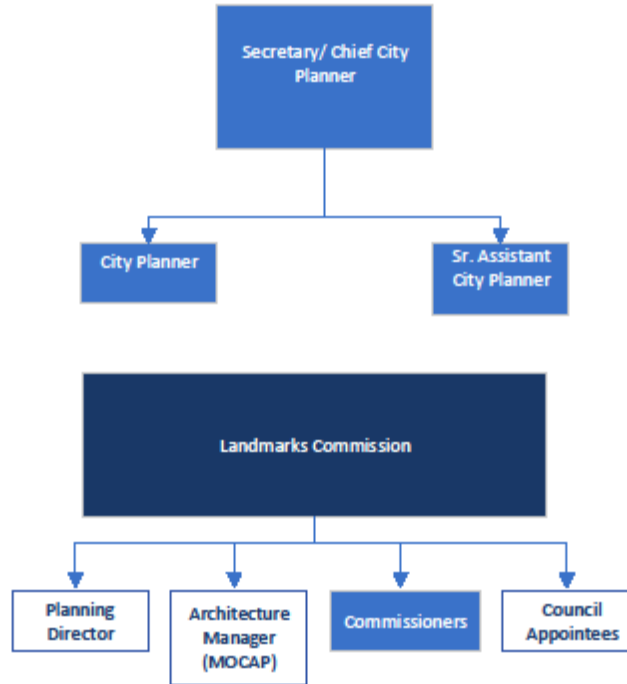
Summary: The Cleveland Landmarks Commission is an eleven-member board, composed of seven members appointed by the Mayor, two by the City Council President, and two by virtue of office, with the charge to safeguard the City's heritage through the preservation of historic buildings and districts. The Commission recommends buildings, sites or historic districts that are eligible for local designation as landmarks by following the established criteria listed in the Landmarks Ordinance, Chapter 161 of the Codified Ordinances. Exterior changes to locally designated properties are reviewed by neighborhood-based design review committees, which are advisory to the Landmarks Commission, as part of the building permit process. The Landmarks Commission acts as a Certified Local Government in coordination with the State Historic Preservation Office and the National Park Service in National Register designation and cases involving Section 106 Environmental Reviews.

Key Programs: Design Review, Permits and Cases, Survey

| | Output Metric | Historic Data | | |
|---|--|---------------|------|------|
| | | 2021 | 2022 | 2023 |
| 1 | # Applications reviewed by the Commission | 94 | 100 | 130 |
| 2 | # Applications reviewed by Design Review Committees | N/A | N/A | 221 |
| 3 | # Building permit applications reviewed by Landmarks staff | 558 | 515 | 523 |
| 4 | # Local Design Review Committee meetings administered by Landmarks staff | 2 | 21 | 115 |
| 5 | # Landmarks Nominated by the Landmarks Commission | 5 | 5 | 5 |
| 6 | # Landmarks designated by City Council | 2 | 5 | 3 |



LANDMARKS COMMISSION





LANDMARKS COMMISSION

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---|-------------------|-------------------|-------------------|-------------------|
| Salaries and Wages | | | | |
| Full Time Permanent | \$ 113,825 | \$ 107,301 | \$ 188,719 | \$ 207,858 |
| Board Members | 41,075 | 50,578 | 46,711 | 63,316 |
| Longevity | 800 | 800 | 875 | 875 |
| Vacation Conversion | 4,814 | — | — | — |
| Separation Payments | — | 44,484 | — | — |
| Bonus Incentive | — | 1,000 | 1,000 | — |
| | \$ 160,515 | \$ 204,163 | \$ 237,305 | \$ 272,049 |
| Benefits | | | | |
| Hospitalization | \$ 12,052 | \$ 22,439 | \$ 33,456 | \$ 40,238 |
| Prescription | 2,583 | 2,472 | 6,435 | 7,873 |
| Dental | 588 | 516 | 1,187 | 1,218 |
| Vision Care | 180 | 150 | 173 | 208 |
| Public Employees Retire System | 22,076 | 22,147 | 32,634 | 38,279 |
| Fica-Medicare | 2,294 | 2,924 | 3,352 | 3,885 |
| Workers' Compensation | 1,376 | 2,223 | 2,193 | 2,476 |
| Life Insurance | 89 | 78 | 113 | 165 |
| | \$ 41,237 | \$ 52,950 | \$ 79,543 | \$ 94,342 |
| Other Training & Professional Dues | | | | |
| Travel | \$ — | \$ 1,107 | \$ 2,319 | \$ 6,000 |
| Professional Dues & Subscript | — | — | — | 1,500 |
| | \$ — | \$ 1,107 | \$ 2,319 | \$ 7,500 |
| Contractual Services | | | | |
| Professional Services | \$ 5,735 | \$ 2,796 | \$ 308 | \$ 10,000 |
| Advertising And Public Notice | 225 | 108 | — | 500 |
| Parking In City Facilities | 200 | 91 | 189 | 1,000 |
| | \$ 6,159 | \$ 2,995 | \$ 497 | \$ 11,500 |
| Materials & Supplies | | | | |
| Just In Time Office Supplies | \$ 379 | \$ 283 | \$ 688 | \$ 900 |
| | \$ 379 | \$ 283 | \$ 688 | \$ 900 |
| Interdepart Service Charges | | | | |
| Charges From Telephone Exch | \$ 56 | \$ 69 | \$ 60 | \$ 99 |
| Charges From Print & Repro | 685 | 1,020 | 631 | 751 |
| Charges From Central Storeroom | 51 | 22 | 3 | 4 |
| Charges From M.V.M. | — | — | — | 3,000 |
| | \$ 792 | \$ 1,110 | \$ 694 | \$ 3,854 |
| | \$ 209,082 | \$ 262,609 | \$ 321,046 | \$ 390,145 |



LANDMARKS COMMISSION

Revenues

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---------------|-----------------|----------------|-------------------|-----------------|
| Miscellaneous | \$ 8,389 | \$ — | \$ 600 | \$ 2,000 |
| | \$ 8,389 | \$ — | \$ 600 | \$ 2,000 |

COMPARISON OF STAFFING LEVEL

| | No. of Employees | | |
|-----------------------------|------------------|------------------|----------------|
| | Budget 2023 | December 2023 | Budget 2024 |
| | 3 | 3 | 3 |
| FULL TIME | | | |
| | 0 | 0 | 0 |
| VACANT FULL TIME | | | |
| TOTAL FULL TIME | 3 | 3 | 3 |
| | 7 | 7 | 7 |
| BOARD MEMBERS | | | |
| | 0 | 0 | 0 |
| VACANT BOARD MEMBERS | | | |
| TOTAL BOARD MEMBERS | 7 | 7 | 7 |
| TOTAL DIVISION | 10 | 10 | 10 |



BOARD OF BUILDING STANDARDS AND APPEALS

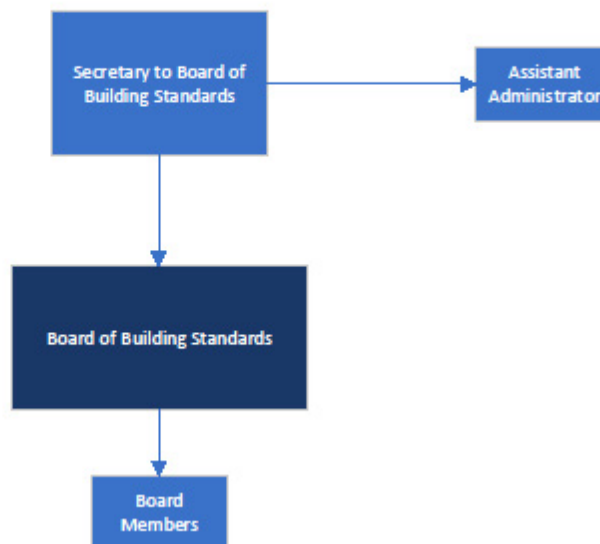
Executive Secretary Carmella Davis

Mission Statement: To maintain and ensure high quality and safe standards in building construction by enforcing the Ohio Building Code, the Cleveland Building Code, and the Cleveland Rehabilitation Code.

Summary: The Board of Building Standards and Appeals approves or disapproves materials, types of construction, appliances, devices, or appurtenances proposed for use pursuant to the Cleveland Building Code, the Cleveland Rehabilitation Code, and the Ohio Building Code.

Key Programs: Ohio Building Code Review, Permits and Cases, Records Maintenance

| | Output Metric | Historic Data | | |
|---|----------------------------------|---------------|------|------|
| | | 2021 | 2022 | 2023 |
| 1 | Applications Received | 157 | 223 | 320 |
| 2 | Ohio Building Code (OBC) Appeals | 7 | 7 | 8 |
| 3 | Lead Appeals | 3 | 5 | 5 |
| 4 | Permit Extension | 4 | 2 | 5 |
| 5 | Fire Appeals | 0 | 2 | 4 |





BOARD OF BUILDING STANDARDS AND APPEALS

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Salaries and Wages | | | | |
| Full Time Permanent | \$ 59,681 | \$ 85,176 | \$ 124,013 | \$ 147,200 |
| Board Members | 31,525 | 66,710 | 22,071 | 49,244 |
| Longevity | 700 | 700 | 1,500 | 800 |
| Vacation Conversion | 4,663 | — | 4,851 | — |
| Bonus Incentive | — | 2,000 | — | — |
| Overtime | 340 | — | — | 2,000 |
| | \$ 96,909 | \$ 154,586 | \$ 152,435 | \$ 199,244 |
| Benefits | | | | |
| Hospitalization | \$ 14,416 | \$ 20,773 | \$ 24,942 | \$ 27,852 |
| Prescription | 3,073 | 3,599 | 5,487 | 6,061 |
| Dental | 804 | 882 | 1,273 | 1,055 |
| Vision Care | 99 | 128 | 215 | 216 |
| Public Employees Retire System | 13,266 | 19,101 | 30,661 | 28,004 |
| Police & Firemens Disab & Pens | — | — | 156 | — |
| Fica-Medicare | 1,354 | 2,170 | 2,966 | 2,650 |
| Workers' Compensation | 833 | 1,671 | 4,306 | 6,539 |
| Life Insurance | 44 | 85 | 126 | 110 |
| Clothing Maintenance | — | — | 67 | — |
| | \$ 33,890 | \$ 48,410 | \$ 70,199 | \$ 72,487 |
| Other Training & Professional Dues | | | | |
| Training | \$ — | \$ — | \$ — | \$ 1,000 |
| | \$ — | \$ — | \$ — | \$ 1,000 |
| Contractual Services | | | | |
| Professional Services | \$ — | \$ — | \$ — | \$ 20,000 |
| Court Reporter | 2,495 | 2,580 | 3,965 | 12,000 |
| Parking In City Facilities | 10 | 74 | 612 | 800 |
| Wellness Expense Anthem | 139 | — | — | — |
| | \$ 2,644 | \$ 2,654 | \$ 4,577 | \$ 32,800 |
| Materials & Supplies | | | | |
| Office Supplies | \$ — | \$ — | \$ — | \$ 1,250 |
| Just In Time Office Supplies | 170 | 427 | 765 | 800 |
| | \$ 170 | \$ 427 | \$ 765 | \$ 2,050 |
| Interdepart Service Charges | | | | |
| Charges From Telephone Exch | \$ 350 | \$ 508 | \$ 516 | \$ 848 |
| Charges From Print & Repro | 415 | 910 | 1,297 | 1,545 |
| Charges From Central Storeroom | 76 | 289 | 2,237 | 2,476 |
| | \$ 841 | \$ 1,707 | \$ 4,050 | \$ 4,869 |
| | \$ 134,455 | \$ 207,783 | \$ 232,025 | \$ 312,450 |



BOARD OF BUILDING STANDARDS AND APPEALS

Revenues

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|----------------------|------------------|------------------|-------------------|------------------|
| Charges For Services | \$ 6,450 | \$ 11,915 | \$ 32,110 | \$ 10,000 |
| Licenses & Permits | — | 130 | — | — |
| Miscellaneous | 5,099 | — | — | — |
| | \$ 11,549 | \$ 12,045 | \$ 32,110 | \$ 10,000 |

COMPARISON OF STAFFING LEVEL

| No. of Employees | | | |
|------------------|------------------|----------------|-----------------------------|
| Budget 2023 | December 2023 | Budget 2024 | |
| 2 | 2 | 2 | FULL TIME |
| 0 | 0 | 0 | VACANT FULL TIME |
| 2 | 2 | 2 | TOTAL FULL TIME |
| 5 | 4 | 4 | BOARD MEMBERS |
| 0 | 0 | 1 | VACANT BOARD MEMBERS |
| 5 | 4 | 5 | TOTAL BOARD MEMBERS |
| 7 | 6 | 7 | TOTAL DIVISION |



BOARD OF ZONING APPEALS

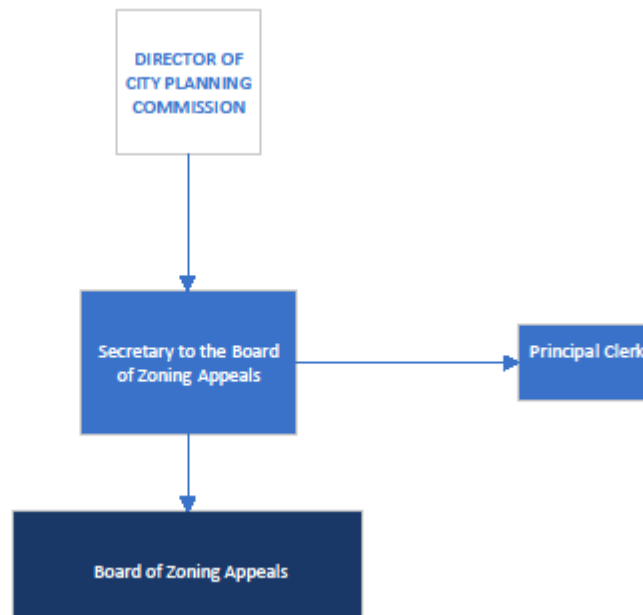
Secretary Elizabeth Kukla

Mission Statement: To fairly and objectively hear and decide on actions involving the interpretation of the City's Zoning Code and any appeal within the authority of the Board from an administrative action or order that may be brought before it.

Summary: The Board of Zoning Appeals is composed of five (5) members appointed by the Mayor. Public hearings are conducted for each case where evidence is presented by applicants, City Officials and relevant parties to justify the Board in granting relief from practical difficulty and unnecessary hardship caused by strict compliance with provisions of the City's Zoning Code. The administrative staff of the Board maintains detailed records of the proceedings of the Board of Zoning Appeals as required by the City Charter and Laws of the State of Ohio.

Key Programs: Appeals Processing, Case Research, Public Notice, Appellant Customer Service

| | Output Metric | Historic Data | | |
|---|---------------------------|---------------|------|------|
| | | 2021 | 2022 | 2023 |
| 1 | Total Cases Processed | 208 | 237 | 237 |
| 2 | Cases Granted | 188 | 20 | 142 |
| 3 | Cases Denied | 7 | 19 | 18 |
| 4 | Cases Dismissed/Withdrawn | 13 | 15 | 20 |
| 5 | Cases Pending | 0 | 0 | 57 |





BOARD OF ZONING APPEALS

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---|-------------------|-------------------|-------------------|-------------------|
| Salaries and Wages | | | | |
| Full Time Permanent | \$ 124,940 | \$ 108,387 | \$ 119,597 | \$ 144,454 |
| Board Members | 37,370 | 35,846 | 39,854 | 38,414 |
| Longevity | 600 | 300 | 600 | 775 |
| Vacation Conversion | 2,994 | — | 1,557 | — |
| Bonus Incentive | — | 1,000 | 1,000 | — |
| | \$ 165,903 | \$ 145,533 | \$ 162,608 | \$ 183,643 |
| Benefits | | | | |
| Hospitalization | \$ 22,541 | \$ 25,212 | \$ 25,764 | \$ 30,986 |
| Prescription | 4,392 | 4,101 | 5,055 | 6,061 |
| Dental | 1,097 | 925 | 916 | 939 |
| Vision Care | 180 | 152 | 173 | 208 |
| Public Employees Retire System | 23,344 | 20,166 | 22,211 | 25,870 |
| Fica-Medicare | 2,331 | 2,033 | 2,270 | 2,613 |
| Workers' Compensation | 1,265 | 2,875 | 1,474 | 1,665 |
| Life Insurance | 89 | 78 | 75 | 110 |
| | \$ 55,240 | \$ 55,543 | \$ 57,939 | \$ 68,452 |
| Other Training & Professional Dues | | | | |
| Travel | \$ — | \$ — | \$ 350 | \$ — |
| Tuition & Registration Fees | — | 925 | — | 900 |
| | \$ — | \$ 925 | \$ 350 | \$ 900 |
| Contractual Services | | | | |
| Court Reporter | \$ 5,664 | \$ 6,235 | \$ 10,800 | \$ 13,000 |
| Parking In City Facilities | 3 | — | 476 | 1,400 |
| | \$ 5,667 | \$ 6,235 | \$ 11,276 | \$ 14,400 |
| Materials & Supplies | | | | |
| Office Supplies | \$ — | \$ — | \$ — | \$ 400 |
| Just In Time Office Supplies | 244 | 719 | 622 | 200 |
| | \$ 244 | \$ 719 | \$ 622 | \$ 600 |
| Claims, Refunds, Maintenance | | | | |
| Judgments, Damages, & Claims | \$ — | \$ — | \$ — | \$ 300 |
| | \$ — | \$ — | \$ — | \$ 300 |
| Interdepart Service Charges | | | | |
| Charges From Telephone Exch | \$ 901 | \$ 1,141 | \$ 1,054 | \$ 1,731 |
| Charges From Print & Repro | 1,873 | 2,219 | 3,558 | 4,239 |
| Charges From Central Storeroom | 3,710 | 3,861 | 6,430 | 7,126 |
| | \$ 6,484 | \$ 7,221 | \$ 11,042 | \$ 13,096 |
| | \$ 233,539 | \$ 216,174 | \$ 243,837 | \$ 281,391 |



BOARD OF ZONING APPEALS

Revenues

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|----------------------|------------------|------------------|-------------------|------------------|
| Charges For Services | \$ 18,400 | \$ 17,595 | \$ 19,480 | \$ 25,000 |
| Miscellaneous | 9,229 | — | — | — |
| | \$ 27,629 | \$ 17,595 | \$ 19,480 | \$ 25,000 |

COMPARISON OF STAFFING LEVEL

| | No. of Employees | | |
|--|------------------|------------------|----------------|
| | Budget 2023 | December 2023 | Budget 2024 |
| | 2 | 2 | 2 |
| | 0 | 0 | 0 |
| | 2 | 2 | 2 |
| | 5 | 5 | 5 |
| | 0 | 0 | 0 |
| | 5 | 5 | 5 |
| | 7 | 7 | 7 |



CIVIL SERVICE COMMISSION

Executive Director Rachon Long

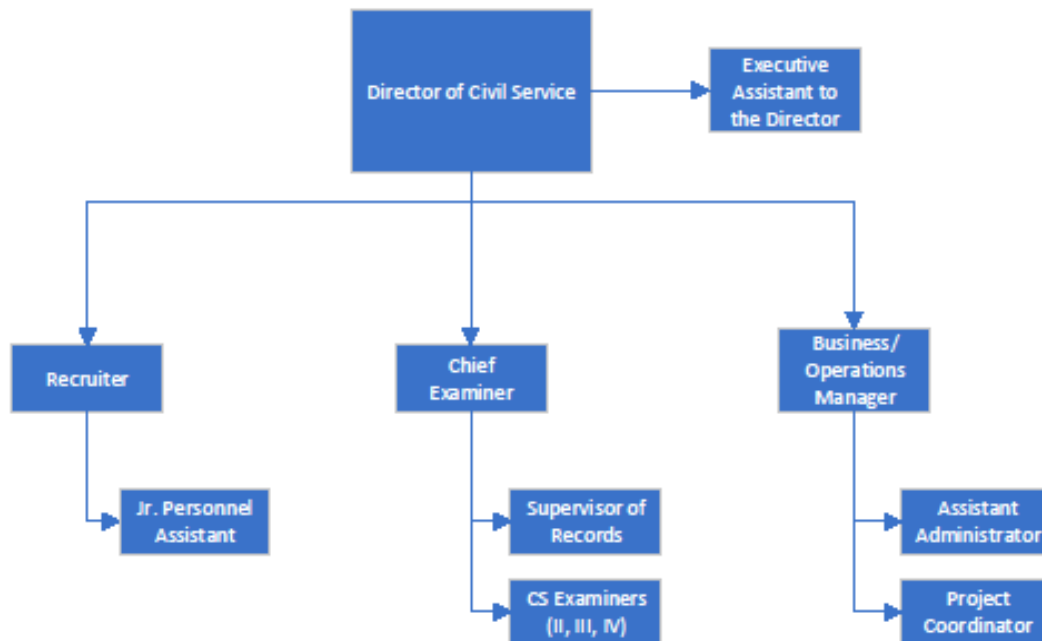
Mission Statement: To create and implement policies and procedures to attract, hire and promote qualified candidates by establishing, ensuring and maintaining an equitable and creditable system for public service employment who will best serve the needs of the citizens of the City of Cleveland.

Summary: The Commission provides oversight of hiring and promotions, and promotes the values of the public service, as well as maintains, administers and enforces Civil Service Rules, and conducts meetings and administrative hearings as required. The Commission's role is similar to human resources, in that one of the primary objectives is to attract and retain qualified employees who will provide efficient and effective services to the citizens. Selection of qualified candidates is done through Civil Service exams are designed to establish baseline knowledge and skill set for classified civil service positions, and determines whether or not a candidate meets the established minimum qualifications. The Commission regularly facilitates board meetings to discuss and act upon related issues, as well as appeal hearings for disputed actions, i.e., disciplinary action and other administrative actions.

Key Programs: Commission Meetings, Testing, Eligibility and Certification, Record Management

Table with 5 columns: Output Metric, 2021, 2022, 2023*. Rows include Number of Job Postings, Number of Test Bulletins, and Number of Applicants.

*As of 9/30/23





CIVIL SERVICE COMMISSION

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Salaries and Wages | | | | |
| Full Time Permanent | \$ 357,091 | \$ 329,582 | \$ 496,602 | \$ 878,147 |
| Board Members | 39,675 | 40,269 | 46,173 | 45,386 |
| Part-Time Permanent | 11,490 | 28,551 | 8,086 | 23,002 |
| Longevity | 3,275 | 2,900 | 1,800 | 2,500 |
| Vacation Conversion | 20,183 | — | 8,314 | — |
| Separation Payments | 1,654 | 44,684 | 1,962 | 3,000 |
| Bonus Incentive | — | 5,000 | — | — |
| Overtime | 3,068 | 10,542 | 405 | 4,500 |
| | \$ 436,437 | \$ 461,528 | \$ 563,342 | \$ 956,535 |
| Benefits | | | | |
| Hospitalization | \$ 53,629 | \$ 105,444 | \$ 63,448 | \$ 159,386 |
| Prescription | 10,943 | 12,156 | 12,953 | 33,362 |
| Dental | 1,773 | 1,682 | 2,252 | 5,998 |
| Vision Care | 497 | 419 | 440 | 972 |
| Public Employees Retire System | 60,710 | 57,790 | 75,128 | 133,283 |
| Fica-Medicare | 6,127 | 6,426 | 7,901 | 13,824 |
| Workers' Compensation | 3,721 | 4,962 | 5,069 | 5,725 |
| Life Insurance | 233 | 207 | 207 | 563 |
| Unemployment Compensation | — | — | 1,505 | — |
| | \$ 137,633 | \$ 189,087 | \$ 168,902 | \$ 353,113 |
| Other Training & Professional Dues | | | | |
| Travel | \$ — | \$ — | \$ 179 | \$ — |
| Tuition & Registration Fees | — | — | 613 | 1,500 |
| Other Training Supplies | 755 | — | — | — |
| Professional Dues & Subscript | — | 300 | 1,610 | 4,000 |
| | \$ 755 | \$ 300 | \$ 2,401 | \$ 5,500 |
| Contractual Services | | | | |
| Professional Services | \$ 285,955 | \$ 112,071 | \$ 61,646 | \$ 370,000 |
| Court Reporter | 4,741 | 4,786 | 1,103 | 16,000 |
| Referee Services | — | — | 3,088 | 35,000 |
| Medical Services | 225,000 | 190,000 | 99,000 | 200,000 |
| Freight Expense | — | 75 | — | — |
| Advertising And Public Notice | — | — | — | 75,000 |
| Parking In City Facilities | 52 | 371 | 1,522 | 1,500 |
| | \$ 515,748 | \$ 307,303 | \$ 166,359 | \$ 697,500 |
| Materials & Supplies | | | | |
| Computer Software | \$ 246 | \$ — | \$ 185 | \$ 750 |
| Food | — | 89 | — | 1,000 |



CIVIL SERVICE COMMISSION

Expenditures (Continued)

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|------------------------------------|---------------------|-------------------|-------------------|---------------------|
| Other Supplies | 338 | — | — | — |
| Just In Time Office Supplies | 1,910 | 1,340 | 4,974 | 6,000 |
| | \$ 2,494 | \$ 1,429 | \$ 5,159 | \$ 7,750 |
| Maintenance | | | | |
| Maintenance Contracts | \$ — | \$ — | \$ — | \$ 700 |
| | \$ — | \$ — | \$ — | \$ 700 |
| Interdepart Service Charges | | | | |
| Charges From Telephone Exch | \$ 3,157 | \$ 3,041 | \$ 2,880 | \$ 4,729 |
| Charges From Print & Repro | 5,900 | 6,583 | 4,716 | 5,618 |
| Charges From Central Storeroom | 145 | 638 | 37 | 41 |
| | \$ 9,203 | \$ 10,261 | \$ 7,633 | \$ 10,388 |
| | \$ 1,102,269 | \$ 969,908 | \$ 913,795 | \$ 2,031,486 |

Revenues

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|----------------------|------------------|----------------|-------------------|----------------|
| Charges For Services | \$ — | \$ — | \$ 260 | \$ — |
| Miscellaneous | 22,942 | — | — | — |
| | \$ 22,942 | \$ — | \$ 260 | \$ — |



CIVIL SERVICE COMMISSION

COMPARISON OF STAFFING LEVEL

| No. of Employees | | | |
|------------------|------------------|----------------|-----------------------------|
| Budget 2023 | December 2023 | Budget 2024 | |
| 4 | 10 | 10 | FULL TIME |
| 4 | 0 | 1 | VACANT FULL TIME |
| 8 | 10 | 11 | TOTAL FULL TIME |
| 1 | 0 | 0 | PART TIME |
| 0 | 0 | 1 | VACANT PART TIME |
| 1 | 0 | 1 | TOTAL PART TIME |
| 5 | 5 | 5 | BOARD MEMBERS |
| 0 | 0 | 0 | VACANT BOARD MEMBERS |
| 5 | 5 | 5 | TOTAL BOARD MEMBERS |
| 14 | 15 | 17 | TOTAL DIVISION |



COMMUNITY RELATIONS BOARD

Director Angela Shute-Woodson

Mission Statement: To promote amicable relations among the racial and cultural groups within the community.

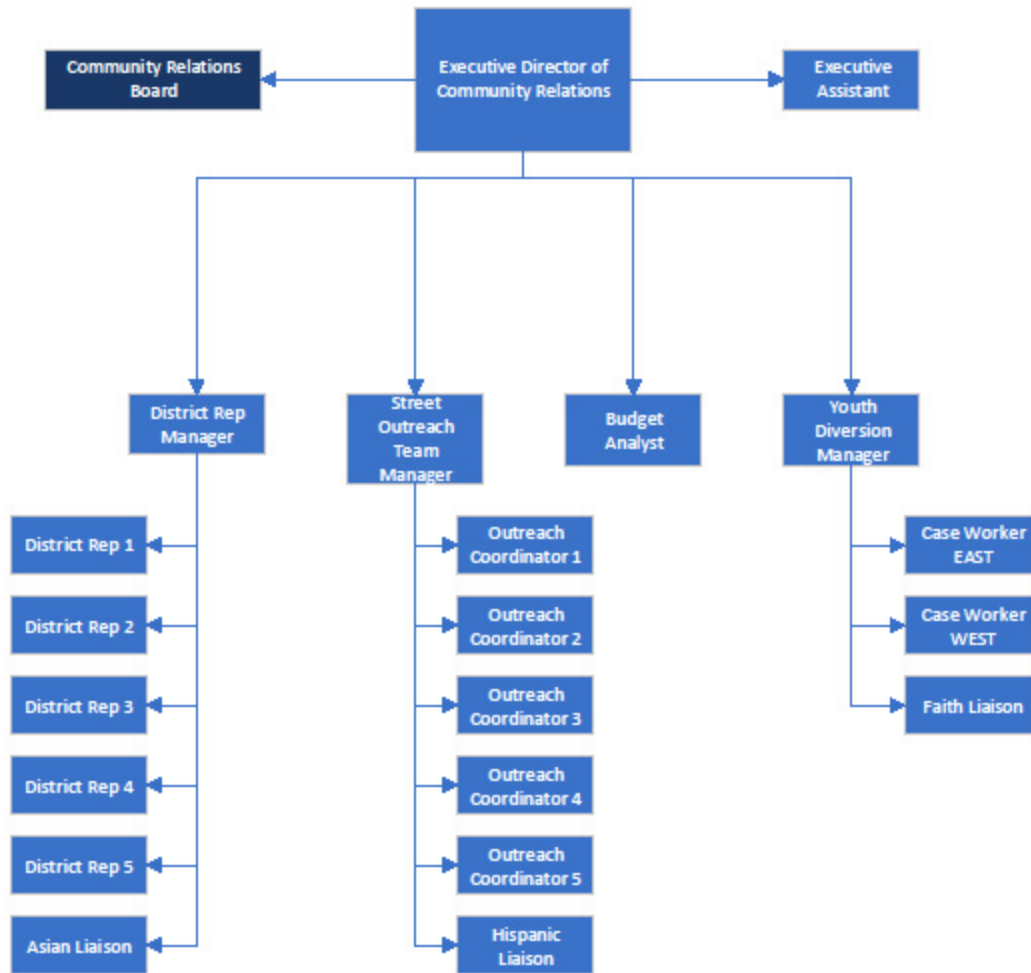
Summary: The Community Relations Board was established in 1945 and was the first such body in the country to be established by municipal ordinance. The Board is responsible for improving cross-cultural relationships in a city with a diverse racial, ethnic and religious populations by resolving community conflicts and ameliorating inequities based on racial and social biases, and developing proactive strategies for affirmative actions and programs that promote multi-cultural harmony. Program activities focus on the most commonly identified concerns of the community which include police-community cooperation, youth and young adult intervention, culturally and socially segregated housing patterns and relationships involving our schools, youth and neighborhood residents.

Key Programs: District Representatives, Cultural and Faith Liaisons, Youth Diversion Team, Street Outreach Team.

| | Output Metric | Historic Data | | |
|---|---|---------------|------|-------|
| | | 2021 | 2022 | 2023 |
| 1 | # Youth Served Youth Diversion Team | 40 | 95 | 86 |
| 2 | # of Notifications and Deployment Outreach Team | 149* | 108* | 120 |
| 3 | # of Specific Outreach Engagements by | | | |
| | District Rep 1 | 250 | 600 | 700 |
| | District Rep 2 | 240 | 600 | 800 |
| | District Rep 3 | n/a* | 116* | n/a |
| | District Rep 4 | 240 | 460 | 500 |
| | District Rep 5 | 5* | 460 | 200 |
| 4 | # of Cultural Events and Engagements Completed | | | |
| | Asian Liaison | n/a | 240 | 400 |
| | Hispanic Liaison | n/a | 800 | 1,000 |
| | Faith Liaison | n/a | 120 | 300 |

*Data impacted by District Representative passing, New Hires of 5th District Rep June 2023 and 3rd District Hire Jan 2024

COMMUNITY RELATIONS BOARD





COMMUNITY RELATIONS BOARD

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---|---------------------|---------------------|---------------------|---------------------|
| Salaries and Wages | | | | |
| Full Time Permanent | \$ 1,088,503 | \$ 1,016,459 | \$ 1,177,102 | \$ 1,387,956 |
| Board Members | 86,975 | 108,677 | 106,185 | 108,126 |
| Part-Time Permanent | — | — | 17,308 | — |
| Longevity | 6,875 | 6,850 | 5,750 | 6,525 |
| Vacation Conversion | 11,309 | — | 7,014 | — |
| Separation Payments | 1,558 | 10,916 | — | — |
| Bonus Incentive | — | 10,000 | 2,000 | — |
| Overtime | 258 | — | 736 | — |
| | \$ 1,195,478 | \$ 1,152,902 | \$ 1,316,094 | \$ 1,502,607 |
| Benefits | | | | |
| Hospitalization | \$ 218,450 | \$ 225,632 | \$ 166,013 | \$ 481,209 |
| Prescription | 45,892 | 40,604 | 35,946 | 53,566 |
| Dental | 10,660 | 8,779 | 6,411 | 9,140 |
| Vision Care | 1,877 | 1,599 | 1,339 | 1,956 |
| Public Employees Retire System | 171,243 | 158,381 | 165,743 | 211,931 |
| Fica-Medicare | 15,686 | 15,065 | 16,109 | 19,976 |
| Workers' Compensation | 22,488 | 16,409 | (776) | 15,000 |
| Life Insurance | 888 | 807 | 612 | 1,079 |
| | \$ 487,184 | \$ 467,276 | \$ 391,396 | \$ 793,857 |
| Other Training & Professional Dues | | | | |
| Travel | \$ — | \$ 1,390 | \$ — | \$ 5,000 |
| Tuition & Registration Fees | 4,053 | 1,803 | — | 10,000 |
| Training | — | — | 300 | — |
| | \$ 4,053 | \$ 3,192 | \$ 300 | \$ 15,000 |
| Contractual Services | | | | |
| Professional Services | \$ 200,000 | \$ — | \$ 305,754 | \$ 717,000 |
| Mileage (Private Auto) | 668 | 1,660 | 4,935 | 8,500 |
| Parking In City Facilities | 1,532 | 2,050 | 3,990 | 4,000 |
| Property Rental | — | — | 58,164 | 59,329 |
| | \$ 202,200 | \$ 3,711 | \$ 372,844 | \$ 788,829 |
| Materials & Supplies | | | | |
| Office Supplies | \$ — | \$ — | \$ 227 | \$ 3,000 |
| Clothing | — | — | 492 | — |
| Food | 42 | — | 1,500 | 1,500 |
| Special Events Supplies | — | — | 1,000 | 1,000 |
| Just In Time Office Supplies | 1,984 | 2,499 | 1,344 | 5,400 |
| | \$ 2,026 | \$ 2,499 | \$ 4,563 | \$ 10,900 |



COMMUNITY RELATIONS BOARD

Expenditures (Continued)

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|------------------------------------|---------------------|---------------------|---------------------|---------------------|
| Interdepart Service Charges | | | | |
| Charges From Telephone Exch | \$ 14,029 | \$ 13,316 | \$ 15,265 | \$ 25,000 |
| Charges From Print & Repro | 4,047 | 12,913 | 14,252 | 18,000 |
| Charges From Central Storeroom | 2,079 | 3,268 | 2,299 | 4,312 |
| Charges From M.V.M. | 46 | 474 | 92 | 500 |
| | \$ 20,200 | \$ 29,970 | \$ 31,908 | \$ 47,812 |
| | \$ 1,911,140 | \$ 1,659,550 | \$ 2,117,105 | \$ 3,159,005 |

Revenues

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---------------|------------------|----------------|-------------------|----------------|
| Miscellaneous | \$ 54,775 | \$ 7 | \$ 400 | \$ — |
| | \$ 54,775 | \$ 7 | \$ 400 | \$ — |

COMPARISON OF STAFFING LEVEL

| | No. of Employees | | |
|----------------|------------------|----------------|-----------------------------|
| Budget 2023 | December 2023 | Budget 2024 | |
| 22 | 21 | 21 | FULL TIME |
| 0 | 0 | 1 | VACANT FULL TIME |
| 22 | 21 | 22 | TOTAL FULL TIME |
| 12 | 12 | 12 | BOARD MEMBERS |
| 0 | 0 | 0 | VACANT BOARD MEMBERS |
| 12 | 12 | 12 | TOTAL BOARD MEMBERS |
| 34 | 33 | 34 | TOTAL DIVISION |



CITY PLANNING COMMISSION

Director Joyce Pan Huang

Mission Statement: To advocate for the preservation and establishment of prosperous communities that are authentic and diverse providing equitable access to the resources necessary for residents to thrive by enhancing physical development, preserving the City's history, and creating places for people that are healthy, sustainable and vibrant for current and future generations.

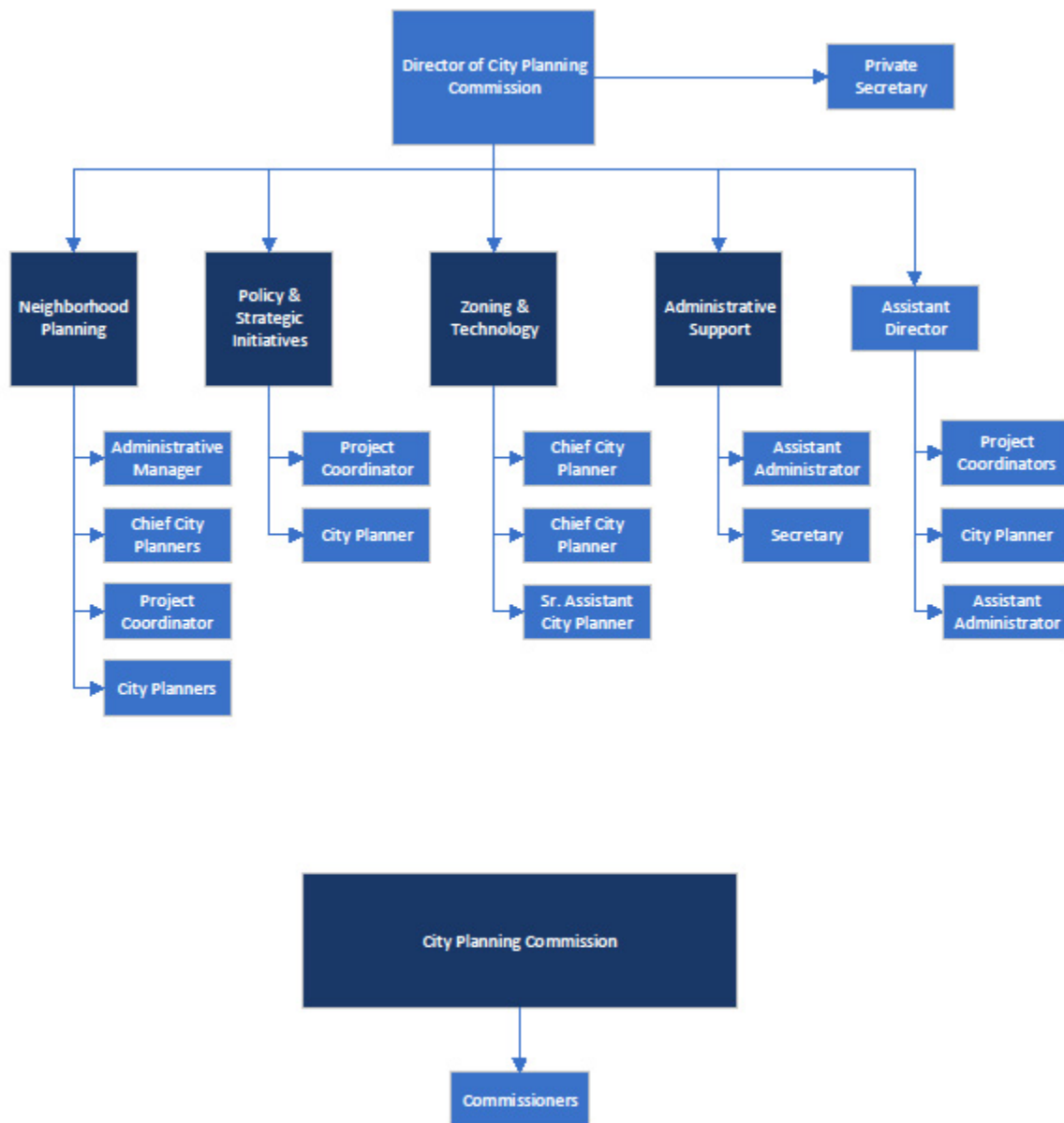
Summary: The City Planning Commission is composed of seven members, six of whom are mayoral appointments and the seventh is an appointment of City Council. The Planning Commission is responsible for adopting and maintaining a General Plan for the City, maintaining the City's Zoning Map and Code, undertaking capital improvements planning, and conducting design review in neighborhood and downtown districts. The Commission is responsible for reviewing and acting upon all legislation regarding planning, zoning, capital improvements, and physical development. The City Planning department is staff to the City Planning Commission and provides a variety of planning policies and services to the administration in service of the City of Cleveland.

Key Programs: Citywide Planning, Planning Administration, Zoning Administration, Strategic Initiatives, Public Realm and Major Projects

| | Output Metric | Historic Data | | |
|---|--|---------------|------|------|
| | | 2021 | 2022 | 2023 |
| 1 | # of items on ArcGIS Online shared to the public | n/a | 15 | 28 |
| 2 | # of map changes passed by City Council | n/a | 14 | 9 |
| 3 | # of Design Review Cases | 238 | 222 | 228 |
| 4 | Total design review events | 338 | 287 | 266 |
| 5 | # of Cases Acted on in 45 days | 332 | 281 | 259 |
| 6 | # of Land Bank Cases Reviewed | 279 | 207 | 324 |



CITY PLANNING COMMISSION





CITY PLANNING COMMISSION

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---|---------------------|---------------------|---------------------|---------------------|
| Salaries and Wages | | | | |
| Full Time Permanent | \$ 1,230,624 | \$ 1,181,211 | \$ 1,432,072 | \$ 1,768,707 |
| Seasonal | — | — | (4,973) | — |
| Board Members | 40,950 | 37,497 | 40,730 | 54,354 |
| Part-Time Permanent | — | 2,204 | 26,902 | — |
| Longevity | 5,475 | 4,875 | 4,800 | 5,800 |
| Vacation Conversion | 19,811 | — | 566 | — |
| Separation Payments | 13,163 | 14,791 | 8,883 | 68,000 |
| Bonus Incentive | — | 17,000 | 2,000 | — |
| | \$ 1,310,022 | \$ 1,257,577 | \$ 1,510,980 | \$ 1,896,861 |
| Benefits | | | | |
| Hospitalization | \$ 188,948 | \$ 257,922 | \$ 202,501 | \$ 321,764 |
| Prescription | 39,808 | 36,811 | 40,854 | 63,205 |
| Dental | 9,747 | 8,604 | 9,091 | 11,621 |
| Vision Care | 1,716 | 1,441 | 1,695 | 2,260 |
| Public Employees Retire System | 185,488 | 170,464 | 199,995 | 238,715 |
| Fica-Medicare | 17,798 | 16,956 | 19,633 | 26,654 |
| Workers' Compensation | 11,379 | 14,173 | 25,736 | 16,000 |
| Life Insurance | 870 | 766 | 743 | 1,283 |
| Unemployment Compensation | — | — | 6,116 | — |
| | \$ 455,753 | \$ 507,137 | \$ 506,365 | \$ 681,502 |
| Other Training & Professional Dues | | | | |
| Travel | \$ — | \$ 3,355 | \$ 16,488 | \$ 14,000 |
| Tuition & Registration Fees | 505 | 2,975 | 9,127 | 10,000 |
| | \$ 505 | \$ 6,330 | \$ 25,615 | \$ 24,000 |
| Contractual Services | | | | |
| Professional Services | \$ 500,000 | \$ — | \$ 15,000 | \$ 175,000 |
| Advertising And Public Notice | — | 1,449 | 1,400 | 2,500 |
| Participation Fee | — | 5,549 | 1,440 | 8,000 |
| Parking In City Facilities | 1,094 | 325 | 664 | 1,000 |
| Other Contractual | 45,750 | 10,460 | 68,356 | 621,500 |
| Local Match-Grant Programs | — | 150,000 | 100,000 | 100,000 |
| Credit Card Processing Fees | — | — | 5,890 | — |
| | \$ 546,844 | \$ 167,783 | \$ 192,750 | \$ 908,000 |
| Materials & Supplies | | | | |
| Office Supplies | \$ 686 | \$ 1,102 | \$ 558 | \$ 2,000 |
| Computer Hardware | — | 2,246 | 1,201 | 1,500 |
| Computer Software | 3,352 | 293 | — | 2,500 |
| Just In Time Office Supplies | 2,735 | 2,768 | 1,509 | 5,000 |
| | \$ 6,773 | \$ 6,408 | \$ 3,268 | \$ 11,000 |



CITY PLANNING COMMISSION

Expenditures (Continued)

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|------------------------------------|---------------------|---------------------|---------------------|---------------------|
| Interdepart Service Charges | | | | |
| Charges From Telephone Exch | \$ 5,579 | \$ 5,947 | \$ 7,747 | \$ 13,000 |
| Charges From Print & Repro | 5,261 | 6,733 | 6,487 | 9,000 |
| Charges From Central Storeroom | 339 | 441 | 428 | 582 |
| Charges From M.V.M. | 626 | 1,295 | 242 | 1,962 |
| | \$ 11,805 | \$ 14,416 | \$ 14,904 | \$ 24,544 |
| Capital Outlay | | | | |
| Transfer To Capital Project | \$ — | \$ 648,000 | \$ 560,000 | \$ 200,000 |
| | \$ — | \$ 648,000 | \$ 560,000 | \$ 200,000 |
| | \$ 2,331,702 | \$ 2,607,651 | \$ 2,813,882 | \$ 3,745,907 |

Revenues

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---------------|------------------|----------------|-------------------|----------------|
| Miscellaneous | \$ 67,018 | \$ 361 | \$ — | \$ — |
| | \$ 67,018 | \$ 361 | \$ — | \$ — |

COMPARISON OF STAFFING LEVEL

| | No. of Employees | | | |
|--|------------------|------------------|----------------|-----------------------------|
| | Budget 2023 | December 2023 | Budget 2024 | |
| | 23 | 23 | 23 | FULL TIME |
| | 0 | 0 | 0 | VACANT FULL TIME |
| | 23 | 23 | 23 | TOTAL FULL TIME |
| | 6 | 5 | 5 | BOARD MEMBERS |
| | 0 | 1 | 1 | VACANT BOARD MEMBERS |
| | 6 | 6 | 6 | TOTAL BOARD MEMBERS |
| | 29 | 29 | 29 | TOTAL DIVISION |



BOXING AND WRESTLING COMMISSION

Chairman Abdul A. Muhaymin

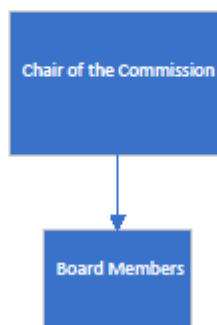
Mission Statement: To promote and enhance amateur boxing and wrestling competitions throughout the City of Cleveland with emphasis on growth, character building and sportsmanship.

Summary: The Commission approves and supervises all amateur boxing contests and professional wrestling exhibitions. The Commission is also responsible for the training and furnishing of officials (referees, Judges, and Timekeepers) for all bouts as well as overseeing ticket sales, receipts, and fund disbursements.

Key Programs: None

| | Output Metric | Historic Data | | |
|---|---|---------------|------|------|
| | | 2021 | 2022 | 2023 |
| 1 | Recreation center boxing participants | 55 | 75 | 96 |
| 2 | City of Cleveland boxing events in Recreation | 2 | 3 | 2 |
| 3 | Boxing instructors (Total) | 9 | 11 | 13 |

We average 400 - 500 visitors per boxing event held at City of Cleveland facilities.





BOXING AND WRESTLING COMMISSION

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|--------------------------------|------------------------|------------------------|---------------------------|------------------------|
| Salaries and Wages | | | | |
| Board Members | \$ 7,775 | \$ 7,775 | \$ 7,775 | \$ 9,534 |
| Part-Time Permanent | 7,200 | 2,400 | 257 | 17,930 |
| | \$ 14,975 | \$ 10,175 | \$ 8,032 | \$ 27,464 |
| Benefits | | | | |
| Hospitalization | \$ — | \$ 2,565 | \$ — | \$ — |
| Public Employees Retire System | 2,097 | 1,551 | 1,047 | 3,848 |
| Fica-Medicare | 217 | 148 | 113 | 402 |
| Workers' Compensation | 128 | 119 | 69 | 78 |
| | \$ 2,442 | \$ 4,381 | \$ 1,229 | \$ 4,328 |
| | \$ 17,417 | \$ 14,556 | \$ 9,261 | \$ 31,792 |

Revenues

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---------------|------------------------|------------------------|---------------------------|------------------------|
| Miscellaneous | \$ 820 | \$ — | \$ — | \$ — |
| | \$ 820 | \$ — | \$ — | \$ — |

COMPARISON OF STAFFING LEVEL

| No. of Employees | | | |
|-------------------------|--------------------------|------------------------|-----------------------------|
| Budget 2023 | December 2023 | Budget 2024 | |
| 1 | 1 | 1 | BOARD MEMBERS |
| 0 | 0 | 2 | VACANT BOARD MEMBERS |
| 1 | 1 | 3 | TOTAL BOARD MEMBERS |
| 1 | 1 | 3 | TOTAL DIVISION |



OFFICE OF SUSTAINABILITY

Director Sarah O'Keeffe

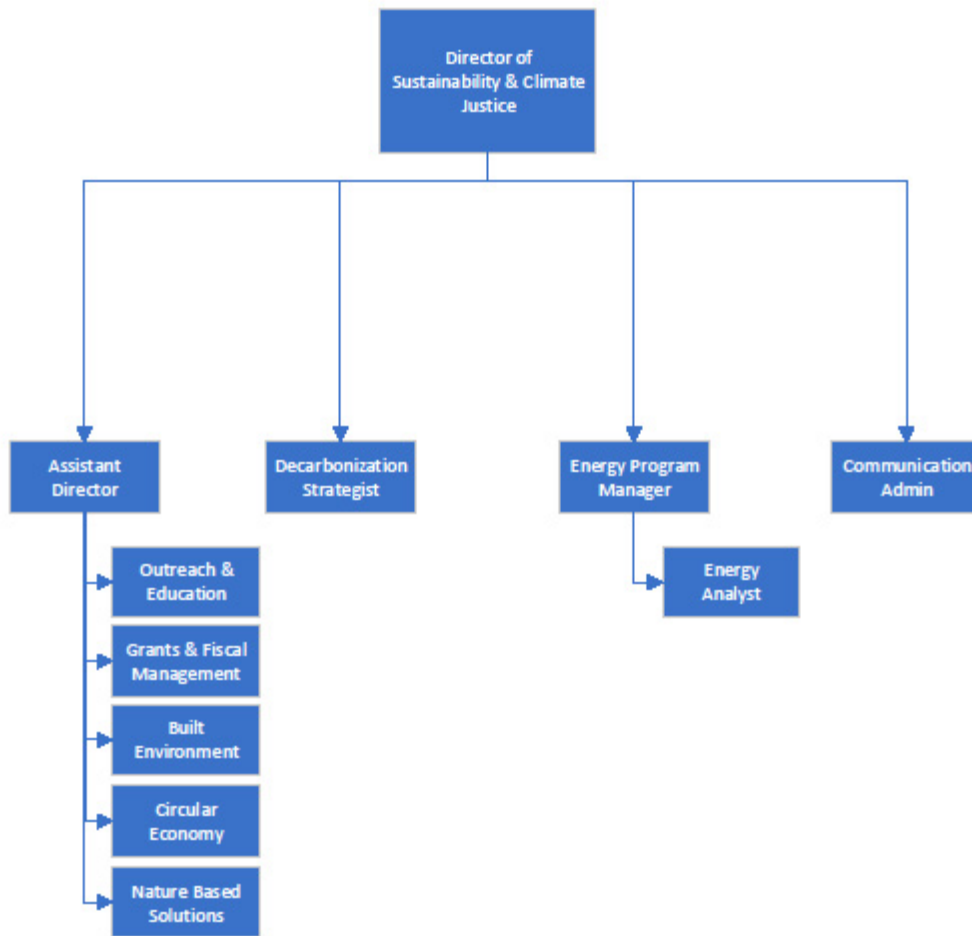
Mission Statement: To lower carbon emissions and improve the health and well-being of people, air, land and water in the face of a changing climate by supporting the operations of the City of Cleveland by working with residents, businesses, community organizations and other leaders.

Summary: The Office staff have technical knowledge in energy, buildings, waste, natural systems, and in climate change and bring new ideas to the city. The staff co-create policies and programs that help our city and residents lower energy use, use more renewable energy, have and use healthier transportation, have healthier and better buildings, get rid of waste, and have more and healthier natural spaces and trees throughout the city.

Key Programs: Cleveland Climate Action Plan, Municipal Action Plan, Circular Cleveland, Cleveland's Clean and Equitable Energy Future, Sustainable Cleveland

| | Output Metric | Historic Data | | |
|----|---|------------------------|-----------------------|-----------------------------------|
| | | 2021 | 2022 | 2023 |
| 1 | Number of external stakeholder engagements | 56 | 106 | 68 |
| 1a | Number of participants | 1,142 | 1,253 | 967 |
| 2 | Number of internal stakeholder engagements | Not tracked separately | 5 | 5 |
| 2a | Number of internal city participants | Not tracked separately | 55 | 68 |
| 3 | Number of active solar installations through programs that are directly influenced by or managed by the City of Cleveland – RESIDENTIAL / CITY | N/A | 4 resident. 0 city | 3 resident. 6 city (in design) |
| 4a | Number of EV charging station installs through programs that are directly influenced by or managed by the City of Cleveland – PUBLICLY ACCESSIBLE | 0 | 1 | 3 |
| 4b | Total Number of Grants Awarded | 6 | 3 | 2 |
| 5 | Total amount of grants accounted for and accepted | \$205,000 | \$105,000 | \$940,000 |

OFFICE OF SUSTAINABILITY





OFFICE OF SUSTAINABILITY

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Salaries and Wages | | | | |
| Full Time Permanent | \$ 603,375 | \$ 462,072 | \$ 611,206 | \$ 771,415 |
| Part-Time Permanent | — | 58,348 | 23,578 | 40,000 |
| Longevity | 2,325 | 1,825 | 1,350 | 1,825 |
| Vacation Conversion | 5,975 | — | 13,405 | — |
| Separation Payments | 4,391 | 46,062 | 2,694 | — |
| Bonus Incentive | — | 8,000 | — | — |
| | \$ 616,066 | \$ 576,306 | \$ 652,233 | \$ 813,240 |
| Benefits | | | | |
| Hospitalization | \$ 53,812 | \$ 74,363 | \$ 48,594 | \$ 91,335 |
| Prescription | 11,975 | 8,832 | 9,500 | 17,869 |
| Dental | 2,516 | 1,701 | 1,983 | 3,335 |
| Vision Care | 770 | 524 | 461 | 708 |
| Public Employees Retire System | 89,300 | 72,902 | 87,902 | 114,107 |
| Fica-Medicare | 8,786 | 8,226 | 9,261 | 11,803 |
| Workers' Compensation | 5,314 | 6,529 | 33,377 | 10,578 |
| Life Insurance | 418 | 352 | 277 | 464 |
| Unemployment Compensation | — | 1,150 | 2,995 | — |
| | \$ 172,889 | \$ 174,577 | \$ 194,350 | \$ 250,199 |
| Other Training & Professional Dues | | | | |
| Travel | \$ — | \$ 8,871 | \$ 17,241 | \$ 14,250 |
| Tuition & Registration Fees | 450 | 3,800 | 5,101 | 5,000 |
| Training | 369 | — | 650 | 1,300 |
| Professional Dues & Subscript | 8,642 | 10,659 | 11,775 | 16,000 |
| | \$ 9,461 | \$ 23,330 | \$ 34,767 | \$ 36,550 |
| Contractual Services | | | | |
| Professional Services | \$ 176,151 | \$ 12,956 | \$ 72,147 | \$ 119,000 |
| Advertising And Public Notice | 1,862 | 2,700 | 3,862 | 3,000 |
| Program Promotion | — | 952 | 1,139 | — |
| Parking In City Facilities | — | — | 115 | — |
| Property Rental | 450 | 1,800 | 54,068 | 59,018 |
| Other Contractual | 44,654 | 48,882 | 300 | 61,000 |
| | \$ 223,117 | \$ 67,290 | \$ 131,631 | \$ 242,018 |
| Materials & Supplies | | | | |
| Computer Software | \$ 8,175 | \$ 3,435 | \$ 1,392 | \$ 5,000 |
| Small Equipment | 31,009 | 10,816 | 81 | 32,000 |
| Electrical Supplies | 1,472 | — | — | 43,450 |
| Just In Time Office Supplies | 1,735 | 1,980 | 831 | 1,500 |
| | \$ 42,391 | \$ 16,232 | \$ 2,304 | \$ 81,950 |



OFFICE OF SUSTAINABILITY

Expenditures (Continued)

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|------------------------------------|------------------------|------------------------|---------------------------|------------------------|
| Interdepart Service Charges | | | | |
| Charges From Telephone Exch | \$ 5,369 | \$ 5,584 | \$ 8,131 | \$ 13,351 |
| Charges From Print & Repro | 2,642 | 2,677 | 2,865 | 3,413 |
| Charges From M.V.M. | — | — | 46 | 42 |
| | \$ 8,011 | \$ 8,261 | \$ 11,042 | \$ 16,806 |
| Capital Outlay | | | | |
| Fixtures | \$ 15,062 | \$ — | \$ — | \$ — |
| Transfer To Capital Project | — | 30,000 | — | — |
| | \$ 15,062 | \$ 30,000 | \$ — | \$ — |
| Expenditure Recovery | | | | |
| Expenditure Recovery | \$ — | \$ — | \$ 25,000 | \$ — |
| | \$ — | \$ — | \$ 25,000 | \$ — |
| | \$ 1,086,998 | \$ 895,997 | \$ 1,051,327 | \$ 1,440,763 |

Revenues

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---------------|------------------------|------------------------|---------------------------|------------------------|
| Grant Revenue | \$ 25,000 | \$ — | \$ — | \$ — |
| Miscellaneous | 25,554 | 27 | — | — |
| | \$ 50,554 | \$ 27 | \$ — | \$ — |

COMPARISON OF STAFFING LEVEL

| No. of Employees | | | |
|------------------|------------------|----------------|-------------------------|
| Budget 2023 | December 2023 | Budget 2024 | |
| 10 | 9 | 9 | FULL TIME |
| 0 | 0 | 1 | VACANT FULL TIME |
| 10 | 9 | 10 | TOTAL FULL TIME |
| 1 | 2 | 2 | PART TIME |
| 0 | 0 | 0 | VACANT PART TIME |
| 1 | 2 | 2 | TOTAL PART TIME |
| 11 | 11 | 12 | TOTAL DIVISION |



OFFICE OF EQUAL OPPORTUNITY

Director Tyson Mitchell

Mission Statement: To advance equal economic benefit for all Clevelanders by ensuring compliance with contractor goals and requirements, by providing development and support activity for target groups, and by overall advocacy, with a commitment to excellent public service.

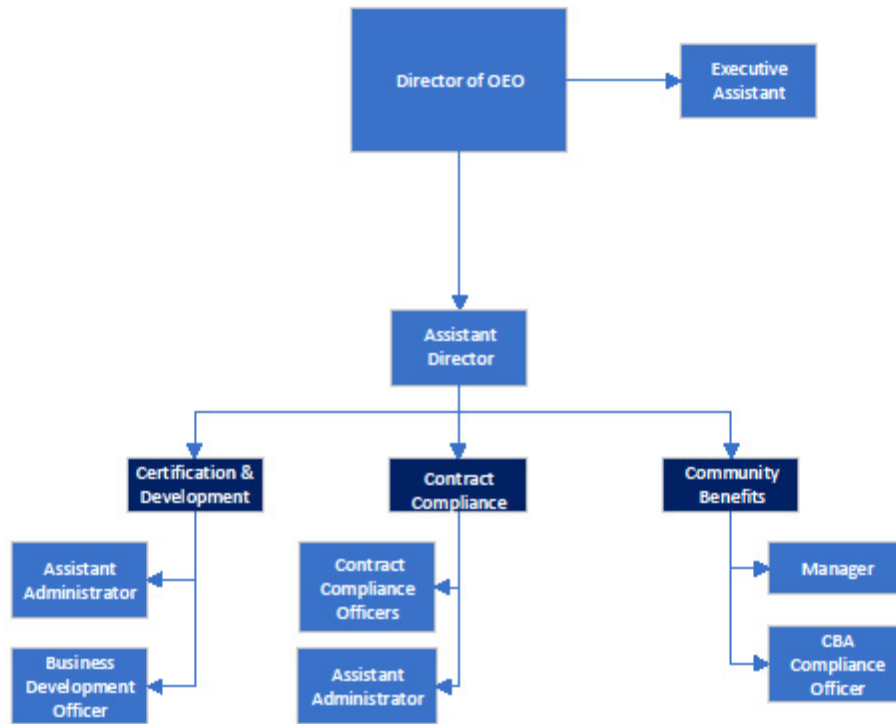
Summary: The Office (OEO) is the contractor certification and contract compliance department of the City of Cleveland. OEO was established in 1977, and has been a fundamental component of putting equity in action in the City's contracting process for 45 years. In 2023, OEO was tasked with negotiating, monitoring and enforcing agreements the Community Benefits Agreements Ordinance (Chapter 190A).

Key Programs: Cleveland Area Business Code, Fannie M. Lewis Cleveland Resident Employment Law, Community Benefits Agreements

| | Output Metric | Historic Data | | |
|---|--|---------------|--------------|--------------|
| | | 2021 | 2022 | 2023* |
| 1 | Certified MBE/FBE/CSB Firms | 607 | 594 | 622 |
| 2 | Certified MBE/FBE/CSB Prime Contractor Spend | \$53,009,207 | \$42,866,534 | \$44,659,559 |
| 3 | Certified MBE/FBE/CSB Subcontractor Spend | \$30,008,752 | \$38,604,655 | \$50,694,588 |
| 4 | Penalties Collected | \$49,069 (5) | \$47,563 (4) | \$29,931 (2) |

*As of 9/30/23

OFFICE OF EQUAL OPPORTUNITY





OFFICE OF EQUAL OPPORTUNITY

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Salaries and Wages | | | | |
| Full Time Permanent | \$ 433,776 | \$ 530,834 | \$ 603,781 | \$ 796,778 |
| Part-Time Permanent | — | — | 4,906 | — |
| Longevity | 1,850 | 1,825 | 1,925 | 1,625 |
| Vacation Conversion | 9,337 | — | 5,945 | — |
| Separation Payments | 14,761 | — | 10,198 | 10,000 |
| Bonus Incentive | — | 7,000 | — | — |
| Overtime | 326 | — | — | — |
| | \$ 460,049 | \$ 539,659 | \$ 626,755 | \$ 808,403 |
| Benefits | | | | |
| Hospitalization | \$ 60,209 | \$ 78,899 | \$ 64,924 | \$ 128,424 |
| Prescription | 12,957 | 13,307 | 14,210 | 27,865 |
| Dental | 3,158 | 2,997 | 2,662 | 4,790 |
| Vision Care | 546 | 584 | 670 | 1,080 |
| Public Employees Retire System | 64,452 | 73,810 | 84,736 | 112,001 |
| Fica-Medicare | 6,424 | 7,527 | 8,783 | 11,573 |
| Workers' Compensation | 4,071 | 5,984 | 5,713 | 6,451 |
| Life Insurance | 289 | 311 | 287 | 565 |
| | \$ 152,107 | \$ 183,419 | \$ 181,986 | \$ 292,749 |
| Other Training & Professional Dues | | | | |
| Professional Dues & Subscript | \$ — | \$ — | \$ — | \$ 155,000 |
| | \$ — | \$ — | \$ — | \$ 155,000 |
| Contractual Services | | | | |
| Advertising And Public Notice | \$ — | \$ — | \$ — | \$ 2,500 |
| Parking In City Facilities | 694 | 987 | 2,684 | 3,000 |
| | \$ 694 | \$ 987 | \$ 2,684 | \$ 5,500 |
| Materials & Supplies | | | | |
| Office Supplies | \$ — | \$ — | \$ — | \$ 2,600 |
| Computer Hardware | — | — | — | 10,000 |
| Clothing | — | — | — | 2,500 |
| Just In Time Office Supplies | 1,740 | 958 | 2,028 | 2,000 |
| | \$ 1,740 | \$ 958 | \$ 2,028 | \$ 17,100 |
| Maintenance | | | | |
| Computer Software Maintenance | \$ 130,250 | \$ 150,000 | \$ 139,540 | \$ 150,000 |
| | \$ 130,250 | \$ 150,000 | \$ 139,540 | \$ 150,000 |
| Interdepart Service Charges | | | | |
| Charges From Telephone Exch | \$ 3,306 | \$ 2,838 | \$ 2,935 | \$ 4,819 |



OFFICE OF EQUAL OPPORTUNITY

Expenditures (Continued)

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|--------------------------------|------------------------|------------------------|---------------------------|------------------------|
| Charges From Print & Repro | 4,219 | 5,773 | 5,386 | 6,415 |
| Charges From Central Storeroom | 188 | 81 | 127 | 141 |
| Charges From M.V.M. | 316 | 666 | 192 | 176 |
| | \$ 8,029 | \$ 9,358 | \$ 8,639 | \$ 11,551 |
| | \$ 752,868 | \$ 884,380 | \$ 961,632 | \$ 1,440,303 |

Revenues

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---------------|------------------------|------------------------|---------------------------|------------------------|
| Miscellaneous | \$ 26,583 | \$ 27 | \$ — | \$ — |
| | \$ 26,583 | \$ 27 | \$ — | \$ — |

COMPARISON OF STAFFING LEVEL

| No. of Employees | | | |
|-------------------------|--------------------------|------------------------|-------------------------|
| Budget 2023 | December 2023 | Budget 2024 | |
| 10 | 8 | 8 | FULL TIME |
| 0 | 0 | 2 | VACANT FULL TIME |
| 10 | 8 | 10 | TOTAL FULL TIME |
| 10 | 8 | 10 | TOTAL DIVISION |



PREVENTION, INTERVENTION AND OPPORTUNITY

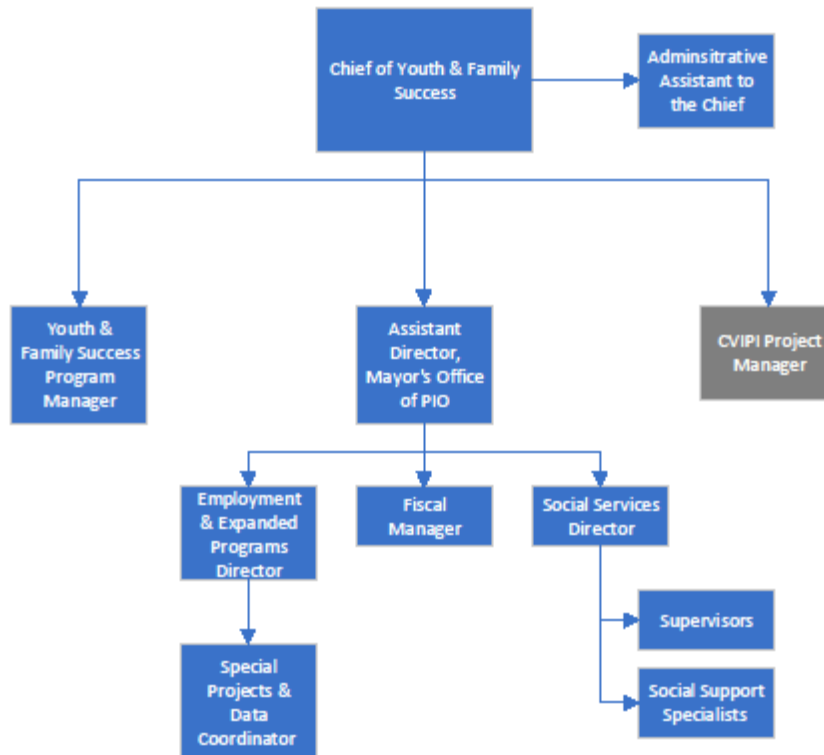
Chief Sonya Pryor-Jones

Mission Statement: To address the root causes of violence with a focus on youth and young adults by using a public health approach and broad based efforts that improve the overall well-being and quality of life outcomes for youth, young adults, families, and community.

Summary: The Office develops violence prevention programming, initiatives, and partnerships to connect youth and young adults to resources, support systems, employment, recreational and educational opportunities to reduce violence.

Key Programs: Social Support Services Unit & Community Crisis Intervention, Expanded Programs and Youth/Young Adult Employment, NRRC Professional Development and Tool Development, Trauma Informed Care Training, Cleveland Thrive.

| | Output Metric | Historic Data | | |
|---|---|---------------|-------|-------|
| | | 2021 | 2022 | 2023 |
| 1 | Number of youth participating in employment opportunities (summer, year-round, and community service) | 168 | 283 | 390 |
| 2 | Number of expanded programs offered in NRRCs | 46 | 36 | 37 |
| 3 | Number of contacts with NRRC patrons/residents by the S3 Unit | 408 | 3,141 | 5,407 |
| 4 | Number of professional development sessions offered to NRRC staff by the Office of PIOYYA | 15 | 20 | 23 |





PREVENTION, INTERVENTION AND OPPORTUNITY

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Salaries and Wages | | | | |
| Full Time Permanent | \$ 613,980 | \$ 674,119 | \$ 1,104,206 | \$ 1,449,208 |
| Elected Officials | — | — | 21,919 | — |
| Board Members | — | — | 5,782 | 108,126 |
| Military Leave | — | 4,000 | 2,497 | — |
| Longevity | 300 | 300 | 700 | — |
| Vacation Conversion | 6,122 | — | 1,681 | — |
| Separation Payments | 4,887 | 35,133 | 14,459 | — |
| Bonus Incentive | — | 9,000 | — | — |
| Overtime | — | — | 1,269 | — |
| | \$ 625,289 | \$ 722,551 | \$ 1,152,513 | \$ 1,557,334 |
| Benefits | | | | |
| Hospitalization | \$ 75,757 | \$ 156,155 | \$ 155,972 | \$ 242,835 |
| Prescription | 16,086 | 20,800 | 29,710 | 47,385 |
| Dental | 2,938 | 4,153 | 6,823 | 9,510 |
| Vision Care | 875 | 1,011 | 1,442 | 2,052 |
| Public Employees Retire System | 84,794 | 96,399 | 151,258 | 218,033 |
| Fica-Medicare | 8,834 | 10,146 | 16,794 | 22,579 |
| Workers' Compensation | 4,784 | 8,020 | 10,434 | 12,000 |
| Life Insurance | 311 | 481 | 526 | 1,000 |
| Unemployment Compensation | 53 | 1,163 | (1,494) | — |
| | \$ 194,432 | \$ 298,328 | \$ 371,464 | \$ 555,394 |
| Other Training & Professional Dues | | | | |
| Travel | \$ 4,702 | \$ 4,885 | \$ 12,120 | \$ 11,200 |
| Tuition & Registration Fees | — | 1,501 | 125 | 5,100 |
| Training | 12,987 | 788 | 3,139 | 12,600 |
| Mileage (Priv Auto) Trng Prps | 771 | — | — | — |
| Professional Dues & Subscript | — | 499 | 880 | 2,602 |
| | \$ 18,459 | \$ 7,673 | \$ 16,264 | \$ 31,502 |
| Contractual Services | | | | |
| Mileage (Private Auto) | \$ — | \$ 2,962 | \$ 6,778 | \$ 15,420 |
| Parking In City Facilities | — | 254 | 2,561 | 500 |
| Other Contractual | 2,725,000 | 2,715,500 | 2,690,578 | 2,800,063 |
| | \$ 2,725,000 | \$ 2,718,716 | \$ 2,699,917 | \$ 2,815,983 |
| Materials & Supplies | | | | |
| Office Supplies | \$ 3,908 | \$ 2,256 | \$ 448 | \$ 1,000 |
| Postage | 85 | — | — | — |
| Clothing | — | 1,696 | — | — |
| Office Furniture & Equipment | — | — | 1,700 | 1,000 |



PREVENTION, INTERVENTION AND OPPORTUNITY

Expenditures (Continued)

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|------------------------------------|---------------------|---------------------|---------------------|---------------------|
| Food | — | — | 889 | 10,500 |
| Other Supplies | — | 9,380 | 693 | 28,500 |
| Special Events Supplies | — | 550 | — | — |
| Just In Time Office Supplies | 1,806 | 3,880 | 3,292 | 4,000 |
| | \$ 5,799 | \$ 17,762 | \$ 7,022 | \$ 45,000 |
| Interdepart Service Charges | | | | |
| Charges From Print & Repro | \$ 12,962 | \$ 9,444 | \$ 18,994 | \$ 26,000 |
| | \$ 12,962 | \$ 9,444 | \$ 18,994 | \$ 26,000 |
| | \$ 3,581,941 | \$ 3,774,474 | \$ 4,266,174 | \$ 5,031,213 |

Revenues

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---------------|----------------|----------------|-------------------|----------------|
| Miscellaneous | \$ — | \$ 457 | \$ — | \$ — |
| | \$ — | \$ 457 | \$ — | \$ — |

COMPARISON OF STAFFING LEVEL

| No. of Employees | | | |
|------------------|------------------|----------------|-----------------------------|
| Budget 2023 | December 2023 | Budget 2024 | |
| 20 | 19 | 19 | FULL TIME |
| 0 | 0 | 1 | VACANT FULL TIME |
| 20 | 19 | 20 | TOTAL FULL TIME |
| 0 | 0 | 0 | BOARD MEMBERS |
| 0 | 0 | 15 | VACANT BOARD MEMBERS |
| 0 | 0 | 15 | TOTAL BOARD MEMBERS |
| 20 | 19 | 35 | TOTAL DIVISION |

CLEVELAND MUNICIPAL COURT - JUDICIAL DIVISION

Michelle D. Earley, Administrative And Presiding Judge

Mission Statement: To ensure the rule of law, administer justice and to improve public safety, by providing a forum where persons obtain the orderly resolution of disputes and related services; all done in a fair, impartial, professional, courteous, and timely manner.

JURISDICTION

The Cleveland Municipal Court is a court of record having jurisdiction in law and equity pursuant to the Ohio Revised Code. The Court has territorial jurisdiction over the City of Cleveland and the Village of Bratenahl. The Court may determine misdemeanor violations of both the City of Cleveland Ordinances and the State of Ohio statutes. The Court conducts preliminary hearings and sets bonds in felony cases committed in the City of Cleveland. In civil matters, the Small Claims Division of the Court can determine actions where the amount in controversy does not exceed \$6,000.00. The General Division of the Court can determine civil cases where the amount in controversy does not exceed \$15,000.00. These civil cases can include, but are not limited to, actions for the recovery of property, injunctions, contracts, personal injury, collection proceedings, and transferred judgments.

PRETRIAL SERVICES

The Cleveland Municipal Court, in its endeavor to embrace and guide bail reform, and to encourage new and creative ideas for helping citizens rise above difficult circumstances, established the Pretrial Services Department on September 24, 2018. The mission of this department is to ensure pretrial justice and public safety through rational pretrial decision making protocols and transition services informed by evidence based practices. Pretrial services are critical to assisting the Court in making prompt, fair, and effective release or detention decisions including, where needed, treatment possibilities and the monitoring and supervision of released defendants.

The Success of Pretrial Services is reflected in the decreased failure to appear (FTA) rates from 42% before the implementation of Pretrial Services, 19% in 2019, 6% in 2020, 25% in 2021 and 31% in 2022.

SPECIALIZED DOCKETS

THE JUDGE LARRY A. JONES DRUG COURT: In 1998, Cleveland Municipal Court accepted a federal grant in the amount of \$385,000 to establish the Greater Cleveland Drug Court. Drug Court, currently under the direction of Judge Lauren C. Moore, may be offered to a felony offender charged with a fourth or fifth degree level possession of a controlled substance, who has only one non-violent felony conviction and is chemically-dependent. Defendants are required to enter a plea of guilty to a first degree misdemeanor. The sentence is held in abeyance pending successful completion of the program. Upon successful completion of Drug Court and payment of a supervision fee, a participant's guilty plea is vacated, the charge(s) dismissed and the case sealed or expunged. Drug Court offers substance abuse prevention, treatment and recovery support assistance provided by contracted providers certified by the Ohio Department of Alcohol and Drug Addiction Services. Services include outpatient, intensive outpatient, residential treatment and recovery support. If needed, mental health treatment services are also available. As a sanction-based program participants are randomly drug tested at least once per week for a year to ensure abstinence.

Twenty-five years after its inception, on October 26, 2022, the Greater Cleveland Drug Court was renamed the Judge Larry A. Jones Drug Court in honor of its first presiding judge. The renaming ceremony took place at Cleveland City Council Chambers, the very place Judge Jones began his political career as a City Councilman in 1981. To date, 1,909 people have successfully completed the program.

CLEVELAND MUNICIPAL COURT - JUDICIAL

VETERANS TREATMENT DOCKET: The Veterans Treatment Docket, under the direction of Judge Charles L. Patton Jr., is a specialized docket that works within the framework of the Cleveland Municipal Court. It is intended to serve court-involved active duty service members and veterans. Other specialty dockets, operated by the Court, target probationers with similar behavioral issues and needs such as mental health, alcohol and other drugs, domestic violence and solicitation. The Veterans Treatment Docket, however, deals with probationers whose actions may include a range of needs and offenses. What they have in common is not necessarily their behavior, but their past military service. By providing a specialized docket, the Court increases the veteran's chance of success. Facilitating access to various treatment programs and fostering interaction with other veterans helps to ensure that those who have served receive the services they deserve.

HUMAN TRAFFICKING DOCKET: The Human Trafficking Specialized Docket was established under the direction of Judge Marilyn B. Cassidy to address the needs of adult victims of human trafficking who are forced, compelled or coerced to engage in criminal activities that result in their involvement with the Court. Through an integrated approach among courts, law enforcement and social service agencies, this docket provides the interventions necessary for trafficking victims to regain control of their lives. To be eligible for participation in the docket, a defendant must be 18 years or older and charged with misdemeanor prostitution, soliciting, loitering to solicit, or other offenses where markers of a trafficked person are present. Possible victims would be screened and provided prompt access to services which would include substance abuse treatment, trauma counseling, housing, education and advocacy.

MENTAL HEALTH DOCKET: The Mental Health Docket, now under the direction of Judge Suzan Sweeney operates in cooperation with area community mental health agencies to provide intensive supervision to offenders living with the challenges of mental illness. The Cleveland Municipal Court has recognized the need for behavioral health services, case management and supervision for clinically diagnosed mentally ill and/or developmentally disabled offenders to remain in the community and function as healthy, law-abiding citizens and to reduce the likelihood that they will return to the criminal justice system as offenders. The judges identify defendants with possible mental health issues, and an assessment of the defendant is made via an in-depth interview by the Court Psychiatric Unit to determine whether the defendant is a candidate for the Mental Health Docket.

If eligible, after placement into the program the offender may be linked to a variety of community programs and agencies with the assistance of specially trained probation officers. Certain offenders may be offered a full range of services provided by agency providers including forensic psychiatry, medication management, intensive outpatient substance abuse treatment for dually diagnosed offenders, partial hospitalization services and support services.

COURT PROGRAMS

ANIMAL RELATED ORDINANCES COURSE (AROC): Almost every offense that comes through Probation is referred to some type of educational program, so why not provide one related to animal offenses as well? In response, the Court now provides an educational opportunity for animal related crimes through a program called the Animal Related Ordinances Course or AROC. In 2019, Cleveland Animal Control and Probation Officer Jodi Burmeister created a free, 90 minute class educating participants on how to comply with all of the Cleveland related animal ordinances. Topics such as tethering, bites, Level I and Level II threat requirements, neglect, county licenses and shelter requirements are covered and anyone with an animal related case is eligible for the class. Judge Nelson has been referring people to the class held via zoom and the feedback from over 150 participants served has been very positive.

CLEVELAND MUNICIPAL COURT - JUDICIAL DIVISION

COMMUNICATION AWARENESS PROJECT (CAP): Many of the people that appear before The Cleveland Municipal Court are not criminals, however, they have not recognized the duties and responsibilities that go along with every citizen's unwritten social contract. Traditional referrals may not be adequate in these cases and we have another tool available to provide education to those being supervised. The Communication Awareness Project (CAP) was established in 2012. This program teaches conflict resolution skills, civility and basic "adulting" to individuals who have experienced a negative interaction with peers, neighbors, co-workers, employers, teachers, and even strangers. CAP referrals may be appropriate for individuals who have been charged with offenses such as: obstructing official business, criminal damaging, menacing, discharging firearms, ethnic intimidation, littering, petty theft, dog bites, disorderly conduct etc. Cleveland Municipal Court's Treatment Coordinator Wallace Green created the current curriculum and teaches the 2 hour class every other month via zoom. Participants interact through poll questions and various discussions how to recognize and pursue positive goals.

COMMUNITY ORIENTATION PROGRAM (COP): In an effort to improve the relations between the community and police, the Community Orientation Program (COP) was created. Individuals who have been convicted of offenses which resulted in negative interaction with the police are required to attend. COP is an education program which teaches the rights and responsibilities of citizens when they encounter the police. The goal of the program is to educate participants on what they should and should not do when they encounter the police. The two hour class is taught by an attorney and commander of the Cleveland Police. The class provides information from both legal and police perspectives. This balanced approach provides an opportunity for instruction and dialogue between an attorney, police officer and participants. The presence of the police officer allows for a positive exchange with a law enforcement officer in a neutral, non-confrontational environment. The class is taught at the Cuyahoga Community College Metro Campus.

DOMESTIC INTERVENTION, EDUCATION AND TRAINING PROGRAM (DIET): The Domestic Intervention, Education and Training Program (DIET) began with funding from the State of Ohio's Department of Rehabilitation and Correction, Community Corrections Act. The program was developed and is operated by the Probation Department for offenders convicted of a crime involving intimate partner violence or a related offense. Every attempt is made to hold the offender solely accountable for his use of violence through participation in a cognitive behavioral intervention program as part of a sentence or as a condition of probation or community control. DIET offenders must attend one, two-hour session per week for eight to 30 weeks depending on the risk of recidivism. Each session, which averages 20 participants, is led by two qualified staff facilitators who have been trained in cognitive behavioral therapy techniques. The University of Cincinnati Cognitive Approach to Interpersonal Violence curriculum consists of seven modules: motivational engagement, cognitive restructuring, violence awareness, emotion regulation, managing interpersonal relationships, problem solving, and success planning. The DIET program also serves the Cuyahoga County Court of Common Pleas and 12 suburban municipal courts.

MOCK TRIAL: The annual Mock Trial Competition, sponsored by the Cleveland Municipal Court and the Cleveland Metropolitan Bar Association took place at the bar association in May following a two year hiatus due to the pandemic. The program, under the direction of Judge Lauren C. Moore, involves 250-350 Cleveland students and their teachers who end up spending an entire day presenting both sides of a hypothetical case that is based upon similar cases before the Court, such as stalking, driving under the influence, and children getting access to firearms. The ultimate aim of the Mock Trial Competition is to improve student listening, speaking and reasoning skills.



CLEVELAND MUNICIPAL COURT - JUDICIAL

PETTY THEFT: In an effort to reduce recidivism and understand long term effects of stealing, Cleveland Municipal Court created an in house Petty Theft class. This free, 90 minute class is held via zoom every other month and taught by Probation Officer Jodi Burmeister. Topics such as employee theft, how it affects the community and loved ones, crimes of moral turpitude, the fraud triangle, prevention and mental rehearsing are covered. Participants interact through poll questions and identify triggers. Referrals from outside courts are welcome.

SELECTIVE INTERVENTION PROGRAM (SIP): The Selective Intervention Program (SIP) is a diversionary program for criminal defendants with no prior criminal record or pending criminal cases. It was designed to keep first offenders from being fully immersed into the criminal justice system.

Following the completion of its investigation, the Probation Department makes a recommendation to the Court regarding the defendant's participation. An SIP Release/Contract must be signed by the participant agreeing to cooperate and abide by the conditions of the program. SIP, administered by the Probation Department, is an opportunity for successful participants to have their case dismissed by the Court to avoid prosecution. Participants must pay the \$200 SIP fee for participation and for the application to seal their arrest record at the completion of the program.

SMALL CLAIMS MEDIATION: Mediation is an alternative dispute resolution program offered by the Cleveland Municipal Court for the parties appearing in small claims court. These are in cases where \$6,000 or less is being sought. Approximately half of all contested small claims cases go to mediation and the majority of them are resolved. Mediation gives parties the chance to sit down with a trained mediator to amicably resolve a dispute. Mediation is voluntary and has many advantages including: resolution of the dispute on the court date; negotiating a payment schedule to avoid collection; a confidential settlement; and an outcome that is satisfactory to both sides. If mediation does not work to their satisfaction, the parties still have access to a trial on the same day.

INTERPRETING AND TRANSLATION SERVICES UNIT: In recognition of the increasing diversity of our citizenry, the Cleveland Municipal Court has moved forward to enhance the quality of the foreign language and hearing-impaired interpretive services provided to defendants and other individuals involved in the court system. Court interpreters are responsible for the accurate interpretation and translation of verbal and written communication from English to Non-English in matters related to judicial proceedings. Court interpreter services provide individuals with Limited English Proficiency (LEP) access to court services and functions by facilitating communication through professionally trained interpreters as impartial officers of the Court. Court interpreters are not advocates and; therefore, cannot provide legal assistance or advice. Interpreter services are available in Spanish, rare languages and American Sign Language.

Interpreter services are for traffic and criminal misdemeanor arraignments, felony preliminary hearings, driving privilege hearings, small claims court cases, wedding ceremonies, probation department referrals, psychiatric evaluations, TASC substance abuse assessments, pretrial, jury trial assignments and jurors summoned by the Cleveland Municipal Court, and ancillary court services. There is no cost for interpreter services



CLEVELAND MUNICIPAL COURT - JUDICIAL DIVISION

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Salaries and Wages | | | | |
| Full Time Permanent | \$ 12,639,693 | \$ 11,492,439 | \$ 11,351,144 | \$ 13,098,855 |
| Seasonal | 7,584 | 24,302 | 38,673 | 137,760 |
| Elected Officials | 437,061 | 438,193 | 439,840 | 491,141 |
| Part-Time Permanent | 138,423 | 121,732 | 170,401 | 394,594 |
| Longevity | 99,550 | 90,050 | 81,350 | 87,450 |
| Wage Settlements | 1 | 5,650 | 5,650 | — |
| Vacation Conversion | 264,217 | — | 170,873 | — |
| Separation Payments | 161,558 | 334,019 | 92,116 | 163,595 |
| Bonus Incentive | — | 287,500 | 475,000 | — |
| Overtime | 3,658 | 2,973 | 3,891 | 5,000 |
| | \$ 13,751,744 | \$ 12,796,858 | \$ 12,828,938 | \$ 14,378,395 |
| Benefits | | | | |
| Hospitalization | \$ 2,216,355 | \$ 2,163,887 | \$ 2,637,965 | \$ 2,999,128 |
| Prescription | 470,231 | 422,874 | 424,662 | 616,859 |
| Dental | 114,722 | 97,667 | 89,424 | 114,428 |
| Vision Care | 20,530 | 17,051 | 16,470 | 22,404 |
| Public Employees Retire System | 1,869,131 | 1,728,062 | 1,694,066 | 2,141,607 |
| Fica-Medicare | 187,761 | 174,966 | 175,692 | 220,542 |
| Workers' Compensation | 129,023 | 149,904 | 123,016 | 134,877 |
| Life Insurance | 9,576 | 8,747 | 7,160 | 11,792 |
| Unemployment Compensation | 0 | 29,744 | 20,627 | 25,000 |
| | \$ 5,017,329 | \$ 4,792,902 | \$ 5,189,082 | \$ 6,286,637 |
| Other Training & Professional Dues | | | | |
| Travel | \$ 5,434 | \$ 31,378 | \$ 32,417 | \$ 46,900 |
| Tuition & Registration Fees | 12,935 | 19,313 | 20,513 | 38,100 |
| Other Training Supplies | 33 | — | — | 15,000 |
| Professional Dues & Subscript | 9,877 | 3,545 | 5,873 | 12,000 |
| | \$ 28,280 | \$ 54,235 | \$ 58,803 | \$ 112,000 |
| Contractual Services | | | | |
| Professional Services | \$ 4,305,748 | \$ 4,368,454 | \$ 4,415,030 | \$ 4,927,896 |
| Court Reporter | 2,854 | 1,863 | 3,140 | 6,283 |
| Janitorial Services | — | — | 9,600 | 11,000 |
| Jury And Witness Fees | 270 | — | 1,699 | 10,000 |
| Parking In City Facilities | 12,516 | 11,980 | 12,195 | 8,000 |
| Insurance And Official Bonds | — | 3,683 | — | 3,700 |
| Other Contractual | — | — | 6,946 | 115,000 |
| | \$ 4,321,389 | \$ 4,385,980 | \$ 4,448,610 | \$ 5,081,879 |



CLEVELAND MUNICIPAL COURT - JUDICIAL

Expenditures (Continued)

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|-------------------------------------|----------------------|----------------------|----------------------|----------------------|
| Materials & Supplies | | | | |
| Office Supplies | \$ 5,210 | \$ 928 | \$ 7,545 | \$ 10,300 |
| Postage | 57 | 150 | — | 100 |
| Computer Hardware | 360 | — | — | 1,000 |
| Purchase Of Tests | — | 5,802 | — | — |
| Small Equipment | — | — | — | 800 |
| Office Furniture & Equipment | 366 | 327 | 19,425 | 50,000 |
| Medical Supplies | — | 170 | — | — |
| Paper And Other Printing Suppl | 320 | — | — | 480 |
| Other Supplies | 124 | 379 | 515 | 5,000 |
| Just In Time Office Supplies | 23,860 | 31,524 | 27,989 | 30,900 |
| | \$ 30,297 | \$ 39,279 | \$ 55,473 | \$ 98,580 |
| Maintenance | | | | |
| Car Washes | \$ 56 | \$ — | \$ — | \$ 1,000 |
| | \$ 56 | \$ — | \$ — | \$ 1,000 |
| Claims, Refunds, Maintenance | | | | |
| Judgments, Damages, & Claims | \$ — | \$ 4,000 | \$ — | \$ — |
| | \$ — | \$ 4,000 | \$ — | \$ — |
| Interdepart Service Charges | | | | |
| Charges From Telephone Exch | \$ 26,510 | \$ 27,498 | \$ 24,180 | \$ 39,704 |
| Charges From Radio Comm System | 76,453 | 49,388 | 62,349 | 68,955 |
| Charges From Water | 480 | 484 | 492 | 1,858 |
| Charges From Print & Repro | 63,853 | 58,068 | 72,612 | 86,497 |
| Charges From Central Storeroom | 14,942 | 19,276 | 38,432 | 42,593 |
| Charges From M.V.M. | 5,573 | — | — | 3,597 |
| | \$ 187,810 | \$ 154,713 | \$ 198,064 | \$ 243,204 |
| | \$ 23,336,905 | \$ 22,227,967 | \$ 22,778,970 | \$ 26,201,695 |

Revenues

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|----------------------------------|---------------------|---------------------|---------------------|---------------------|
| Fines, Forfeitures & Settlements | \$ 3,461,365 | \$ 2,257,898 | \$ 2,603,342 | \$ 2,710,437 |
| Miscellaneous | 2,607,165 | 2,457,833 | 1,341,537 | 926,992 |
| | \$ 6,068,530 | \$ 4,715,731 | \$ 3,944,879 | \$ 3,637,429 |



CLEVELAND MUNICIPAL COURT - JUDICIAL DIVISION

COMPARISON OF STAFFING LEVEL

| No. of Employees | | | |
|-------------------|-------------------|-------------------|-------------------------|
| Budget 2023 | December 2023 | Budget 2024 | |
| 226 | 183 | 183 | FULL TIME |
| 0 | 0 | 43 | VACANT FULL TIME |
| <u>226</u> | <u>183</u> | <u>226</u> | TOTAL FULL TIME |
| 11 | 8 | 8 | PART TIME |
| 0 | 0 | 3 | VACANT PART TIME |
| <u>11</u> | <u>8</u> | <u>11</u> | TOTAL PART TIME |
| 12 | 0 | 0 | SEASONAL |
| 0 | 0 | 16 | VACANT SEASONAL |
| <u>12</u> | <u>0</u> | <u>16</u> | TOTAL SEASONAL |
| <u>249</u> | <u>191</u> | <u>253</u> | TOTAL DIVISION |



CLEVELAND MUNICIPAL COURT - CLERK'S DIVISION

Earle B. Turner, Clerk Of Municipal Court

Mission Statement To record and process all matters decided in the Cleveland Municipal Court.

The Clerk of Municipal Court has the power to administer oaths, take affidavits, and issue judgments including those for unpaid costs, process subpoenas, and approve all bonds, etc. The Clerk is responsible for keeping all journals, records, books, and papers of the Court, recording its proceedings, and performing all other duties prescribed by Judges of the Court. He receives and collects all costs, fees, fines, penalties, bail, and other monies payable to the office or to any office of the Court.

The Clerk was appointed to operate the Parking Violations Bureau (P.V.B.) on June 1, 1985. The P.V.B. was established in response to state law which allowed municipalities to decriminalize parking violations, making parking violations a civil offense, collectible by civil procedure of garnishment. The Clerk's duties involve the collection of issued parking violations and photo safety violations, keeping records of each violation, mailing notices, and collecting past due violations.

Working in conjunction with the Judicial Division, the Police Department, and the Prosecutor's Office, a primary objective is to design, develop, and implement an automated information system to perform more effectively and accurately in both the criminal and civil divisions. This will provide instant update information for public professionals and others.

PROGRAM NAME:ADMINISTRATION

OBJECTIVES: To oversee the operations of the Civil Division, Criminal Division, Finance, and Parking Violation Bureau.

ACTIVITIES: All Functions relative to the management and support to the various divisions of the Clerk of Court's office. Administration also serves as the liaison between the Clerk's office and the other divisions of the Court, the City of Cleveland, and the Public at large.

PROGRAM NAME:CIVIL

OBJECTIVES: To collect and disburse revenue, keep and maintain all appropriate and accurate records resulting from Civil Proceedings.

ACTIVITIES: Process filings for Small Claims, Trusteeships, General Division Filings, and all Housing Court matters. Process and disburse funds as ordered by the court Garnishments and other types of attachments. Process and disburse funds as ordered by the Housing Court for Rent Deposit.

PROGRAM NAME:CRIMINAL

OBJECTIVES: To collect and disburse revenue from criminal proceedings.

ACTIVITIES: Process felony, misdemeanor, minor misdemeanor, housing, and traffic cases. Process and disburse funds as ordered by the Codified Ordinance of the State of Ohio and the City of Cleveland.

PROGRAM NAME:FINANCE

OBJECTIVES: To disburse revenue collected by the Civil, Criminal, and Parking Violations Bureau Divisions and maintain the accounting records.



CLEVELAND MUNICIPAL COURT - CLERK'S DIVISION

ACTIVITIES: Review and appraise the soundness, adequacy and application of accounting, financial, and other operating controls in compliance with the established policies and procedures. Support Civil, Criminal and Parking Violations Bureau Division's accountability, internal controls and adherence to the ordinances, statues and judge's orders in all finance-related activities.

PROGRAM NAME: PARKING VIOLATIONS BUREAU & PHOTO SAFETY DIVISION

OBJECTIVES: To collect fines from Parking Violations, Photo Infractions, and Civil Code Violations issued in the City of Cleveland.

ACTIVITIES: Supply vendor-produced tickets and associated handheld devices, to parking enforcement agencies and code violation enforcement agencies. Process payments for Parking, Photo, and Code tickets. Provide hearings, keeping records of all adjudication processes for parking tickets, photo violation tickets, and civil code violations.



CLEVELAND MUNICIPAL COURT - CLERK'S DIVISION

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Salaries and Wages | | | | |
| Full Time Permanent | \$ 6,315,844 | \$ 6,169,302 | \$ 6,555,812 | \$ 8,054,199 |
| Seasonal | — | 29,557 | — | 10,000 |
| Elected Officials | 73,288 | 74,570 | 75,876 | 77,203 |
| Part-Time Permanent | 208,482 | 248,027 | 219,369 | 260,544 |
| Student Trainees | 22,007 | — | 47,360 | 45,018 |
| Longevity | 60,250 | 58,600 | 56,850 | 56,250 |
| Vacation Conversion | 68,034 | — | 59,751 | — |
| Separation Payments | 25,098 | 135,484 | 37,358 | 50,000 |
| Bonus Incentive | — | 180,000 | — | — |
| Overtime | 30,918 | 82,699 | 30,339 | 30,000 |
| | \$ 6,803,920 | \$ 6,978,238 | \$ 7,082,715 | \$ 8,583,214 |
| Benefits | | | | |
| Hospitalization | \$ 1,470,635 | \$ 1,499,205 | \$ 1,665,956 | \$ 1,889,485 |
| Prescription | 299,937 | 279,686 | 280,013 | 407,400 |
| Dental | 72,967 | 64,455 | 59,013 | 76,646 |
| Vision Care | 12,885 | 11,220 | 11,094 | 15,012 |
| Public Employees Retire System | 942,864 | 928,921 | 979,172 | 1,194,650 |
| Fica-Medicare | 91,632 | 94,034 | 96,490 | 123,732 |
| Workers' Compensation | 74,093 | 78,240 | 65,544 | 74,607 |
| Life Insurance | 5,776 | 5,502 | 4,652 | 7,865 |
| Unemployment Compensation | — | 2,781 | 3,220 | 13,392 |
| | \$ 2,970,789 | \$ 2,964,044 | \$ 3,165,155 | \$ 3,802,789 |
| Other Training & Professional Dues | | | | |
| Travel | \$ 1,279 | \$ — | \$ 10,074 | \$ 10,000 |
| Tuition & Registration Fees | 4,248 | 4,303 | 9,925 | 10,000 |
| | \$ 5,527 | \$ 4,303 | \$ 19,999 | \$ 20,000 |
| Contractual Services | | | | |
| Professional Services | \$ 1,041,616 | \$ 736,732 | \$ 1,211,262 | \$ 960,000 |
| Advertising And Public Notice | 13,802 | 23,158 | 27,367 | 24,000 |
| Parking In City Facilities | 2,580 | 2,475 | 2,685 | 2,580 |
| Insurance And Official Bonds | — | 2,297 | — | — |
| Property Rental | 60,000 | 58,480 | 50,000 | 50,000 |
| Equipment Rental | — | 500 | — | 300 |
| Other Contractual | 75,186 | 90,954 | 99,673 | 90,000 |
| | \$ 1,193,184 | \$ 914,596 | \$ 1,390,987 | \$ 1,126,880 |
| Materials & Supplies | | | | |
| Postage | \$ 303,296 | \$ 301,242 | \$ 282,675 | \$ 300,000 |
| Small Equipment | — | 19,517 | — | 20,000 |



CLEVELAND MUNICIPAL COURT - CLERK'S DIVISION

Expenditures (Continued)

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|-------------------------------------|------------------------|------------------------|---------------------------|------------------------|
| Food | — | 1,106 | 1,396 | 1,500 |
| Other Supplies | 25,800 | 10,068 | 13,809 | 20,000 |
| Just In Time Office Supplies | 12,386 | 11,108 | 20,329 | 20,000 |
| | \$ 341,482 | \$ 343,041 | \$ 318,209 | \$ 361,500 |
| Maintenance | | | | |
| Maintenance Office Equipment | \$ 22,756 | \$ 77,488 | \$ 78,822 | \$ 88,000 |
| Car Washes | — | 200 | — | 200 |
| | \$ 22,756 | \$ 77,688 | \$ 78,822 | \$ 88,200 |
| Claims, Refunds, Maintenance | | | | |
| Cash Short & Over | \$ — | \$ — | \$ — | \$ 1,000 |
| Judgments, Damages, & Claims | 4,760 | 2,340 | 1,740 | 6,000 |
| | \$ 4,760 | \$ 2,340 | \$ 1,740 | \$ 7,000 |
| Interdepart Service Charges | | | | |
| Charges From Telephone Exch | \$ 46,567 | \$ 49,771 | \$ 51,293 | \$ 84,226 |
| Charges From Radio Comm System | 9,329 | 5,671 | 13,124 | 14,515 |
| Charges From Print & Repro | 114,141 | 111,885 | 134,428 | 160,133 |
| Charges From Central Storeroom | — | — | 5,355 | 5,935 |
| Charges From M.V.M. | 1,419 | 3,303 | 1,858 | 1,700 |
| | \$ 171,456 | \$ 170,629 | \$ 206,058 | \$ 266,509 |
| | \$ 11,513,873 | \$ 11,454,878 | \$ 12,263,685 | \$ 14,256,092 |

Revenues

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|----------------------------------|------------------------|------------------------|---------------------------|------------------------|
| Charges For Services | \$ 343,579 | \$ 299,586 | \$ 278,453 | \$ 284,592 |
| Fines, Forfeitures & Settlements | 3,117,870 | 3,288,385 | 3,541,704 | 3,723,443 |
| Grant Revenue | 910 | — | — | — |
| Miscellaneous | 383,449 | 99,324 | 6,431 | 747 |
| | \$ 3,845,806 | \$ 3,687,295 | \$ 3,826,588 | \$ 4,008,782 |



CLEVELAND MUNICIPAL COURT - CLERK'S DIVISION

COMPARISON OF STAFFING LEVEL

| No. of Employees | | | |
|------------------|---------------|-------------|-------------------------|
| Budget 2023 | December 2023 | Budget 2024 | |
| 144 | 130 | 130 | FULL TIME |
| 0 | 0 | 14 | VACANT FULL TIME |
| 144 | 130 | 144 | TOTAL FULL TIME |
| 11 | 8 | 8 | PART TIME |
| 0 | 0 | 1 | VACANT PART TIME |
| 11 | 8 | 9 | TOTAL PART TIME |
| 17 | 0 | 0 | SEASONAL |
| 0 | 0 | 19 | VACANT SEASONAL |
| 17 | 0 | 19 | TOTAL SEASONAL |
| 172 | 138 | 172 | TOTAL DIVISION |

CLEVELAND MUNICIPAL COURT - HOUSING DIVISION

W. Moná Scott, Judge

Mission Statement: To inform, engage, and empower the citizens living and working in the City of Cleveland by providing education and resources around housing, Right to Counsel, and to provide a fair, efficient, innovative and accessible forum for litigants involved in all housing matter.

Cleveland Housing Court strives to fulfill its objective to make justice accessible to all. Cleveland Housing Court remains a leading specialized problem-solving court by rethinking its purpose during a global crises. It will continue to use a technological approach as it innovatively changes how it interacts with the Cleveland and Bratenahl communities moving forward.

The following are some of the Housing Court's ongoing and recently enacted innovative initiatives:

CRIMINAL***VIRTUAL COURT***

Cleveland Housing Court with the help of the Ohio Supreme Court will continue to offer virtual hearings. Over 95% the Court's civil and criminal hearings are held virtually. All of the Court's criminal pre-trials and community control status hearings are held virtually. Holding court virtually reduces failure to appear rates, increases compliance, and allows defendants and tenants to participate without missing work, incurring unnecessary costs or jeopardizing their health coming into a stressful and unhealthy environment. In addition, conducting virtual court has provided access to justice to everyone regardless of circumstances and location.

HOARDING DOCKET

Hoarding is identified as a disorder by both the American Psychological Association and the American Psychiatric Association. The ongoing pandemic has caused some who has a history with the Court along with new defendants to be cited with building and health code violations. The Court is currently working with community partners and leaders to established wrap around services aimed at preventing recidivism, evictions and possible demolishing of properties. The goal of the Court is not punitive but restorative justice for the individual and community overall.

CORPORATION DOCKET

The Court has established a separate docket for cases where a criminal defendant is a corporation, LLC, or other business entity that fails to appear in Court after having been properly served. On this special docket, the entity is ordered to appear and service is sent out again to the entity's address of record, with courtesy copies sent to individuals associated with the company. Ultimately, the Court may impose upon a noncompliant defendant a daily sanction until the entity appears and enters a plea, which the Court can then order converted to civil judgments. This practice has proven successful in encouraging corporate defendants to appear in Court to face the charges against them.

SELECTIVE INTERVENTION PROGRAM (SIP)

Housing Court has established a Selective Intervention Program ("SIP"), to assist eligible and approved criminal defendants in correcting building and health code violations that are brought before the Court. Upon referral by the Judge and screening by a housing court specialist for referral, SIP is a one-time diversion program that allows a defendant to avoid conviction upon successful completion. If accepted into the program a non-refundable administrative fee will be assessed. The defendant is than monitored by a housing court specialist to insure compliance and remediation of the underlying code violations. Upon successful completion of the SIP program, the Court may grant the City of Cleveland's motion to nolle and/or dismiss the criminal case.



CLEVELAND MUNICIPAL COURT - HOUSING***COMMUNITY CONTROL***

Housing Court has implemented active, aggressive supervision of defendants on term of community control. Community control (previously known as probation) may be imposed on defendants who have been convicted of violation of the City's codes. Every defendant on community control is under the supervision of one of the Court's Housing Specialists. The defendant must bring and keep up to code all of the properties owned by the defendant in the City of Cleveland-not just the property for which the defendant was originally cited. The Specialist, as Community Control Officer, meets with the defendant to address the defendant's progress and compliance. If the defendant fails to make reasonable progress or otherwise obey the Community Control Officer, the Court may re-summon the defendant and impose greater sanctions, including additional fines and jail time. When the properties are up to code, the Specialist's efforts shift to prevention and prohibiting re-offending.

PLACARDS

For residents of Cleveland's neighborhoods, information is power. Where vacant and abandoned premises are the subject of a pending Housing Court case, the Court may post a placard indicating that there is no trespassing allowed. The placard also includes contact information for the owner, bank or lending institution if the property is in foreclosure, and the Housing Specialist assigned to the case. These placards put neighborhood residents on notice that the property is the subject of an action in the Housing Court, and give the residents the ability to contact individuals or entities in control of the property to voice their concerns.

SEARCH WARRANTS

A search warrant is an order signed by the Judge that authorizes officials from the City of Cleveland, Departments of Public Health, Building and Housing, Public Safety, Aging and any other agency from of the City of Cleveland deemed necessary to enter in the daytime into specifically addressed vacant premises to search and inspect the premises, including exterior and interior, for violations of the Codified Ordinances of the City of Cleveland, and for conditions which are, or may become, hazardous to the general public and which may be violations of Building, Housing, Health, Fire, and Safety Codes of the City of Cleveland. In a continued effort to properly assess vacant residential and commercial properties, the Court signed off on hundreds of search warrant requests annually.

EXPUNGEMENT/SEALING OF CRIMINAL RECORDS

A criminal record can make it very difficult to secure employment and housing. In an effort to provide first-time offenders with an opportunity at a second chance, The Court screens those previously convicted of criminal offenses in Housing Court to determine eligibility to have their records sealed. Since, adult convictions in Ohio cannot be erased from the record, a sealing provides a mechanism that prevents you from having to disclose your conviction, arrest and charges against you. Sealing a record essentially clears your criminal convictions and insulates it from public view. Such a sealing may be beneficial when applying for some jobs and housing. Under Ohio law (Ohio Revised Code 2953.31), once the record is sealed, it is as if the offense never occurred. An application for sealing must be filed with The City of Cleveland Clerk of Courts and requires the Judges approval for sealing. Sealing of criminal records in Housing Court for individuals is strongly encourage as housing code violations are nonviolent offenses.

CIVIL***SEALING OF EVICTION RECORDS***

Housing Court Loc.R.6.13 allows individuals with prior evictions to have those evictions sealed. The Court may order the Clerk to seal an eviction record when the interest of justice in sealing the record outweigh the interests of the government and the public in maintaining a public record of the case. This is especially important in the context of eviction, as the prior record may preclude individuals and ultimately families from the ability to procure housing. Sealing of eviction records can be negotiated during mediation and is often times included in agreed judgment entries.

CLEVELAND MUNICIPAL COURT - HOUSING DIVISION

SOCIAL SERVICE REFERRAL PROGRAM

The Court screens tenants in eviction actions to determine who may qualify for assistance based upon their age, behavioral health issues, or veteran status. The Court refers them to appropriate resources to assist the tenant in locating and moving to new housing, while also respecting the landlord's right to recover possession of the premises. The Court also may refer defendants for assistance in working through the behavioral health issues at work in many hoarding cases. The Court has made thousands of referrals to a variety of agencies, including the U.S. Department of Veteran's Affairs, Frontline Services, Cuyahoga County Adult Protective Services, The Benjamin Rose Institute on Aging, and the City of Cleveland Department of Aging and Cuyahoga County Division of Senior and Adult Services (simultaneously). These referrals have greatly reduced the number of physical move outs of vulnerable tenants. The Court now also sends a Community Resource Fact Sheet with information about agencies and other valuable resources to tenants with the eviction summons and complaint.

TEMPORARY RESTRAINING ORDERS

A Temporary Restraining Order is a short term Court order, which is granted without notice to the opposing party, if it can be shown that the movant will suffer immediate and irreparable injury, loss or damage. In the Housing Court environment, this is seen in the instance of self-help eviction actions that manifest in utility cut-offs, lock changes and removal of personal property. It may also occur when there is simply a failure of the landlord or tenant to fulfill those obligations required by law which result in immediate harm to the opposing party. Once granted, the non-moving party will be restraining from preventing further damage or injury until all parties have an opportunity to appear before the Court and assert their defense.

BUSINESS ENTITY PROOF OF REGISTRATION/LICENSE

In the course of attempting to serve criminal complaints upon business entity defendants, the Court became aware that many of the companies filing civil complaints in the Housing Court were not registered or licensed to do business in the State of Ohio. To avoid complicity in the actions of these unlicensed and unregistered entities, the Court now requires all business entities, including corporations, limited liability companies, and fictitious entities (such as "doing business as" names), to include, at the time of filing, documentary evidence of the entity's good standing or active registration or licensure with the Ohio Secretary of State. Entities that fail to include this documentation may face dismissal of the civil complaint by the Court.

EVIDENCE OF CURRENT OWNERSHIP

The Supreme Court of Ohio has issued decisions limiting the ability of an individual to represent the interests of another person in court. Reading those decisions together, the Court concluded that it must require actions in forcible entry and detainer, when filed by a non-attorney, to be brought in the name of the property owner; and, when the property owner is a business entity, the complaint must be filed by an attorney, and they must be represented by counsel at hearing. To ensure that the proper parties are named in the forcible entry and detainer (eviction) action, the Court requires each plaintiff filing a forcible entry and detainer complaint to attach to the complaint proof of current ownership of the subject premises. Proof of current ownership may include, but is not limited to, a print-out of the "General Information" tab for the premises from the County Fiscal Officer's website.

PROOF OF RENTAL REGISTRATION

All properties located in the City of Cleveland which are occupied by someone other than the owner are required to be registered. Cleveland Codified Ordinance 365. Accordingly, to ensure that landlords are complying with the local ordinance, the Housing Court enacted Local Rule 3.013, effective July 1, 2017, requiring all landlords to demonstrate through documentary evidence that they have complied with this law.



CLEVELAND MUNICIPAL COURT - HOUSING

PROOF OF LEAD SAFE CERTIFICATION

Newly created Housing Court Local Rule 3.015 requires that eviction complaints must include at the time of filing, the property's zip code and documentary evidence from the City of Cleveland Department of Building and Housing verifying the Lead-Safe Certification status of all residential units built before January 1, 1978, unless otherwise exempt under Cleveland Codified Ordinance Section 365.04.

ORDERS PROHIBITING RE-RENTAL

Prompted by a Bailiff Communication or information received during an eviction or other civil hearing, the Court may order inspection of residential rental property which is the subject of the case. City inspectors provide the Court with a written report outlining the condition of the property. If serious code violations exist, the Court may issue an order prohibiting the landlord from re-renting the property until the violations are corrected. Failure to comply with this order may lead to a finding of contempt. The Court ordered over 150 inspections, and prohibited re-rental on over a third of those cases.

CLEAN HANDS EVICTION DOCKET

Landlords and property owners with outstanding warrants sometimes seek to invoke the Court's jurisdiction, and have the Court execute on an order in the eviction action, while failing to acknowledge the same Court's jurisdiction over the landlord or property owner in pending criminal cases. Court personnel screen eviction actions filed in the Housing Court to determine whether any plaintiffs have outstanding warrants in Housing Court criminal cases. The Court's "clean hands" approach to evictions prevents a property owner with an outstanding warrant in a criminal Housing Court case from invoking the power of the Court in the eviction action until that owner has addressed those criminal warrant issues.

BAILIFF COMMUNICATION

The Housing Court's bailiffs are the eyes and ears of the Court in the field. When supervising court-ordered move outs or serving court papers, the bailiffs often observe conditions that cause concern. The bailiffs may file a communication with the Court regarding the condition of any property before the Court. That communication is reviewed by the Judge, who may order inspection of the property by the City and the correction of defective conditions prior to re-rental

OTHER

VIRTUAL PANEL DISCUSSIONS

In an effort to quickly disseminate information regarding Cleveland's Rental Assistance, the new Right to Counsel Law and eviction moratoriums, Judge Scott has hosted virtual panel discussions with housing attorneys and community leaders. Virtual panel discussions allows Cleveland residents to virtually interact with the Court through questions and answers, and obtain rapidly changing Housing Court policy and procedures from the comfort of their homes and offices.

MEDIATION VIRTUAL HEARINGS

Due to the COVID-19 Pandemic, increase participation of tenants with Legal Aid's right to counsel and Cleveland Rental Assistance Initiative, Housing Court continues to strongly encourage virtual mediation hearings to assist landlords and tenants to try and resolve problems and work out settlements without a court hearing. Participants agreeing to mediate their disputes will attend mediation hearings remotely via zoom which allows all parties to meet from the comfort of their home or office. Staff certified in mediation are neutral and assist both parties in confidential discussions that cannot be used in court. A majority of these mediations end in agreed journal entries and eventually voluntary withdrawal of eviction complaints if all parties follow through.

ZOOM KIOSKS

Combating the digital divide amongst residents, keeping them connected and enabling them to participate in all areas of their hearings, Housing Court created 3 zoom kiosks. Zoom kiosks are rooms with computer equipment that is individualized, sanitized and safe. Participants are assisted by staff with accessing their Zoom hearings and submitting

CLEVELAND MUNICIPAL COURT - HOUSING DIVISION

documents to the Court. Housing Court's Zoom kiosks are the Court's continued innovative efforts to keep the public virtually connected and safe during a pandemic. Currently the Court is working with City partners to expand more Zoom kiosks further out into the Cleveland communities broadening the Court's reach and increasing even more defendant/tenant participation.

WHAT EVERY LANDLORD SHOULD KNOW/WHAT EVERY TENANT SHOULD KNOW

The Housing Court offers a three-hour course to landlords, teaching them "what every landlord should know." The course outlines a landlord's duties under the city ordinances and state landlord-tenant law. Landlords receive valuable written materials regarding nuisance behavior, mediation, and tenant screening. In addition, during the course, landlords have access to Housing Specialists, court employees with expertise in housing-related subjects, who can offer information about programs and court processes. The Housing Court also offers a complementary program, What Every Tenant Should Know, designed specifically for people entering or re-entering the rental market as tenants. Tenants learn about rental agreements, their rights and responsibilities under the state code and local ordinances, and remedies available when landlords fail to make repairs. The class has been offered at the City Mission, shelters, and re-entry programs. The Court offers an additional educational program with information on recognizing and remediating environmental hazards, including bed bugs, mold, and more, as well as issues involving fair housing and federal subsidies.

HOUSING RESOURCE CLINICS

Free and open to the public daily from 8:30 a.m. to 3:30 p.m. on the First Floor & Thirteenth Floor of the Justice Center, the Housing Court hosts a Clinic staffed by Housing Specialists who offer information to landlords, tenants, and property owners. On average, the Clinic annually provides information and services to more than 6,500 walk-in, and 18,000 phone-in residents. In response to this demonstrated need for information about landlord, tenant and property owner rights and responsibilities, the Housing Court established a popular series of Housing Clinics presented regularly in neighborhoods throughout the City. The Housing Court Clinic offers a Spanish speaking Court Specialist two (2) days per week to those in need of such services.

EDUCATIONAL MATERIALS

In addition to the numerous community meetings that the Housing Court hosts or participates in each year, the Court has created more than fifty fliers, pamphlets, and videos available to the public, covering topics from hiring a contractor, nuisance abatement, trash collections, lead abatement, porch repair, and mediation. The Court makes these materials available at its Housing Clinic, as well as through its website. These materials enable the Court to expand its educational goal beyond the four walls of the courtroom or meeting place.

NEW WEBSITE DESIGN

The Cleveland Housing Court is thrilled to announce the launch of its new website in November of 2022. The Housing Court aims to remain innovative by keeping abreast of current technology trends and meeting the tech demands of the community. The new site will have a number of new enhancements: The fluid design will make the website more compatible for mobile devices, which is how many Cleveland residents access the internet. The content will be optimized to fit whatever screen size you use. A translation function will allow most of the website to be read in your choice of a dozen different languages. Fillable forms, e-filing, and easy navigation are additional enhancements to look forward to.

www.clevelandhousingcourt.org



CLEVELAND MUNICIPAL COURT - HOUSING

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---|---------------------|---------------------|---------------------|---------------------|
| Salaries and Wages | | | | |
| Full Time Permanent | \$ 2,831,790 | \$ 2,668,272 | \$ 2,927,636 | \$ 4,077,277 |
| Elected Officials | 37,050 | 37,050 | 37,050 | 39,052 |
| Part-Time Permanent | 56,880 | 51,024 | 109,717 | 229,926 |
| Longevity | 12,575 | 11,775 | 10,975 | 10,325 |
| Vacation Conversion | 6,628 | — | 13,697 | — |
| Separation Payments | 13,376 | 113,633 | 81,468 | 115,000 |
| Bonus Incentive | — | 50,000 | — | — |
| Overtime | — | 2,258 | 2,417 | 2,000 |
| | \$ 2,958,300 | \$ 2,934,012 | \$ 3,182,961 | \$ 4,473,580 |
| Benefits | | | | |
| Hospitalization | \$ 493,786 | \$ 535,597 | \$ 514,806 | \$ 907,637 |
| Prescription | 97,633 | 107,470 | 102,259 | 182,490 |
| Dental | 23,361 | 22,157 | 22,189 | 34,338 |
| Vision Care | 3,891 | 3,356 | 3,517 | 5,724 |
| Public Employees Retire System | 410,121 | 388,380 | 429,674 | 611,366 |
| Fica-Medicare | 41,564 | 41,056 | 44,638 | 63,162 |
| Workers' Compensation | 26,514 | 33,879 | 30,473 | 33,345 |
| Life Insurance | 1,861 | 1,743 | 1,454 | 3,186 |
| Unemployment Compensation | 281 | 8,836 | 2,849 | 6,200 |
| Clothing Allowance | 625 | 4,500 | 5,220 | 4,500 |
| Firearm Allowance | — | — | 1,176 | 2,000 |
| | \$ 1,099,636 | \$ 1,146,973 | \$ 1,158,254 | \$ 1,853,948 |
| Other Training & Professional Dues | | | | |
| Travel | \$ 253 | \$ 1,554 | \$ 11,691 | \$ 27,000 |
| Tuition & Registration Fees | 9,374 | 4,440 | 7,693 | 10,000 |
| Mileage (Priv Auto) Trng Prps | — | 344 | 717 | — |
| Professional Dues & Subscript | 18,416 | 1,313 | 23,391 | 20,000 |
| | \$ 28,043 | \$ 7,651 | \$ 43,492 | \$ 57,000 |
| Contractual Services | | | | |
| Professional Services | \$ 34,132 | \$ 91,282 | \$ 61,260 | \$ 261,000 |
| Court Reporter | — | — | — | 1,500 |
| Mileage (Private Auto) | 484 | 1,201 | 1,933 | 6,000 |
| Jury And Witness Fees | — | — | — | 600 |
| Parking In City Facilities | 12,423 | 2,310 | 13,860 | 10,500 |
| Insurance And Official Bonds | — | 2,827 | — | 1,400 |
| | \$ 47,039 | \$ 97,620 | \$ 77,053 | \$ 281,000 |
| Materials & Supplies | | | | |
| Office Supplies | \$ — | \$ — | \$ — | \$ 4,500 |



CLEVELAND MUNICIPAL COURT - HOUSING DIVISION

Expenditures (Continued)

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|------------------------------------|------------------------|------------------------|---------------------------|------------------------|
| Postage | 245 | — | 94 | 5,000 |
| Computer Supplies | — | — | 82 | — |
| Computer Hardware | — | — | 16,027 | 11,000 |
| Clothing | 443 | 50 | 7,582 | 9,400 |
| Office Furniture & Equipment | 307 | 10,987 | 4,692 | 10,000 |
| Electrical Supplies | — | — | 277 | — |
| Other Supplies | 4,135 | 380 | 16,239 | 11,220 |
| Just In Time Office Supplies | 3,827 | 2,705 | 5,318 | 12,000 |
| | \$ 8,956 | \$ 14,122 | \$ 50,312 | \$ 63,120 |
| Maintenance | | | | |
| Maintenance Office Equipment | \$ — | \$ — | \$ — | \$ 1,000 |
| Car Washes | 63 | 35 | 495 | 3,000 |
| | \$ 63 | \$ 35 | \$ 495 | \$ 4,000 |
| Interdepart Service Charges | | | | |
| Charges From Telephone Exch | \$ 5,084 | \$ 4,259 | \$ 4,177 | \$ 6,859 |
| Charges From Radio Comm System | 19,485 | 13,803 | 14,243 | 15,752 |
| Charges From Print & Repro | 22,814 | 32,487 | 33,451 | 39,848 |
| Charges From Central Storeroom | — | — | 30 | 33 |
| Charges From M.V.M. | 29,952 | 15,044 | 22,809 | 20,860 |
| | \$ 77,336 | \$ 65,593 | \$ 74,710 | \$ 83,352 |
| | \$ 4,219,372 | \$ 4,266,005 | \$ 4,587,277 | \$ 6,816,000 |

Revenues

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|----------------------------------|------------------------|------------------------|---------------------------|------------------------|
| Fines, Forfeitures & Settlements | \$ 711,884 | \$ 608,040 | \$ 747,585 | \$ 832,984 |
| Miscellaneous | 168,511 | 40 | 1,216 | — |
| | \$ 880,395 | \$ 608,080 | \$ 748,802 | \$ 832,984 |



CLEVELAND MUNICIPAL COURT - HOUSING

COMPARISON OF STAFFING LEVEL

| | | No. of Employees | | |
|----------------|------------------|------------------|--|-------------------------|
| Budget 2023 | December 2023 | Budget 2024 | | |
| 48 | 42 | 42 | | FULL TIME |
| 0 | 0 | 14 | | VACANT FULL TIME |
| 48 | 42 | 56 | | TOTAL FULL TIME |
| 4 | 3 | 3 | | PART TIME |
| 0 | 0 | 2 | | VACANT PART TIME |
| 4 | 3 | 5 | | TOTAL PART TIME |
| 52 | 45 | 61 | | TOTAL DIVISION |



OFFICE OF PROFESSIONAL STANDARDS

Administrator Marcus Perez

Mission Statement: To increase accountability and improve public confidence in the police by receiving and fairly, thoroughly, objectively, and timely investigating and resolving misconduct complaints against Cleveland Division of Police employees.

Summary: OPS is an independent agency within the City of Cleveland responsible for ensuring constitutional, lawful, accountable, effective, and respectful policing and to promote public safety between police and the community. It receives and investigates non-criminal complaints filed by members of the public against Division of Police employees. OPS is empowered to make findings and recommend action to the Civilian Police Review Board who may then submit findings and recommendations to the Chief of Police or Director of Public Safety. OPS also makes policy recommendations to improve the complaint process, reduce incidence of misconduct, and reduce the use of force by CDP officers.

Key Programs: CPRB Hearings, Non-Criminal Investigations, Accountability Database, Investigator Basic and Advanced Courses, Community Engagement and Outreach Programs

| | Output Metric | Historic Data | | |
|----|--|---------------|------|-------|
| | | 2021 | 2022 | 2023 |
| 1 | # Complaints received | 324 | 317 | 297 |
| 2 | # Non-Criminal Investigations Completed | n/a | n/a | 225 |
| 3 | # External referrals (IA, CIT, City Hall Departments, etc.) | n/a | n/a | 10 |
| 4 | # Interviews Conducted (Complaints, Witnesses, CDP Officers and Employees) | n/a | n/a | 561 |
| 5 | # hours of WCS Videos Reviewed | n/a | n/a | 2,560 |
| 6 | # Public Records Completed | n/a | n/a | 252 |
| 7 | # CPRB Hearings | n/a | n/a | 14 |
| 8 | # CDP Chief Hearings | n/a | n/a | 27 |
| 9 | # Public Safety Director Hearings | n/a | n/a | 16 |
| 10 | # CDP Policy Recommendations | n/a | n/a | 4 |
| 11 | # OPS Administrative Dismissals, Closures notifications letters | n/a | n/a | 88 |
| 12 | # OPS Public Presentations and Community Engagements | n/a | n/a | 9 |
| 13 | # Training hours per Investigator | n/a | n/a | 60 |



OFFICE OF PROFESSIONAL STANDARDS





OFFICE OF PROFESSIONAL STANDARDS

Expenditures

| | 2021 Actual | | 2022 Actual | | 2023 Unaudited | | 2024 Budget | |
|---|----------------|----------|----------------|----------|-------------------|----------------|----------------|------------------|
| Salaries and Wages | | | | | | | | |
| Full Time Permanent | \$ | — | \$ | — | \$ | 684,749 | \$ | 1,209,944 |
| Longevity | | — | | — | | 2,275 | | 1,225 |
| Separation Payments | | — | | — | | 34,773 | | — |
| Bonus Incentive | | — | | — | | 1,000 | | — |
| Overtime | | — | | — | | 4,972 | | 1,500 |
| | \$ | — | \$ | — | \$ | 727,769 | \$ | 1,212,669 |
| Benefits | | | | | | | | |
| Hospitalization | \$ | — | \$ | — | \$ | 91,627 | \$ | 245,966 |
| Prescription | | — | | — | | 18,421 | | 51,545 |
| Dental | | — | | — | | 3,773 | | 9,159 |
| Vision Care | | — | | — | | 772 | | 1,612 |
| Public Employees Retire System | | — | | — | | 95,452 | | 169,856 |
| Fica-Medicare | | — | | — | | 10,289 | | 17,497 |
| Workers' Compensation | | — | | — | | 6,671 | | 6,867 |
| Life Insurance | | — | | — | | 316 | | 781 |
| | \$ | — | \$ | — | \$ | 227,321 | \$ | 503,283 |
| Other Training & Professional Dues | | | | | | | | |
| Travel | \$ | — | \$ | — | \$ | 6,840 | \$ | 10,000 |
| Tuition & Registration Fees | | — | | — | | 2,985 | | 4,000 |
| Training | | — | | — | | — | | 30,000 |
| Professional Dues & Subscript | | — | | — | | 500 | | 3,000 |
| | \$ | — | \$ | — | \$ | 10,325 | \$ | 47,000 |
| Utilities | | | | | | | | |
| Steam | \$ | — | \$ | — | \$ | 20,460 | \$ | 23,098 |
| | \$ | — | \$ | — | \$ | 20,460 | \$ | 23,098 |
| Contractual Services | | | | | | | | |
| Professional Services | \$ | — | \$ | — | \$ | 180,000 | \$ | 232,049 |
| Advertising And Public Notice | | — | | — | | — | | 600 |
| Parking In City Facilities | | — | | — | | 8,188 | | 8,100 |
| | \$ | — | \$ | — | \$ | 188,188 | \$ | 240,749 |
| Materials & Supplies | | | | | | | | |
| Office Supplies | \$ | — | \$ | — | \$ | — | \$ | 7,000 |
| Computer Hardware | | — | | — | | — | | 5,000 |
| Hygiene And Cleaning Supplies | | — | | — | | — | | 1,000 |
| Just In Time Office Supplies | | — | | — | | 1,212 | | 3,000 |
| | \$ | — | \$ | — | \$ | 1,212 | \$ | 16,000 |



OFFICE OF PROFESSIONAL STANDARDS

Expenditures (Continued)

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|------------------------------------|----------------|----------------|---------------------|---------------------|
| Interdepart Service Charges | | | | |
| Charges From Telephone Exch | \$ — | \$ — | \$ 9,772 | \$ 16,047 |
| Charges From Print & Repro | — | — | 2,425 | 2,889 |
| Charges From Central Storeroom | — | — | — | 3,000 |
| Charges From M.V.M. | — | — | 5,169 | 4,727 |
| | \$ — | \$ — | \$ 17,366 | \$ 26,663 |
| | \$ — | \$ — | \$ 1,192,641 | \$ 2,069,462 |

COMPARISON OF STAFFING LEVEL

| No. of Employees | | | |
|------------------|------------------|----------------|-------------------------|
| Budget 2023 | December 2023 | Budget 2024 | |
| 17 | 12 | 12 | FULL TIME |
| 0 | 0 | 5 | VACANT FULL TIME |
| 17 | 12 | 17 | TOTAL FULL TIME |
| 17 | 12 | 17 | TOTAL DIVISION |



POLICE REVIEW BOARD

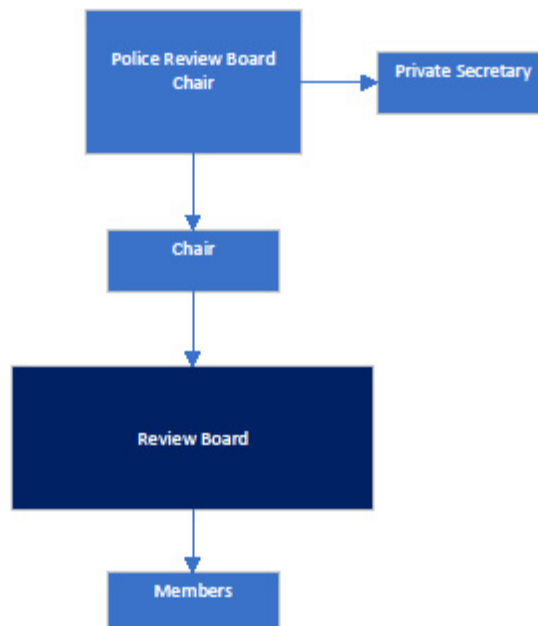
Chair Billy Sharp

Mission Statement: To receive, cause investigation, and recommend resolution of citizen complaints filed with the Office of Professional Standards alleging misconduct by an Officer or employee of the Cleveland Division of Police, when such misconduct is directed toward any person who is not a member of the Cleveland Division of Police.

Summary: The Civilian Police Review Board (CPRB) conducts hearings on investigations of potential police misconduct. On its own complaint, the CPRB may cause investigation of incidents involving the use of deadly force by members of the Cleveland Division of Police (CDP) and incidents resulting in the injury or death of persons in the custody of CDP. The CPRB may compel the attendance of witnesses and production of evidence and various documentation and may issue subpoenas to be signed by the Chair. During its review of an investigation conducted by the Office of Professionals Standards, and prior to recommending any action be taken on a complaint or that a complaint warrants no action, the CPRB may hold a public hearing. If and when the CPRB determines that a civil violation of policy, training, or rules and regulations occurred, then it may recommend that discipline be imposed against an Officer or employee of CDP. Accordingly, the CPRB shall submit its recommendation to the Chief of Police or the Director of Public Safety. The CPRB also shall notify the citizen of its disposition of his/her complaint.

Key Programs: Civilian Police Review Board

Output Metrics: See Office of Professional Standards





POLICE REVIEW BOARD

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---|----------------|----------------|-------------------|-------------------|
| Salaries and Wages | | | | |
| Full Time Permanent | \$ — | \$ — | \$ 40,561 | \$ 45,747 |
| Board Members | — | — | 67,555 | 75,954 |
| Part-Time Permanent | — | — | 1,543 | — |
| Bonus Incentive | — | — | 1,000 | — |
| Overtime | — | — | 292 | 1,500 |
| | \$ — | \$ — | \$ 110,952 | \$ 123,201 |
| Benefits | | | | |
| Hospitalization | \$ — | \$ — | \$ 16,487 | \$ 20,106 |
| Prescription | — | — | 3,702 | 4,249 |
| Dental | — | — | 752 | 776 |
| Vision Care | — | — | 81 | 100 |
| Public Employees Retire System | — | — | 14,513 | 17,093 |
| Fica-Medicare | — | — | 1,540 | 1,714 |
| Workers' Compensation | — | — | 989 | 1,117 |
| Life Insurance | — | — | 38 | 55 |
| | \$ — | \$ — | \$ 38,102 | \$ 45,210 |
| Other Training & Professional Dues | | | | |
| Travel | \$ — | \$ — | \$ — | \$ 10,000 |
| Tuition & Registration Fees | — | — | — | 2,000 |
| Training | — | — | — | 1,500 |
| Professional Dues & Subscript | — | — | — | 1,000 |
| | \$ — | \$ — | \$ — | \$ 14,500 |
| Contractual Services | | | | |
| Professional Services | \$ — | \$ — | \$ 25,000 | \$ 50,000 |
| Parking In City Facilities | — | — | 739 | 1,000 |
| Other Contractual | — | — | — | 1,000 |
| | \$ — | \$ — | \$ 25,739 | \$ 52,000 |
| Materials & Supplies | | | | |
| Greenhouse Maintenance Suppl | \$ — | \$ — | \$ — | \$ 750 |
| Just In Time Office Supplies | — | — | 380 | 1,250 |
| | \$ — | \$ — | \$ 380 | \$ 2,000 |
| Interdepart Service Charges | | | | |
| Charges From Telephone Exch | \$ — | \$ — | \$ — | \$ 2,000 |
| Charges From Print & Repro | — | — | 700 | 834 |
| | \$ — | \$ — | \$ 700 | \$ 2,834 |
| | \$ — | \$ — | \$ 175,873 | \$ 239,745 |



POLICE REVIEW BOARD

COMPARISON OF STAFFING LEVEL

| No. of Employees | | | |
|------------------|------------------|----------------|-----------------------------|
| Budget 2023 | December 2023 | Budget 2024 | |
| 1 | 1 | 1 | FULL TIME |
| 0 | 0 | 0 | VACANT FULL TIME |
| 1 | 1 | 1 | TOTAL FULL TIME |
| 9 | 9 | 9 | BOARD MEMBERS |
| 0 | 0 | 0 | VACANT BOARD MEMBERS |
| 9 | 9 | 9 | TOTAL BOARD MEMBERS |
| 10 | 10 | 10 | TOTAL DIVISION |

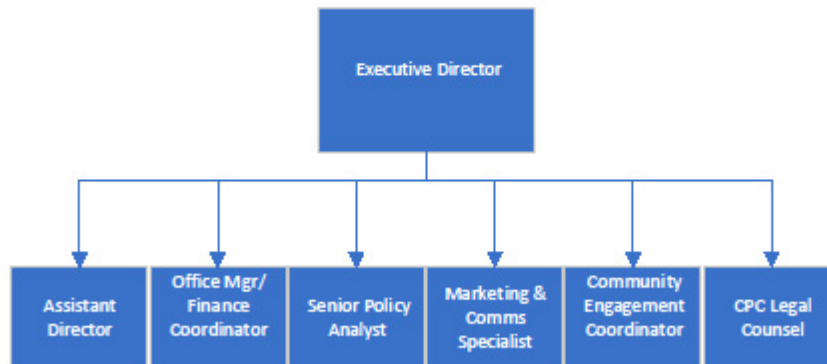


COMMUNITY POLICE COMMISSION

Interim Executive Director Jason Goodrick

Summary: As a result of Issue 24, voters of the City of Cleveland established a new Community Police Commission (CPC) as an independent municipal commission. In accordance with Section 115-5 of Chapter 25 of the City Charter and Codified Ordinances, the CPC consists of 13 persons broadly representative of the racial, social, economic, and cultural interests of the community, including those of the racial-minority, immigrant/refugee, LGBTQ+, youth, faith, business, and other communities, to reflect the overall demographics of Cleveland residents. On December 5, 2022, City Council voted to approve of the Mayor's nominees and the commissioners were thereby appointed to two and four year terms.

Key Programs: Discipline; Recruitment; Training; Community Outreach; Grant making; Policy





COMMUNITY POLICE COMMISSION

Expenditures

| | 2021 Actual | | 2022 Actual | | 2023 Unaudited | | 2024 Budget | |
|---|----------------|----------|----------------|----------|-------------------|------------------|----------------|------------------|
| Salaries and Wages | | | | | | | | |
| Full Time Permanent | \$ | — | \$ | — | \$ | 292,277 | \$ | 528,691 |
| Board Members | | — | | — | | 124,997 | | 117,672 |
| Longevity | | — | | — | | 300 | | 300 |
| | \$ | — | \$ | — | \$ | 417,574 | \$ | 646,663 |
| Benefits | | | | | | | | |
| Hospitalization | \$ | — | \$ | — | \$ | 65,154 | \$ | 103,669 |
| Prescription | | — | | — | | 13,569 | | 22,773 |
| Dental | | — | | — | | 2,672 | | 4,435 |
| Vision Care | | — | | — | | 400 | | 708 |
| Public Employees Retire System | | — | | — | | 56,695 | | 94,658 |
| Fica-Medicare | | — | | — | | 5,839 | | 9,795 |
| Workers' Compensation | | — | | — | | 3,837 | | 4,333 |
| Life Insurance | | — | | — | | 162 | | 364 |
| | \$ | — | \$ | — | \$ | 148,328 | \$ | 240,735 |
| Other Training & Professional Dues | | | | | | | | |
| Travel | \$ | — | \$ | — | \$ | 38,040 | \$ | 25,000 |
| Tuition & Registration Fees | | — | | — | | 8,674 | | 20,000 |
| Professional Dues & Subscript | | — | | — | | 500 | | — |
| | \$ | — | \$ | — | \$ | 47,214 | \$ | 45,000 |
| Contractual Services | | | | | | | | |
| Professional Services | \$ | — | \$ | — | \$ | 30,000 | \$ | 35,556 |
| Mileage (Private Auto) | | — | | — | | — | | 1,000 |
| Janitorial Services | | — | | — | | — | | 8,000 |
| Advertising And Public Notice | | — | | — | | 62 | | — |
| Program Promotion | | — | | — | | 125 | | 5,560 |
| Parking In City Facilities | | — | | — | | — | | 638 |
| Property Rental | | — | | — | | 16,487 | | 30,000 |
| Equipment Rental | | — | | — | | — | | 1,000 |
| Subgrantees | | — | | — | | 1,080,000 | | 1,154,604 |
| Other Contractual | | — | | — | | — | | 10,000 |
| | \$ | — | \$ | — | \$ | 1,126,674 | \$ | 1,246,358 |
| Materials & Supplies | | | | | | | | |
| Computer Software | \$ | — | \$ | — | \$ | 4,807 | \$ | 8,100 |
| Food | | — | | — | | 800 | | 1,500 |
| Special Events Supplies | | — | | — | | — | | 3,000 |
| Just In Time Office Supplies | | — | | — | | 428 | | 1,950 |
| | \$ | — | \$ | — | \$ | 6,034 | \$ | 14,550 |



COMMUNITY POLICE COMMISSION

Expenditures (Continued)

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|------------------------------------|----------------|----------------|---------------------|---------------------|
| Interdepart Service Charges | | | | |
| Charges From Telephone Exch | \$ — | \$ — | \$ 7,712 | \$ 12,664 |
| Charges From Utilities Admin | — | — | — | 5,000 |
| Charges From Print & Repro | — | — | 2,340 | 2,788 |
| Charges From Central Storeroom | — | — | — | 400 |
| | \$ — | \$ — | \$ 10,053 | \$ 20,852 |
| | \$ — | \$ — | \$ 1,755,878 | \$ 2,214,158 |

COMPARISON OF STAFFING LEVEL

| | No. of Employees | | | |
|--|------------------|------------------|----------------|-----------------------------|
| | Budget 2023 | December 2023 | Budget 2024 | |
| | 7 | 5 | 5 | FULL TIME |
| | 0 | 0 | 2 | VACANT FULL TIME |
| | 7 | 5 | 7 | TOTAL FULL TIME |
| | 13 | 13 | 13 | BOARD MEMBERS |
| | 0 | 0 | 0 | VACANT BOARD MEMBERS |
| | 13 | 13 | 13 | TOTAL BOARD MEMBERS |
| | 20 | 18 | 20 | TOTAL DIVISION |



DEPARTMENT OF AGING

Director Mary McNamara

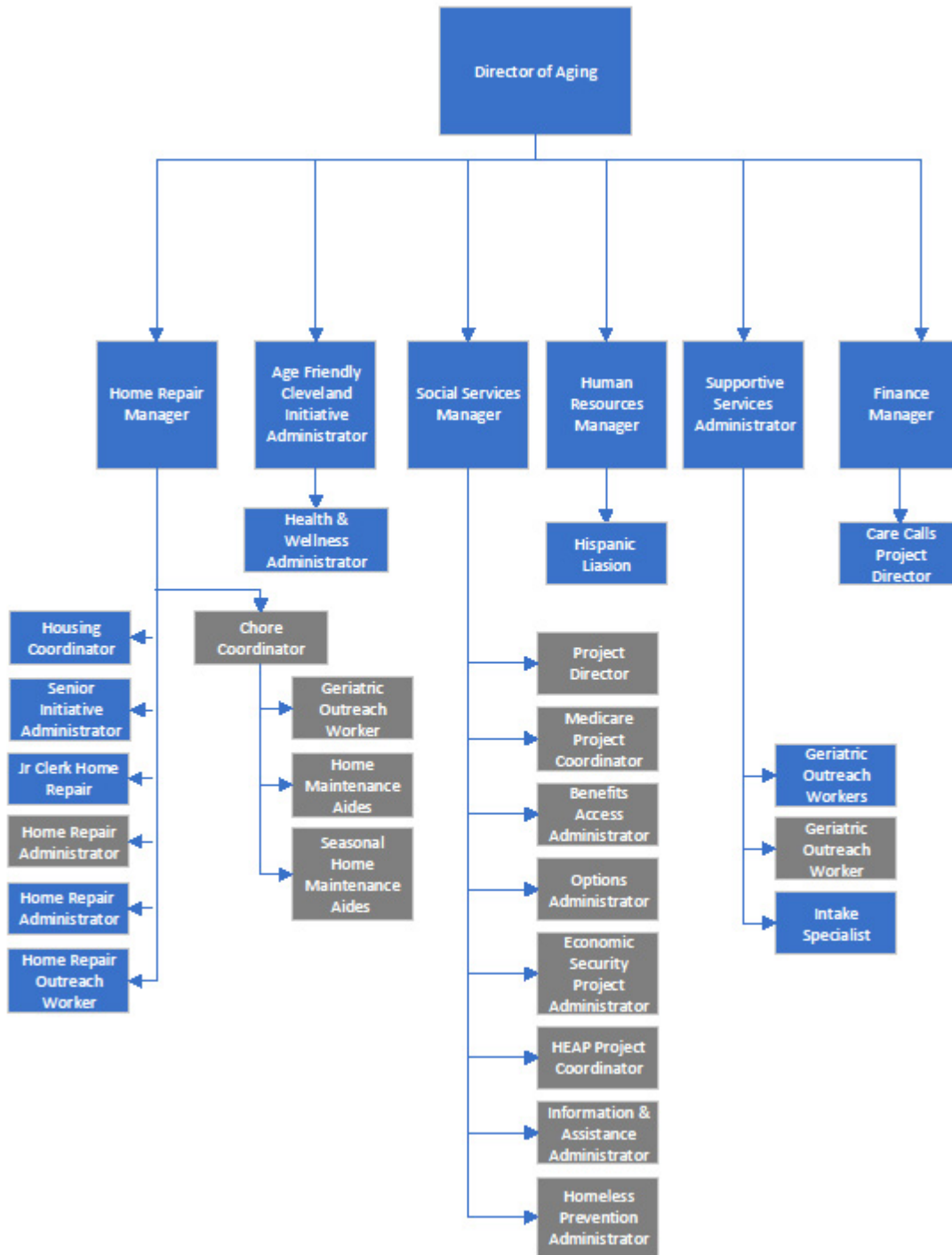
Mission Statement: To ensure Cleveland is an age friendly city by enhancing the quality of life for Cleveland seniors and adults with disabilities through advocacy, planning, service coordination and the delivery of needed services.

Summary: Twenty percent of Cleveland's residents are 60 years of age and older. 15.9 percent of Cleveland residents under 65 years of age have a disability. The Department of Aging provides resources, supports and information to help residents age in place. In addition to program delivery, the Department of Aging advocates for and leads efforts to become a more age friendly city.

Key Programs: Social Service Programs, Home Repair and Maintenance Programs, Health and Safety Programs, Aging and Disability Resource Center, Age Friendly Cleveland Initiatives

| | Output Metric | Historic Data | | |
|---|---|---------------|-------|-------|
| | | 2021 | 2022 | 2023 |
| 1 | # of unduplicated clients served by the Chore Program (grass cutting, leaf raking, snow path shoveling) | 1,144 | 1,255 | 1,275 |
| 2 | # of houses provided a repair through the Age Friendly Home Investment Program | 116 | 170 | 167 |
| 3 | # of unduplicated clients served by the staff of Aging and Disability Resource Center (ADRC) | 3,220 | 3,042 | 2,895 |
| 4 | # of large scale outreach/ robo call telephone calls to residents providing information. Calls are made using City's Code Red phone system. | 65 | 38 | 56 |

DEPARTMENT OF AGING





DEPARTMENT OF AGING

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Salaries and Wages | | | | |
| Full Time Permanent | \$ 722,400 | \$ 662,702 | \$ 585,163 | \$ 830,525 |
| Seasonal | 25,085 | 2,998 | 4,132 | — |
| Part-Time Permanent | 64,375 | 28,690 | 33,002 | 94,996 |
| Longevity | 2,425 | 2,300 | 1,825 | 2,275 |
| Vacation Conversion | 4,286 | — | — | — |
| Separation Payments | 12,573 | 5,876 | 6,268 | 15,000 |
| Bonus Incentive | — | 4,000 | 1,000 | — |
| Overtime | — | — | 147 | — |
| | \$ 831,143 | \$ 706,566 | \$ 631,538 | \$ 942,796 |
| Benefits | | | | |
| Hospitalization | \$ 171,498 | \$ 190,748 | \$ 124,935 | \$ 206,393 |
| Prescription | 32,225 | 27,593 | 24,270 | 41,951 |
| Dental | 8,198 | 6,160 | 4,544 | 7,014 |
| Vision Care | 1,284 | 993 | 771 | 1,288 |
| Public Employees Retire System | 116,263 | 96,057 | 84,705 | 132,178 |
| Fica-Medicare | 11,507 | 10,280 | 8,800 | 13,480 |
| Workers' Compensation | 7,896 | 8,936 | 5,843 | 6,599 |
| Life Insurance | 562 | 514 | 1,133 | 620 |
| Unemployment Compensation | — | — | — | 4,000 |
| | \$ 349,434 | \$ 341,280 | \$ 255,001 | \$ 413,523 |
| Other Training & Professional Dues | | | | |
| Travel | \$ — | \$ — | \$ 646 | \$ 3,000 |
| Tuition & Registration Fees | 310 | 285 | 1,460 | 5,000 |
| Training | — | — | 270 | — |
| Professional Dues & Subscript | — | 250 | 1,129 | 650 |
| | \$ 310 | \$ 535 | \$ 3,505 | \$ 8,650 |
| Contractual Services | | | | |
| Professional Services | \$ 50,550 | \$ 64,850 | \$ 20,850 | \$ 97,120 |
| Travel- Non-Training | — | — | — | 500 |
| Mileage (Private Auto) | 242 | 513 | 191 | 2,000 |
| Parking In City Facilities | 678 | 1,336 | 1,523 | 2,600 |
| Property Rental | — | — | 153,309 | 156,381 |
| Other Contractual | 46,580 | 133,295 | 202,601 | 199,950 |
| | \$ 98,050 | \$ 199,994 | \$ 378,474 | \$ 458,551 |
| Materials & Supplies | | | | |
| Office Supplies | \$ 108 | \$ — | \$ — | \$ — |
| Computer Hardware | — | — | — | 15,000 |
| Computer Software | — | — | — | 1,000 |



DEPARTMENT OF AGING

Expenditures (Continued)

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|------------------------------------|---------------------|---------------------|---------------------|---------------------|
| Clothing | 1,179 | — | 870 | 1,750 |
| Hardware & Small Tools | — | 581 | — | 100 |
| Small Equipment | — | 252 | — | — |
| Office Furniture & Equipment | — | — | 1,087 | 1,500 |
| Hygiene And Cleaning Supplies | — | 1,640 | — | — |
| Food | — | 20,077 | 29,036 | 30,000 |
| Other Supplies | 1,410 | 2,846 | 646 | 1,000 |
| Special Events Supplies | 270 | 2,115 | 12,363 | 15,000 |
| Just In Time Office Supplies | 4,091 | 2,544 | 6,262 | 7,500 |
| | \$ 7,057 | \$ 30,055 | \$ 50,264 | \$ 72,850 |
| Maintenance | | | | |
| Car Washes | \$ — | \$ 2,000 | \$ — | \$ — |
| | \$ — | \$ 2,000 | \$ — | \$ — |
| Interdepart Service Charges | | | | |
| Charges From Telephone Exch | \$ 14,430 | \$ 10,832 | \$ 17,854 | \$ 29,317 |
| Charges From Print & Repro | 35,230 | 49,903 | 52,896 | 63,011 |
| Charges From Central Storeroom | 16,034 | 13,510 | 28,235 | 31,292 |
| Charges From M.V.M. | 41,073 | 34,645 | 29,178 | 26,684 |
| | \$ 106,768 | \$ 108,889 | \$ 128,164 | \$ 150,304 |
| | \$ 1,392,762 | \$ 1,389,319 | \$ 1,446,946 | \$ 2,046,674 |
| Revenues | | | | |
| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
| Miscellaneous | \$ 50,275 | \$ 249,492 | \$ — | \$ — |
| | \$ 50,275 | \$ 249,492 | \$ — | \$ — |



DEPARTMENT OF AGING

COMPARISON OF STAFFING LEVEL

| No. of Employees | | | |
|------------------|------------------|----------------|-------------------------|
| Budget 2023 | December 2023 | Budget 2024 | |
| 15 | 13 | 13 | FULL TIME |
| 0 | 0 | 0 | VACANT FULL TIME |
| 15 | 13 | 13 | TOTAL FULL TIME |
| 3 | 2 | 2 | PART TIME |
| 0 | 0 | 1 | VACANT PART TIME |
| 3 | 2 | 3 | TOTAL PART TIME |
| 18 | 15 | 16 | TOTAL DIVISION |



DEPARTMENT OF HUMAN RESOURCES

Director Matthew Cole

Mission Statement: To attract and retain qualified, productive, motivated and dedicated employees who will provide efficient and effective services to our citizens in an empathetic, flexible, confidential, responsive, and professional manner by investing in the talent and skills needed to meet the needs of the City. The Department of Human Resources is committed to providing quality, uniform, and cost effective services to City employees in the areas of Human Resources Administration, Talent Acquisition, Employee Benefits & Wellness, Equal Employment Opportunity (EEO), Labor Relations, Talent Management, and Human Resources Information Systems (HRIS).

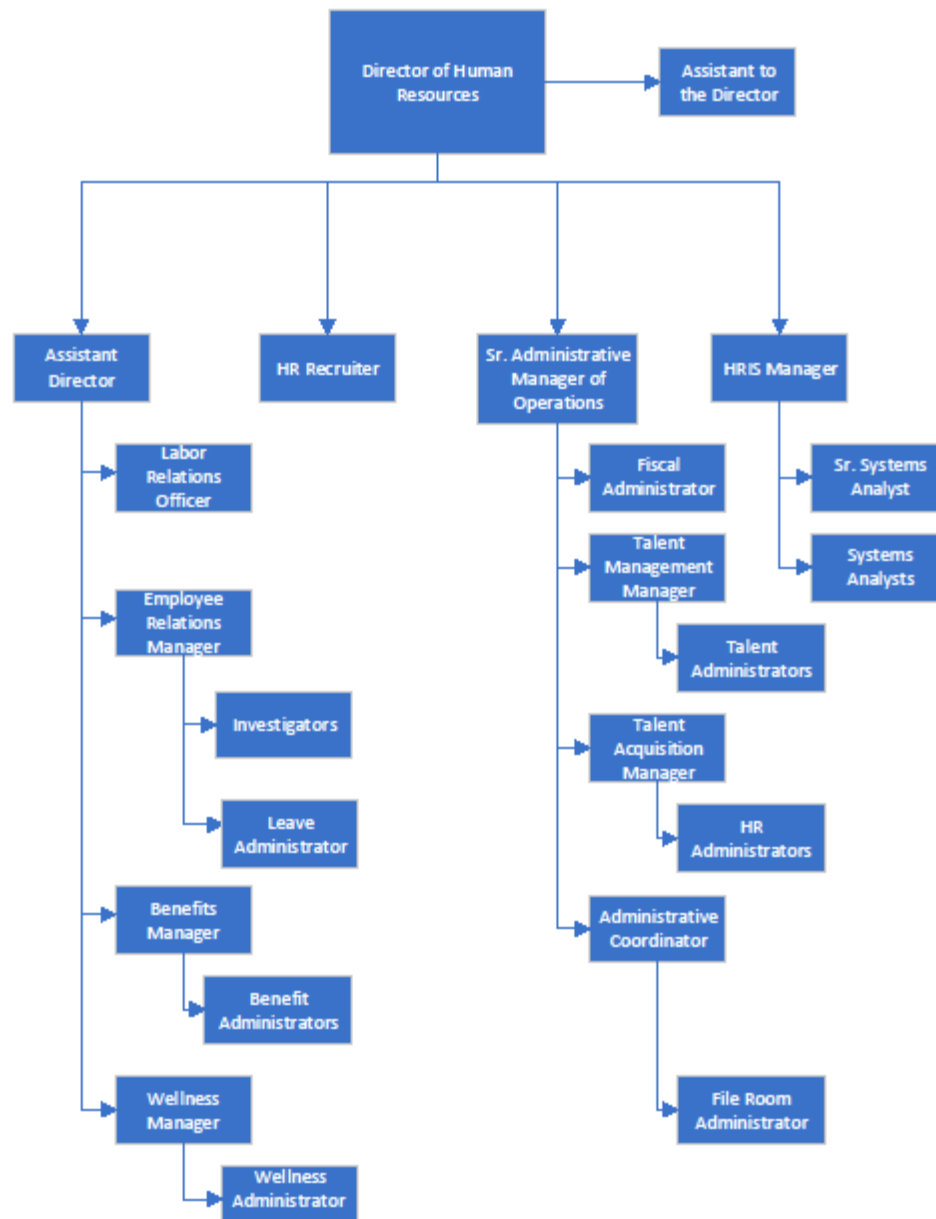
Summary: The Department of Human Resources develops, implements, and administers work policies and procedures applicable to City of Cleveland employees. The Department implements affirmative action and equal employment policies and procedures throughout the City of Cleveland and ensures that the hiring processes comply with collective bargaining agreements and civil service rules. The Department serves as point of contact for federal and state agencies, municipalities, local businesses, outside agencies seeking employment, and statistical data concerning the City of Cleveland's workforce. The Department processes questionnaires, surveys and request for information and assists departments in filling vacancies by providing qualified candidates and ensuring compliance with EEO principles and guidelines.

Key Programs: General Administration, Talent Acquisition and Management, Employee Benefits and Wellness, Labor Relations, HRIS

| | Output Metric | Historic Data | | |
|---|--|---------------|--------|--------|
| | | 2021 | 2022 | 2023 |
| 1 | Number of new applicants | 11,760 | 19,596 | 24,089 |
| 2 | Number of people hired | 1,109 | 1,118 | 847 |
| 3 | Number of PID's | 5,513 | 5,132 | 3,247 |
| 4 | Number of Step 3 Grievances | 156 | 140 | 220 |
| 5 | Number of Family and Medical Leave Act Requests (internal) | 3,394 | 3,613 | 1,800 |



DEPARTMENT OF HUMAN RESOURCES





DEPARTMENT OF HUMAN RESOURCES

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---|---------------------|---------------------|---------------------|---------------------|
| Salaries and Wages | | | | |
| Full Time Permanent | \$ 1,124,296 | \$ 1,430,626 | \$ 1,882,702 | \$ 2,226,602 |
| Seasonal | 1,786 | — | — | 15,944 |
| Part-Time Permanent | 30,423 | 5,089 | 4,047 | — |
| Student Trainees | — | 3,419 | — | — |
| Longevity | 4,750 | 4,775 | 4,500 | 5,150 |
| Wage Settlements | — | — | 35,000 | — |
| Vacation Conversion | 24,778 | — | 31,955 | — |
| Separation Payments | 15,021 | 15,707 | 8,670 | 50,000 |
| Bonus Incentive | — | 21,000 | — | — |
| Overtime | 212 | 366 | 1,111 | — |
| | \$ 1,201,267 | \$ 1,480,982 | \$ 1,967,985 | \$ 2,297,696 |
| Benefits | | | | |
| Hospitalization | \$ 159,418 | \$ 235,980 | \$ 221,260 | \$ 287,552 |
| Prescription | 32,506 | 41,361 | 43,397 | 57,784 |
| Dental | 7,370 | 9,731 | 9,006 | 9,236 |
| Vision Care | 1,545 | 1,398 | 1,721 | 2,052 |
| Public Employees Retire System | 167,657 | 200,476 | 262,844 | 315,410 |
| Fica-Medicare | 16,771 | 20,710 | 27,140 | 32,599 |
| Workers' Compensation | 10,458 | 16,237 | 18,077 | 20,413 |
| Life Insurance | 698 | 799 | 884 | 1,265 |
| Unemployment Compensation | 810 | 464 | — | 9,000 |
| Clothing Allowance | 1,060 | 530 | — | — |
| | \$ 398,293 | \$ 527,686 | \$ 584,328 | \$ 735,311 |
| Other Training & Professional Dues | | | | |
| Travel | \$ — | \$ 628 | \$ 230 | \$ 7,500 |
| Tuition & Registration Fees | 5,449 | 1,095 | 9,560 | 10,000 |
| Other Training Supplies | — | — | 390 | — |
| Professional Dues & Subscript | 9,724 | 8,458 | 8,867 | 10,000 |
| | \$ 15,173 | \$ 10,181 | \$ 19,046 | \$ 27,500 |
| Contractual Services | | | | |
| Professional Services | \$ 1,411,468 | \$ 1,387,685 | \$ 1,860,772 | \$ 2,533,285 |
| COBRA-Medical Coverage | 45,000 | 49,999 | 32,659 | 35,000 |
| Advertising And Public Notice | — | — | 890 | 2,500 |
| Parking In City Facilities | 866 | 1,571 | 2,813 | 3,000 |
| Other Contractual | 215,000 | 555,000 | 306,000 | 290,000 |
| | \$ 1,672,334 | \$ 1,994,255 | \$ 2,203,134 | \$ 2,863,785 |



DEPARTMENT OF HUMAN RESOURCES

Expenditures (Continued)

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|------------------------------------|------------------------|------------------------|---------------------------|------------------------|
| Materials & Supplies | | | | |
| Office Supplies | \$ 785 | \$ 1,943 | \$ 634 | \$ 2,500 |
| Postage | — | 88 | — | — |
| Computer Supplies | 1,320 | — | — | 2,000 |
| Computer Software | 1,335 | 256 | — | — |
| Medical Supplies | — | — | — | 4,000 |
| Food | 798 | — | — | 2,000 |
| Other Supplies | — | 115,497 | — | 1,000 |
| Special Events Supplies | — | — | — | 30,000 |
| Just In Time Office Supplies | 2,334 | 4,790 | 5,491 | 5,000 |
| | \$ 6,573 | \$ 122,574 | \$ 6,125 | \$ 46,500 |
| Maintenance | | | | |
| Maintenance Contracts | \$ 150 | \$ — | \$ — | \$ 1,000 |
| | \$ 150 | \$ — | \$ — | \$ 1,000 |
| Interdepart Service Charges | | | | |
| Charges From Telephone Exch | \$ 5,375 | \$ 5,642 | \$ 10,765 | \$ 17,676 |
| Charges From Print & Repro | 77,313 | 62,863 | 86,754 | 103,343 |
| Charges From Central Storeroom | 63,775 | 43,633 | 45,901 | 50,870 |
| Charges From M.V.M. | — | 136 | — | — |
| | \$ 146,464 | \$ 112,274 | \$ 143,419 | \$ 171,889 |
| | \$ 3,440,254 | \$ 4,247,951 | \$ 4,924,037 | \$ 6,143,681 |
| Revenues | | | | |
| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
| Miscellaneous | \$ 56,154 | \$ 1,568 | \$ 733 | \$ — |
| | \$ 56,154 | \$ 1,568 | \$ 733 | \$ — |



DEPARTMENT OF HUMAN RESOURCES

COMPARISON OF STAFFING LEVEL

| | | No. of Employees | | |
|----------------|------------------|------------------|--|-------------------------|
| Budget 2023 | December 2023 | Budget 2024 | | |
| 28 | 24 | 24 | | FULL TIME |
| 0 | 0 | 1 | | VACANT FULL TIME |
| 28 | 24 | 25 | | TOTAL FULL TIME |
| 0 | 0 | 0 | | PART TIME |
| 0 | 0 | 1 | | VACANT PART TIME |
| 0 | 0 | 1 | | TOTAL PART TIME |
| 28 | 24 | 26 | | TOTAL DIVISION |



DEPARTMENT OF LAW

Chief Legal Counsel/ Director Mark D. Griffin

Mission Statement: To promote and protect the interests of the City of Cleveland and its residents by providing sound legal advice to the City, its agencies, officials, and employees; by defending the City's legal rights and interests in all legal proceedings; and by fairly and aggressively prosecuting all who undermine the quality of life in Cleveland by violating the City's laws.

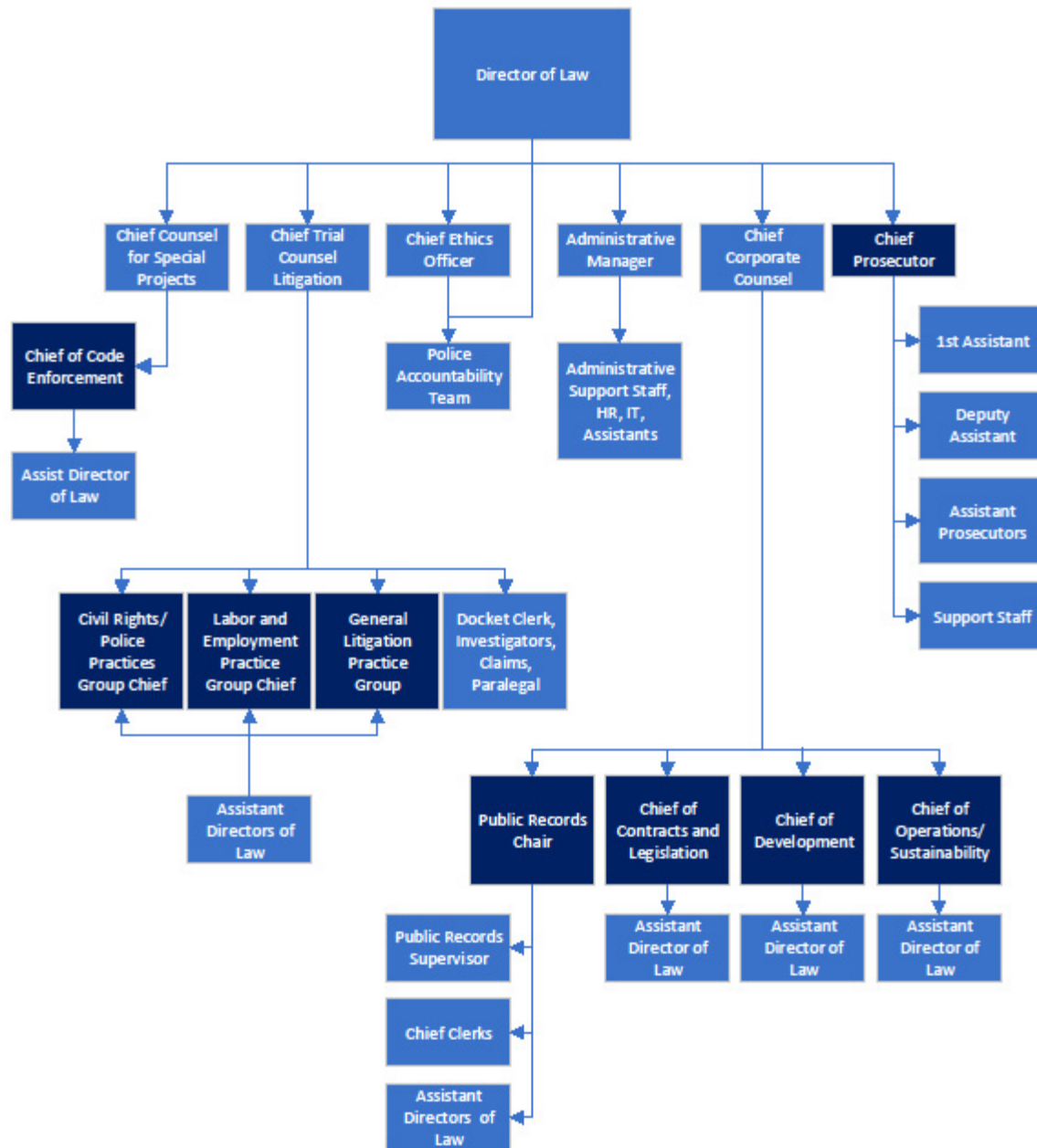
Summary: The Civil Division handles all legal matters involving the City including providing legal advice and counsel to the various departments, boards and commissions, city council and the municipal court on all areas of the law including labor and employment, real estate, health, environment, utilities, aviation, economic development, and all aspects of municipal law; drafting and review of all legislation, contracts, and other legal instruments; representing the City in court actions filed on behalf of or against the City; managing and coordinating the City's response to public records; and enforcing the City's building, housing, health, fire and tax codes through prosecution of violations in the appropriate forum. The Criminal Division represents the City of Cleveland in misdemeanor criminal proceedings before the Municipal Court, processes felony charges on behalf of the State of Ohio, and works collaboratively with safety forces and witness/victim advocates to conduct criminal investigations and prosecute offenders of domestic violence and stalking crimes. It also conducts citizen complaint intake interviews.

Key Programs: Domestic Violence, Expungement Clinic, Public Records, Ethics Officer, Code Enforcement

| | Output Metric | Historic Data | | |
|---|---|---------------|--------|---------|
| | | 2021 | 2022 | 2023* |
| 1 | # Contracts/Legislation Drafted and/or Reviewed | 2,398 | 2,066 | 1,575 |
| 2 | # Public Records Processed Through GOVQA | 32,602 | 31,283 | 25,882 |
| 3 | Criminal Prosecution matters (Non-Traffic Misdemeanor cases; Felony Reviews; Traffic) | 48,857 | 41,051 | 37,422 |
| 4 | #Liquor Permit Hearings/Requests Processed | 190 | 139 | 130 |
| 5 | Code Enforcement-Building and Housing Prosecutions | 1,570 | 1,264 | 943 |
| 6 | Civil Litigation matters (Lawsuits; Subpoenas; Claims; Labor and Employment) | 1,341 | 1,193 | 1,243** |

*As of 9/30/23
 **As of 12/31/23

DEPARTMENT OF LAW





DEPARTMENT OF LAW

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Salaries and Wages | | | | |
| Full Time Permanent | \$ 4,721,996 | \$ 5,854,511 | \$ 6,709,103 | \$ 8,011,353 |
| Part-Time Permanent | 2,175 | 859 | — | 40,000 |
| Longevity | 26,125 | 23,875 | 20,575 | 21,925 |
| Vacation Conversion | 124,569 | — | 88,313 | — |
| Separation Payments | 71,072 | 391,392 | 198,388 | 80,000 |
| Bonus Incentive | — | 74,000 | — | — |
| | \$ 4,945,938 | \$ 6,344,637 | \$ 7,016,379 | \$ 8,153,278 |
| Benefits | | | | |
| Hospitalization | \$ 759,839 | \$ 862,962 | \$ 873,251 | \$ 1,202,238 |
| Prescription | 161,302 | 160,844 | 192,674 | 247,750 |
| Dental | 36,968 | 37,167 | 36,661 | 43,565 |
| Vision Care | 6,902 | 6,569 | 6,830 | 8,760 |
| Public Employees Retire System | 714,283 | 834,918 | 957,447 | 1,130,272 |
| Fica-Medicare | 68,401 | 87,695 | 99,041 | 118,219 |
| Workers' Compensation | 44,681 | 71,236 | 65,920 | 74,441 |
| Life Insurance | 3,104 | 3,234 | 2,896 | 4,669 |
| Unemployment Compensation | — | 16,764 | 9,421 | — |
| | \$ 1,795,481 | \$ 2,081,388 | \$ 2,244,141 | \$ 2,829,914 |
| Other Training & Professional Dues | | | | |
| Travel | \$ 1,805 | \$ 21,726 | \$ 21,156 | \$ 15,000 |
| Tuition & Registration Fees | 24,206 | 11,234 | 28,098 | 35,000 |
| Professional Dues & Subscript | 71,462 | 66,274 | 74,080 | 120,000 |
| | \$ 97,473 | \$ 99,235 | \$ 123,334 | \$ 170,000 |
| Contractual Services | | | | |
| Professional Services | \$ 2,899,050 | \$ 3,213,137 | \$ 3,788,080 | \$ 3,000,000 |
| Court Reporter | 47,392 | 97,423 | 64,969 | 85,000 |
| Parking In City Facilities | 1,546 | 1,517 | 1,628 | 2,500 |
| Insurance And Official Bonds | 250 | 100 | — | 250 |
| Other Contractual | 18,077 | 8,504 | 2,013 | 100,000 |
| Local Match-Grant Programs | — | 92,214 | — | 64,219 |
| | \$ 2,966,314 | \$ 3,412,895 | \$ 3,856,691 | \$ 3,251,969 |
| Materials & Supplies | | | | |
| Office Supplies | \$ 296 | \$ 589 | \$ 503 | \$ 3,000 |
| Postage | 596 | 782 | 258 | 1,500 |
| Computer Supplies | 1,186 | — | — | — |
| Computer Hardware | — | — | — | 6,000 |
| Computer Software | 199 | — | 475 | — |
| Office Furniture & Equipment | — | — | 856 | — |



DEPARTMENT OF LAW

Expenditures (Continued)

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|-------------------------------------|----------------------|----------------------|----------------------|----------------------|
| Just In Time Office Supplies | 2,095 | 3,809 | 5,470 | 5,000 |
| | \$ 4,372 | \$ 5,180 | \$ 7,562 | \$ 15,500 |
| Maintenance | | | | |
| Computer Software Maintenance | \$ 82,456 | \$ 92,582 | \$ 96,732 | \$ 107,000 |
| | \$ 82,456 | \$ 92,582 | \$ 96,732 | \$ 107,000 |
| Claims, Refunds, Maintenance | | | | |
| Court Costs | \$ 9,669 | \$ 12,665 | \$ 25,073 | \$ 20,000 |
| Judgments, Damages, & Claims | 5,886,101 | 7,509,601 | 9,136,776 | 5,500,000 |
| | \$ 5,895,770 | \$ 7,522,266 | \$ 9,161,850 | \$ 5,520,000 |
| Interdepart Service Charges | | | | |
| Charges From Telephone Exch | \$ 28,204 | \$ 26,341 | \$ 21,377 | \$ 35,102 |
| Charges From Print & Repro | 37,535 | 54,534 | 45,818 | 54,579 |
| Charges From Central Storeroom | 2,540 | 4,788 | 16,039 | 17,776 |
| Charges From M.V.M. | 1,461 | 1,108 | 2,963 | 2,710 |
| | \$ 69,740 | \$ 86,771 | \$ 86,197 | \$ 110,167 |
| | \$ 15,857,543 | \$ 19,644,954 | \$ 22,592,886 | \$ 20,157,828 |

Revenues

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|----------------------------------|-------------------|------------------|-------------------|-----------------|
| Charges For Services | \$ — | \$ — | \$ 26,120 | \$ — |
| Fines, Forfeitures & Settlements | 108,413 | 9,941 | 175,735 | 6,000 |
| Miscellaneous | 289,077 | 10,646 | (151) | 1,100 |
| | \$ 397,490 | \$ 20,587 | \$ 201,704 | \$ 7,100 |



DEPARTMENT OF LAW

COMPARISON OF STAFFING LEVEL

| Budget 2023 | No. of Employees December 2023 | Budget 2024 | |
|------------------------|---|------------------------|-------------------------|
| 85 | 84 | 84 | FULL TIME |
| 0 | 0 | 8 | VACANT FULL TIME |
| 85 | 84 | 92 | TOTAL FULL TIME |
| 0 | 0 | 0 | PART TIME |
| 0 | 0 | 1 | VACANT PART TIME |
| 0 | 0 | 1 | TOTAL PART TIME |
| 85 | 84 | 93 | TOTAL DIVISION |



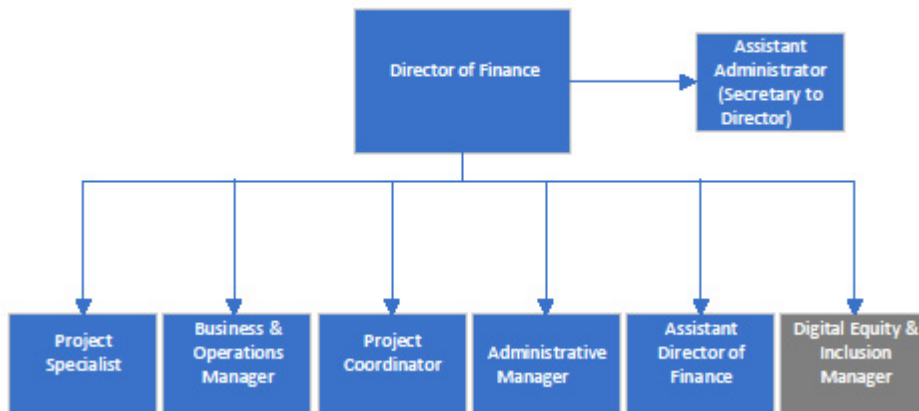
FINANCE ADMINISTRATION

Chief Financial Officer and Director Ahmed A. Abonamah

Mission Statement: To responsibly steward the financial operations of the City in support of the reliable, efficient, and effective delivery of City services and meet the evolving needs of all members of our community by providing transparent, efficient, and innovative financial services consistent with generally accepted accounting principles and applicable laws.

Summary: The Division supports the operation of the City by overseeing the City's fiscal operations in accordance with the Government Accounting Standards Board (GASB) and Generally Accepted Accounting Principles (GAAP); and by providing strategic leadership, supervision, and support of the Finance Department's twelve Divisions. The Division coordinates the Finance Department's policy agenda, including legislation such as the City's annual operating and capital appropriations legislation; records management; and major projects. The Division also manages the travel bookings and payments for all City employees.

Key Programs: Strategic leadership and operational oversight of the Department of Finance; records management; citywide travel





FINANCE ADMINISTRATION

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Salaries and Wages | | | | |
| Full Time Permanent | \$ 578,457 | \$ 621,812 | \$ 590,440 | \$ 939,840 |
| Seasonal | 23,281 | 3,627 | — | — |
| Part-Time Permanent | 133,935 | 7,618 | — | — |
| Longevity | 3,225 | 3,225 | 2,450 | 2,175 |
| Vacation Conversion | 4,082 | — | 3,397 | — |
| Separation Payments | 1,112 | 36,570 | 1,821 | — |
| Bonus Incentive | — | 10,000 | — | — |
| | \$ 744,092 | \$ 682,852 | \$ 598,108 | \$ 942,015 |
| Benefits | | | | |
| Hospitalization | \$ 57,036 | \$ 80,303 | \$ 51,242 | \$ 106,680 |
| Prescription | 11,813 | 9,616 | 10,850 | 22,429 |
| Dental | 2,346 | 2,759 | 3,017 | 4,717 |
| Vision Care | 621 | 520 | 588 | 864 |
| Public Employees Retire System | 108,416 | 87,082 | 94,668 | 132,183 |
| Fica-Medicare | 10,519 | 9,550 | 9,998 | 13,658 |
| Workers' Compensation | 6,964 | 8,076 | 5,387 | 6,083 |
| Life Insurance | 322 | 281 | 287 | 438 |
| Clothing Allowance | — | — | 530 | — |
| | \$ 198,037 | \$ 198,187 | \$ 176,566 | \$ 287,052 |
| Other Training & Professional Dues | | | | |
| Travel | \$ — | \$ 9,849 | \$ 17,396 | \$ 17,000 |
| Tuition & Registration Fees | 837 | 725 | 72 | 2,600 |
| Training | 398 | — | — | — |
| Mileage (Priv Auto) Trng Prps | 477 | — | — | 200 |
| Professional Dues & Subscript | 12,080 | 7,200 | 261 | 6,700 |
| | \$ 13,792 | \$ 17,774 | \$ 17,729 | \$ 26,500 |
| Contractual Services | | | | |
| Professional Services | \$ 25,000 | \$ 95,000 | \$ 120,924 | \$ 150,000 |
| Advertising And Public Notice | — | — | — | 2,000 |
| Parking In City Facilities | 660 | 670 | 1,405 | 3,000 |
| Other Contractual | 422,000 | 479,500 | — | — |
| | \$ 447,660 | \$ 575,170 | \$ 122,328 | \$ 155,000 |



FINANCE ADMINISTRATION

Expenditures (Continued)

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|------------------------------------|---------------------|---------------------|-------------------|---------------------|
| Materials & Supplies | | | | |
| Office Supplies | \$ — | \$ — | \$ — | \$ 200 |
| Postage | 998 | 471 | 266 | 1,200 |
| Computer Software | — | — | — | 300 |
| Food | — | — | — | 200 |
| Other Supplies | — | — | — | 250 |
| Just In Time Office Supplies | 1,106 | 647 | 1,386 | 2,000 |
| | \$ 2,104 | \$ 1,118 | \$ 1,652 | \$ 4,150 |
| Interdepart Service Charges | | | | |
| Charges From Telephone Exch | \$ 14,335 | \$ 11,735 | \$ 11,539 | \$ 18,948 |
| Charges From Print & Repro | 9,093 | 10,743 | 11,793 | 14,084 |
| Charges From Central Storeroom | 195 | 55 | 197 | 218 |
| Charges From M.V.M. | 208 | 4,348 | 264 | 241 |
| | \$ 23,831 | \$ 26,882 | \$ 23,793 | \$ 33,491 |
| | \$ 1,429,516 | \$ 1,501,984 | \$ 940,176 | \$ 1,448,208 |

Revenues

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---------------|------------------|-----------------|-------------------|----------------|
| Miscellaneous | \$ 35,534 | \$ 2,513 | \$ — | \$ — |
| | \$ 35,534 | \$ 2,513 | \$ — | \$ — |

COMPARISON OF STAFFING LEVEL

| No. of Employees | | | |
|------------------|------------------|----------------|-------------------------|
| Budget 2023 | December 2023 | Budget 2024 | |
| 13 | 7 | 7 | FULL TIME |
| 0 | 0 | 1 | VACANT FULL TIME |
| 13 | 7 | 8 | TOTAL FULL TIME |
| 13 | 7 | 8 | TOTAL DIVISION |



DIVISION OF ACCOUNTS

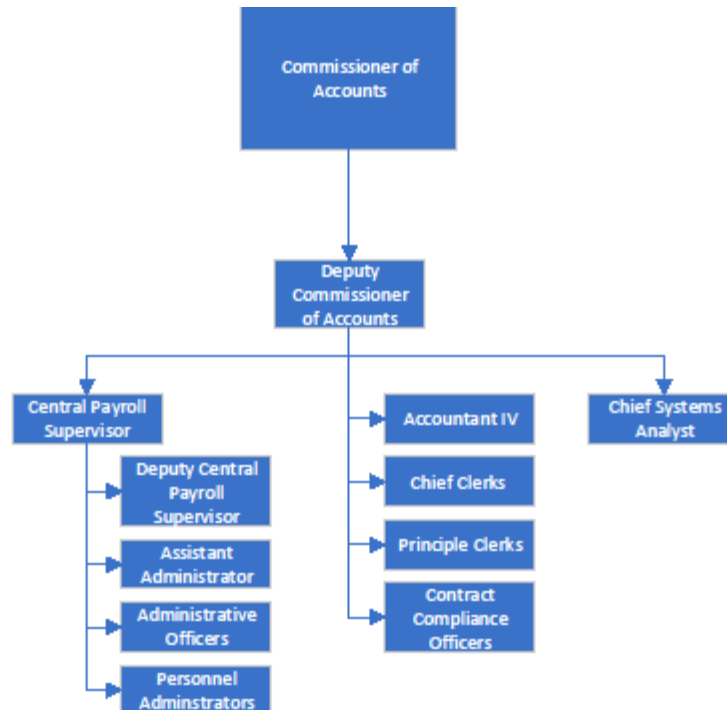
Commissioner Lonya Moss Walker

Mission Statement: To accurately and efficiently record financial transactions and to provide centralized accounting services to the City's Departments.

Summary: The Division is responsible for maintaining the City's financial accounting records and facilitating the timely payment of the City's liabilities. The Division also serves as the collection point for all payroll data and monitors the processing of the City's payrolls and related reports. The Division records cash receipts, performs reviews of cash disbursements, processes encumbrances, and maintains the City's document storage.

Key Programs: Accounts Payable, General Accounting, Payroll, Record Management

| | Output Metric | Historic Data | | |
|---|---|---------------|----------------|--------------|
| | | 2021 | 2022 | 2023 |
| 1 | Accounts Payable checks processed | 5,000-10,000 | 10,000-15,000+ | 20,000+ |
| 2 | Accounts Payable processing time for payments | 7 days | 5 to 7 days | 7 to 10 days |
| 3 | Central Payroll checks processed bi-weekly | 500 | 247 | paperless |
| 4 | Central Payroll W2(s) processed yearly | 17 boxes | 17 boxes | 17 boxes |
| 5 | Central Payroll processing time for separation vouchers | 12-16 weeks | 8-12 weeks | 12 weeks |





DIVISION OF ACCOUNTS

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---|---------------------|---------------------|---------------------|---------------------|
| Salaries and Wages | | | | |
| Full Time Permanent | \$ 974,562 | \$ 973,173 | \$ 1,014,010 | \$ 1,222,596 |
| Part-Time Permanent | 31,490 | 29,510 | 19,933 | — |
| Longevity | 8,300 | 8,425 | 8,150 | 9,275 |
| Vacation Conversion | 14,417 | — | 11,415 | — |
| Separation Payments | — | — | 5,002 | 10,000 |
| Bonus Incentive | — | 13,000 | 4,000 | — |
| Overtime | — | 537 | 480 | — |
| | \$ 1,028,768 | \$ 1,024,645 | \$ 1,062,990 | \$ 1,241,871 |
| Benefits | | | | |
| Hospitalization | \$ 131,036 | \$ 173,007 | \$ 178,387 | \$ 257,055 |
| Prescription | 27,233 | 30,199 | 33,181 | 48,010 |
| Dental | 6,275 | 7,024 | 7,343 | 9,495 |
| Vision Care | 1,341 | 1,358 | 1,469 | 1,912 |
| Public Employees Retire System | 146,440 | 141,994 | 145,401 | 173,614 |
| Fica-Medicare | 14,397 | 14,266 | 14,819 | 17,592 |
| Workers' Compensation | 9,008 | 11,483 | 9,827 | 11,097 |
| Life Insurance | 677 | 710 | 610 | 993 |
| Unemployment Compensation | — | — | 292 | — |
| | \$ 336,407 | \$ 380,042 | \$ 391,329 | \$ 519,768 |
| Other Training & Professional Dues | | | | |
| Travel | \$ — | \$ — | \$ — | \$ 3,000 |
| Tuition & Registration Fees | 112 | — | — | 2,000 |
| Professional Dues & Subscript | 1,348 | 1,275 | 1,044 | 2,250 |
| | \$ 1,460 | \$ 1,275 | \$ 1,044 | \$ 7,250 |
| Contractual Services | | | | |
| Professional Services | \$ — | \$ 392,000 | \$ 185,518 | \$ 350,000 |
| Freight Expense | — | — | 24 | — |
| Insurance And Official Bonds | 327 | — | — | — |
| Other Contractual | 722,118 | 390,660 | 550,000 | 550,000 |
| | \$ 722,445 | \$ 782,660 | \$ 735,542 | \$ 900,000 |
| Materials & Supplies | | | | |
| Office Supplies | \$ 1,756 | \$ 1,038 | \$ 1,778 | \$ 2,000 |
| Postage | 725 | 777 | 922 | 1,000 |
| Computer Software | 76 | — | — | 500 |
| Just In Time Office Supplies | 2,438 | 2,582 | 2,499 | 2,000 |
| | \$ 4,995 | \$ 4,397 | \$ 5,200 | \$ 5,500 |
| Maintenance | | | | |
| Maintenance Office Equipment | \$ — | \$ — | \$ — | \$ 1,400 |
| | \$ — | \$ — | \$ — | \$ 1,400 |



DIVISION OF ACCOUNTS

Expenditures (Continued)

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|------------------------------------|------------------------|------------------------|---------------------------|------------------------|
| Interdepart Service Charges | | | | |
| Charges From Telephone Exch | \$ 3,962 | \$ 4,371 | \$ 5,250 | \$ 8,620 |
| Charges From Print & Repro | 6,660 | 9,109 | 6,180 | 7,361 |
| Charges From Central Storeroom | 12,019 | 10,580 | 20,944 | 23,211 |
| | \$ 22,642 | \$ 24,060 | \$ 32,373 | \$ 39,192 |
| | \$ 2,116,716 | \$ 2,217,080 | \$ 2,228,478 | \$ 2,714,981 |

Revenues

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---------------|------------------------|------------------------|---------------------------|------------------------|
| Miscellaneous | \$ 53,609 | \$ — | \$ — | \$ — |
| | \$ 53,609 | \$ — | \$ — | \$ — |

COMPARISON OF STAFFING LEVEL

| | Budget 2023 | No. of Employees December 2023 | Budget 2024 | |
|-----------|------------------------|---|------------------------|-------------------------|
| 20 | 16 | 16 | | FULL TIME |
| 0 | 0 | 2 | | VACANT FULL TIME |
| 20 | 16 | 18 | | TOTAL FULL TIME |
| 1 | 0 | 0 | | PART TIME |
| 0 | 0 | 0 | | VACANT PART TIME |
| 1 | 0 | 0 | | TOTAL PART TIME |
| 21 | 16 | 18 | | TOTAL DIVISION |



DIVISION OF ASSESSMENTS AND LICENSES

Commissioner Dedrick Stephens

Mission Statement: To provide value-added regulatory, financial, and administrative shared services that enhance the quality of life in the City of Cleveland by effectively regulating various professions and industries, efficiently billing for services, and fairly collecting revenues with the highest degree of integrity and ethics.

Summary: The Division administers and collects various excise and gross receipt taxes to fund City operations; regulates and enforces licensing and permitting laws to protect the public; and manages a city-wide billing and collection service in order to recoup monies expended on various services. The Bureau of Weights and Measures assures the accuracy of commercial weighing and measuring devices in the City through the uniform enforcement of local, State, and national laws. The Division's assessment activities support special improvement districts and recoup funds expended on public improvements. The Division also provides accounting, billing, and permit processing services for other City departments.

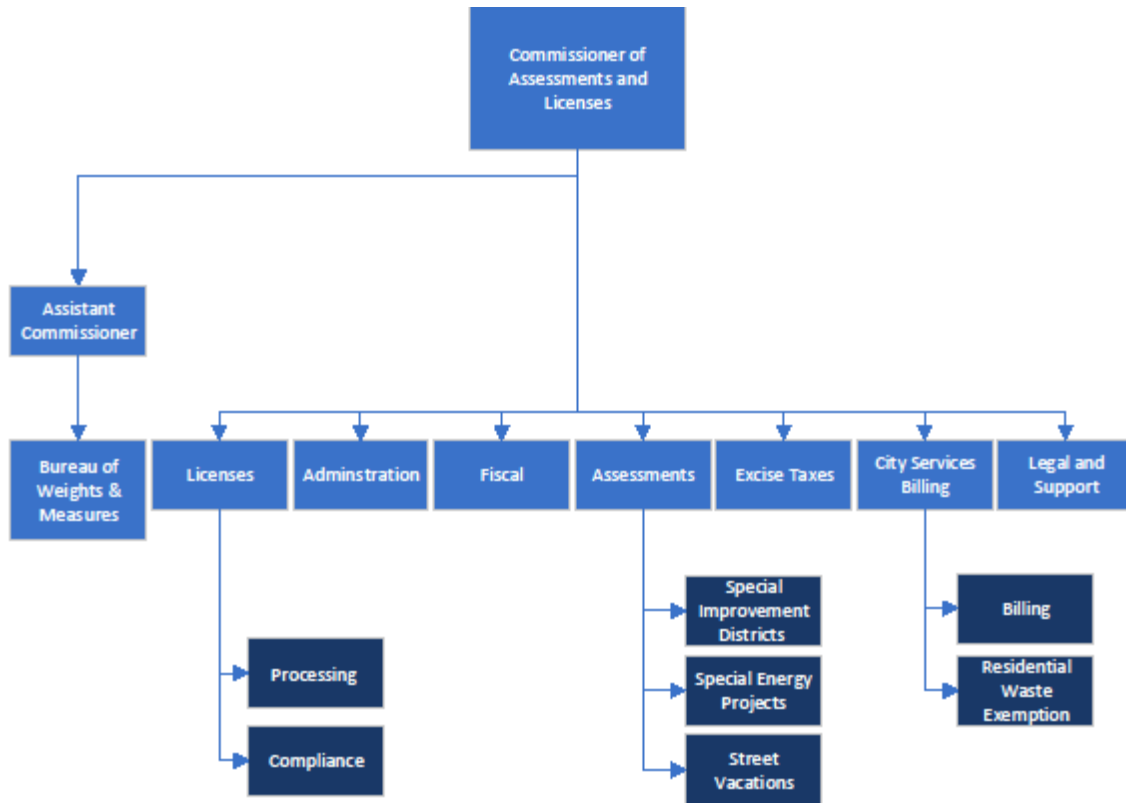
Key Programs: Assessments, Licenses and Permits, Excise Tax Administration, City Services Billing & Collections, Bureau of Weights & Measures

| | Output Metric | Historic Data | | |
|---|--|---------------|----------|----------|
| | | 2021 | 2022 | 2023* |
| 1 | Increase revenue by \$1 million from divisional activities to support municipal & community operations | \$44.3 M | \$54.8 M | \$55.8 M |
| 2 | Entertainment Venues applications issued | 176 | 43 | 210 |
| 3 | Total # of Weights & Measures inspections conducted | 6,411 | 7,041 | 7,450 |

*As of 9/30/23



DIVISION OF ASSESSMENTS AND LICENSES





DIVISION OF ASSESSMENTS AND LICENSES

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---|---------------------|---------------------|---------------------|---------------------|
| Salaries and Wages | | | | |
| Full Time Permanent | \$ 2,179,611 | \$ 2,024,459 | \$ 1,862,125 | \$ 2,291,254 |
| Injury Pay | — | — | 1,200 | — |
| Longevity | 7,550 | 8,500 | 8,225 | 9,100 |
| Vacation Conversion | 4,633 | — | 15,606 | — |
| Separation Payments | 9,084 | 23,573 | 6,515 | 13,500 |
| Bonus Incentive | — | 16,000 | 12,000 | — |
| Overtime | 81,749 | 134,388 | 68,655 | 90,000 |
| | \$ 2,282,627 | \$ 2,206,920 | \$ 1,974,327 | \$ 2,403,854 |
| Benefits | | | | |
| Hospitalization | \$ 453,831 | \$ 473,583 | \$ 638,377 | \$ 566,569 |
| Prescription | 91,487 | 91,855 | 77,705 | 111,042 |
| Dental | 22,058 | 19,167 | 15,722 | 20,162 |
| Vision Care | 3,430 | 2,874 | 2,360 | 3,304 |
| Public Employees Retire System | 322,065 | 306,746 | 272,613 | 336,635 |
| Fica-Medicare | 31,765 | 30,616 | 27,469 | 33,931 |
| Workers' Compensation | 20,046 | 25,198 | 17,758 | 22,526 |
| Life Insurance | 1,798 | 1,691 | 1,245 | 2,084 |
| Unemployment Compensation | — | 8,479 | 4,639 | — |
| | \$ 946,481 | \$ 960,209 | \$ 1,057,888 | \$ 1,096,253 |
| Other Training & Professional Dues | | | | |
| Travel | \$ 1,790 | \$ 2,102 | \$ 7,217 | \$ 5,800 |
| Tuition & Registration Fees | 2,631 | 340 | 1,895 | 6,000 |
| Training | — | — | — | 5,480 |
| Professional Dues & Subscript | 5,550 | 1,850 | 395 | 3,500 |
| | \$ 9,971 | \$ 4,292 | \$ 9,507 | \$ 20,780 |
| Utilities | | | | |
| Electricity - Other | \$ 5,400 | \$ 4,200 | \$ 9,000 | \$ 4,500 |
| | \$ 5,400 | \$ 4,200 | \$ 9,000 | \$ 4,500 |
| Contractual Services | | | | |
| Professional Services | \$ 193,294 | \$ 500,762 | \$ 88,185 | \$ 447,000 |
| Court Reporter | 57 | — | — | 2,000 |
| Mileage (Private Auto) | — | 9 | 188 | 500 |
| Expense Account Reimbursement | — | 24 | — | 250 |
| Advertising And Public Notice | 19,603 | 9,216 | 8,027 | 51,200 |
| Insurance And Official Bonds | 250 | — | — | 250 |
| Property Rental | 251,433 | 172,137 | 172,137 | 92,325 |
| Other Contractual | — | 4,940 | 1,976 | — |
| Credit Card Processing Fees | 156,477 | 243,364 | 221,947 | 225,000 |
| | \$ 621,115 | \$ 930,452 | \$ 492,460 | \$ 818,525 |



DIVISION OF ASSESSMENTS AND LICENSES

Expenditures (Continued)

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|------------------------------------|------------------------|------------------------|---------------------------|------------------------|
| Materials & Supplies | | | | |
| Postage | \$ 1,844 | \$ 1,210 | \$ 541 | \$ 600 |
| Computer Supplies | 1,395 | — | — | 2,295 |
| Computer Hardware | — | — | — | 750 |
| Computer Software | — | — | — | 3,000 |
| Small Equipment | 3,574 | 1,197 | — | 8,609 |
| Other Supplies | 646 | 2,258 | 495 | 4,000 |
| Safety Equipment | 5,989 | 7,257 | — | 6,605 |
| Just In Time Office Supplies | 4,315 | 6,068 | 4,787 | 11,000 |
| | \$ 17,762 | \$ 17,989 | \$ 5,822 | \$ 36,859 |
| Maintenance | | | | |
| Maintenance Contracts | \$ — | \$ — | \$ — | \$ 5,000 |
| Computer Software Maintenance | — | 301,500 | 443,718 | 447,168 |
| | \$ — | \$ 301,500 | \$ 443,718 | \$ 452,168 |
| Interdepart Service Charges | | | | |
| Charges From Telephone Exch | \$ 51,882 | \$ 6,888 | \$ 7,298 | \$ 11,984 |
| Charges From Print & Repro | 53,838 | 67,279 | 41,233 | 49,118 |
| Charges From Central Storeroom | 38,638 | 43,162 | 39,280 | 43,532 |
| Charges From M.V.M. | 26,652 | 33,186 | 22,866 | 20,912 |
| | \$ 171,010 | \$ 150,515 | \$ 110,677 | \$ 125,546 |
| | \$ 4,054,366 | \$ 4,576,076 | \$ 4,103,400 | \$ 4,958,485 |

Revenues

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|----------------------------------|------------------------|------------------------|---------------------------|------------------------|
| Charges For Services | \$ 134,237 | \$ 109,810 | \$ 128,558 | \$ 162,625 |
| Fines, Forfeitures & Settlements | — | 475 | — | — |
| Licenses & Permits | 267,068 | 266,794 | 258,989 | 238,870 |
| Miscellaneous | 139,872 | 31,439 | 10,668 | 12,000 |
| Other Tax | 28,725,928 | 40,035,760 | 45,766,694 | 48,916,714 |
| | \$ 29,267,105 | \$ 40,444,278 | \$ 46,164,909 | \$ 49,330,209 |



DIVISION OF ASSESSMENTS AND LICENSES

COMPARISON OF STAFFING LEVEL

| Budget 2023 | No. of Employees December 2023 | Budget 2024 | |
|------------------------|---|------------------------|-------------------------|
| 48 | 30 | 30 | FULL TIME |
| 0 | 0 | 8 | VACANT FULL TIME |
| 48 | 30 | 38 | TOTAL FULL TIME |
| 48 | 30 | 38 | TOTAL DIVISION |



DIVISION OF TREASURY

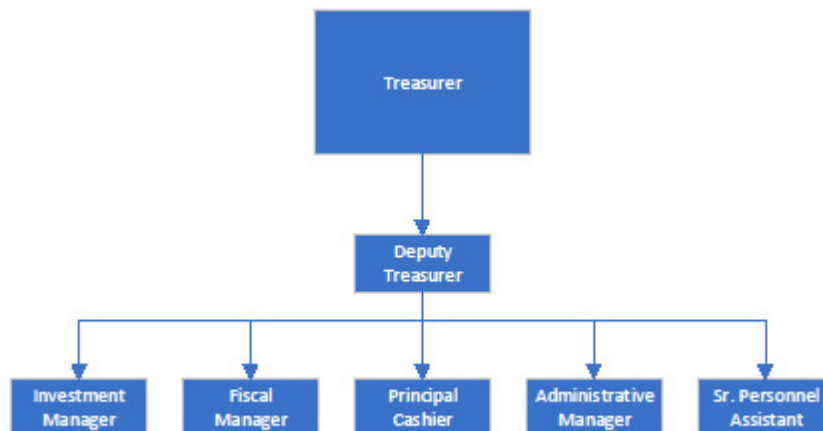
Commissioner Natalie Banks

Mission Statement: To collect, protect, and invest public monies in a professional manner that is consistent with the guidelines established by the Codified Ordinances of the City of Cleveland.

Summary: The City Treasurer is the custodian of all public money of the City. Treasury is the central office through which all banking, treasury management and related auxiliary services are provided to City departments and divisions. Treasury receives and disburses all public money of the City on warrants issued by the Commissioner of Accounts in accordance with the City Charter and Codified Ordinances. Funds are held in approved depositories protected by pledge collateral or invested in accordance with the City's Cash Management and Investment Policy. Treasury is the paymaster for all City employees and as such coordinates the distribution of payroll checks and manages employee direct deposit.

Key Programs: Cash Collection and Depository Services, Cash Management, Disbursements, Investments, Payroll Services

| | Output Metric | Historic Data | | |
|---|------------------------------------|---------------|-------------|--------------|
| | | 2021 | 2022 | 2023 |
| 1 | Interest Earnings | \$284,769 | \$8,389,870 | \$28,773,061 |
| 2 | Number of Checks Processed/Printed | 31,633 | 32,461 | 30,565 |
| 3 | Number of Bank Accounts Managed | 86 | 86 | 90 |





DIVISION OF TREASURY

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---|-------------------|-------------------|-------------------|-------------------|
| Salaries and Wages | | | | |
| Full Time Permanent | \$ 480,718 | \$ 416,916 | \$ 430,828 | \$ 526,746 |
| Part-Time Permanent | — | 12,469 | 29,340 | 68,582 |
| Longevity | 3,600 | 3,725 | 2,900 | 3,075 |
| Vacation Conversion | 9,405 | — | 7,173 | — |
| Separation Payments | — | 13,316 | 39,213 | — |
| Bonus Incentive | — | 5,000 | 1,000 | — |
| | \$ 493,723 | \$ 451,426 | \$ 510,454 | \$ 598,403 |
| Benefits | | | | |
| Hospitalization | \$ 72,338 | \$ 68,308 | \$ 61,903 | \$ 93,617 |
| Prescription | 14,928 | 13,150 | 12,945 | 19,519 |
| Dental | 3,802 | 2,936 | 2,797 | 3,666 |
| Vision Care | 578 | 454 | 450 | 640 |
| Public Employees Retire System | 70,301 | 60,881 | 65,334 | 79,997 |
| Fica-Medicare | 6,952 | 6,342 | 7,188 | 8,596 |
| Workers' Compensation | 4,320 | 5,117 | 4,762 | 7,027 |
| Life Insurance | 266 | 226 | 188 | 335 |
| | \$ 173,485 | \$ 157,413 | \$ 155,567 | \$ 213,397 |
| Other Training & Professional Dues | | | | |
| Tuition & Registration Fees | \$ 235 | \$ 100 | \$ 200 | \$ 1,500 |
| Mileage (Priv Auto) Trng Prps | 62 | — | — | 500 |
| Professional Dues & Subscript | 411 | 572 | 378 | 1,000 |
| | \$ 708 | \$ 672 | \$ 578 | \$ 3,000 |
| Contractual Services | | | | |
| Parking In City Facilities | \$ — | \$ — | \$ — | \$ 350 |
| Insurance And Official Bonds | — | 11,060 | 2,056 | 15,000 |
| Other Contractual | 45,891 | 47,460 | 52,260 | 63,800 |
| | \$ 45,891 | \$ 58,520 | \$ 54,316 | \$ 79,150 |
| Materials & Supplies | | | | |
| Office Supplies | \$ 716 | \$ 358 | \$ 345 | \$ 1,000 |
| Postage | — | — | — | 200 |
| Office Furniture & Equipment | 393 | 733 | 6,729 | 7,000 |
| Other Supplies | 3,602 | 4,260 | 58 | 5,000 |
| Just In Time Office Supplies | 681 | 760 | 1,318 | 1,000 |
| | \$ 5,392 | \$ 6,111 | \$ 8,451 | \$ 14,200 |
| Maintenance | | | | |
| Maintenance Office Equipment | \$ 1,495 | \$ 1,495 | \$ 1,495 | \$ 5,000 |
| Maintenance Contracts | 1,383 | 1,542 | 1,113 | 1,800 |
| | \$ 2,878 | \$ 3,037 | \$ 2,608 | \$ 6,800 |



DIVISION OF TREASURY

Expenditures (Continued)

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|------------------------------------|-------------------|-------------------|-------------------|-------------------|
| Interdepart Service Charges | | | | |
| Charges From Telephone Exch | \$ 49,002 | \$ 1,740 | \$ 2,462 | \$ 4,043 |
| Charges From Print & Repro | 4,194 | 4,606 | 4,913 | 5,853 |
| Charges From Central Storeroom | 23,098 | 24,492 | 35,940 | 39,831 |
| | \$ 76,294 | \$ 30,838 | \$ 43,316 | \$ 49,727 |
| | \$ 798,371 | \$ 708,016 | \$ 775,289 | \$ 964,677 |

Revenues

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|-------------------------------------|-------------------|---------------------|----------------------|----------------------|
| Miscellaneous | \$ 33,780 | \$ — | \$ — | \$ — |
| Interest Earnings/Investment Income | 284,351 | 8,372,396 | 28,773,062 | 28,958,583 |
| | \$ 318,130 | \$ 8,372,396 | \$ 28,773,062 | \$ 28,958,583 |

COMPARISON OF STAFFING LEVEL

| No. of Employees | | | |
|------------------|------------------|----------------|-------------------------|
| Budget 2023 | December 2023 | Budget 2024 | |
| 6 | 4 | 4 | FULL TIME |
| 0 | 0 | 2 | VACANT FULL TIME |
| 6 | 4 | 6 | TOTAL FULL TIME |
| 1 | 1 | 1 | PART TIME |
| 0 | 0 | 0 | VACANT FULL TIME |
| 1 | 1 | 1 | TOTAL PART TIME |
| 7 | 5 | 7 | TOTAL DIVISION |



DIVISION OF PURCHASES AND SUPPLIES

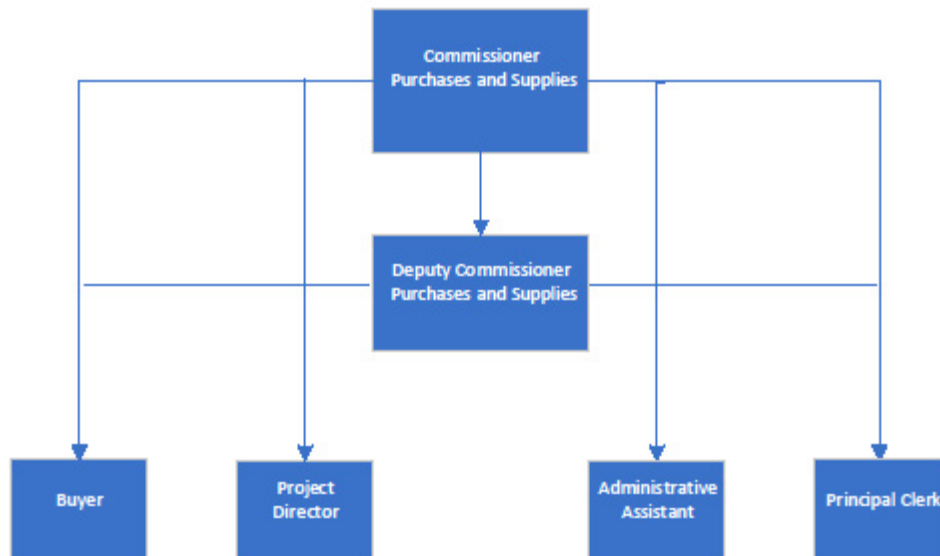
Commissioner Tiffany White Johnson

Mission Statement: To purchase in a timely manner all goods and services for the City, of the correct quality and at the lowest possible cost, in support of the mission of the City of Cleveland and in compliance with all Codified Ordinances.

Summary: The Division is the central office through which all competitively bid purchases for the City are processed, under such regulations as are provided by ordinance and by the direction of the Board of Control. The Division also disposes of all property, real and personal, that has been deemed unsuitable for use, not needed by the City, or may have been condemned as useless. The procurement of goods and services and disposals are processed through the submission of requisitions and/or competitive bidding as required by ordinance authorization.

Key Programs: Procurement, Requirements Contracts, Competitive Bidding, Petty Cash Voucher Processing, Asset Disposal

| | Output Metric | Historic Data | | |
|---|--|---------------|-------|-------|
| | | 2021 | 2022 | 2023 |
| 1 | # Competitive Bids processed over \$50k | 122 | 175 | 200 |
| 2 | # Competitive Bids processed under \$50k | 1,599 | 2,106 | 2,200 |
| 3 | # Competitive Requirements Contracts processed | 117 | 57 | 131 |
| 4 | # Competitive Public Improvement Contracts processed | 37 | 53 | 52 |
| 5 | # Competitive Standard Contracts processed | 2 | 2 | 5 |





DIVISION OF PURCHASES AND SUPPLIES

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Salaries and Wages | | | | |
| Full Time Permanent | \$ 333,593 | \$ 466,004 | \$ 399,825 | \$ 602,490 |
| Longevity | 3,225 | 1,775 | 2,075 | 1,875 |
| Vacation Conversion | 6,156 | — | 6,752 | — |
| Separation Payments | 16,447 | 2,845 | 2,023 | — |
| Bonus Incentive | — | 6,000 | 1,000 | — |
| Overtime | — | — | 987 | — |
| | \$ 359,421 | \$ 476,624 | \$ 412,662 | \$ 604,365 |
| Benefits | | | | |
| Hospitalization | \$ 69,783 | \$ 114,899 | \$ 77,858 | \$ 135,016 |
| Prescription | 15,225 | 19,328 | 16,850 | 28,566 |
| Dental | 3,856 | 4,619 | 3,531 | 5,222 |
| Vision Care | 452 | 620 | 534 | 856 |
| Public Employees Retire System | 49,405 | 65,107 | 56,678 | 84,934 |
| Fica-Medicare | 4,768 | 6,509 | 5,658 | 8,703 |
| Workers' Compensation | 3,273 | 5,236 | 3,804 | 4,296 |
| Life Insurance | 248 | 344 | 230 | 450 |
| Unemployment Compensation | 173 | — | — | — |
| | \$ 147,183 | \$ 216,663 | \$ 165,143 | \$ 268,043 |
| Other Training & Professional Dues | | | | |
| Travel | \$ — | \$ 3,021 | \$ 435 | \$ — |
| Tuition & Registration Fees | 1,162 | 1,232 | 426 | 8,000 |
| Professional Dues & Subscript | 2,419 | 1,500 | 2,854 | 4,185 |
| | \$ 3,581 | \$ 5,753 | \$ 3,715 | \$ 12,185 |
| Contractual Services | | | | |
| Mileage (Private Auto) | \$ — | \$ — | \$ — | \$ 500 |
| | \$ — | \$ — | \$ — | \$ 500 |
| Materials & Supplies | | | | |
| Office Supplies | \$ 204 | \$ 1,649 | \$ 1,632 | \$ 3,000 |
| Postage | 222 | 54 | 213 | 200 |
| Just In Time Office Supplies | 4,104 | 3,636 | 2,700 | 5,000 |
| | \$ 4,530 | \$ 5,340 | \$ 4,545 | \$ 8,200 |
| Maintenance | | | | |
| Maintenance Office Equipment | \$ — | \$ — | \$ — | \$ 400 |
| | \$ — | \$ — | \$ — | \$ 400 |



DIVISION OF PURCHASES AND SUPPLIES

Expenditures (Continued)

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|------------------------------------|-------------------|-------------------|-------------------|-------------------|
| Interdepart Service Charges | | | | |
| Charges From Telephone Exch | \$ 3,761 | \$ 3,535 | \$ 3,910 | \$ 6,420 |
| Charges From Print & Repro | 6,298 | 6,597 | 5,466 | 6,511 |
| Charges From Central Storeroom | 1,110 | 541 | 1,063 | 1,178 |
| | \$ 11,170 | \$ 10,673 | \$ 10,439 | \$ 14,109 |
| | \$ 525,885 | \$ 715,054 | \$ 596,503 | \$ 907,802 |

Revenues

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---------------|------------------|-----------------|-------------------|-----------------|
| Miscellaneous | \$ 26,273 | \$ 1,500 | \$ 4,320 | \$ 2,000 |
| | \$ 26,273 | \$ 1,500 | \$ 4,320 | \$ 2,000 |

COMPARISON OF STAFFING LEVEL

| No. of Employees | | | |
|------------------|------------------|----------------|-------------------------|
| Budget 2023 | December 2023 | Budget 2024 | |
| 11 | 5 | 5 | FULL TIME |
| 0 | 0 | 3 | VACANT FULL TIME |
| 11 | 5 | 8 | TOTAL FULL TIME |
| 11 | 5 | 8 | TOTAL DIVISION |



BUREAU OF INTERNAL AUDIT

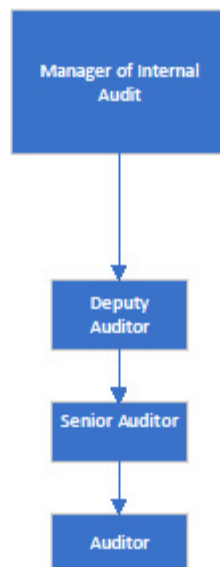
Manager Natasha Brandt, CPA, JD, CGMA

Mission Statement: To assist departments and divisions in the achievement of financial and operational goals by planning and conducting financial and administrative audits.

Summary: The Division of Internal Audit acts as an independent Division within the Department of Finance to provide objective assurance and consulting activity designed to add value and improve the City's operations. The Division assists City divisions in the achievement of financial and operational goals by planning and conducting financial and administrative audits and providing continuous monitoring reviews on selected City programs.

Key Programs: Financial & Operational Auditing

| | Output Metric | Historic Data | | |
|---|-----------------------------|---------------|------|------|
| | | 2021 | 2022 | 2023 |
| 1 | Petty cash audits | 73 | 70 | 70 |
| 2 | Physical inventory audits | 28 | 19 | 5 |
| 3 | Review of bi-weekly payroll | 26 | 26 | 26 |





BUREAU OF INTERNAL AUDIT

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Salaries and Wages | | | | |
| Full Time Permanent | \$ 331,920 | \$ 248,120 | \$ 276,437 | \$ 417,681 |
| Seasonal | — | — | 16,722 | — |
| Part-Time Permanent | 3,555 | 11,434 | 7,231 | 63,774 |
| Longevity | 775 | 775 | 475 | 475 |
| Vacation Conversion | — | — | 6,752 | — |
| Separation Payments | — | 15,970 | — | — |
| Bonus Incentive | — | 3,000 | — | — |
| Overtime | — | 1 | — | — |
| | \$ 336,251 | \$ 279,299 | \$ 307,616 | \$ 481,930 |
| Benefits | | | | |
| Hospitalization | \$ 49,500 | \$ 51,803 | \$ 21,390 | \$ 45,334 |
| Prescription | 11,299 | 7,888 | 4,733 | 9,759 |
| Dental | 2,370 | 1,758 | 1,001 | 1,835 |
| Vision Care | 356 | 229 | 184 | 324 |
| Public Employees Retire System | 48,233 | 37,099 | 41,809 | 64,034 |
| Fica-Medicare | 4,689 | 3,896 | 4,325 | 6,622 |
| Workers' Compensation | 3,095 | 3,203 | 2,808 | 3,171 |
| Life Insurance | 192 | 126 | 106 | 443 |
| | \$ 119,734 | \$ 106,002 | \$ 76,356 | \$ 131,522 |
| Other Training & Professional Dues | | | | |
| Travel | \$ — | \$ — | \$ — | \$ 3,000 |
| Tuition & Registration Fees | 1,956 | 420 | 1,735 | 6,000 |
| Mileage (Priv Auto) Trng Prps | — | — | — | 900 |
| Professional Dues & Subscript | 4,916 | 2,815 | 3,526 | 5,200 |
| | \$ 6,872 | \$ 3,235 | \$ 5,261 | \$ 15,100 |
| Contractual Services | | | | |
| Professional Services | \$ 150,000 | \$ — | \$ — | \$ 175,000 |
| Mileage (Private Auto) | 277 | 409 | 243 | — |
| Parking In City Facilities | 97 | 75 | 57 | 1,500 |
| State Auditor Examination | 363,134 | 206,969 | 226,385 | 380,000 |
| Refunds & Miscellaneous | — | — | 976 | — |
| | \$ 513,508 | \$ 207,453 | \$ 227,660 | \$ 556,500 |
| Materials & Supplies | | | | |
| Office Supplies | \$ — | \$ — | \$ — | \$ 800 |
| Computer Software | 23,133 | 24,000 | 23,000 | 23,000 |
| Just In Time Office Supplies | 1,980 | 494 | 769 | 2,000 |
| | \$ 25,113 | \$ 24,494 | \$ 23,769 | \$ 25,800 |



BUREAU OF INTERNAL AUDIT

Expenditures (Continued)

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|------------------------------------|------------------------|------------------------|---------------------------|------------------------|
| Interdepart Service Charges | | | | |
| Charges From Telephone Exch | \$ 1,701 | \$ 1,627 | \$ 1,843 | \$ 3,026 |
| Charges From Print & Repro | 1,734 | 2,343 | 1,581 | 1,183 |
| Charges From Central Storeroom | 9 | 2 | 11 | 12 |
| | \$ 3,444 | \$ 3,972 | \$ 3,435 | \$ 4,221 |
| | \$ 1,004,921 | \$ 624,455 | \$ 644,096 | \$ 1,215,073 |

Revenues

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---------------|------------------------|------------------------|---------------------------|------------------------|
| Miscellaneous | \$ 26,595 | \$ — | \$ 54 | \$ — |
| | \$ 26,595 | \$ — | \$ 54 | \$ — |

COMPARISON OF STAFFING LEVEL

| | Budget 2023 | No. of Employees December 2023 | Budget 2024 | |
|----------|------------------------|---|------------------------|-------------------------|
| 6 | 3 | 3 | | FULL TIME |
| 0 | 0 | 2 | | VACANT FULL TIME |
| 6 | 3 | 5 | | TOTAL FULL TIME |
| 0 | 1 | 1 | | PART TIME |
| 0 | 0 | 1 | | VACANT PART TIME |
| 0 | 1 | 2 | | TOTAL PART TIME |
| 6 | 4 | 7 | | TOTAL DIVISION |



DIVISION OF FINANCIAL REPORTING AND CONTROL

City Controller James E. Gentile, CPA

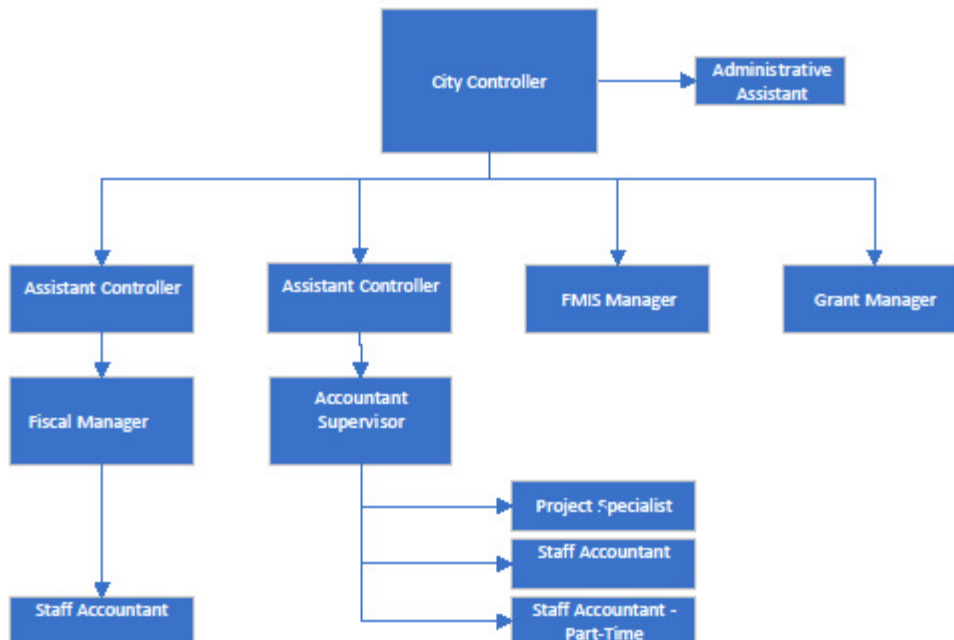
Mission Statement: To maintain controls over the City's accounting system and the integrity of the information submitted to that system as well as prepare and issue financial statements for the City on an annual basis.

Summary: The Division of Financial Reporting and Control performs the reconciliation of cash and investments. It maintains control over the City's accounting system and the integrity of the information submitted to it. The Division prepares and issues numerous required financial reports including the Comprehensive Annual Financial Report. The Division also performs certain accounting tasks that are not applicable to any outside division or department and issues best practice accounting policies and procedures throughout the City

Key Programs: Cash Reconciliations, General Accounting, Proprietary/ Capital Fund Accounting, Special Revenue Accounting

| | Output Metric | Historic Data | | |
|---|---|---------------|------|-------|
| | | 2021 | 2022 | 2023* |
| 1 | City-wide financial reports completed by June 30th | 7 | 7 | 7 |
| 2 | Monthly financial reports distributed after close of month (yearly basis) | 84 | 84 | 84 |
| 3 | Monthly bank reconciliations performed after close of month | 255 | 260 | 236 |

*As of 9/30/23





DIVISION OF FINANCIAL REPORTING AND CONTROL

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---|---------------------|---------------------|---------------------|---------------------|
| Salaries and Wages | | | | |
| Full Time Permanent | \$ 968,174 | \$ 951,405 | \$ 948,262 | \$ 1,118,040 |
| Seasonal | 5,841 | 6,338 | 1,556 | — |
| Part-Time Permanent | 49,949 | 69,775 | 76,720 | 182,432 |
| Longevity | 3,925 | 3,050 | 2,525 | 2,825 |
| Vacation Conversion | 32,627 | — | 7,603 | — |
| Separation Payments | 5,770 | 91,068 | 26,313 | — |
| Bonus Incentive | — | 15,000 | — | — |
| Overtime | 9,970 | 13,556 | 36,472 | 40,000 |
| | \$ 1,076,256 | \$ 1,150,192 | \$ 1,099,451 | \$ 1,343,297 |
| Benefits | | | | |
| Hospitalization | \$ 122,442 | \$ 163,762 | \$ 122,028 | \$ 180,370 |
| Prescription | 25,604 | 24,888 | 25,625 | 37,701 |
| Dental | 6,243 | 6,340 | 5,705 | 7,332 |
| Vision Care | 1,201 | 1,047 | 958 | 1,296 |
| Public Employees Retire System | 150,945 | 145,818 | 149,369 | 188,452 |
| Fica-Medicare | 15,119 | 16,146 | 15,520 | 19,468 |
| Workers' Compensation | 9,137 | 12,838 | 10,234 | 11,556 |
| Life Insurance | 607 | 570 | 413 | 725 |
| | \$ 331,299 | \$ 371,407 | \$ 329,851 | \$ 446,900 |
| Other Training & Professional Dues | | | | |
| Travel | \$ 2,199 | \$ 3,629 | \$ 2,817 | \$ 15,000 |
| Tuition & Registration Fees | 880 | 2,166 | 1,684 | 3,000 |
| Professional Dues & Subscript | 2,974 | 1,882 | 2,540 | 3,400 |
| | \$ 6,053 | \$ 7,677 | \$ 7,041 | \$ 21,400 |
| Contractual Services | | | | |
| Professional Services | \$ — | \$ — | \$ 100,000 | \$ 100,000 |
| Advertising And Public Notice | 58 | 58 | 58 | 100 |
| Parking In City Facilities | 45 | 94 | 67 | 200 |
| Other Contractual | 6,155 | — | — | — |
| | \$ 6,258 | \$ 152 | \$ 100,125 | \$ 100,300 |
| Materials & Supplies | | | | |
| Office Supplies | \$ — | \$ — | \$ 400 | \$ — |
| Postage | 8 | 222 | 221 | 40 |
| Computer Software | — | — | — | 2,000 |
| Just In Time Office Supplies | 2,519 | 1,440 | 1,876 | 2,600 |
| | \$ 2,527 | \$ 1,661 | \$ 2,497 | \$ 4,640 |
| Maintenance | | | | |
| Maintenance Office Equipment | \$ — | \$ — | \$ — | \$ 120 |
| | \$ — | \$ — | \$ — | \$ 120 |



DIVISION OF FINANCIAL REPORTING AND CONTROL

Expenditures (Continued)

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|------------------------------------|---------------------|---------------------|---------------------|---------------------|
| Interdepart Service Charges | | | | |
| Charges From Telephone Exch | \$ 9,158 | \$ 9,053 | \$ 10,890 | \$ 17,881 |
| Charges From Print & Repro | 11,228 | 12,189 | 11,184 | 13,322 |
| Charges From Central Storeroom | 57 | 28 | 35 | 39 |
| | \$ 20,443 | \$ 21,270 | \$ 22,109 | \$ 31,242 |
| | \$ 1,442,836 | \$ 1,552,358 | \$ 1,561,073 | \$ 1,947,899 |

Revenues

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---------------|------------------|----------------|-------------------|----------------|
| Miscellaneous | \$ 48,836 | \$ — | \$ — | \$ — |
| | \$ 48,836 | \$ — | \$ — | \$ — |

COMPARISON OF STAFFING LEVEL

| | No. of Employees | | |
|-------------------------|------------------|------------------|----------------|
| | Budget 2023 | December 2023 | Budget 2024 |
| | 15 | 12 | 12 |
| FULL TIME | | | |
| | 0 | 0 | 1 |
| VACANT FULL TIME | | | |
| TOTAL FULL TIME | 15 | 12 | 13 |
| | 7 | 1 | 1 |
| PART TIME | | | |
| | 0 | 0 | 6 |
| VACANT PART TIME | | | |
| TOTAL PART TIME | 7 | 1 | 7 |
| TOTAL DIVISION | 22 | 13 | 20 |



INFORMATION SYSTEMS SERVICES

Chief Technology Officer Froilan Roy Fernando

Mission Statement: To promote, develop, enhance, and substantiate the City of Cleveland's government services and community programs through effective use of technology, information systems, digital & mobility devices, and modern, innovative industry solutions.

Summary: The Division partners with all areas of Cleveland government to provide technology planning, acquisition, application & system development, testing, & deployment, automation, system integration, network & cyber security, training, and ongoing support & technical services inclusive of telecom & video communications and networking infrastructure services.

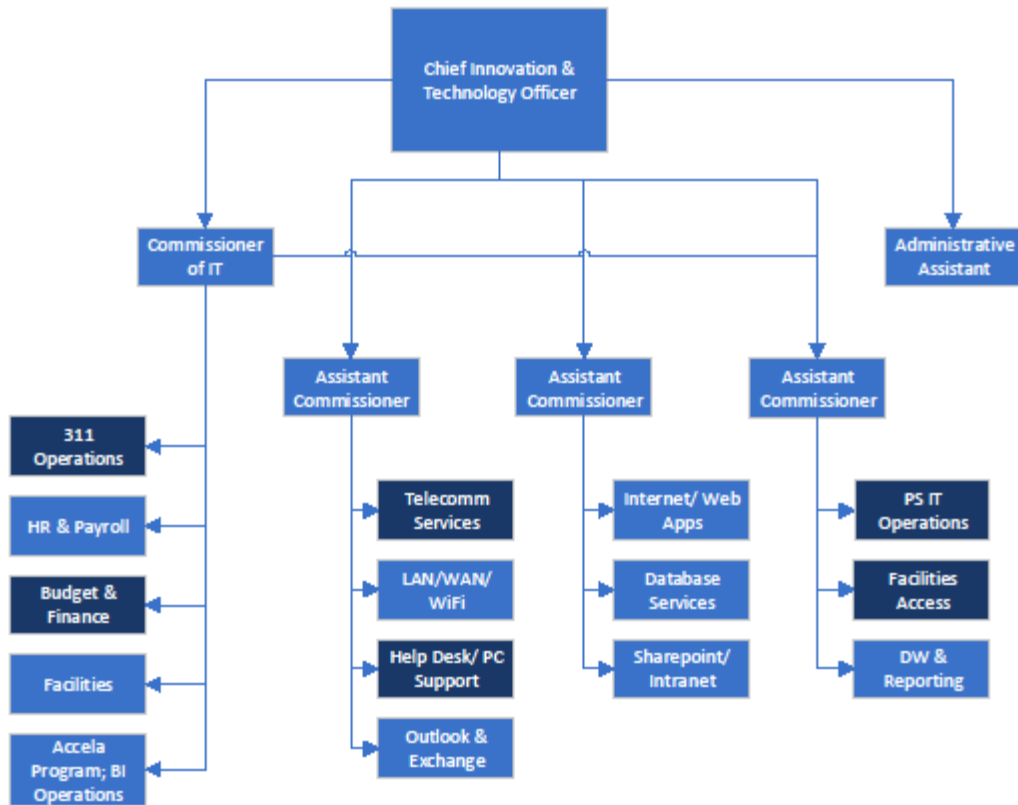
Key Programs: Applications, Systems and Network Computing Services, Technical Support, Telecommunications Delivery Services Objectives

| | Output Metric | Historic Data | | |
|---|---|---------------|-------|--------|
| | | 2021 | 2022 | 2023** |
| 1 | Active Network Accounts (User IDs) Supported | - | 7,370 | 7048 |
| 2 | Core Business Apps, Technology Solutions | - | 55 | 62 |
| 3 | Help Desk Tickets, Service Requests Supported | 6,299 | 8,101 | 9,104 |
| 4 | Active Projects and Business Initiatives | - | 15 | 17 |

* Note: Figure for Metric 3 in 2022 through 10/2022. Blanks indicate unavailable or incomplete data
 **As of 9/30/23



INFORMATION SYSTEMS SERVICES





INFORMATION SYSTEMS SERVICES

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Salaries and Wages | | | | |
| Full Time Permanent | \$ 1,966,682 | \$ 1,831,916 | \$ 2,280,332 | \$ 4,040,601 |
| Seasonal | — | — | 12,663 | — |
| Part-Time Permanent | 33,589 | 33,055 | 30,733 | 63,328 |
| Longevity | 9,025 | 10,350 | 11,575 | 11,375 |
| Vacation Conversion | 32,648 | — | 45,021 | — |
| Separation Payments | 9,397 | 95,987 | 43,001 | — |
| Bonus Incentive | — | 26,000 | — | — |
| Overtime | 2,398 | 1,674 | 6,269 | — |
| | \$ 2,053,739 | \$ 1,998,982 | \$ 2,429,593 | \$ 4,115,304 |
| Benefits | | | | |
| Hospitalization | \$ 322,166 | \$ 297,100 | \$ 350,263 | \$ 782,175 |
| Prescription | 64,302 | 55,533 | 70,186 | 158,639 |
| Dental | 17,213 | 14,045 | 14,963 | 28,388 |
| Vision Care | 2,574 | 2,006 | 2,214 | 4,728 |
| Public Employees Retire System | 293,212 | 261,370 | 326,258 | 578,122 |
| Fica-Medicare | 28,086 | 27,541 | 34,099 | 59,087 |
| Workers' Compensation | 18,084 | 22,385 | 22,234 | 25,108 |
| Life Insurance | 1,269 | 1,140 | 1,104 | 2,910 |
| Clothing Allowance | 1,414 | 1,436 | 1,478 | 900 |
| Clothing Maintenance | 1,050 | 350 | 792 | 525 |
| | \$ 749,371 | \$ 682,906 | \$ 823,591 | \$ 1,640,582 |
| Other Training & Professional Dues | | | | |
| Travel | \$ 150 | \$ 14,674 | \$ 20,442 | \$ 10,000 |
| Tuition & Registration Fees | — | 33,935 | 57,594 | 50,000 |
| Training | — | 550 | — | — |
| Professional Dues & Subscript | — | 405 | — | 1,000 |
| | \$ 150 | \$ 49,565 | \$ 78,036 | \$ 61,000 |
| Utilities | | | | |
| Cellular Servicess | \$ 182,225 | \$ 40,900 | \$ 36,000 | \$ — |
| Electricity - Cpp | — | 625 | 319 | 810 |
| Electricity - Other | 73,483 | 606,843 | 227,956 | 562,200 |
| Steam | 205,123 | 229,293 | 248,842 | 242,660 |
| | \$ 460,832 | \$ 877,662 | \$ 513,117 | \$ 805,670 |



INFORMATION SYSTEMS SERVICES

Expenditures (Continued)

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|------------------------------------|---------------------|----------------------|----------------------|----------------------|
| Contractual Services | | | | |
| Professional Services | \$ 207,978 | \$ 287,176 | \$ 291,524 | \$ 363,293 |
| Advertising And Public Notice | — | 190 | — | — |
| Program Promotion | — | — | 80 | — |
| Parking In City Facilities | 40,315 | 9,130 | 39,715 | 43,000 |
| Other Contractual | 19,325 | — | 978 | — |
| | \$ 267,618 | \$ 296,495 | \$ 332,296 | \$ 406,293 |
| Materials & Supplies | | | | |
| Postage | \$ — | \$ — | \$ 329 | \$ — |
| Computer Supplies | 9,825 | 1,844 | 425 | 3,000 |
| Computer Hardware | 7,585 | 29,047 | 32,525 | 25,000 |
| Computer Software | 195,415 | 129,421 | 271,563 | 344,075 |
| Just In Time Office Supplies | 3,457 | 6,682 | 6,821 | 10,000 |
| | \$ 216,283 | \$ 166,994 | \$ 311,662 | \$ 382,075 |
| Maintenance | | | | |
| Maintenance Contracts | \$ 16,112 | \$ — | \$ 396 | \$ 2,167,015 |
| Computer Hardware Maintenance | 5,000 | 35,727 | — | 728,971 |
| Computer Software Maintenance | 2,663,376 | 5,208,058 | 5,871,820 | 6,343,406 |
| Maintenance Building | 167,189 | 148,143 | 355,771 | 541,484 |
| | \$ 2,851,677 | \$ 5,391,928 | \$ 6,227,987 | \$ 9,780,876 |
| Interdepart Service Charges | | | | |
| Charges From Telephone Exch | \$ 1,140,706 | \$ 1,362,209 | \$ 1,441,032 | \$ 2,366,224 |
| Charges From Print & Repro | 6,932 | 9,731 | 10,250 | 12,210 |
| Charges From Central Storeroom | 13 | 6 | 5 | 5 |
| Charges From M.V.M. | 12,803 | 36,061 | 10,193 | 9,322 |
| | \$ 1,160,453 | \$ 1,408,007 | \$ 1,461,479 | \$ 2,387,761 |
| | \$ 7,760,123 | \$ 10,872,539 | \$ 12,177,761 | \$ 19,579,561 |

Revenues

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|----------------------|-------------------|-------------------|-------------------|-------------------|
| Charges For Services | \$ 432,908 | \$ 430,519 | \$ 434,794 | \$ 425,000 |
| Miscellaneous | 132,074 | 2,381 | 1,238 | — |
| | \$ 564,982 | \$ 432,900 | \$ 436,032 | \$ 425,000 |



INFORMATION SYSTEMS SERVICES

COMPARISON OF STAFFING LEVEL

| Budget 2023 | No. of Employees December 2023 | Budget 2024 | |
|------------------------|---|------------------------|-------------------------|
| 37 | 33 | 33 | FULL TIME |
| 0 | 0 | 19 | VACANT FULL TIME |
| 37 | 33 | 52 | TOTAL FULL TIME |
| 4 | 1 | 1 | PART TIME |
| 0 | 0 | 3 | VACANT PART TIME |
| 4 | 1 | 4 | TOTAL PART TIME |
| 41 | 34 | 56 | TOTAL DIVISION |



DIVISION OF RISK MANAGEMENT

Commissioner Eduardo Romero

Mission Statement: To protect the City of Cleveland's financial integrity and the subsequent consequences of accidental losses of catastrophic nature by identifying, evaluating, and analyzing risks and recommending appropriate solutions for mitigation which will safeguard the City of Cleveland's assets and promote an overarching culture of safety through education and accountability.

Summary: The Division is responsible for effectively managing the City of Cleveland exposures to accidental losses in order to protect the City's assets and assure operational continuity and the citizens we serve.

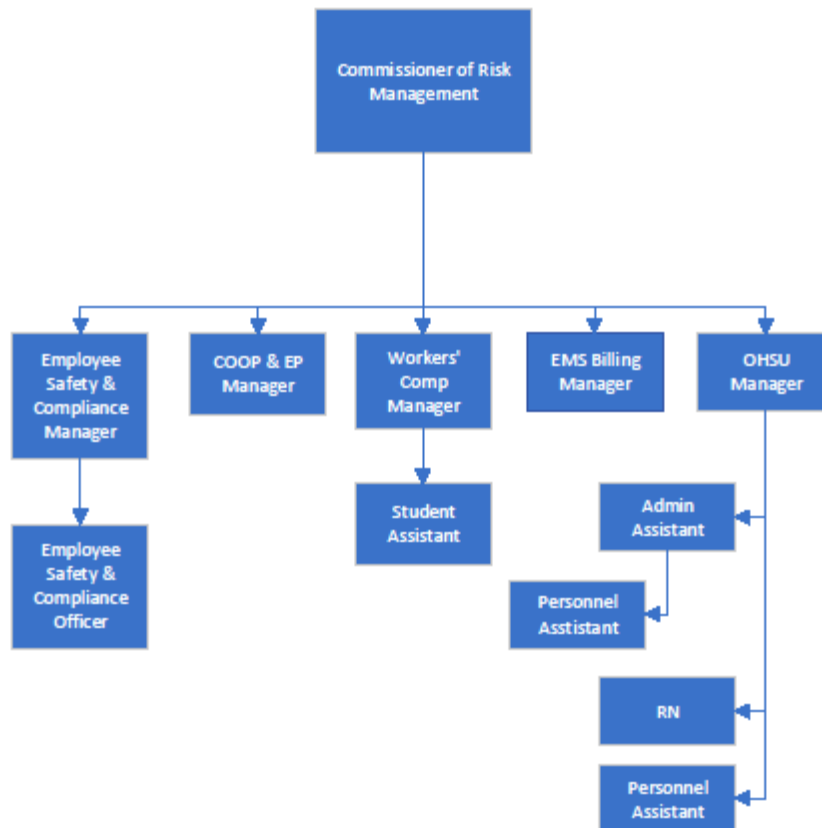
Key Programs: None

| | Output Metric | Historic Data | | |
|---|--|---------------|-------|--------|
| | | 2021 | 2022 | 2023** |
| 1 | Number of work injury, COVID, or personal safety cases managed (Department of Safety personnel only) | - | 824 | 658 |
| 2 | Total Medical Only Claims and Lost Time Claims filed (city-wide) | 491 | 394 | 288 |
| 3 | Days absent from Medical Only claims (city-wide) | 1,997 | 2,496 | 2,172 |
| 4 | Days absent from Lost Time claims (city-wide) | 15,054 | 4,671 | 5,267 |
| 5 | Safety Medical Unit visits/assessments (Department of Public Safety personnel only) | 1,667 | 1,648 | 1,543 |

*Notes: Blanks indicate unavailable or incomplete data for respective years and metrics.
**As of 9/30/23



DIVISION OF RISK MANAGEMENT





DIVISION OF RISK MANAGEMENT

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---|----------------|----------------|-------------------|-------------------|
| Salaries and Wages | | | | |
| Full Time Permanent | \$ — | \$ — | \$ 530,106 | \$ 580,567 |
| Part-Time Permanent | — | — | 690 | 19,929 |
| Longevity | — | — | 575 | 2,600 |
| Separation Payments | — | — | 3,191 | — |
| Bonus Incentive | — | — | 1,000 | — |
| Overtime | — | — | 262 | — |
| | \$ — | \$ — | \$ 535,824 | \$ 603,096 |
| Benefits | | | | |
| Hospitalization | \$ — | \$ — | \$ 240,460 | \$ 104,528 |
| Prescription | — | — | 8,645 | 21,955 |
| Dental | — | — | 2,464 | 4,442 |
| Vision Care | — | — | 395 | 756 |
| Public Employees Retire System | — | — | 71,620 | 81,279 |
| Fica-Medicare | — | — | 7,605 | 8,418 |
| Workers' Compensation | — | — | 5,012 | — |
| Life Insurance | — | — | 177 | 385 |
| Clothing Allowance | — | — | — | 530 |
| | \$ — | \$ — | \$ 336,379 | \$ 222,293 |
| Other Training & Professional Dues | | | | |
| Travel | \$ — | \$ — | \$ — | \$ 3,000 |
| Tuition & Registration Fees | — | — | 100 | — |
| Training | — | — | 5,607 | — |
| Other Training Supplies | — | — | 2,696 | — |
| Professional Dues & Subscript | — | — | 299 | 10,000 |
| | \$ — | \$ — | \$ 8,702 | \$ 13,000 |
| Contractual Services | | | | |
| Professional Services | \$ — | \$ — | \$ 2,666 | \$ — |
| Mileage (Private Auto) | — | — | 608 | — |
| Parking Tax | — | — | 17 | — |
| Other Contractual | — | — | 439,000 | 500,000 |
| | \$ — | \$ — | \$ 442,291 | \$ 500,000 |



DIVISION OF RISK MANAGEMENT

Expenditures (Continued)

| | 2021 Actual | | 2022 Actual | | 2023 Unaudited | | 2024 Budget |
|------------------------------------|----------------|----------|----------------|----------|-------------------|------------------|---------------------|
| Materials & Supplies | | | | | | | |
| Office Supplies | \$ | — | \$ | — | \$ | — | \$ 8,500 |
| Office Furniture & Equipment | | — | | — | | — | 10,000 |
| Food | | — | | — | | 12 | — |
| Just In Time Office Supplies | | — | | — | | 329 | — |
| | \$ | — | \$ | — | \$ | 341 | \$ 18,500 |
| Interdepart Service Charges | | | | | | | |
| Charges From Print & Repro | \$ | — | \$ | — | \$ | 100 | \$ — |
| | \$ | — | \$ | — | \$ | 100 | \$ — |
| | \$ | — | \$ | — | \$ | 1,323,637 | \$ 1,356,889 |

COMPARISON OF STAFFING LEVEL

| | | No. of Employees | | | |
|----------------|------------------|------------------|--|-------------------------|--|
| Budget 2023 | December 2023 | Budget 2024 | | | |
| 10 | 6 | 6 | | FULL TIME | |
| 0 | 0 | 1 | | VACANT FULL TIME | |
| 10 | 6 | 7 | | TOTAL FULL TIME | |
| 0 | 1 | 1 | | PART TIME | |
| 0 | 0 | 0 | | VACANT PART TIME | |
| 0 | 1 | 1 | | TOTAL PART TIME | |
| 10 | 7 | 8 | | TOTAL DIVISION | |



OFFICE OF BUDGET AND MANAGEMENT

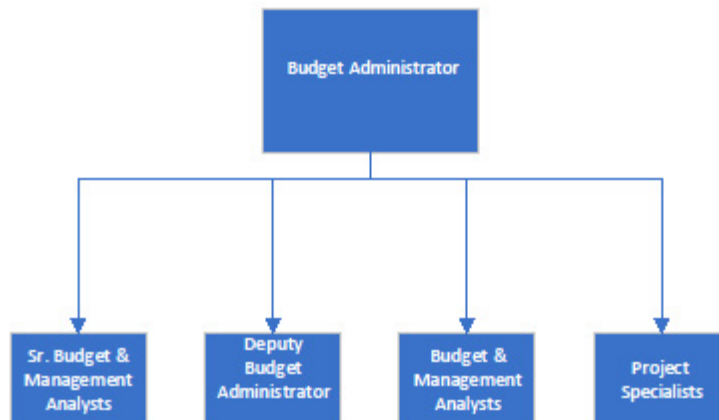
Budget Administrator Nicole Gallagher

Mission Statement: To assist decision makers in monitoring and controlling the financial performance of city departments by preparing balanced budgets and providing relevant information.

Summary: The Office prepares the mayor's estimate for presentation to city council. After council approves the final budget, the Office will prepare the budget book. Throughout the year, the Office will monitor spending to make sure departments stay within their budget, approve any spending requests and approve any requests to hire.

Key Programs: Budget preparation, budget monitoring, and monthly expense and revenue forecasting

| | Output Metric | Historic Data | | |
|---|---|---------------|------|------|
| | | 2021 | 2022 | 2023 |
| 1 | Ongoing interdivisional budget meetings | 40 | 49 | 89 |
| 2 | County legislation and other filing | 4 | 4 | 4 |
| 3 | Days needed to upload appropriation ordinance into account software | 7 | 0 | 0 |





OFFICE OF BUDGET AND MANAGEMENT

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---|-------------------|-------------------|-------------------|-------------------|
| Salaries and Wages | | | | |
| Full Time Permanent | \$ 515,619 | \$ 511,917 | \$ 505,620 | \$ 581,965 |
| Longevity | 2,075 | 3,025 | 2,650 | 2,825 |
| Vacation Conversion | 9,004 | — | 11,605 | — |
| Separation Payments | — | — | 29,120 | — |
| Bonus Incentive | — | 6,000 | — | — |
| | \$ 526,698 | \$ 520,942 | \$ 548,994 | \$ 584,790 |
| Benefits | | | | |
| Hospitalization | \$ 53,064 | \$ 61,158 | \$ 56,284 | \$ 71,521 |
| Prescription | 11,421 | 11,112 | 12,026 | 15,196 |
| Dental | 2,715 | 2,557 | 2,428 | 2,668 |
| Vision Care | 596 | 517 | 500 | 648 |
| Public Employees Retire System | 75,588 | 70,491 | 71,151 | 82,266 |
| Fica-Medicare | 7,419 | 7,116 | 7,746 | 8,480 |
| Workers' Compensation | 4,652 | 8,182 | 4,765 | 5,381 |
| Life Insurance | 311 | 296 | 241 | 385 |
| | \$ 155,765 | \$ 161,431 | \$ 155,139 | \$ 186,545 |
| Other Training & Professional Dues | | | | |
| Travel | \$ 1,005 | \$ 994 | \$ — | \$ 1,500 |
| Tuition & Registration Fees | 270 | 360 | 842 | 800 |
| Professional Dues & Subscript | 381 | 592 | 261 | 300 |
| | \$ 1,656 | \$ 1,946 | \$ 1,103 | \$ 2,600 |
| Contractual Services | | | | |
| Other Contractual | \$ — | \$ — | \$ 75,000 | \$ 10,000 |
| | \$ — | \$ — | \$ 75,000 | \$ 10,000 |
| Materials & Supplies | | | | |
| Postage | \$ — | \$ 58 | \$ — | \$ — |
| Just In Time Office Supplies | 245 | 146 | 237 | 500 |
| | \$ 245 | \$ 204 | \$ 237 | \$ 500 |
| Interdepart Service Charges | | | | |
| Charges From Print & Repro | \$ 13,755 | \$ 1,865 | \$ 2,530 | \$ 3,014 |
| | \$ 13,755 | \$ 1,865 | \$ 2,530 | \$ 3,014 |
| | \$ 698,118 | \$ 686,387 | \$ 783,003 | \$ 787,449 |

Revenues

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---------------|------------------|----------------|-------------------|----------------|
| Miscellaneous | \$ 32,506 | \$ — | \$ — | \$ — |
| | \$ 32,506 | \$ — | \$ — | \$ — |



OFFICE OF BUDGET AND MANAGEMENT

COMPARISON OF STAFFING LEVEL

| No. of Employees | | | |
|------------------|------------------|----------------|-------------------------|
| Budget 2023 | December 2023 | Budget 2024 | |
| 8 | 6 | 6 | FULL TIME |
| 0 | 0 | 1 | VACANT FULL TIME |
| 8 | 6 | 7 | TOTAL FULL TIME |
| 8 | 6 | 7 | TOTAL DIVISION |



DIVISION OF PUBLIC HEALTH ADMINISTRATION

Director David M. Margolius, MD

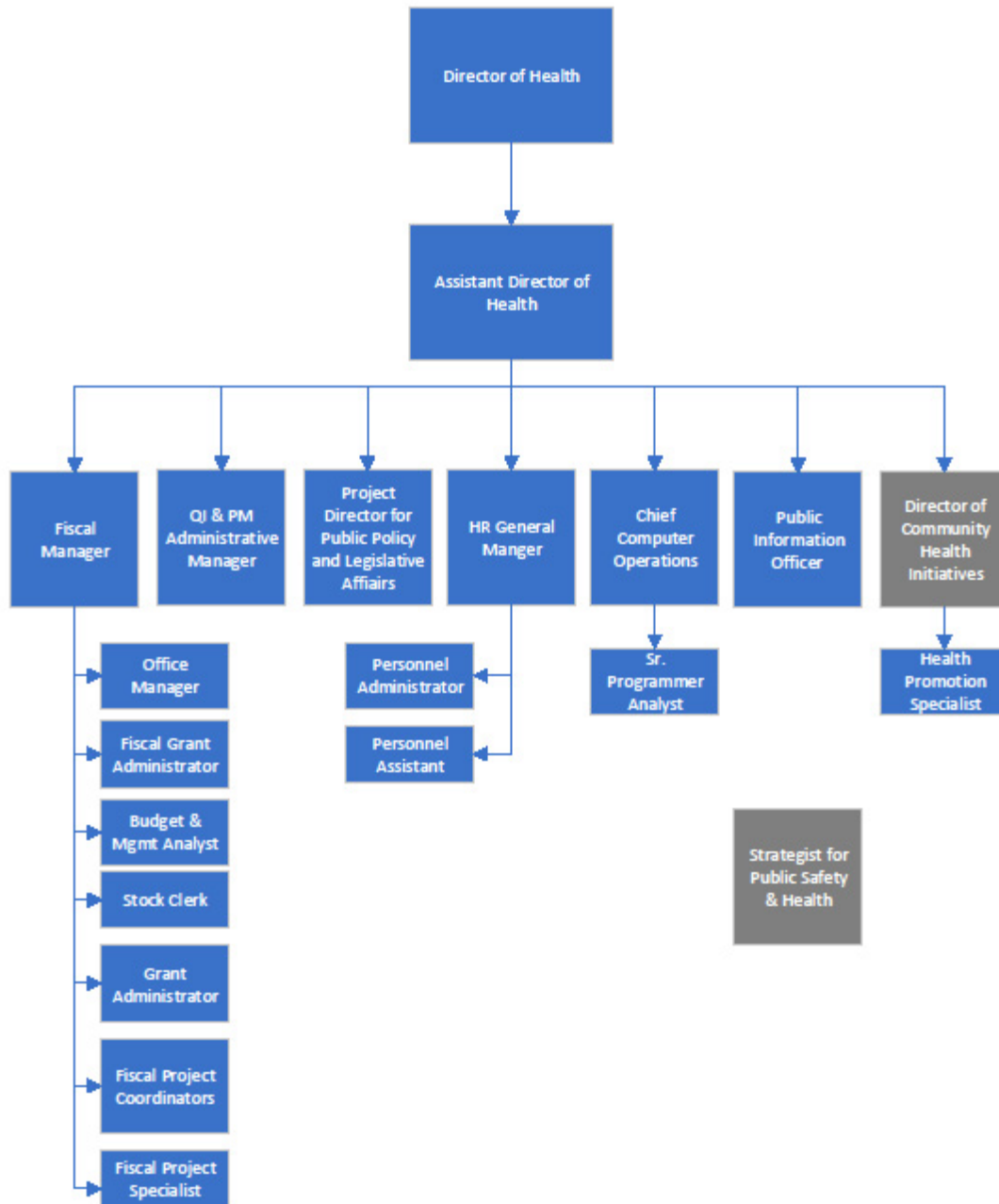
Mission Statement: To coordinate, direct and supervise the activities of the department.

Summary: The administration section is responsible for providing additional management and oversight of health department services for the City of Cleveland. Specific activities of the administration section include providing fiscal management, legislative communication, technological support, and quality improvement analysis for health department programs and projects. Human resources is also part of the administration section, offering information about staff wellness activities, payroll, and medical and retirement benefits.

Key Programs: Human Resources, Fiscal, Information Technology, Quality Improvement and Performance Management, Public Policy and Legislative Affairs, Community Health Initiatives



DIVISION OF PUBLIC HEALTH ADMINISTRATION





DIVISION OF PUBLIC HEALTH ADMINISTRATION

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Salaries and Wages | | | | |
| Full Time Permanent | \$ 670,455 | \$ 927,218 | \$ 963,695 | \$ 1,411,285 |
| Part-Time Permanent | — | — | 9,795 | — |
| Longevity | 5,750 | 3,825 | 4,441 | 5,600 |
| Vacation Conversion | 11,606 | — | 25,276 | — |
| Separation Payments | 24,606 | — | 21,402 | 4,000 |
| Bonus Incentive | — | 12,000 | 1,000 | — |
| Overtime | 3,566 | 8,975 | 501 | 7,500 |
| | \$ 715,983 | \$ 952,017 | \$ 1,026,109 | \$ 1,428,385 |
| Benefits | | | | |
| Hospitalization | \$ 125,337 | \$ 188,522 | \$ 181,043 | \$ 293,936 |
| Prescription | 25,073 | 30,666 | 30,895 | 50,409 |
| Dental | 6,047 | 7,429 | 7,544 | 10,522 |
| Vision Care | 928 | 1,034 | 1,036 | 1,672 |
| Public Employees Retire System | 102,644 | 131,125 | 139,040 | 199,457 |
| Fica-Medicare | 10,259 | 13,507 | 14,690 | 20,457 |
| Workers' Compensation | 7,532 | 13,447 | 7,797 | 10,653 |
| Life Insurance | 404 | 496 | 457 | 838 |
| Unemployment Compensation | — | — | 16,525 | — |
| Clothing Allowance | 240 | — | 120 | — |
| | \$ 278,465 | \$ 386,225 | \$ 399,146 | \$ 587,944 |
| Other Training & Professional Dues | | | | |
| Travel | \$ — | \$ — | \$ 7,375 | \$ 2,000 |
| Tuition & Registration Fees | — | — | 3,195 | 5,500 |
| Other Training Supplies | — | — | 658 | — |
| Mileage (Priv Auto) Trng Prps | — | 49 | — | 2,500 |
| Professional Dues & Subscript | 21,886 | 19,731 | 17,975 | 21,000 |
| | \$ 21,886 | \$ 19,780 | \$ 29,203 | \$ 31,000 |
| Contractual Services | | | | |
| Professional Services | \$ 10,518 | \$ 10,100 | \$ 16,377 | \$ 35,000 |
| Mileage (Private Auto) | 908 | 601 | 58 | 1,000 |
| Parking In City Facilities | 1,320 | 715 | 660 | 1,500 |
| Property Rental | 688,199 | 686,849 | 394,359 | 405,409 |
| Other Contractual | 20,334 | 53,005 | 13,754 | 23,428 |
| | \$ 721,278 | \$ 751,270 | \$ 425,208 | \$ 466,337 |
| Materials & Supplies | | | | |
| Office Furniture & Equipment | \$ — | \$ 1,321 | \$ — | \$ — |
| Other Supplies | 300 | — | 1,183 | 700 |
| Just In Time Office Supplies | 1,780 | 763 | 1,722 | 1,500 |
| | \$ 2,080 | \$ 2,084 | \$ 2,904 | \$ 2,200 |



DIVISION OF PUBLIC HEALTH ADMINISTRATION

Expenditures (Continued)

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|------------------------------------|---------------------|---------------------|---------------------|---------------------|
| Interdepart Service Charges | | | | |
| Charges From Print & Repro | \$ 2,098 | \$ 6,241 | \$ 3,238 | \$ 3,857 |
| Charges From M.V.M. | 2,775 | — | — | 1,300 |
| | \$ 4,873 | \$ 6,241 | \$ 3,238 | \$ 5,157 |
| | \$ 1,744,565 | \$ 2,117,618 | \$ 1,885,808 | \$ 2,521,023 |

Revenues

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---------------|------------------|------------------|-------------------|----------------|
| Grant Revenue | \$ — | \$ 6,446 | \$ — | \$ — |
| Miscellaneous | 46,786 | 54,884 | 73,002 | — |
| | \$ 46,786 | \$ 61,330 | \$ 73,002 | \$ — |

COMPARISON OF STAFFING LEVEL

| | No. of Employees | | |
|----------------|------------------|----------------|-------------------------|
| Budget 2023 | December 2023 | Budget 2024 | |
| 15 | 13 | 13 | FULL TIME |
| 0 | 0 | 3 | VACANT FULL TIME |
| 15 | 13 | 16 | TOTAL FULL TIME |
| 15 | 13 | 16 | TOTAL DIVISION |



DIVISION OF HEALTH

Commissioner Frances Mills

Mission Statement: To maximize the health and well-being of the people of Cleveland by preventing disease and injury, promoting wellness, assuring access to quality healthcare, and health education.

Summary: The Division is responsible for a broad array of programs and services designed to promote, maintain and improve the health status of Clevelanders. The objective of the Health Division is to interpret and enforce those sections of the State and City law that relate to public health and disease control. Specific activities of the Health Division include public health nursing, communicable disease surveillance, inspection and licensure of medical facilities, laboratory services, chronic disease awareness, and education, prevention and health promotion. Health and racial equity is the foundation of or planning, program and policy initiatives. We work to raise awareness of health disparities and health inequities and how social determinants factor into health outcomes and how we can address them.

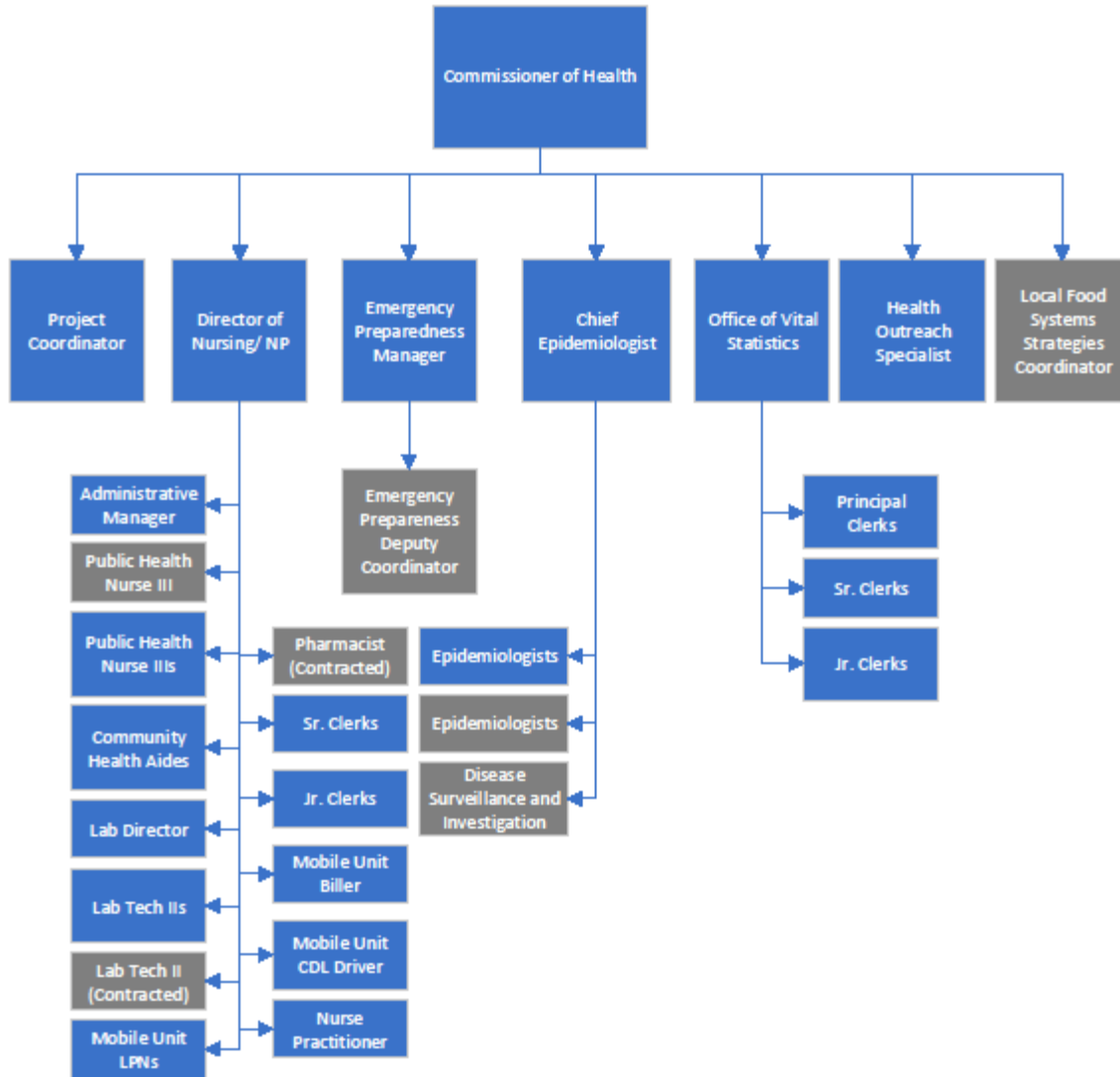
Key Programs: Bureau of Vital Statistics, Emergency Preparedness, Office of Nursing, Office of Epidemiology and Population Health, Local Food Systems Coordination

| | Output Metric | Historic Data | | |
|---|----------------------------------|---------------|--------|--------|
| | | 2021 | 2022 | 2023* |
| 1 | Birth Certificates Issued | 30,535 | 43,633 | 44,000 |
| 2 | Death Certificates Issued | 62,475 | 69,198 | 65,000 |
| 3 | COVID Vaccine Doses Administered | 71,139 | 6,629 | 1,119 |
| 4 | Childhood Immunizations | 297 | 295 | 465 |
| 5 | HIV Testing | 1,463 | 1,185 | 734 |

*As of 9/30/23



DIVISION OF HEALTH





DIVISION OF HEALTH

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---|---------------------|---------------------|---------------------|---------------------|
| Salaries and Wages | | | | |
| Full Time Permanent | \$ 1,593,968 | \$ 1,615,400 | \$ 1,728,991 | \$ 1,891,600 |
| Longevity | 9,550 | 9,150 | 9,820 | 8,100 |
| Vacation Conversion | 12,657 | — | 20,317 | — |
| Separation Payments | 25,464 | 63,952 | 22,583 | 31,000 |
| Bonus Incentive | — | 13,000 | 14,000 | — |
| Overtime | 21,708 | 4,498 | 7,300 | 4,000 |
| | \$ 1,663,347 | \$ 1,706,000 | \$ 1,803,011 | \$ 1,934,700 |
| Benefits | | | | |
| Hospitalization | \$ 230,768 | \$ 318,868 | \$ 314,862 | \$ 321,684 |
| Prescription | 48,597 | 55,626 | 64,847 | 64,651 |
| Dental | 12,559 | 14,111 | 14,247 | 12,351 |
| Vision Care | 2,181 | 2,415 | 2,497 | 2,696 |
| Public Employees Retire System | 222,300 | 227,761 | 245,212 | 264,742 |
| Fica-Medicare | 22,154 | 22,609 | 23,917 | 25,207 |
| Workers' Compensation | 17,259 | 20,720 | 19,415 | 20,007 |
| Life Insurance | 1,162 | 1,275 | 1,109 | 1,553 |
| Unemployment Compensation | 254 | 2,057 | 1,693 | — |
| Clothing Allowance | 2,090 | 1,840 | 1,310 | 1,590 |
| | \$ 559,324 | \$ 667,281 | \$ 689,110 | \$ 714,481 |
| Other Training & Professional Dues | | | | |
| Travel | \$ — | \$ 3,823 | \$ 2,665 | \$ 5,000 |
| Tuition & Registration Fees | 982 | 817 | 2,160 | 5,000 |
| Mileage (Priv Auto) Trng Prps | — | — | — | 5,000 |
| Professional Dues & Subscript | 1,650 | 1,745 | 1,937 | 8,000 |
| | \$ 2,632 | \$ 6,385 | \$ 6,762 | \$ 23,000 |
| Utilities | | | | |
| Brokered Gas Supply | \$ 10,656 | \$ 17,767 | \$ 4,434 | \$ 4,567 |
| Gas | 8,086 | 9,769 | 22,305 | 22,974 |
| Electricity - Cpp | 147,620 | 138,945 | 138,702 | 142,863 |
| Electricity - Other | 1,405 | 1,240 | — | — |
| | \$ 167,767 | \$ 167,721 | \$ 165,441 | \$ 170,404 |
| Contractual Services | | | | |
| Professional Services | \$ 975,982 | \$ 1,072,153 | \$ 756,553 | \$ 1,422,000 |
| Mileage (Private Auto) | 1,978 | 2,139 | 2,203 | 9,320 |
| Security Services | — | — | 54,511 | 54,649 |
| Janitorial Services | 20,000 | 30,000 | 30,000 | 30,000 |
| Freight Expense | — | — | — | 520 |
| Advertising And Public Notice | — | — | 27,575 | 1,000 |



DIVISION OF HEALTH

Expenditures (Continued)

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|------------------------------------|---------------------|---------------------|---------------------|---------------------|
| Parking In City Facilities | 715 | 55 | — | 1,400 |
| Taxes | — | — | 20 | — |
| Property Rental | 191,818 | 191,818 | 226,818 | 201,818 |
| Subgrantees | 322,864 | — | — | — |
| Other Contractual | 106,237 | 571,056 | 50,635 | 314,200 |
| Indigent Relief | 60,361 | 242,488 | 282,250 | 200,000 |
| | \$ 1,679,954 | \$ 2,109,709 | \$ 1,430,565 | \$ 2,234,907 |
| Materials & Supplies | | | | |
| Office Supplies | \$ — | \$ — | \$ 826 | \$ 500 |
| Postage | 66 | 118 | 258 | 1,020 |
| Computer Hardware | — | — | — | 5,000 |
| Fuel | — | — | 7 | — |
| Fuel Tax | — | — | 8 | — |
| Clothing | 1,772 | — | — | 1,000 |
| Office Furniture & Equipment | 6,316 | — | 95 | 600 |
| Hygiene And Cleaning Supplies | 6,000 | 3,500 | 9,000 | 5,000 |
| Medical Supplies | 20,232 | 45,717 | 14,833 | 16,540 |
| Food | 999 | 36 | — | 1,000 |
| Laboratory Supplies | 20,698 | 991 | 18,043 | 25,874 |
| Medical Equipment | — | — | 512 | — |
| Printed Materials | — | 176 | — | — |
| Other Supplies | — | 1,607 | 628 | 2,000 |
| Pharmaceutical Supplies | 29,777 | 25,137 | 138,488 | 32,000 |
| Just In Time Office Supplies | 7,067 | 6,125 | 6,831 | 7,000 |
| | \$ 92,927 | \$ 83,407 | \$ 189,528 | \$ 97,534 |
| Maintenance | | | | |
| Maintenance Contracts | \$ — | \$ 640 | \$ — | \$ 1,000 |
| Car Washes | 280 | — | — | 280 |
| Maintenance Misc. Equipment | — | — | — | 1,000 |
| Maintenance Building | 480 | 390 | 156 | 500 |
| | \$ 760 | \$ 1,030 | \$ 156 | \$ 2,780 |
| Interdepart Service Charges | | | | |
| Charges From Telephone Exch | \$ 263,401 | \$ 462,453 | \$ 369,152 | \$ 606,160 |
| Charges From W.P.C. | — | — | — | 1,000 |
| Charges From Print & Repro | 48,861 | 50,741 | 51,729 | 61,621 |
| Charges From Central Storeroom | 14,774 | 7,980 | 11,665 | 12,927 |



DIVISION OF HEALTH

Expenditures (Continued)

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|--------------------------------|------------------------|------------------------|---------------------------|------------------------|
| Charges From M.V.M. | 9,297 | 8,121 | 1,169 | 11,016 |
| Charges From Waste Collection | 3,588 | 3,588 | 3,105 | 5,000 |
| Charges From Parks Maintenance | 2,588 | 2,588 | 2,588 | 6,670 |
| | \$ 342,509 | \$ 535,470 | \$ 439,408 | \$ 704,394 |
| | \$ 4,509,220 | \$ 5,277,003 | \$ 4,723,980 | \$ 5,882,200 |

Revenues

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|----------------------|------------------------|------------------------|---------------------------|------------------------|
| Charges For Services | \$ 1,078,437 | \$ 1,311,121 | \$ 1,296,800 | \$ 1,364,810 |
| Grant Revenue | — | 122,106 | — | — |
| Miscellaneous | 503,485 | 508,530 | 367,898 | 251,699 |
| | \$ 1,581,921 | \$ 1,941,756 | \$ 1,664,698 | \$ 1,616,509 |

COMPARISON OF STAFFING LEVEL

| No. of Employees | | | |
|-------------------------|--------------------------|------------------------|-------------------------|
| Budget 2023 | December 2023 | Budget 2024 | |
| 40 | 25 | 25 | FULL TIME |
| 0 | 0 | 4 | VACANT FULL TIME |
| 40 | 25 | 29 | TOTAL FULL TIME |
| 40 | 25 | 29 | TOTAL DIVISION |



DIVISION OF ENVIRONMENT

Commissioner Wallace Chambers

Mission Statement: To ensure citizens who reside in or visit the City of Cleveland are not negatively impacted by environmental hazard by promoting, preventing, and protecting the environment.

Summary: The Division is responsible for performing all of its investigations with the authority of Cleveland's codified ordinance, Ohio Department of Agriculture and the Ohio Department of Health. The Division strives to evoke confidence as we promote health and quality of life. The Division's daily objective is preventing and controlling those diseases or deaths that result from interactions between people and their environment. The environmental health programs seek to minimize or eliminate risk factors in the human environment that threaten life and health.

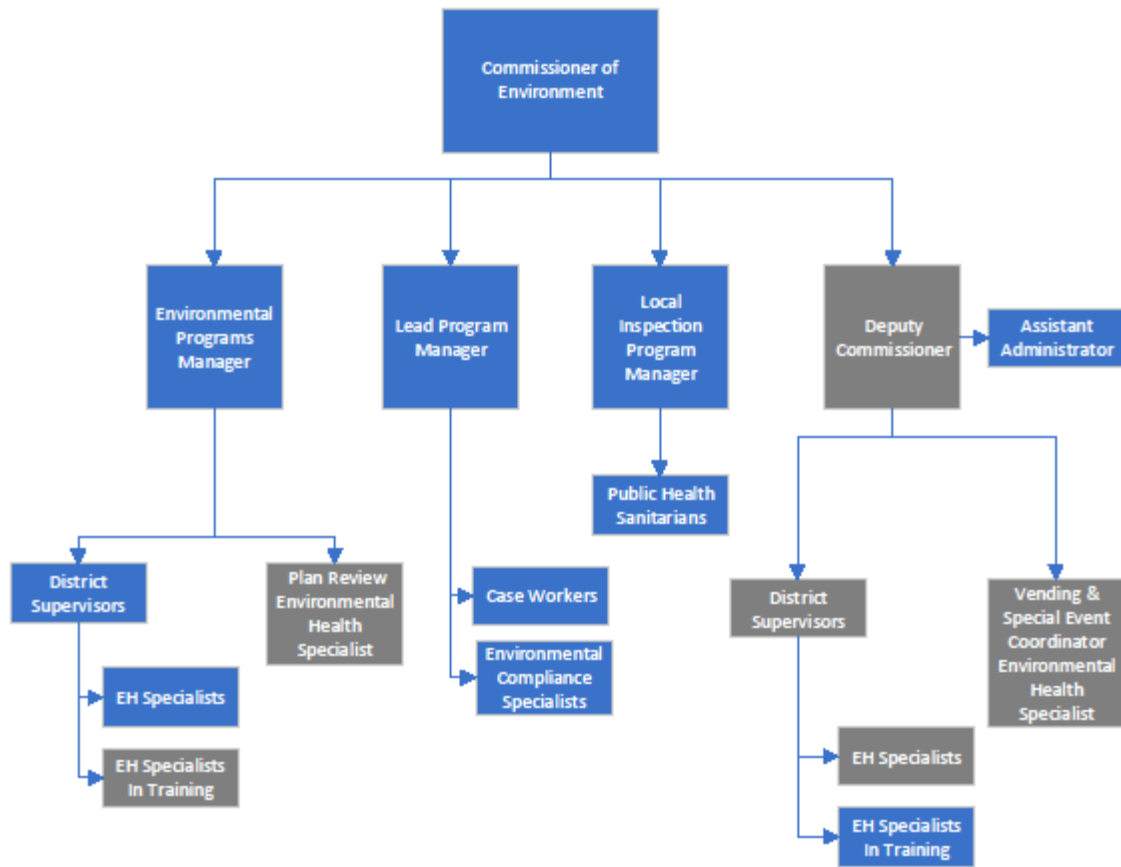
Key Programs: Food Safety Program, Lead Safe Living Program, Public Swimming Pools, Solid and Infectious Waste Program, Local Code Enforcement

| | Output Metric | Historic Data | | |
|---|--|---------------|-------|-------|
| | | 2021 | 2022 | 2023* |
| 1 | Food Safety Inspections Completed | 4,420 | 4,456 | 4,521 |
| 2 | Food Complaints Addressed | 298 | 239 | 350 |
| 3 | Nuisance Complaints Addressed | 6,006 | 5,035 | 3,862 |
| 4 | Other Inspections Completed (i.e. Pools, Laundromats, Barbershops, Tattoo Parlors, etc.) | 250 | 265 | 427 |
| 5 | Lead Poisoning Referrals Addressed | 1,265 | 1,236 | 1,353 |
| 6 | Pool inspections Completed | | | |

*As of 9/30/23



DIVISION OF ENVIRONMENT





DIVISION OF ENVIRONMENT

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---|---------------------|---------------------|---------------------|---------------------|
| Salaries and Wages | | | | |
| Full Time Permanent | \$ 1,181,028 | \$ 1,050,718 | \$ 1,018,725 | \$ 1,376,629 |
| Longevity | 5,875 | 6,775 | 7,050 | 7,225 |
| Wage Settlements | 1,694 | — | — | — |
| Vacation Conversion | 7,077 | — | 1,391 | — |
| Separation Payments | 7,213 | 47,136 | 17,441 | 15,000 |
| Bonus Incentive | — | 6,000 | 9,000 | — |
| Overtime | 14,933 | 16,181 | 13,874 | 15,000 |
| | \$ 1,217,820 | \$ 1,126,810 | \$ 1,067,480 | \$ 1,413,854 |
| Benefits | | | | |
| Hospitalization | \$ 187,416 | \$ 211,342 | \$ 175,037 | \$ 331,344 |
| Prescription | 40,222 | 39,074 | 37,509 | 69,964 |
| Dental | 10,025 | 8,899 | 7,840 | 12,817 |
| Vision Care | 1,546 | 1,366 | 1,253 | 2,084 |
| Public Employees Retire System | 171,230 | 153,784 | 147,699 | 196,453 |
| Fica-Medicare | 17,199 | 15,961 | 15,216 | 19,305 |
| Workers' Compensation | 10,567 | 11,769 | 16,495 | 11,394 |
| Life Insurance | 896 | 829 | 612 | 1,211 |
| Unemployment Compensation | — | 4,770 | — | 3,500 |
| Clothing Allowance | 2,160 | 840 | 960 | — |
| | \$ 441,261 | \$ 448,634 | \$ 402,620 | \$ 648,072 |
| Other Training & Professional Dues | | | | |
| Travel | \$ — | \$ 1,018 | \$ — | \$ 2,000 |
| Tuition & Registration Fees | 2,609 | 2,092 | 2,000 | 2,000 |
| Training | 865 | — | — | — |
| Mileage (Priv Auto) Trng Prps | — | 4 | — | 1,000 |
| Professional Dues & Subscript | 2,911 | 1,471 | 1,510 | 4,500 |
| | \$ 6,385 | \$ 4,585 | \$ 3,510 | \$ 9,500 |
| Contractual Services | | | | |
| Professional Services | \$ 210,196 | \$ 194,237 | \$ 247,500 | \$ 236,550 |
| COBRA-Medical Coverage | — | 11 | — | — |
| Mileage (Private Auto) | 7,496 | 8,086 | 3,986 | 10,000 |
| Advertising And Public Notice | — | — | 6,900 | — |
| Property Rental | 132,770 | 132,770 | 132,770 | 142,770 |
| Other Contractual | 34,554 | 13,193 | 2,430 | 13,000 |
| | \$ 385,016 | \$ 348,298 | \$ 393,586 | \$ 402,320 |
| Materials & Supplies | | | | |
| Postage | \$ — | \$ — | \$ — | \$ 500 |
| Computer Software | — | — | — | 5,000 |



DIVISION OF ENVIRONMENT

Expenditures (Continued)

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|------------------------------------|------------------------|------------------------|---------------------------|------------------------|
| Chemical | — | — | — | 4,877 |
| Fire/Ems Apparatus Parts | 3,000 | — | — | — |
| Small Equipment | — | — | 160 | 19,700 |
| Other Supplies | 2,559 | — | 13 | 500 |
| Safety Equipment | — | 227 | — | — |
| Just In Time Office Supplies | 86 | 3,734 | 1,876 | 1,700 |
| | \$ 5,644 | \$ 3,961 | \$ 2,050 | \$ 32,277 |
| Maintenance | | | | |
| Maintenance Contracts | \$ — | \$ 4,873 | \$ — | \$ 18,100 |
| Computer Software Maintenance | — | — | — | 722 |
| Car Washes | — | 300 | — | 300 |
| | \$ — | \$ 5,173 | \$ — | \$ 19,122 |
| Interdepart Service Charges | | | | |
| Charges From Telephone Exch | \$ 24,498 | \$ — | \$ — | \$ 24,498 |
| Charges From Print & Repro | 20,823 | 24,220 | 20,462 | 24,375 |
| Charges From Central Storeroom | — | — | 4,898 | 5,428 |
| Charges From M.V.M. | 2,670 | 1,921 | 219 | 5,817 |
| | \$ 47,991 | \$ 26,142 | \$ 25,579 | \$ 60,118 |
| | \$ 2,104,117 | \$ 1,963,602 | \$ 1,894,824 | \$ 2,585,263 |

Revenues

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|----------------------|------------------------|------------------------|---------------------------|------------------------|
| Charges For Services | \$ 27,430 | \$ 14,398 | \$ 15,000 | \$ 15,000 |
| Licenses & Permits | 29,610 | 21,065 | 34,520 | 22,200 |
| Miscellaneous | 58,575 | 54 | 27,495 | — |
| | \$ 115,615 | \$ 35,517 | \$ 77,015 | \$ 37,200 |



DIVISION OF ENVIRONMENT

COMPARISON OF STAFFING LEVEL

| Budget 2023 | No. of Employees December 2023 | Budget 2024 | |
|------------------------|---|------------------------|-------------------------|
| 24 | 15 | 15 | FULL TIME |
| 0 | 0 | 7 | VACANT FULL TIME |
| 24 | 15 | 22 | TOTAL FULL TIME |
| 24 | 15 | 22 | TOTAL DIVISION |



DIVISION OF AIR QUALITY

Commissioner David Hearne

Mission Statement: To continuously improve air quality through citizen engagement and accountable, data-driven regulation of air pollution sources.

Summary: Since 1882, the Cleveland Division of Air Quality (CDAQ) has used state of the art approaches to protect the health of greater Clevelanders. CDAQ serves as Ohio EPA's delegated Local Air Agency for all of Cuyahoga County. CDAQ issues city air pollution permits under the Codified Ordinances of the City of Cleveland, and develops state air pollution control permits on behalf of Ohio EPA. Through facility inspections and investigation of citizen complaints, CDAQ ensures that regulated commercial and industrial sources are in compliance with their permits and any other conditions or requirements specified in Federal, State and local regulations. CDAQ installs, operates, and maintains air quality monitoring equipment, and reports resultant data to Ohio EPA, for ambient levels of criteria air pollutants throughout the Greater Cleveland area, including all of Cuyahoga County, as a component of the statewide monitoring network.

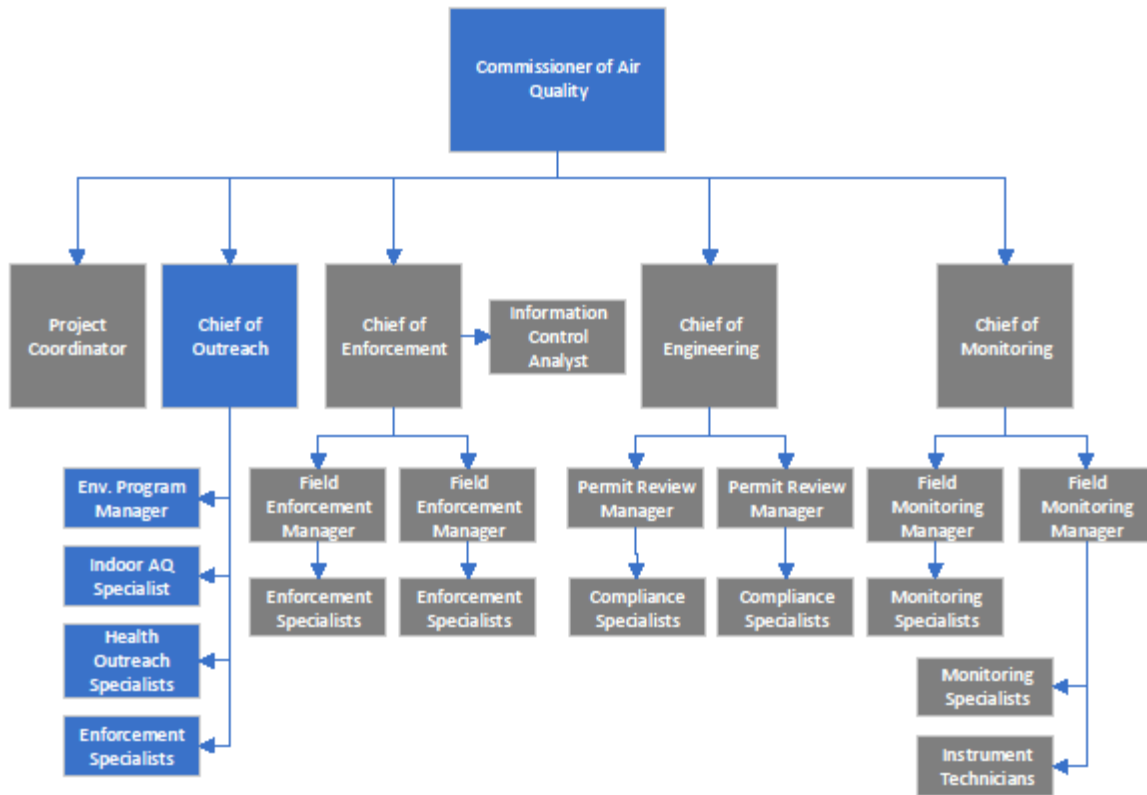
Key Programs: Community Outreach, Enforcement, Engineering, Monitoring

| | Output Metric | Historic Data | | | Goals |
|---|-------------------------------|---------------|------|-------|-------|
| | | 2021 | 2022 | 2023* | 2024 |
| 1 | Inspections Performed | 134 | 144 | 150 | 140 |
| 2 | Complaints Investigated | 363 | 298 | 492 | 400 |
| 3 | Permits Completed | 165 | 172 | 192 | 175 |
| 4 | Outreach Events/Presentations | 49 | 86 | >25 | 90 |

*As of 9/30/23



DIVISION OF AIR QUALITY





DIVISION OF AIR QUALITY

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---|-------------------|-------------------|-------------------|-------------------|
| Salaries and Wages | | | | |
| Full Time Permanent | \$ 323,917 | \$ 311,747 | \$ 415,141 | \$ 511,856 |
| Longevity | 700 | 700 | 1,000 | 1,300 |
| Separation Payments | — | 5,840 | — | 7,500 |
| Bonus Incentive | — | 5,000 | — | — |
| Overtime | 1,651 | 139 | 252 | 17,000 |
| | \$ 326,268 | \$ 323,426 | \$ 416,393 | \$ 537,656 |
| Benefits | | | | |
| Hospitalization | \$ 60,751 | \$ 73,746 | \$ 76,368 | \$ 117,859 |
| Prescription | 12,625 | 9,591 | 15,415 | 24,318 |
| Dental | 3,297 | 2,663 | 3,339 | 4,442 |
| Vision Care | 536 | 415 | 523 | 756 |
| Public Employees Retire System | 46,953 | 43,753 | 61,312 | 74,016 |
| Fica-Medicare | 4,498 | 4,508 | 5,730 | 7,608 |
| Workers' Compensation | 3,058 | 16,442 | 15,253 | 4,391 |
| Life Insurance | 229 | 228 | 232 | 390 |
| Clothing Allowance | 400 | 400 | 400 | 1,500 |
| Clothing Maintenance | — | — | — | 150 |
| | \$ 132,348 | \$ 151,745 | \$ 178,572 | \$ 235,430 |
| Other Training & Professional Dues | | | | |
| Travel | \$ — | \$ 5,846 | \$ 3,723 | \$ 5,750 |
| Tuition & Registration Fees | 12,634 | 1,575 | 2,225 | 5,750 |
| Mileage (Priv Auto) Trng Prps | 48 | — | 480 | 1,000 |
| Professional Dues & Subscript | 242 | 75 | 452 | 500 |
| | \$ 12,924 | \$ 7,496 | \$ 6,880 | \$ 13,000 |
| Utilities | | | | |
| Electricity - Cpp | \$ — | \$ — | \$ 2,326 | \$ — |
| | \$ — | \$ — | \$ 2,326 | \$ — |
| Contractual Services | | | | |
| Mileage (Private Auto) | \$ 52 | \$ — | \$ — | \$ — |
| Participation Fee | 2,655 | 6,996 | 3,875 | 7,500 |
| Property Rental | 77,063 | 74,741 | 93,698 | 142,770 |
| Other Contractual | — | — | 22,000 | — |
| Local Match-Grant Programs | 276,100 | 276,100 | 276,100 | 276,100 |
| | \$ 355,869 | \$ 357,837 | \$ 395,673 | \$ 426,370 |
| Materials & Supplies | | | | |
| Postage | \$ — | \$ 156 | \$ — | \$ — |
| Computer Software | 755 | — | — | 1,200 |
| Clothing | — | — | — | 2,500 |
| Small Equipment | 2,819 | 2,814 | 158 | 5,000 |



DIVISION OF AIR QUALITY

Expenditures (Continued)

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|------------------------------------|-------------------|-------------------|---------------------|---------------------|
| Shop Supplies | 166 | — | — | — |
| Other Supplies | — | 10,005 | — | — |
| Special Events Supplies | 6,110 | 13,309 | 7,540 | 7,300 |
| Just In Time Office Supplies | 165 | 104 | 1,641 | 1,800 |
| | \$ 10,014 | \$ 26,389 | \$ 9,339 | \$ 17,800 |
| Interdepart Service Charges | | | | |
| Charges From Telephone Exch | \$ 26,371 | \$ — | \$ — | \$ 20,000 |
| Charges From Print & Repro | 995 | 1,520 | 4,200 | 5,003 |
| Charges From Central Storeroom | — | — | 676 | 749 |
| | \$ 27,366 | \$ 1,520 | \$ 4,876 | \$ 25,752 |
| Expenditure Recovery | | | | |
| Expenditure Recovery | \$ — | \$ 330 | \$ — | \$ — |
| | \$ — | \$ 330 | \$ — | \$ — |
| | \$ 864,789 | \$ 868,743 | \$ 1,014,060 | \$ 1,256,008 |

Revenues

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|----------------------|-------------------|-------------------|-------------------|-------------------|
| Charges For Services | \$ 147,539 | \$ 133,357 | \$ 141,206 | \$ 135,000 |
| Miscellaneous | 26,943 | 23,214 | 27 | — |
| | \$ 174,482 | \$ 156,571 | \$ 141,233 | \$ 135,000 |

COMPARISON OF STAFFING LEVEL

| No. of Employees | | | |
|------------------|------------------|----------------|-------------------------|
| Budget 2023 | December 2023 | Budget 2024 | |
| 8 | 7 | 7 | FULL TIME |
| 0 | 0 | 1 | VACANT FULL TIME |
| 8 | 7 | 8 | TOTAL FULL TIME |
| 8 | 7 | 8 | TOTAL DIVISION |



HEALTH EQUITY AND SOCIAL JUSTICE

Commissioner Lita Wills

Mission Statement: To improve the health outcomes and the overall quality of life by removing barriers to resources needed to create thriving neighborhoods and a thriving city.

Summary: In November 2020, Cleveland City Council introduced legislation to create the Division of Health Equity & Social Justice (HESJ) within the Cleveland Department of Public Health. The HESJ Division focuses on finding solutions to health inequities and disparities. The root causes of health inequities are systematic social, economic, and environmental disadvantages that affect groups of people. Health inequities are unfair and avoidable differences in health status and include outcomes such as rates of chronic diseases like asthma, diabetes, and hypertension, life expectancy, likelihood of incarceration, and economic disparities.

Key Programs: Interdepartmental Equity Team (IET), MomsFirst Program, HIV/AIDS Program, Office of Mental Health Addiction and Recovery Services (OHMAR), Office of Minority Health

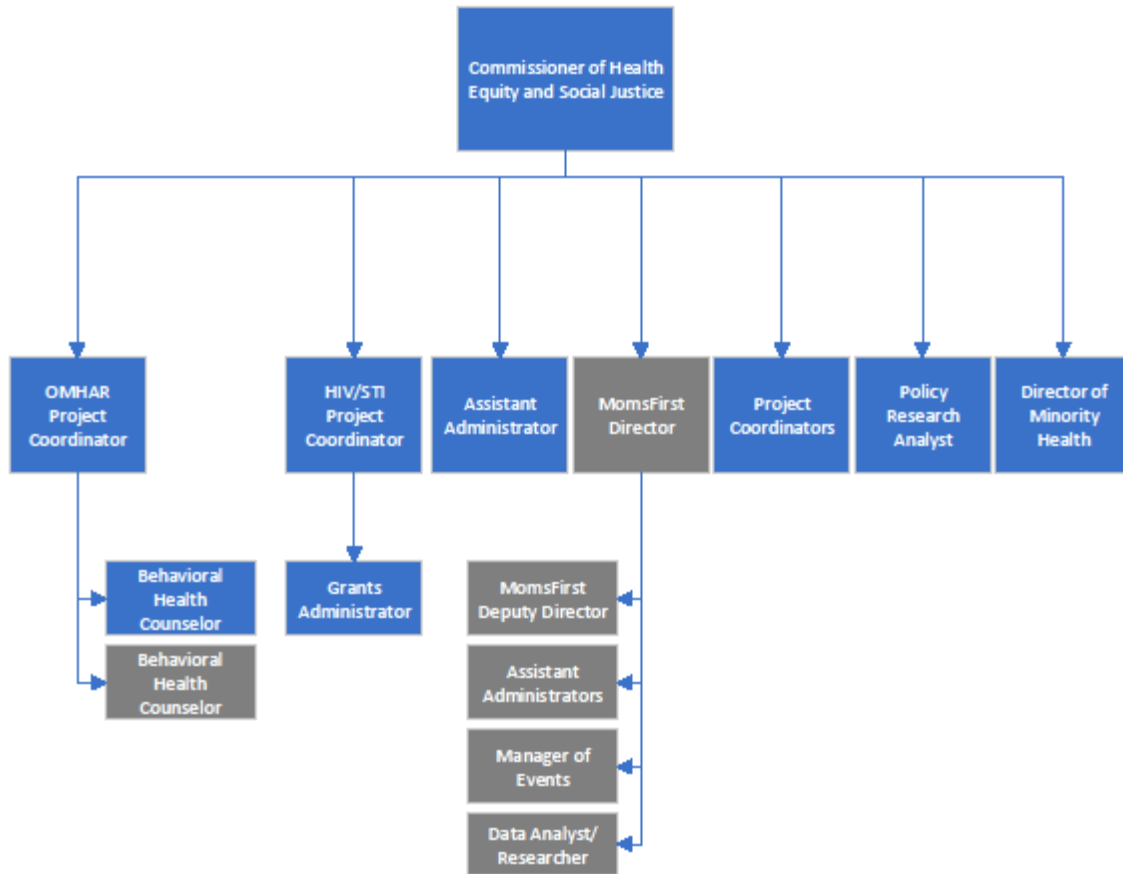
| | Output Metric | Historic Data | | |
|---|--|---------------|-------|-------|
| | | 2021 | 2022 | 2023* |
| | MomsFirst Program | | | |
| 1 | # New Participant Mothers, Fathers, Infants | 318 | 389 | 182 |
| 2 | # Visits with Mothers that Resulted in Service | 11,020 | 9,312 | 4,438 |
| 3 | # New Births | 281 | 321 | 158 |
| 4 | Infant Mortality Rate (IMR) of MomsFirst Participants | 3.5 | 3.0 | n/a |
| 5 | Infant Mortality Rate (IMR) for Cleveland** | 8.6 | 11.3 | n/a |
| | HIV/AIDS Program | | | |
| 1 | # HOPWA Clients Receiving Rental or Mortgage Assistance | 718 | 507 | 508 |
| 2 | # HOPWA Clients Receiving Nutrition, Transportation, or Other Assistance | 7,291 | 1,344 | 744 |
| 3 | # Persons Reached at CDBG Community Outreach | 1,191 | 2,900 | 3,346 |
| 4 | # HIV and STI Tests Administered thru CDBG | 158 | 421 | 279 |

*As of 9/30/23

** Infant Mortality Rate is the probability of a child born in a specific year or period dying before reaching the age of one. IMR Data is collected and calculated at the end of the calendar year. There is a delay in the data due to delays in state data availability.



HEALTH EQUITY AND SOCIAL JUSTICE





HEALTH EQUITY AND SOCIAL JUSTICE

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---|-------------------|-------------------|-------------------|-------------------|
| Salaries and Wages | | | | |
| Full Time Permanent | \$ 38,600 | \$ 117,942 | \$ 339,225 | \$ 715,969 |
| Longevity | — | — | 700 | 2,275 |
| Vacation Conversion | — | — | 6,552 | — |
| Separation Payments | — | — | 1,555 | 8,000 |
| Bonus Incentive | — | 1,000 | — | — |
| Overtime | — | — | — | 3,000 |
| | \$ 38,600 | \$ 118,942 | \$ 348,031 | \$ 729,244 |
| Benefits | | | | |
| Hospitalization | \$ 5,406 | \$ 53,493 | \$ 212,809 | \$ 167,831 |
| Prescription | 1,152 | 3,148 | 11,191 | 34,698 |
| Dental | 301 | 770 | 2,309 | 6,511 |
| Vision Care | 37 | 91 | 370 | 972 |
| Public Employees Retire System | 4,864 | 16,512 | 45,290 | 102,230 |
| Fica-Medicare | 543 | 1,682 | 4,908 | 10,588 |
| Workers' Compensation | 620 | 1,762 | 3,122 | 3,525 |
| Life Insurance | 7 | 48 | 137 | 525 |
| Unemployment Compensation | — | — | — | 2,000 |
| | \$ 12,931 | \$ 77,507 | \$ 280,136 | \$ 328,880 |
| Other Training & Professional Dues | | | | |
| Travel | \$ — | \$ — | \$ — | \$ 4,000 |
| Tuition & Registration Fees | — | 125 | — | 4,000 |
| Professional Dues & Subscript | — | — | — | 3,000 |
| | \$ — | \$ 125 | \$ — | \$ 11,000 |
| Contractual Services | | | | |
| Professional Services | \$ 200,000 | \$ 5,000 | \$ 33,500 | \$ 230,000 |
| Mileage (Private Auto) | — | — | 271 | 1,000 |
| Property Rental | — | 31,248 | 31,248 | 94,748 |
| Subgrantees | — | — | 20,400 | — |
| Other Contractual | — | — | 411,960 | 561,864 |
| | \$ 200,000 | \$ 36,248 | \$ 497,379 | \$ 887,612 |
| Materials & Supplies | | | | |
| Computer Hardware | \$ — | \$ — | \$ — | \$ 5,000 |
| Computer Software | — | — | — | 5,000 |
| Purchase Of Tests | — | — | — | 2,000 |
| Printed Materials | — | — | 4,148 | — |
| Just In Time Office Supplies | — | 665 | — | 5,200 |
| | \$ — | \$ 665 | \$ 4,148 | \$ 17,200 |



HEALTH EQUITY AND SOCIAL JUSTICE

Expenditures (Continued)

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|------------------------------------|-------------------|-------------------|---------------------|---------------------|
| Interdepart Service Charges | | | | |
| Charges From Telephone Exch | \$ — | \$ — | \$ — | \$ 40,000 |
| Charges From Print & Repro | — | 250 | 10,162 | 12,105 |
| Charges From Central Storeroom | — | — | — | 500 |
| | \$ — | \$ 250 | \$ 10,162 | \$ 52,605 |
| | \$ 251,531 | \$ 233,737 | \$ 1,139,856 | \$ 2,026,541 |

COMPARISON OF STAFFING LEVEL

| No. of Employees | | | |
|------------------|------------------|----------------|-------------------------|
| Budget 2023 | December 2023 | Budget 2024 | |
| 11 | 9 | 9 | FULL TIME |
| 0 | 0 | 0 | VACANT FULL TIME |
| 11 | 9 | 9 | TOTAL FULL TIME |
| 11 | 9 | 9 | TOTAL DIVISION |



PUBLIC SAFETY ADMINISTRATION

Interim Chief Director Dornat A. Drummond

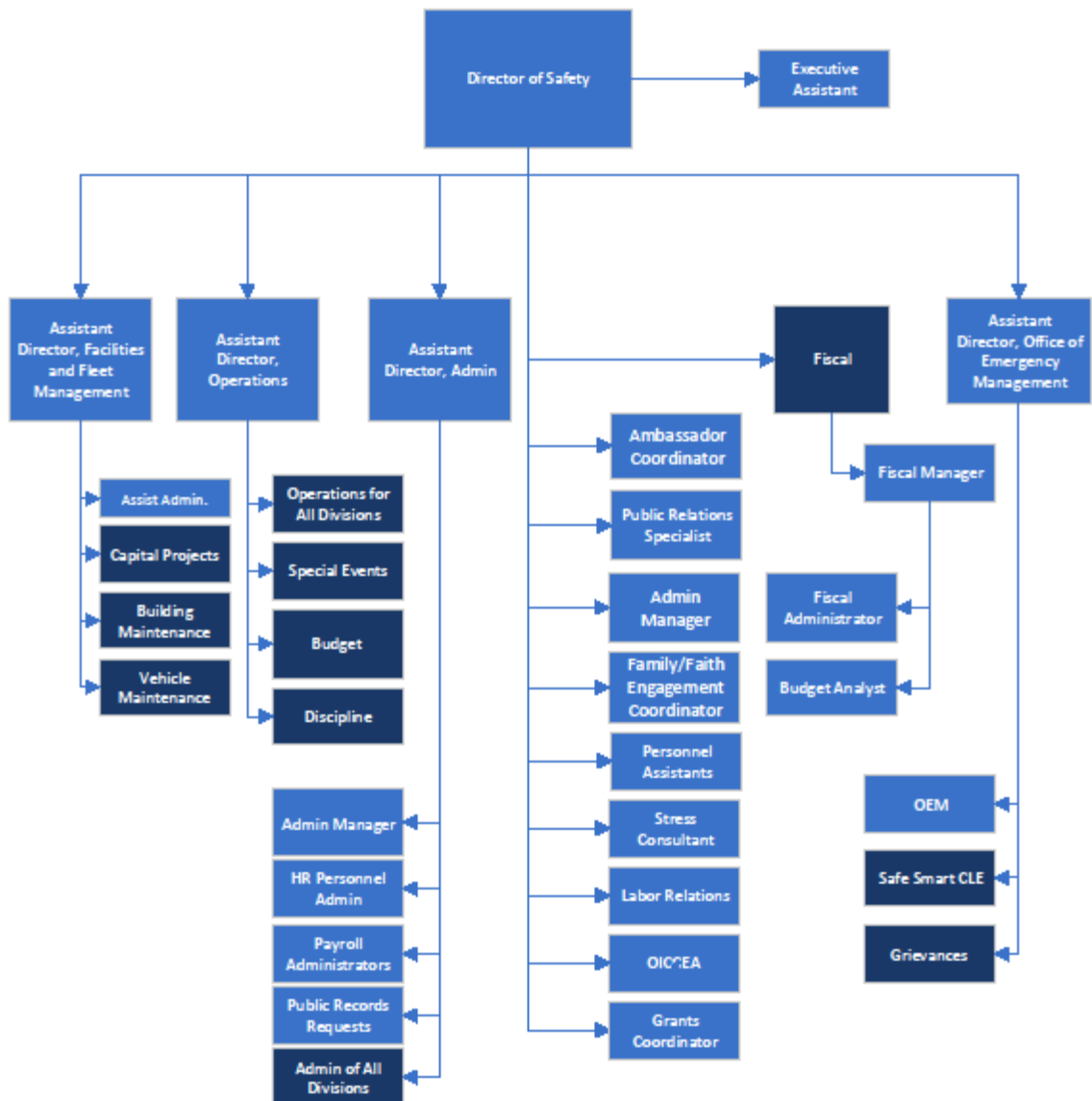
Mission Statement: To preserve a safe city for those who live, work and play in the City of Cleveland by diligent and effective facilitation of the Divisions of Police, Fire, Emergency Medical Service, Animal Care and Control, Corrections, Office of Emergency Management, and Information Technology.

Summary: The Division is responsible for evaluating Department-wide operations, developing and implementing policies to sustain and evolve Department operations, providing direction and oversight of the operating Departmental divisions, researching, developing, and updating policies, maintaining ethical and responsible fiscal control and coordinating efficient and effective personnel support. The Division is also responsible for the Office of Emergency Management, which assists first responders in preventing, planning for, protecting against, responding to and recovering from disasters and major events, natural or otherwise. The Division maintains and provides technical support for all Public Safety IT needs, as well as ensures integrity control, compliance, and employee accountability.

Key Programs: Public Safety Ambassador Program, Recruitment, Office of Emergency Management.



PUBLIC SAFETY ADMINISTRATION





PUBLIC SAFETY ADMINISTRATION

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---|---------------------|---------------------|---------------------|---------------------|
| Salaries and Wages | | | | |
| Full Time Permanent | \$ 2,560,661 | \$ 2,482,743 | \$ 3,152,019 | \$ 2,989,330 |
| Part-Time Permanent | — | — | 96,697 | 316,646 |
| Longevity | 11,675 | 10,325 | 12,425 | 13,400 |
| Vacation Conversion | 40,956 | — | 73,662 | — |
| Separation Payments | 76,938 | 101,180 | 79,805 | 90,000 |
| Bonus Incentive | — | 33,000 | 4,000 | — |
| Overtime | 17,373 | 47,976 | 33,565 | 22,500 |
| | \$ 2,707,604 | \$ 2,675,224 | \$ 3,452,174 | \$ 3,431,876 |
| Benefits | | | | |
| Hospitalization | \$ 396,838 | \$ 410,107 | \$ 435,365 | \$ 429,680 |
| Prescription | 83,235 | 90,238 | 89,894 | 89,105 |
| Dental | 22,451 | 20,226 | 19,954 | 17,046 |
| Vision Care | 3,322 | 3,003 | 3,360 | 3,128 |
| Public Employees Retire System | 379,386 | 352,293 | 460,169 | 467,990 |
| Fica-Medicare | 37,499 | 37,562 | 48,689 | 49,646 |
| Workers' Compensation | 24,131 | 30,028 | 31,004 | 35,012 |
| Life Insurance | 1,565 | 1,454 | 1,363 | 1,615 |
| Clothing Maintenance | — | — | (130) | — |
| | \$ 948,427 | \$ 944,912 | \$ 1,089,667 | \$ 1,093,222 |
| Other Training & Professional Dues | | | | |
| Travel | \$ 8,048 | \$ 10,041 | \$ 8,486 | \$ 66,000 |
| Tuition & Registration Fees | 1,195 | 3,337 | 7,641 | 155,000 |
| Professional Dues & Subscript | 593 | 2,280 | 2,036 | 2,000 |
| | \$ 9,836 | \$ 15,658 | \$ 18,164 | \$ 223,000 |
| Utilities | | | | |
| Brokered Gas Supply | \$ — | \$ — | \$ 29 | \$ — |
| Gas | 17,031 | 20,525 | 26,925 | 27,763 |
| Electricity - Cpp | 220 | 234 | 133 | 140 |
| Electricity - Other | 7,938 | 4,862 | 7,015 | 7,225 |
| Steam | 70,050 | 74,673 | 81,840 | 84,300 |
| | \$ 95,240 | \$ 100,293 | \$ 115,942 | \$ 119,428 |
| Contractual Services | | | | |
| Professional Services | \$ 4,333 | \$ 10,827 | \$ 177,931 | \$ 8,000 |
| Court Reporter | — | — | 272 | — |
| Advertising And Public Notice | — | — | — | 2,500 |
| Parking In City Facilities | 7,196 | 10,724 | 10,533 | 8,000 |



PUBLIC SAFETY ADMINISTRATION

Expenditures (Continued)

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|------------------------------------|---------------------|---------------------|---------------------|---------------------|
| Property Rental | 196,350 | 203,100 | 508 | 207,750 |
| Other Contractual | 50,068 | 43,318 | 35,627 | 165,000 |
| County Aud & Treas Coll Fee | 3 | 58 | 9 | — |
| | \$ 257,950 | \$ 268,026 | \$ 224,880 | \$ 391,250 |
| Materials & Supplies | | | | |
| Office Supplies | \$ 1,872 | \$ 1,174 | \$ 159 | \$ 10,500 |
| Postage | — | — | — | 350 |
| Computer Supplies | — | 87 | — | — |
| Computer Hardware | 4,749 | 975 | 284 | 8,000 |
| Clothing | — | — | — | 30,500 |
| Small Equipment | 889 | — | 37,421 | 2,000 |
| Office Furniture & Equipment | 791 | — | 827 | — |
| Medical Supplies | — | — | 2,666 | — |
| Food | 7,902 | — | — | 10,000 |
| Printed Materials | — | — | 2,332 | 50,000 |
| Other Supplies | — | — | 64,892 | 90,315 |
| Safety Equipment | — | — | 7,460 | — |
| Just In Time Office Supplies | 3,905 | 3,305 | 7,652 | 95,000 |
| | \$ 20,107 | \$ 5,541 | \$ 123,692 | \$ 296,665 |
| Maintenance | | | | |
| Maintenance Contracts | \$ 1,191,295 | \$ 1,457,972 | \$ 1,314,241 | \$ 25,000 |
| Computer Hardware Maintenance | 127,662 | 335,381 | 359,417 | — |
| Computer Software Maintenance | 231,667 | — | — | — |
| Maintenance Building | 3,319 | 20,584 | 16,216 | 5,000 |
| | \$ 1,553,943 | \$ 1,813,938 | \$ 1,689,873 | \$ 30,000 |
| Interdepart Service Charges | | | | |
| Charges From Telephone Exch | \$ 616,433 | \$ 299,848 | \$ 275,838 | \$ 452,935 |
| Charges From Print & Repro | 23,997 | 27,997 | 27,654 | 32,942 |
| Charges From Central Storeroom | 5,274 | 6,153 | 5,086 | 5,637 |
| | \$ 645,704 | \$ 333,998 | \$ 308,579 | \$ 491,514 |
| Capital Outlay | | | | |
| Transfer To Capital Project | \$ 30,000 | \$ — | \$ — | \$ — |
| | \$ 30,000 | \$ — | \$ — | \$ — |
| | \$ 6,268,811 | \$ 6,157,591 | \$ 7,022,971 | \$ 6,076,955 |



PUBLIC SAFETY ADMINISTRATION

Revenues

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|----------------------------------|-------------------|-----------------|-------------------|-----------------|
| Charges For Services | \$ 9,539 | \$ 1,830 | \$ 980 | \$ 3,000 |
| Fines, Forfeitures & Settlements | 603 | 5,899 | 919 | 1,500 |
| Miscellaneous | 194,062 | 194 | 220 | 5,000 |
| | \$ 204,203 | \$ 7,923 | \$ 2,119 | \$ 9,500 |

COMPARISON OF STAFFING LEVEL

| No. of Employees | | | |
|------------------|------------------|----------------|-------------------------|
| Budget 2023 | December 2023 | Budget 2024 | |
| 45 | 28 | 28 | FULL TIME |
| 0 | 0 | 3 | VACANT FULL TIME |
| 45 | 28 | 31 | TOTAL FULL TIME |
| 12 | 13 | 13 | PART TIME |
| 0 | 0 | 2 | VACANT PART TIME |
| 12 | 13 | 15 | TOTAL PART TIME |
| 57 | 41 | 46 | TOTAL DIVISION |



DIVISION OF POLICE

Chief Dorothy Todd

Mission Statement: To serve as guardians of the Cleveland community by enforcing the law, maintaining order, and protecting the lives, property, and rights of all people as guided by the Constitution. The Division shall carry out duties with a reverence for human life and in partnership with members of the community through professionalism, respect, integrity, dedication and excellence in policing.

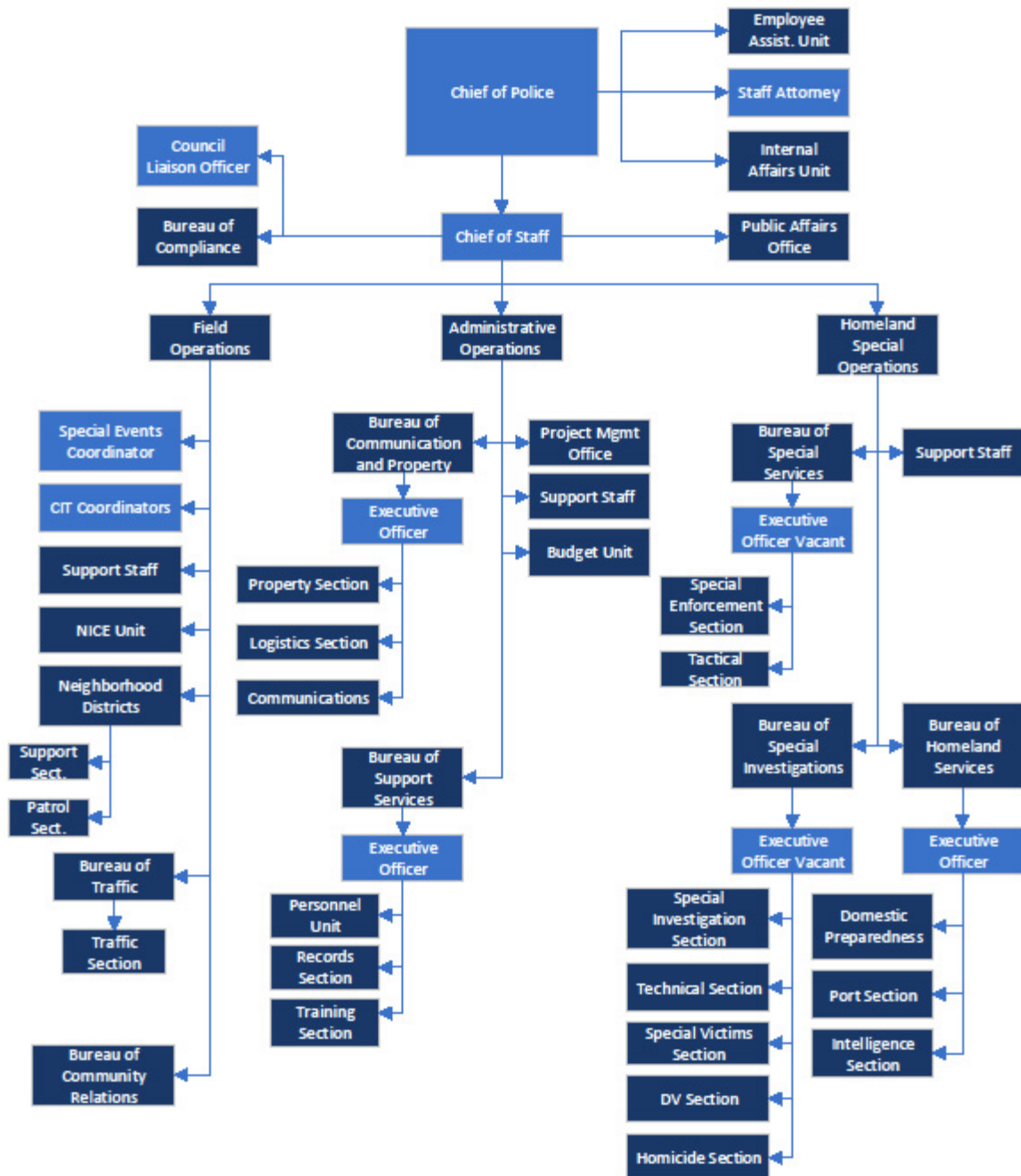
Summary: The highest priority of the Division of Police is providing basic police services to the community. The Division is organized into three main functional operations in order to deliver these services in the most efficient and cost-effective manner possible. Administrative Operations provides the necessary support services that enable Field Operations and Homeland Special Operations to function as effectively as possible. Field Operations provides response to citizen calls for assistance through uniformed patrol activities in five districts and interacts with citizens via community programs. Homeland Special Operations is composed of three main sections which provide a variety of investigative, technical, and preventative services along with establishing security initiatives.

Key Programs: Crisis Intervention Team Co-Responder Program, Park, Walk, and Talk, Technology, Violent Crime Reduction Partnerships, Violence Reduction Task Force

| | Output Metric | Historic Data | | |
|---|--|---------------|---------|---------|
| | | 2021 | 2022 | 2023 |
| 1 | # Criminal Homicides | 170 | 155 | 127 |
| 2 | # Guns Confiscated | 1,308 | 649 | 472 |
| 3 | # Drugs Confiscated and Seized Cases (Similar to Drug Property) | 2,574 | 1,919 | 1,250 |
| 4 | # Drugs Confiscated/Seized Property Item (Similar to Drug Cases) | 4,196 | 4,234 | 2,771 |
| 5 | # Calls Dispatched | 320,074 | 299,119 | 228,513 |
| 6 | # Tickets | 31,623 | 28,250 | 23,728 |



DIVISION OF POLICE





DIVISION OF POLICE

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---|-----------------------|-----------------------|-----------------------|-----------------------|
| Salaries and Wages | | | | |
| Full Time Permanent | \$ 10,341,843 | \$ 9,131,340 | \$ 8,996,273 | \$ 10,486,012 |
| Seasonal | 41 | — | — | — |
| Military Leave | 181,815 | 191,847 | 49,525 | 100,000 |
| Part-Time Permanent | 231,795 | 147,413 | 139,980 | 457,942 |
| Student Trainees | 1,725,382 | 1,201,526 | 1,645,444 | 2,200,000 |
| School Guards | 652,179 | 879,225 | 844,436 | 1,425,000 |
| Uniformed Personnel | 99,975,647 | 98,270,541 | 93,140,799 | 114,800,044 |
| Uniformed Overtime | 18,310,546 | 22,068,556 | 26,394,444 | 12,500,000 |
| Longevity | 750,000 | 695,800 | 647,525 | 662,350 |
| Wage Settlements | 1,581 | 115,489 | 72,000 | — |
| Vacation Conversion | 11,962 | — | 3,492 | — |
| Separation Payments | 6,101,765 | 6,051,004 | 6,794,593 | 5,000,000 |
| Bonus Incentive | — | 28,000 | 2,412,876 | — |
| Overtime | 1,895,700 | 2,015,446 | 2,668,211 | 1,700,000 |
| Deferred Overtime Payments | 566,947 | 567,221 | 626,306 | 600,000 |
| | \$ 140,747,201 | \$ 141,363,407 | \$ 144,435,904 | \$ 149,931,348 |
| Benefits | | | | |
| Hospitalization | \$ 18,633,791 | \$ 18,524,599 | \$ 18,987,282 | \$ 22,841,556 |
| Prescription | 3,887,513 | 3,705,332 | 3,750,679 | 4,771,549 |
| Dental | 967,141 | 854,685 | 759,177 | 864,139 |
| Vision Care | 155,821 | 132,506 | 121,955 | 154,492 |
| Public Employees Retire System | 1,843,303 | 1,715,176 | 1,751,703 | 1,947,726 |
| Police & Firemens Disab & Pens | 23,556,757 | 23,849,744 | 23,760,461 | 25,420,667 |
| Fica-Medicare | 2,006,407 | 2,014,088 | 2,088,227 | 2,162,148 |
| Workers' Compensation | 3,430,877 | 3,507,623 | 2,663,551 | 2,967,691 |
| Life Insurance | 75,746 | 69,919 | 53,934 | 83,636 |
| Unemployment Compensation | 12,057 | 58,963 | 76,306 | 60,000 |
| Clothing Allowance | 663,993 | 540,802 | 563,670 | 1,170,540 |
| Clothing Maintenance | 1,240,000 | 1,127,142 | 1,044,183 | 1,809,430 |
| | \$ 56,473,406 | \$ 56,100,578 | \$ 55,621,128 | \$ 64,253,574 |
| Other Training & Professional Dues | | | | |
| Travel | \$ 19,611 | \$ 133,642 | \$ 177,031 | \$ 200,000 |
| Tuition & Registration Fees | 23,157 | 31,260 | 62,972 | 20,000 |
| Professional Dues & Subscript | 3,213 | 5,780 | 12,304 | 10,000 |
| Ohio Municipal League | — | — | 160 | — |
| | \$ 45,981 | \$ 170,682 | \$ 252,467 | \$ 230,000 |



DIVISION OF POLICE

Expenditures (Continued)

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---------------------------------|---------------------|---------------------|---------------------|---------------------|
| Utilities | | | | |
| Brokered Gas Supply | \$ 58,699 | \$ 103,662 | \$ 25,813 | \$ 26,588 |
| Gas | 33,439 | 40,851 | 90,760 | 93,484 |
| Electricity - Cpp | 1,185,346 | 1,102,163 | 1,143,467 | 1,147,771 |
| Electricity - Other | 72,339 | 71,114 | 70,632 | 72,751 |
| Steam | 101,715 | 76,957 | 68,713 | 70,774 |
| | \$ 1,451,538 | \$ 1,394,747 | \$ 1,399,385 | \$ 1,411,368 |
| Contractual Services | | | | |
| Professional Services | \$ 566,450 | \$ 530,083 | \$ 338,730 | \$ 893,280 |
| Court Reporter | 33,178 | 21,674 | 28,636 | 30,000 |
| Referee Services | 44,383 | 40,948 | 33,706 | 50,000 |
| Mileage (Private Auto) | — | — | 219 | 3,000 |
| Medical Services | — | 2,063 | — | 10,000 |
| Advertising And Public Notice | 1,624 | 1,301 | 2,121 | 12,000 |
| Parking In City Facilities | 116,021 | 107,883 | 156,824 | 120,000 |
| Insurance And Official Bonds | — | 1,782 | — | — |
| Property Rental | 62,025 | 66,477 | 58,645 | 65,000 |
| Towing | 235,000 | 223,238 | 148,000 | 250,000 |
| Other Contractual | 92,211 | 69,968 | 57,186 | 100,000 |
| Refunds & Miscellaneous | 250 | — | — | — |
| Local Match-Grant Programs | 39,475 | 147,708 | 393,225 | 352,684 |
| | \$ 1,190,617 | \$ 1,213,124 | \$ 1,217,291 | \$ 1,885,964 |
| Materials & Supplies | | | | |
| Office Supplies | \$ 4,983 | \$ 4,815 | \$ — | \$ 10,000 |
| Postage | 787 | 2,037 | 416 | 6,000 |
| Computer Hardware | 106,422 | 38,296 | 28,581 | 50,000 |
| Computer Software | 8,564 | 1,235 | 2,090 | 30,000 |
| Fuel | 68,607 | 89,441 | 42,007 | 75,000 |
| Clothing | 143,733 | 24,330 | 51,782 | 285,000 |
| Hardware & Small Tools | 19,923 | 71,191 | — | 75,000 |
| Small Equipment | 120,388 | 56,859 | 51,020 | 80,000 |
| Office Furniture & Equipment | 12,556 | 53,482 | 29,838 | 15,000 |
| Ammunition | 209,651 | 281,702 | 224,391 | 250,000 |
| Hygiene And Cleaning Supplies | 7,319 | 6,000 | 5,364 | 10,000 |
| Lumber, Glass, And Drywall | 4,233 | — | — | 2,000 |
| Medical Supplies | 1,760 | 1,376 | 6,811 | 8,000 |
| Food | 14,774 | 66 | 950 | 15,000 |
| Laboratory Supplies | 11,000 | 10,016 | 6,257 | 15,000 |
| Photographic Supplies | 24,574 | 12,931 | — | 40,000 |



DIVISION OF POLICE

Expenditures (Continued)

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|-------------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Paper And Other Printing Suppl | — | 115 | — | — |
| Printed Materials | 34,657 | 9,751 | 7,837 | 15,000 |
| Other Supplies | 129,700 | 209,289 | 164,650 | 110,000 |
| Safety Equipment | 5,257 | — | — | — |
| Batteries | — | — | — | 1,000 |
| Just In Time Office Supplies | 45,115 | 36,855 | 51,908 | 55,000 |
| Misc Maintenance Supplies | — | — | — | 3,000 |
| | \$ 974,004 | \$ 909,789 | \$ 673,902 | \$ 1,150,000 |
| Maintenance | | | | |
| Maintenance Office Equipment | \$ — | \$ 826 | \$ — | \$ 2,000 |
| Maintenance Contracts | 107,956 | 1,206,208 | 1,446,856 | 1,825,039 |
| Computer Software Maintenance | 129,017 | 177,459 | 117,309 | — |
| Maintenance Machinery & Tools | — | — | — | 2,000 |
| Maintenance Vehicles | 20,000 | 35,000 | — | — |
| Repair Parts | 10,000 | — | — | — |
| Car Washes | 18,990 | 27,763 | 26,860 | 45,000 |
| Maintenance Misc. Equipment | 17,292 | 15,000 | — | 20,000 |
| Maintenance Building | 47,050 | 129,352 | 55,982 | 76,000 |
| Repair Of Overhead Doors | 8,000 | 31,643 | 2,095 | 24,000 |
| | \$ 358,305 | \$ 1,623,251 | \$ 1,649,103 | \$ 1,994,039 |
| Claims, Refunds, Maintenance | | | | |
| Judgments, Damages, & Claims | \$ 2,250 | \$ 100,000 | \$ 101,890 | \$ — |
| Police Chief Expense Fund | 80,000 | 85,276 | 95,000 | 250,000 |
| | \$ 82,250 | \$ 185,276 | \$ 196,890 | \$ 250,000 |
| Interdepart Service Charges | | | | |
| Charges From Telephone Exch | \$ 4,175,017 | \$ 2,486,296 | \$ 2,256,381 | \$ 3,705,055 |
| Charges From Radio Comm System | 2,218,019 | 1,512,754 | 1,801,406 | 1,992,298 |
| Charges From W.P.C. | — | — | 2,530 | — |
| Charges From Print & Repro | 417,244 | 470,299 | 430,558 | 512,890 |
| Charges From Central Storeroom | 95,189 | 88,645 | 126,602 | 140,309 |
| Charges From M.V.M. | 3,185,216 | 3,545,443 | 3,415,849 | 3,123,903 |
| Charges From Parking Garage | 14 | — | — | — |
| | \$ 10,090,698 | \$ 8,103,436 | \$ 8,033,326 | \$ 9,474,455 |
| Capital Outlay | | | | |
| Transfer To Capital Project | \$ — | \$ — | \$ 182,625 | \$ — |
| | \$ — | \$ — | \$ 182,625 | \$ — |
| | \$ 211,414,000 | \$ 211,064,290 | \$ 213,662,022 | \$ 230,580,748 |



DIVISION OF POLICE

Revenues

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|----------------------------------|----------------------|----------------------|----------------------|----------------------|
| Charges For Services | \$ 504,755 | \$ 522,095 | \$ 502,576 | \$ 434,688 |
| Fines, Forfeitures & Settlements | 15,521 | 18,145 | 1,139 | — |
| Grant Revenue | 1,955,759 | 2,766,174 | 1,643,215 | 1,916,666 |
| Miscellaneous | 17,779,130 | 9,212,335 | 8,676,746 | 11,710,000 |
| | \$ 20,255,165 | \$ 12,518,750 | \$ 10,823,677 | \$ 14,061,354 |

COMPARISON OF STAFFING LEVEL

| No. of Employees | | | |
|------------------|------------------|----------------|-------------------------|
| Budget 2023 | December 2023 | Budget 2024 | |
| 240 | 189 | 189 | FULL TIME |
| 0 | 0 | 17 | VACANT FULL TIME |
| 240 | 189 | 206 | TOTAL FULL TIME |
| 1,498 | 1,169 | 1,169 | UNIFORM |
| 180 | 17 | 180 | POLICE TRAINEE * |
| 0 | 0 | 181 | VACANT UNIFORM |
| 1,498 | 1,169 | 1,350 | TOTAL UNIFORM |
| 375 | 199 | 199 | PART TIME |
| 0 | 0 | 176 | VACANT PART TIME |
| 375 | 199 | 375 | TOTAL PART TIME |
| 2,113 | 1,557 | 1,931 | TOTAL DIVISION |

* Denotes amount not included in Total Headcount



DIVISION OF FIRE

Chief Anthony Luke

Mission Statement: To prevent and mitigate emergency situations where life and property are at risk by serving the City of Cleveland with the highest degree of quality and professionalism through proactive commitment.

Summary: The Division is responsible for providing fire suppression, fire code enforcement, fire safety education, technical rescue operations, hazardous material regulation and response, basic and advanced life support, and pre-hospital care in support of the Division of Emergency Medical Service (EMS), for the City of Cleveland through a coordinated system of response assets located strategically throughout the community. The Division of Fire supports the response system by conducting administrative operations, communications, and training of its employees to ensure the community receives superior fire, rescue, and emergency medical response.

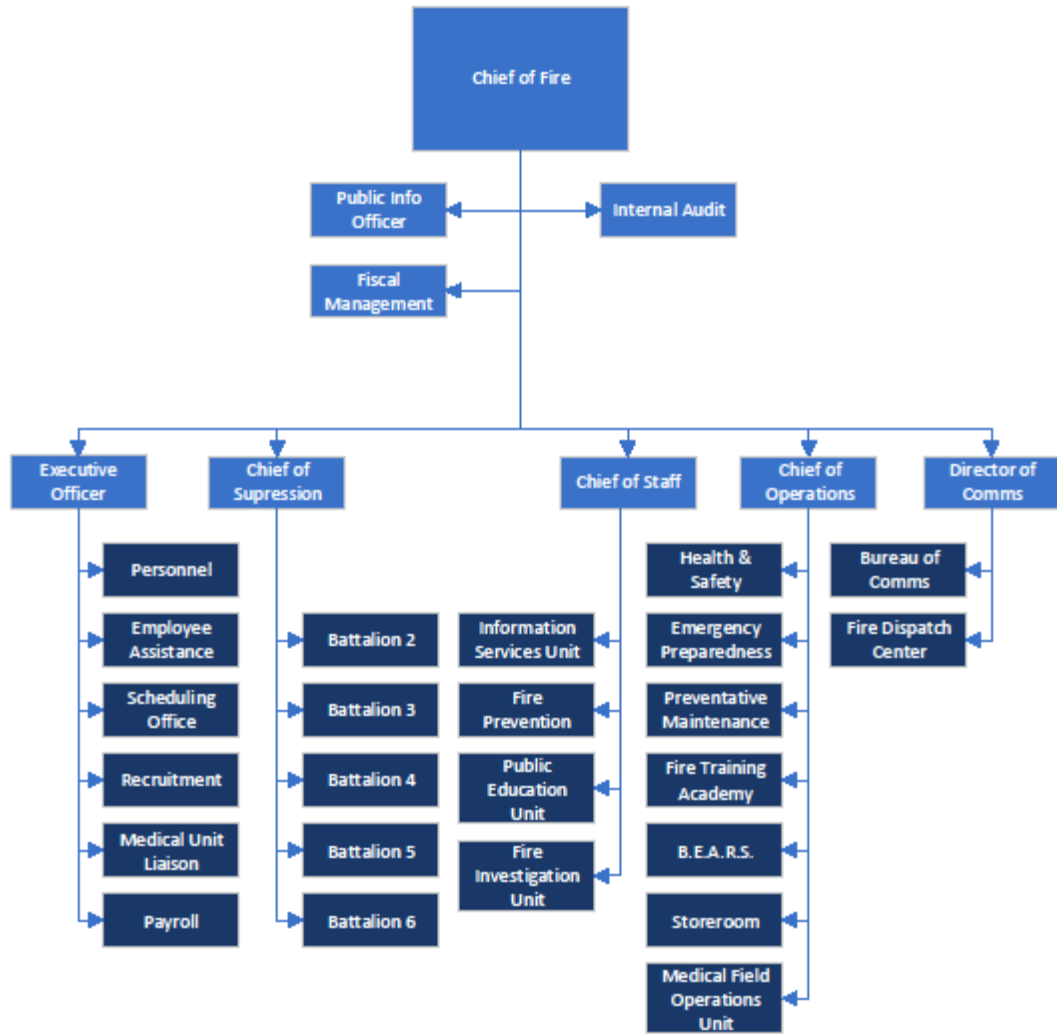
Key Programs: Administration, Communications, Operations, Fire Prevention, Education

| | Output Metric | Historic Data | | |
|---|--|---------------|--------------|--------------|
| | | 2021 | 2022 | 2023* |
| 1 | # Fire calls – incoming for services | 74,657 | 72,629 | 48,453 |
| 2 | # Fires | 2,057 | 2,103 | 1,534 |
| 3 | # Fires with loss | 232 | 1121 | 798 |
| 4 | # Fires with losses exceeding \$10K | 77 | - | 345 |
| 5 | Fire losses \$ | \$4,765,800 | \$20,543,044 | \$13,941,006 |
| 6 | Fire safety inspections | 2,020 | 2,705 | 2,222 |
| 7 | Number of times mutual aid given to fire | 0 | 1 | 4 |

*As of 9/30/23



DIVISION OF FIRE





DIVISION OF FIRE

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---|----------------------|----------------------|----------------------|----------------------|
| Salaries and Wages | | | | |
| Full Time Permanent | \$ 664,691 | \$ 500,097 | \$ 527,708 | \$ 795,766 |
| Military Leave | 82,335 | 115,628 | 120,855 | — |
| Student Trainees | 1,059,218 | 570,313 | 473,429 | 580,800 |
| Uniformed Personnel | 50,482,422 | 53,469,308 | 62,182,721 | 62,449,410 |
| Uniformed Overtime | 13,101,741 | 8,972,664 | 9,719,562 | 7,670,000 |
| Longevity | 379,325 | 374,625 | 343,050 | 352,500 |
| Wage Settlements | 255 | — | — | — |
| Vacation Conversion | 5,830 | — | 6,423 | — |
| Separation Payments | 1,169,326 | 2,760,671 | 1,151,946 | 1,200,000 |
| Bonus Incentive | — | 6,500 | 7,000 | — |
| Overtime | 9,498 | 13,864 | 20,124 | 20,000 |
| Deferred Overtime Payments | 127,255 | 104,292 | 199,986 | 200,000 |
| | \$ 67,081,895 | \$ 66,887,962 | \$ 74,752,805 | \$ 73,268,476 |
| Benefits | | | | |
| Hospitalization | \$ 8,856,919 | \$ 9,870,206 | \$ 9,971,218 | \$ 12,397,898 |
| Prescription | 1,838,708 | 1,876,989 | 2,087,160 | 2,514,544 |
| Dental | 467,225 | 448,827 | 432,703 | 452,563 |
| Vision Care | 67,827 | 64,569 | 65,173 | 76,632 |
| Public Employees Retire System | 85,638 | 73,445 | 75,649 | 114,514 |
| Police & Firemens Disab & Pens | 15,468,091 | 15,219,198 | 17,194,439 | 17,100,650 |
| Fica-Medicare | 949,121 | 943,261 | 1,055,652 | 1,062,092 |
| Workers' Compensation | 1,486,888 | 2,367,569 | 1,367,265 | 1,765,936 |
| Life Insurance | 31,753 | 33,751 | 28,549 | 42,309 |
| Unemployment Compensation | 0 | 6,890 | 35,903 | — |
| Clothing Allowance | 301,396 | 307,470 | 299,300 | 302,000 |
| Clothing Maintenance | 445,340 | 472,225 | 472,085 | 490,750 |
| | \$ 29,998,909 | \$ 31,684,401 | \$ 33,085,097 | \$ 36,319,888 |
| Other Training & Professional Dues | | | | |
| Travel | \$ 2,462 | \$ 19,993 | \$ 23,687 | \$ 15,000 |
| Tuition & Registration Fees | 36,394 | 22,742 | 16,603 | 25,000 |
| Training | 8,692 | — | — | — |
| Other Training Supplies | 16,954 | 4,538 | 13,812 | 14,500 |
| Mileage (Priv Auto) Trng Prps | 5,277 | 3,039 | 430 | 5,000 |
| Professional Dues & Subscript | 3,151 | 2,659 | 6,537 | 6,000 |
| | \$ 72,929 | \$ 52,971 | \$ 61,069 | \$ 65,500 |



DIVISION OF FIRE

Expenditures (Continued)

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---------------------------------|-------------------|-------------------|-------------------|-------------------|
| Utilities | | | | |
| Brokered Gas Supply | \$ 85,253 | \$ 140,835 | \$ 42,221 | \$ 43,489 |
| Gas | 41,642 | 54,831 | 156,192 | 160,878 |
| Electricity - Cpp | 499,539 | 511,935 | 515,496 | 515,961 |
| Electricity - Other | 24,866 | 28,096 | 27,067 | 27,880 |
| Steam | 46,015 | 31,524 | 38,256 | 36,248 |
| | \$ 697,315 | \$ 767,221 | \$ 779,232 | \$ 784,456 |
| Contractual Services | | | | |
| Professional Services | \$ 55,162 | \$ 59,028 | \$ 55,708 | \$ 38,000 |
| Court Reporter | — | 13,650 | 2,420 | 750 |
| Referee Services | 16,610 | 8,016 | 650 | — |
| Mileage (Private Auto) | 6,892 | 6,916 | 14,020 | 15,000 |
| Medical Services | 695 | — | 875 | 10,000 |
| Freight Expense | 370 | 856 | 80 | — |
| Parking In City Facilities | 1,980 | 1,980 | 3,163 | 6,500 |
| Property Rental | 27,869 | 4,853 | 4,200 | 4,200 |
| Equipment Rental | 1,500 | — | — | — |
| Other Contractual | 81,110 | 33,379 | 85,595 | 136,000 |
| Local Match-Grant Programs | 14,034 | — | — | 85,900 |
| Credit Card Processing Fees | — | 51 | 1,380 | — |
| | \$ 206,221 | \$ 128,728 | \$ 168,090 | \$ 296,350 |
| Materials & Supplies | | | | |
| Office Supplies | \$ 76 | \$ 2,699 | \$ — | \$ 5,000 |
| Postage | 261 | — | — | 1,000 |
| Computer Supplies | 49 | 204 | — | 2,000 |
| Computer Hardware | — | — | — | 2,000 |
| Computer Software | 140 | 862 | — | — |
| Fire/Ems Apparatus Parts | 196,078 | 5,485 | 44,720 | 87,840 |
| Clothing | 150,145 | 51,765 | 35,823 | 90,000 |
| Hardware & Small Tools | 2,490 | 17,481 | 20,237 | 15,000 |
| Small Equipment | 37,130 | 14,126 | 14,522 | 45,000 |
| Office Furniture & Equipment | 23,263 | 14,797 | 80,281 | 20,000 |
| Electrical Supplies | 5,020 | — | — | 4,000 |
| Hygiene And Cleaning Supplies | 47,500 | 39,730 | 66,032 | 40,000 |
| Lumber, Glass, And Drywall | 2,760 | 2,506 | — | 5,000 |
| Medical Supplies | 16,249 | 49,043 | 3,837 | 50,000 |
| Printed Materials | 24,307 | 46,503 | 19,595 | 30,000 |
| Other Supplies | 182,056 | 94,458 | 103,146 | 76,000 |
| Safety Equipment | 141,009 | 89,994 | 108,959 | 150,000 |



DIVISION OF FIRE

Expenditures (Continued)

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|-------------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Special Events Supplies | — | 950 | 3,993 | 6,000 |
| Batteries | 2,318 | 13,037 | — | 5,000 |
| Just In Time Office Supplies | 9,042 | 9,983 | 12,135 | 10,000 |
| | \$ 839,894 | \$ 453,623 | \$ 513,280 | \$ 643,840 |
| Maintenance | | | | |
| Maintenance Office Equipment | \$ — | \$ — | \$ — | \$ 950 |
| Maintenance Contracts | 3,995 | 5,000 | 43,363 | 49,000 |
| Computer Hardware Maintenance | — | 25,328 | — | — |
| Computer Software Maintenance | 159,988 | 122,773 | 185,389 | 285,059 |
| Maintenance Electrical Equip | — | — | 4,937 | 3,000 |
| Maintenance Fire Apparatus | 10,700 | 22,016 | — | — |
| Maintenance Vehicles | — | — | — | 5,000 |
| Repair Parts | 31,567 | 54,418 | 30,000 | 52,000 |
| Car Washes | 518 | 900 | 999 | 1,000 |
| Maintenance Misc. Equipment | 63,601 | 101,322 | 61,245 | 65,000 |
| Maintenance Building | 13,111 | 114,350 | 38,507 | 15,200 |
| Repair Of Overhead Doors | 104,682 | 63,772 | 60,000 | 66,950 |
| | \$ 388,163 | \$ 509,878 | \$ 424,441 | \$ 543,159 |
| Claims, Refunds, Maintenance | | | | |
| Judgments, Damages, & Claims | \$ 364 | \$ — | \$ 100,000 | \$ 4,000 |
| | \$ 364 | \$ — | \$ 100,000 | \$ 4,000 |
| Interdepart Service Charges | | | | |
| Charges From Telephone Exch | \$ 395,505 | \$ 324,526 | \$ 161,947 | \$ 265,923 |
| Charges From Radio Comm System | 459,182 | 363,192 | 409,283 | 452,654 |
| Charges From W.P.C. | — | — | 1,024 | — |
| Charges From Print & Repro | 41,824 | 43,154 | 46,839 | 55,796 |
| Charges From Central Storeroom | 446 | 772 | 968 | 1,072 |
| Charges From M.V.M. | 1,510,098 | 2,020,901 | 2,081,376 | 1,903,485 |
| | \$ 2,407,055 | \$ 2,752,545 | \$ 2,701,437 | \$ 2,678,930 |
| Capital Outlay | | | | |
| Fixtures | \$ — | \$ — | \$ 11,955 | \$ — |
| Transfer To Capital Project | 215,466 | — | — | — |
| | \$ 215,466 | \$ — | \$ 11,955 | \$ — |
| | \$ 101,908,211 | \$ 103,237,329 | \$ 112,597,407 | \$ 114,604,599 |



DIVISION OF FIRE

Revenues

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|----------------------------------|---------------------|---------------------|---------------------|---------------------|
| Charges For Services | \$ 249,842 | \$ 112,109 | \$ 114,812 | \$ 604,250 |
| Fines, Forfeitures & Settlements | 160 | — | — | — |
| Grant Revenue | 310,161 | — | — | — |
| Licenses & Permits | 584,208 | 879,897 | 963,472 | 1,018,000 |
| Miscellaneous | 3,296,657 | 15,232 | 27,049 | 14,000 |
| | \$ 4,441,028 | \$ 1,007,237 | \$ 1,105,333 | \$ 1,636,250 |

COMPARISON OF STAFFING LEVEL

| | No. of Employees | | |
|----------------|------------------|----------------|-------------------------|
| Budget 2023 | December 2023 | Budget 2024 | |
| 15 | 13 | 13 | FULL TIME |
| 0 | 0 | 0 | VACANT FULL TIME |
| 15 | 13 | 13 | TOTAL FULL TIME |
| 757 | 746 | 746 | UNIFORM |
| 80 | 1 | 40 | FIRE TRAINEE * |
| 0 | 0 | 11 | VACANT UNIFORM |
| 757 | 746 | 757 | TOTAL UNIFORM |
| 772 | 759 | 770 | TOTAL DIVISION |

* Denotes amount not included in Total Headcount



DIVISION OF EMERGENCY MEDICAL SERVICE

Commissioner Orlando Wheeler

Mission Statement: To provide the highest level of prehospital emergency medical care and community education to ensure the safety and wellness of the citizens of Cleveland.

Summary: The Division is responsible for the delivery of advanced life support pre-hospital medical care and transportation to the appropriate medical facility to victims of illness or injury, for the City of Cleveland through a coordinated communications network. The Division of EMS ensures that patients receive optimal care through an initial cadet training program, Certificate of Accreditation #309 for EMT and continuing education by the State of Ohio Department of Public Safety, a comprehensive performance improvement program, state of the art technologies, and medical oversight from prominent medical professionals throughout the greater Cleveland area.

Key Programs: Community Education, First Aid, CPR, Health Screenings and 911 Education

| | Output Metric | Historic Data | | |
|---|--------------------------------------|---------------|--------------|--------------|
| | | 2021 | 2022 | 2023 |
| 1 | Average Response Time to Echo Calls | 9:15 minutes | 9:09 minutes | 8:54 minutes |
| 2 | Average Response Time to Delta Calls | 9:38 minutes | 9:49 minutes | 9:42 minutes |
| 3 | Average Time to Answer 911 Calls | 5.1 seconds | 6 seconds | 5.3 seconds |

DIVISION OF EMERGENCY MEDICAL SERVICE





DIVISION OF EMERGENCY MEDICAL SERVICE

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---|----------------------|----------------------|----------------------|----------------------|
| Salaries and Wages | | | | |
| Full Time Permanent | \$ 14,609,861 | \$ 14,876,956 | \$ 19,324,923 | \$ 17,635,596 |
| Military Leave | 79,188 | 55,559 | 57,917 | — |
| Injury Pay | 58,910 | 18,137 | 28,821 | — |
| Student Trainees | 276,786 | 342,954 | 54,925 | 700,000 |
| Longevity | 90,000 | 93,650 | 98,850 | 104,375 |
| Wage Settlements | 24,501 | 2,018 | — | — |
| Vacation Conversion | 8,273 | — | — | — |
| Separation Payments | 159,413 | 168,155 | 127,720 | 160,000 |
| Bonus Incentive | — | 4,000 | 1,000 | — |
| Overtime | 4,091,595 | 3,960,995 | 4,201,727 | 4,000,000 |
| Deferred Overtime Payments | 92,735 | 90,210 | 70,754 | 102,500 |
| | \$ 19,491,262 | \$ 19,612,635 | \$ 23,966,637 | \$ 22,702,471 |
| Benefits | | | | |
| Hospitalization | \$ 2,935,307 | \$ 3,014,305 | \$ 3,658,359 | \$ 3,846,962 |
| Prescription | 602,500 | 593,903 | 645,220 | 801,924 |
| Dental | 136,293 | 136,436 | 132,745 | 161,076 |
| Vision Care | 20,826 | 21,844 | 21,855 | 28,404 |
| Public Employees Retire System | 3,404,038 | 2,719,228 | 3,315,026 | 3,156,933 |
| Fica-Medicare | 277,118 | 277,978 | 341,547 | 328,198 |
| Workers' Compensation | 376,755 | 453,678 | 299,682 | 376,355 |
| Life Insurance | 12,432 | 12,299 | 10,430 | 16,677 |
| Unemployment Compensation | — | 0 | 11,812 | 15,000 |
| Clothing Allowance | 131,700 | 127,350 | 134,425 | 140,275 |
| Clothing Maintenance | 83,850 | 89,525 | 103,200 | 93,025 |
| | \$ 7,980,820 | \$ 7,446,548 | \$ 8,674,301 | \$ 8,964,829 |
| Other Training & Professional Dues | | | | |
| Travel | \$ 1,749 | \$ 6,736 | \$ 20,361 | \$ 15,000 |
| Tuition & Registration Fees | 14,686 | 19,770 | 24,363 | 320,000 |
| Other Training Supplies | 45,413 | 7,064 | — | 25,000 |
| | \$ 61,848 | \$ 33,570 | \$ 44,724 | \$ 360,000 |
| Utilities | | | | |
| Brokered Gas Supply | \$ 2,878 | \$ 5,082 | \$ 1,848 | \$ 1,903 |
| Gas | 1,675 | 1,925 | 5,605 | 5,773 |
| Electricity - Cpp | 2 | 2 | 3 | 4 |
| Electricity - Other | 1,503 | 2,311 | 2,186 | 2,252 |
| | \$ 6,058 | \$ 9,320 | \$ 9,641 | \$ 9,932 |



DIVISION OF EMERGENCY MEDICAL SERVICE

Expenditures (Continued)

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---------------------------------|---------------------|---------------------|---------------------|---------------------|
| Contractual Services | | | | |
| Professional Services | \$ 37,208 | \$ 11,752 | \$ 10,432 | \$ 50,000 |
| Court Reporter | 476 | 114 | 216 | 1,000 |
| Referee Services | 14,576 | 11,051 | 5,788 | 15,000 |
| Janitorial Services | 15,000 | 15,000 | 23,920 | 23,000 |
| Medical Services | 1,383 | 1,197 | — | 2,000 |
| Parking In City Facilities | 13 | 145 | 1,646 | 1,500 |
| Property Rental | 23,336 | — | — | — |
| Other Contractual | 32,440 | 22,273 | 524 | 20,000 |
| | \$ 124,431 | \$ 61,531 | \$ 42,526 | \$ 112,500 |
| Materials & Supplies | | | | |
| Office Supplies | \$ 25,833 | \$ 35,483 | \$ 35,410 | \$ 10,000 |
| Postage | 599 | 162 | 836 | 2,500 |
| Computer Hardware | 2,927 | 69,220 | 4,231 | 11,000 |
| Clothing | 31,470 | 36,350 | 24,598 | 52,000 |
| Hardware & Small Tools | — | 91 | 21 | 200 |
| Electrical Supplies | — | — | 599 | 1,500 |
| Hygiene And Cleaning Supplies | 20,989 | 15,000 | — | 35,000 |
| Medical Supplies | 695,829 | 746,948 | 818,030 | 680,000 |
| Medical Equipment | 179,821 | 90,737 | 130,376 | 200,000 |
| Printed Materials | 47,347 | 35,312 | 60,218 | 50,000 |
| Other Supplies | 3,318 | 73 | 106 | 500 |
| Safety Equipment | 243,474 | 264,997 | 230,448 | 350,000 |
| Pharmaceutical Supplies | 490,000 | 443,700 | 530,000 | 775,000 |
| Batteries | 12,411 | 11,611 | — | 30,000 |
| Just In Time Office Supplies | 4,492 | 5,581 | 6,440 | 6,000 |
| | \$ 1,758,509 | \$ 1,755,266 | \$ 1,841,314 | \$ 2,203,700 |
| Maintenance | | | | |
| Maintenance Contracts | \$ 252,853 | \$ 468,366 | \$ 83,298 | \$ 419,000 |
| Computer Hardware Maintenance | 31,121 | — | — | — |
| Computer Software Maintenance | 21,755 | 49,686 | 41,883 | — |
| Maintenance Misc. Equipment | 37,082 | 19,979 | 52,033 | 107,200 |
| Maintenance Building | 9,941 | 65,323 | 351 | 25,000 |
| Repair Of Overhead Doors | 4,831 | 8,926 | — | 3,000 |
| | \$ 357,584 | \$ 612,281 | \$ 177,565 | \$ 554,200 |



DIVISION OF EMERGENCY MEDICAL SERVICE

Expenditures (Continued)

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|-------------------------------------|----------------------|----------------------|----------------------|----------------------|
| Claims, Refunds, Maintenance | | | | |
| Judgments, Damages, & Claims | \$ — | \$ — | \$ 46,666 | \$ 1,000 |
| | \$ — | \$ — | \$ 46,666 | \$ 1,000 |
| Interdepart Service Charges | | | | |
| Charges From Telephone Exch | \$ 331,718 | \$ 73,876 | \$ 81,837 | \$ 134,679 |
| Charges From Radio Comm System | 136,163 | 98,354 | 115,332 | 127,554 |
| Charges From Print & Repro | 54,014 | 43,813 | 36,993 | 44,066 |
| Charges From Central Storeroom | 333 | 618 | 1,035 | 1,148 |
| Charges From M.V.M. | 1,600,199 | 1,895,197 | 1,361,539 | 1,245,170 |
| | \$ 2,122,427 | \$ 2,111,859 | \$ 1,596,736 | \$ 1,552,617 |
| | \$ 31,902,938 | \$ 31,643,010 | \$ 36,400,108 | \$ 36,461,249 |

Revenues

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|----------------------|----------------------|----------------------|---------------------|----------------------|
| Charges For Services | \$ 15,788,537 | \$ 14,368,334 | \$ 8,528,500 | \$ 11,010,200 |
| Grant Revenue | — | — | 647 | — |
| Miscellaneous | 1,013,219 | 6,318 | 20,121 | 2,200 |
| | \$ 16,801,756 | \$ 14,374,653 | \$ 8,549,269 | \$ 11,012,400 |

COMPARISON OF STAFFING LEVEL

| | No. of Employees | | | |
|--|------------------|------------------|----------------|-------------------------|
| | Budget 2023 | December 2023 | Budget 2024 | |
| | 304 | 289 | 289 | FULL TIME |
| | 0 | 0 | 15 | VACANT FULL TIME |
| | 304 | 289 | 304 | TOTAL FULL TIME |
| | 304 | 289 | 304 | TOTAL DIVISION |



DIVISION OF ANIMAL CARE AND CONTROL

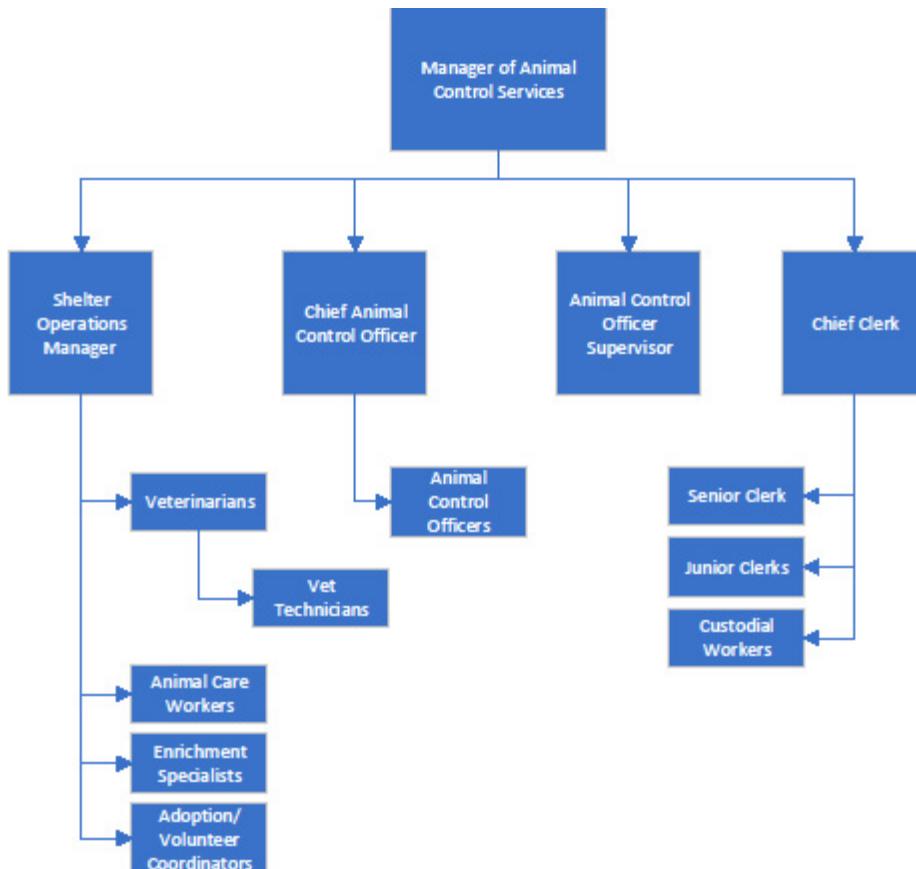
Manager Bruce Campbell

Mission Statement: To protect the safety of residents by impounding stray dogs and nuisance wildlife, promoting responsible pet ownership through providing education and animal resources available to the public, enforcing city animal ordinances, and facilitating animal adoption and identification programs.

Summary: The Division is responsible for responding to all calls for services or complaints concerning all dogs and nuisance wildlife. The Division is committed to the reduction of the City's nuisance animal population by contracting services to trap and dispose of unwanted skunks, raccoons, opossums, and groundhogs. The Division is also committed to reducing the number of euthanized animals at the kennel by providing humane care for animals in Division care, locating owners of lost dogs, and promoting animal adoptions, rescues, and transfers to other shelters.

Key Programs: Animal Control, Animal Removal, Animal Adoption

| | Output Metric | Historic Data | | |
|---|----------------------|---------------|-------|-------|
| | | 2021 | 2022 | 2023 |
| 1 | # of Strays Rescued | 2,399 | 3,141 | 3,535 |
| 2 | # of Animals Trapped | 1,851 | 2,133 | 2,191 |
| 3 | # of Adoptions | 531 | 913 | 957 |





DIVISION OF ANIMAL CARE AND CONTROL

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---|---------------------|---------------------|---------------------|---------------------|
| Salaries and Wages | | | | |
| Full Time Permanent | \$ 1,267,360 | \$ 1,211,671 | \$ 1,269,660 | \$ 1,600,286 |
| Military Leave | — | 2,103 | — | — |
| Part-Time Permanent | 119,409 | 97,198 | 94,766 | 337,340 |
| Longevity | 3,825 | 3,300 | 3,900 | 5,975 |
| Wage Settlements | 1 | — | — | — |
| Separation Payments | 21,860 | 8,416 | 17,627 | 18,000 |
| Bonus Incentive | — | 17,000 | 4,000 | — |
| Overtime | 78,939 | 108,593 | 108,497 | 60,000 |
| | \$ 1,491,393 | \$ 1,448,280 | \$ 1,498,449 | \$ 2,021,601 |
| Benefits | | | | |
| Hospitalization | \$ 247,621 | \$ 277,037 | \$ 239,170 | \$ 382,593 |
| Prescription | 52,377 | 47,602 | 48,169 | 77,138 |
| Dental | 10,430 | 9,221 | 8,743 | 12,570 |
| Vision Care | 2,105 | 1,719 | 1,807 | 2,668 |
| Public Employees Retire System | 207,728 | 199,835 | 206,440 | 284,293 |
| Fica-Medicare | 21,138 | 20,440 | 21,209 | 28,287 |
| Workers' Compensation | 90,249 | 56,989 | 135,437 | 70,994 |
| Life Insurance | 1,302 | 1,199 | 1,022 | 1,761 |
| Unemployment Compensation | — | — | 2,290 | — |
| Clothing Allowance | 4,750 | 4,100 | 4,750 | 6,925 |
| Clothing Maintenance | 7,000 | 6,300 | 6,825 | 7,750 |
| | \$ 644,699 | \$ 624,442 | \$ 675,862 | \$ 874,979 |
| Other Training & Professional Dues | | | | |
| Travel | \$ — | \$ — | \$ — | \$ 2,000 |
| Tuition & Registration Fees | 1,050 | — | 2,597 | 3,000 |
| Training | 40 | — | — | — |
| Professional Dues & Subscript | 1,108 | — | 4,102 | 10,000 |
| | \$ 2,197 | \$ — | \$ 6,699 | \$ 15,000 |
| Utilities | | | | |
| Brokered Gas Supply | \$ 9,008 | \$ 10,230 | \$ 7,649 | \$ 7,879 |
| Gas | 1,282 | 1,363 | 2,428 | 2,155 |
| Electricity - Cpp | 33,072 | 30,777 | 30,366 | 31,277 |
| Security & Monitoring System | 1,630 | 8,191 | 581 | 16,000 |
| | \$ 44,992 | \$ 50,560 | \$ 41,025 | \$ 57,311 |
| Contractual Services | | | | |
| Professional Services | \$ 302,704 | \$ 340,314 | \$ 373,921 | \$ 400,000 |
| Court Reporter | 208 | — | 357 | — |
| Computer Software Rental | 1,800 | 1,800 | 1,800 | 3,000 |



DIVISION OF ANIMAL CARE AND CONTROL

Expenditures (Continued)

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|------------------------------------|------------------------|------------------------|---------------------------|------------------------|
| Other Contractual | — | 1,200 | 1,200 | 2,300 |
| Credit Card Processing Fees | 1,144 | 1,293 | 1,082 | 2,000 |
| | \$ 305,857 | \$ 344,607 | \$ 378,360 | \$ 407,300 |
| Materials & Supplies | | | | |
| Computer Software | \$ — | \$ 1,200 | \$ — | \$ — |
| Hardware & Small Tools | 161 | 296 | 39 | 1,500 |
| Small Equipment | 5,278 | 6,195 | 4,281 | 5,000 |
| Hygiene And Cleaning Supplies | 18,974 | 22,265 | 7,365 | 15,000 |
| Medical Supplies | 127,095 | 141,150 | 122,915 | 135,000 |
| Other Supplies | 32,177 | 21,821 | 47,085 | 35,000 |
| Safety Equipment | 6,719 | 2,319 | 17,381 | 15,000 |
| Special Events Supplies | — | — | — | 5,000 |
| Just In Time Office Supplies | 1,244 | 2,109 | 658 | 2,000 |
| | \$ 191,647 | \$ 197,355 | \$ 199,724 | \$ 213,500 |
| Maintenance | | | | |
| Maintenance Contracts | \$ 301 | \$ 4,590 | \$ 5,248 | \$ 7,500 |
| Computer Software Maintenance | — | 1,080 | — | — |
| | \$ 301 | \$ 5,670 | \$ 5,248 | \$ 7,500 |
| Interdepart Service Charges | | | | |
| Charges From Telephone Exch | \$ 66,603 | \$ 4,397 | \$ 3,089 | \$ 5,073 |
| Charges From Radio Comm System | 25,092 | 14,766 | 24,825 | 27,456 |
| Charges From Print & Repro | 8,367 | 13,833 | 11,795 | 14,050 |
| Charges From Central Storeroom | 1,438 | 1,410 | 1,909 | 2,116 |
| Charges From M.V.M. | 76,770 | 93,125 | 119,238 | 109,047 |
| | \$ 178,269 | \$ 127,531 | \$ 160,856 | \$ 157,742 |
| | \$ 2,859,355 | \$ 2,798,445 | \$ 2,966,223 | \$ 3,754,933 |

Revenues

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|----------------------|------------------------|------------------------|---------------------------|------------------------|
| Charges For Services | \$ 67,839 | \$ 52,187 | \$ 34,169 | \$ 80,000 |
| Miscellaneous | 63,983 | 3,109 | 921 | — |
| | \$ 131,823 | \$ 55,296 | \$ 35,090 | \$ 80,000 |



DIVISION OF ANIMAL CARE AND CONTROL

COMPARISON OF STAFFING LEVEL

| | | No. of Employees | | |
|----------------|------------------|------------------|--|-------------------------|
| Budget 2023 | December 2023 | Budget 2024 | | |
| 36 | 28 | 28 | | FULL TIME |
| 0 | 0 | 5 | | VACANT FULL TIME |
| 36 | 28 | 33 | | TOTAL FULL TIME |
| 11 | 6 | 6 | | PART TIME |
| 0 | 0 | 5 | | VACANT PART TIME |
| 11 | 6 | 11 | | TOTAL PART TIME |
| 47 | 34 | 44 | | TOTAL DIVISION |



DIVISION OF CORRECTION

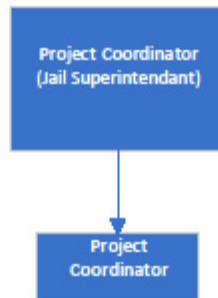
Corrections Liaison Lisa Scaffidi

Mission Statement: To provide for the constitutional and physically responsible incarceration of persons under the care of the Criminal Justice System.

Summary: The City of Cleveland and Cuyahoga County entered into an agreement transferring all Cleveland jail operations to the County Sheriff. The County Sheriff provides all prisoner services. The Division of Correction continues to monitor the process to ensure compliance with the negotiated terms of the contract between the City and County and ensure the County provides the level of services required by the Agreement and Ohio Administrative code chapter 5120:1-8 "minimum standards for jails in Ohio", and validates County invoices for services provided.

Key Programs: Daily Prisoner Population Audit, Invoice Review and Processing

| | Output Metric | Historic Data | | |
|---|--|---------------|-------------|-------------|
| | | 2021 | 2022 | 2023 |
| 1 | # Inmates received from County Fiscal for verification | 10,008 | 8,322 | 8,737 |
| 2 | # Inmates verified as "Cleveland" inmates for payment | 7,644 | 6,031 | 6,154 |
| 3 | # Inmate days received from County Fiscal for verification | 55,988 | 47,012 | 54,261 |
| 4 | # Inmate days approved for payment – per diem | 25,033 | 22,050 | 23,167 |
| 5 | Savings from billing reconciliations (\$) | \$3,064,545 | \$2,471,238 | \$3,078,306 |





DIVISION OF CORRECTION

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|------------------------------------|---------------------|---------------------|---------------------|---------------------|
| Salaries and Wages | | | | |
| Full Time Permanent | \$ 109,363 | \$ 139,784 | \$ 147,196 | \$ 153,290 |
| Part-Time Permanent | 4,395 | — | — | — |
| Longevity | 575 | 1,500 | 1,500 | 1,500 |
| Wage Settlements | 220 | — | — | — |
| Vacation Conversion | — | — | 3,503 | — |
| Bonus Incentive | — | 2,000 | — | — |
| Overtime | 293 | — | 543 | — |
| | \$ 114,847 | \$ 143,284 | \$ 152,741 | \$ 154,790 |
| Benefits | | | | |
| Hospitalization | \$ 17,627 | \$ 24,609 | \$ 24,179 | \$ 29,358 |
| Prescription | 3,901 | 4,473 | 5,076 | 6,061 |
| Dental | 951 | 1,047 | 1,022 | 1,055 |
| Vision Care | 149 | 182 | 184 | 216 |
| Public Employees Retire System | 16,484 | 19,780 | 20,889 | 21,881 |
| Fica-Medicare | 1,580 | 1,997 | 2,131 | 2,244 |
| Workers' Compensation | 78,794 | 315,318 | 43,018 | 92,346 |
| Life Insurance | 67 | 89 | 75 | 110 |
| | \$ 119,551 | \$ 367,495 | \$ 96,574 | \$ 153,271 |
| Contractual Services | | | | |
| Medical Services | \$ 774,229 | \$ 434,539 | \$ 624,543 | \$ 750,000 |
| Other Contractual | 3,000,000 | 4,030,000 | 2,374,000 | 3,000,000 |
| | \$ 3,774,229 | \$ 4,464,539 | \$ 2,998,543 | \$ 3,750,000 |
| Materials & Supplies | | | | |
| Office Supplies | \$ — | \$ 414 | \$ — | \$ 1,000 |
| | \$ — | \$ 414 | \$ — | \$ 1,000 |
| Interdepart Service Charges | | | | |
| Charges From Print & Repro | \$ 840 | \$ 890 | \$ 910 | \$ 1,084 |
| | \$ 840 | \$ 890 | \$ 910 | \$ 1,084 |
| | \$ 4,009,467 | \$ 4,976,622 | \$ 3,248,769 | \$ 4,060,145 |

Revenues

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---------------|-------------------|-----------------|-------------------|----------------|
| Miscellaneous | \$ 191,988 | \$ 1,746 | \$ 2,401 | \$ — |
| | \$ 191,988 | \$ 1,746 | \$ 2,401 | \$ — |



DIVISION OF CORRECTION

COMPARISON OF STAFFING LEVEL

| Budget 2023 | No. of Employees December 2023 | Budget 2024 | |
|------------------------|---|------------------------|-------------------------|
| 2 | 2 | 2 | FULL TIME |
| 0 | 0 | 0 | VACANT FULL TIME |
| 2 | 2 | 2 | TOTAL FULL TIME |
| 2 | 2 | 2 | TOTAL DIVISION |

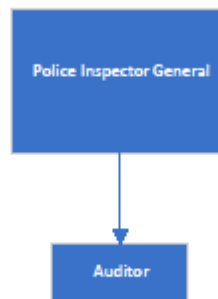


PUBLIC SAFETY INSPECTOR GENERAL

Interim Chief Director Dornat A. Drummond

Mission Statement: To assist the Department of Public Safety in achieving compliance with policies, procedures, and the requirements set forth by the Consent Decree, General Police Orders, General Orders, Civil Service Rules and by planning and conducting reviews and audits.

Summary: In accordance with paragraphs 250-254 of the Consent Decree, the Public Safety Inspector General will work in the Office of the Mayor, but will report to the Director of Public Safety. The Public Safety Inspector General will serve as the lead internal investigative official within the Department of Public Safety and serves to provide an additional layer of oversight for the Department of Public Safety and its employees in an effort to eliminate and deter misconduct and inefficiency within department operations. The PSIG's primary responsibility is to conduct objective investigations and issue reports, independently or as directed by the Chief Director, which analyze, audit, inspect and evaluate compliance with the Public Safety divisions' policies, procedures and practices, including compliance with federal and state law.





PUBLIC SAFETY INSPECTOR GENERAL

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Salaries and Wages | | | | |
| Full Time Permanent | \$ 11,279 | \$ — | \$ — | \$ 107,998 |
| Separation Payments | 7,218 | — | — | — |
| | \$ 18,497 | \$ — | \$ — | \$ 107,998 |
| Benefits | | | | |
| Hospitalization | \$ 1,201 | \$ — | \$ — | \$ 20,112 |
| Prescription | 384 | — | — | 4,248 |
| Dental | 67 | — | — | 780 |
| Vision Care | 8 | — | — | 108 |
| Public Employees Retire System | 2,835 | — | — | 15,122 |
| Fica-Medicare | 264 | — | — | 1,564 |
| Workers' Compensation | 179 | — | — | — |
| Life Insurance | 4 | — | — | 60 |
| | \$ 4,942 | \$ — | \$ — | \$ 41,994 |
| Other Training & Professional Dues | | | | |
| Travel | \$ — | \$ — | \$ — | \$ 2,000 |
| Tuition & Registration Fees | — | — | — | 3,000 |
| Professional Dues & Subscript | — | — | — | 1,000 |
| | \$ — | \$ — | \$ — | \$ 6,000 |
| Contractual Services | | | | |
| Professional Services | \$ 600 | \$ — | \$ — | \$ — |
| Mileage (Private Auto) | — | — | — | 700 |
| | \$ 600 | \$ — | \$ — | \$ 700 |
| Materials & Supplies | | | | |
| Office Furniture & Equipment | \$ — | \$ — | \$ — | \$ 3,750 |
| Just In Time Office Supplies | — | — | — | 1,500 |
| | \$ — | \$ — | \$ — | \$ 5,250 |
| Interdepart Service Charges | | | | |
| Charges From Print & Repro | \$ — | \$ — | \$ — | \$ 500 |
| | \$ — | \$ — | \$ — | \$ 500 |
| | \$ 24,039 | \$ — | \$ — | \$ 162,442 |



PUBLIC SAFETY INSPECTOR GENERAL

COMPARISON OF STAFFING LEVEL

| Budget 2023 | No. of Employees December 2023 | Budget 2024 | |
|------------------------|---|------------------------|-------------------------|
| 2 | 0 | 0 | FULL TIME |
| 0 | 0 | 1 | VACANT FULL TIME |
| 2 | 0 | 1 | TOTAL FULL TIME |
| 2 | 0 | 1 | TOTAL DIVISION |



DEPARTMENT OF JUSTICE

Chief Dorothy Todd

Mission Statement: To account for expenses directly related to the Consent Decree in the areas of recruiting, training, independent monitor review, additional personnel and information technology needs.

Summary: In addition to the Divisions of Office of Professional Standards, Police Review Board, Community Police Commission, and the Police Inspector General, the Consent Decree also requires additional functions that include: recruiting, training, independent monitor review, additional personnel and information technology needs. The recruitment plan will include specific strategies for attracting a diverse group of applicants, including officers that are familiar with the different neighborhoods of Cleveland, who possess strategic thinking and problem solving skills, emotional maturity, interpersonal skills, and the ability to collaborate with a diverse cross-section of the community (Paragraph 304). The Division of Police will ensure all officers receive adequate training to understand: (a) how to police effectively and safely in accordance with policies; and (b) the requirements of the Consent Decree, Ohio Law, and the Constitution and laws of the United States (Paragraph 269). An independent monitor jointly selected by the City of Cleveland and the Department of Justice will serve as an agent of the court to assess and report whether the requirements of the Consent Decree have been implemented, and whether this implementation is resulting in constitutional and effective policing, professional treatment of individuals, and increased community trust of the Division of Police (Paragraph 350).

Key Programs: IT Collection/ Tracking/ Reporting; Recruitment Planning; Training



DEPARTMENT OF JUSTICE

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---|---------------------|---------------------|---------------------|---------------------|
| Salaries and Wages | | | | |
| Full Time Permanent | \$ 376,417 | \$ 398,978 | \$ 347,780 | \$ 320,475 |
| Part-Time Permanent | 80,801 | — | — | — |
| Uniformed Personnel | 253,908 | 105,588 | 357,124 | 515,360 |
| Uniformed Overtime | 458,677 | 398,559 | 543,584 | 159,121 |
| Longevity | 1,975 | 2,275 | 2,350 | 2,350 |
| Vacation Conversion | 10,421 | — | 3,231 | — |
| Separation Payments | 6,819 | 106,491 | 47,460 | — |
| Bonus Incentive | — | 6,000 | 8,032 | — |
| Overtime | 2,533 | 66 | 475 | 4,000 |
| | \$ 1,191,550 | \$ 1,017,957 | \$ 1,310,035 | \$ 1,001,306 |
| Benefits | | | | |
| Hospitalization | \$ 80,636 | \$ 111,391 | \$ 536,367 | \$ 142,120 |
| Prescription | 16,746 | 19,237 | 24,599 | 27,467 |
| Dental | 3,390 | 2,794 | 4,589 | 4,326 |
| Vision Care | 628 | 526 | 677 | 756 |
| Public Employees Retire System | 67,455 | 56,550 | 48,708 | 45,424 |
| Police & Firemens Disab & Pens | 139,174 | 100,845 | 172,342 | 131,982 |
| Fica-Medicare | 17,095 | 14,508 | 18,768 | 14,523 |
| Workers' Compensation | 9,903 | 9,323 | 12,375 | 14,430 |
| Life Insurance | 355 | 289 | 311 | 445 |
| Clothing Allowance | 1,200 | 133 | — | 1,200 |
| Clothing Maintenance | 2,400 | 2,400 | — | 2,400 |
| | \$ 338,983 | \$ 317,996 | \$ 818,736 | \$ 385,073 |
| Other Training & Professional Dues | | | | |
| Travel | \$ — | \$ 11,719 | \$ 12,641 | \$ 18,850 |
| Tuition & Registration Fees | 4,565 | 21,397 | 15,782 | 37,050 |
| Professional Dues & Subscript | — | — | — | 500 |
| | \$ 4,565 | \$ 33,116 | \$ 28,423 | \$ 56,400 |
| Contractual Services | | | | |
| Professional Services | \$ 255,000 | \$ 15,784 | \$ — | \$ 530,900 |
| Mileage (Private Auto) | — | — | — | 1,000 |
| Advertising And Public Notice | 75 | 297 | — | — |
| Program Promotion | 2,503 | 4,386 | 4,469 | 22,780 |
| Parking In City Facilities | 660 | 660 | 605 | — |
| Other Contractual | 1,063,519 | 1,143,593 | 728,284 | 2,619,839 |
| | \$ 1,321,758 | \$ 1,164,721 | \$ 733,358 | \$ 3,174,519 |



DEPARTMENT OF JUSTICE

Expenditures (Continued)

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|------------------------------------|---------------------|---------------------|---------------------|---------------------|
| Materials & Supplies | | | | |
| Office Supplies | \$ — | \$ — | \$ 3,725 | \$ — |
| Computer Software | — | — | — | 10,900 |
| Special Events Supplies | 45 | 146 | 1,325 | 15,000 |
| Just In Time Office Supplies | — | — | 1,945 | 6,500 |
| | \$ 45 | \$ 146 | \$ 6,995 | \$ 32,400 |
| Maintenance | | | | |
| Maintenance Contracts | \$ 375,713 | \$ 156,754 | \$ 375,890 | \$ — |
| | \$ 375,713 | \$ 156,754 | \$ 375,890 | \$ — |
| Interdepart Service Charges | | | | |
| Charges From Telephone Exch | \$ 4,375 | \$ 2,749 | \$ 2,588 | \$ 3,234 |
| Charges From Print & Repro | 7,295 | 9,520 | 6,300 | 10,587 |
| | \$ 11,670 | \$ 12,269 | \$ 8,888 | \$ 13,821 |
| | \$ 3,244,283 | \$ 2,702,958 | \$ 3,282,326 | \$ 4,663,519 |

Revenues

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---------------|------------------|----------------|-------------------|----------------|
| Miscellaneous | \$ 42,365 | \$ — | \$ — | \$ — |
| | \$ 42,365 | \$ — | \$ — | \$ — |

COMPARISON OF STAFFING LEVEL

| No. of Employees | | | |
|------------------|------------------|----------------|-------------------------|
| Budget 2023 | December 2023 | Budget 2024 | |
| 8 | 2 | 2 | FULL TIME |
| 0 | 0 | 1 | VACANT FULL TIME |
| 8 | 2 | 3 | TOTAL FULL TIME |
| 5 | 5 | 5 | UNIFORM |
| 0 | 0 | 0 | VACANT UNIFORM |
| 5 | 5 | 5 | TOTAL UNIFORM |
| 13 | 7 | 8 | TOTAL DIVISION |



DIVISION OF PUBLIC WORKS ADMINISTRATION

Director Frank Williams

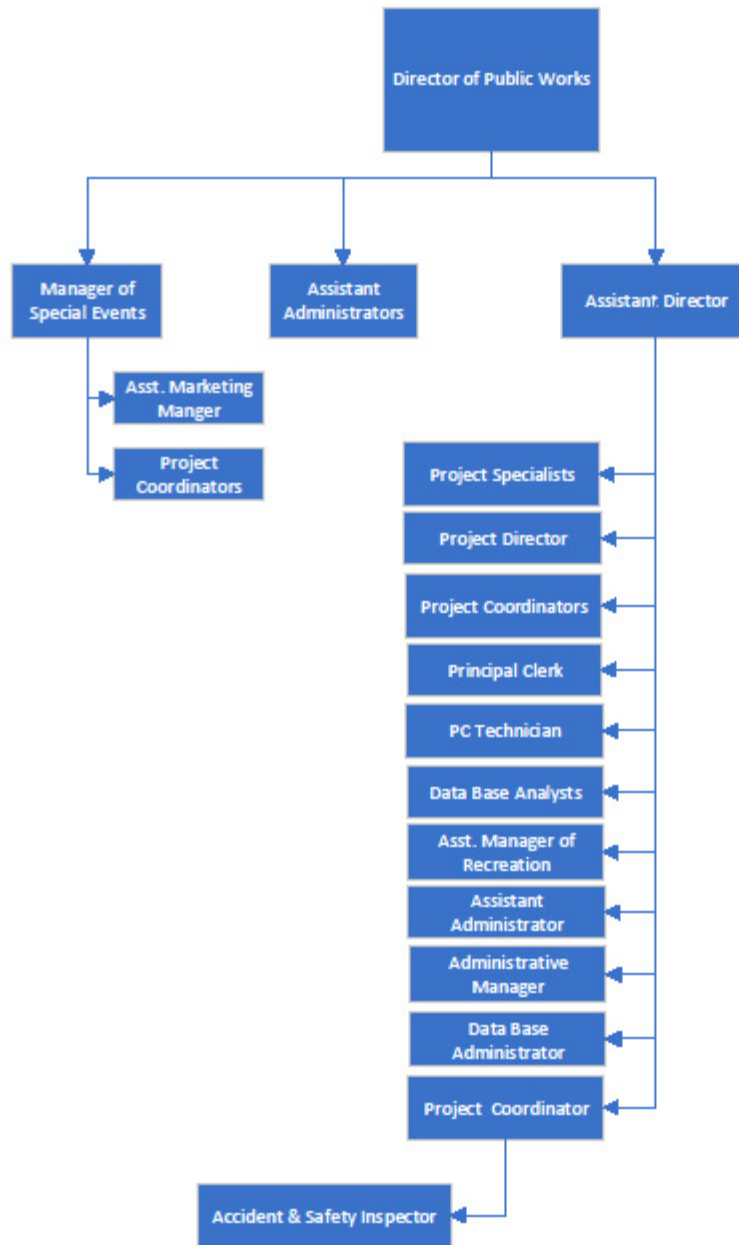
Mission Statement: To ensure safe right-of-ways, access to public parking, clean neighborhoods, diverse sports and entertainment venues, and vibrant greenspaces by providing sustainable and proactive service delivery and recreational programming.

Summary: The Department is responsible for providing a number of services that ensure public spaces and programs are safe, efficient, and accessible to the residents of the City of Cleveland. The Department oversees a number of services, including traffic engineering, streets and right-of-way maintenance, curbside waste and recyclable material collection, tree maintenance, vacant properties abatement services, and sports and recreational activities. The Department also supports fee-based services, including burial/ internment services, on and off-street parking, Public Auditorium and the West Side Market, and Highland Golf Course. The Department is responsible for the maintenance of city vehicles and property. The Department is tasked with managing special events throughout the City.

Key Programs: Office of Administration, Operation and Support Services, and Special Events



DIVISION OF PUBLIC WORKS ADMINISTRATION





DIVISION OF PUBLIC WORKS ADMINISTRATION

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---|---------------------|---------------------|---------------------|---------------------|
| Salaries and Wages | | | | |
| Full Time Permanent | \$ 1,842,753 | \$ 1,771,758 | \$ 1,832,043 | \$ 2,001,546 |
| Longevity | 15,475 | 12,425 | 12,450 | 12,350 |
| Vacation Conversion | 13,630 | — | 21,030 | — |
| Separation Payments | 39,249 | 92,333 | 6,139 | — |
| Bonus Incentive | — | 25,000 | 1,000 | — |
| Overtime | 8,745 | 3,959 | 518 | — |
| | \$ 1,919,853 | \$ 1,905,476 | \$ 1,873,180 | \$ 2,013,896 |
| Benefits | | | | |
| Hospitalization | \$ 330,152 | \$ 331,934 | \$ 293,504 | \$ 357,892 |
| Prescription | 68,366 | 63,395 | 60,962 | 69,269 |
| Dental | 17,010 | 15,945 | 12,897 | 12,839 |
| Vision Care | 2,934 | 2,496 | 2,270 | 2,584 |
| Public Employees Retire System | 274,077 | 250,340 | 259,298 | 276,984 |
| Fica-Medicare | 26,728 | 26,571 | 25,526 | 27,158 |
| Workers' Compensation | 19,315 | 48,691 | 41,124 | 37,000 |
| Life Insurance | 1,317 | 1,247 | 1,011 | 1,380 |
| Unemployment Compensation | 1,925 | — | 21,115 | — |
| Clothing Allowance | 400 | 400 | 400 | 400 |
| Clothing Maintenance | 150 | 150 | 150 | 150 |
| | \$ 742,374 | \$ 741,170 | \$ 718,257 | \$ 785,656 |
| Other Training & Professional Dues | | | | |
| Tuition & Registration Fees | \$ — | \$ — | \$ — | \$ 15,000 |
| Professional Dues & Subscript | — | 365 | 16,477 | 2,000 |
| | \$ — | \$ 365 | \$ 16,477 | \$ 17,000 |
| Contractual Services | | | | |
| Professional Services | \$ 598 | \$ — | \$ — | \$ 2,150 |
| Parking In City Facilities | 2,231 | 2,233 | 2,198 | 5,780 |
| Insurance And Official Bonds | — | — | — | 250 |
| Property Rental | 166,347 | 166,347 | 166,347 | 166,347 |
| Other Contractual | — | 101,412 | — | — |
| Credit Card Processing Fees | — | — | — | 2,000 |
| | \$ 169,176 | \$ 269,991 | \$ 168,545 | \$ 176,527 |
| Materials & Supplies | | | | |
| Office Supplies | \$ — | \$ — | \$ 450 | \$ — |
| Computer Hardware | — | — | — | 10,000 |
| Computer Software | — | — | — | 50,000 |
| Clothing | — | — | — | 1,200 |
| Office Furniture & Equipment | — | 7,502 | 17,440 | 17,804 |



DIVISION OF PUBLIC WORKS ADMINISTRATION

Expenditures (Continued)

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|------------------------------------|---------------------|---------------------|---------------------|---------------------|
| Other Supplies | 5,842 | 3,474 | — | 200 |
| Special Events Supplies | — | 2,000 | 14,802 | 20,000 |
| Just In Time Office Supplies | 2,973 | 4,059 | 5,736 | 5,200 |
| | \$ 8,815 | \$ 17,034 | \$ 38,427 | \$ 104,404 |
| Interdepart Service Charges | | | | |
| Charges From Telephone Exch | \$ 8,318 | \$ 8,567 | \$ 10,024 | \$ 10,078 |
| Charges From Print & Repro | 11,691 | 20,392 | 15,815 | 22,677 |
| Charges From Central Storeroom | 242 | 659 | 725 | 1,000 |
| Charges From M.V.M. | 3,133 | 10,841 | 4,644 | 10,110 |
| | \$ 23,384 | \$ 40,459 | \$ 31,208 | \$ 43,865 |
| Capital Outlay | | | | |
| Transfer To Capital Project | \$ — | \$ 175,000 | \$ — | \$ — |
| | \$ — | \$ 175,000 | \$ — | \$ — |
| | \$ 2,863,603 | \$ 3,149,495 | \$ 2,846,096 | \$ 3,141,348 |

Revenues

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|----------------------------------|-------------------|------------------|-------------------|------------------|
| Charges For Services | \$ 36,430 | \$ 39,263 | \$ 43,590 | \$ 70,000 |
| Fines, Forfeitures & Settlements | — | — | 153 | — |
| Miscellaneous | 137,829 | 18,097 | 42,641 | 20,000 |
| Sale Of City Assets | — | — | 416,600 | — |
| | \$ 174,259 | \$ 57,360 | \$ 502,985 | \$ 90,000 |

COMPARISON OF STAFFING LEVEL

| No. of Employees | | | |
|------------------|------------------|----------------|-------------------------|
| Budget 2023 | December 2023 | Budget 2024 | |
| 36 | 23 | 23 | FULL TIME |
| 0 | 0 | 3 | VACANT FULL TIME |
| 36 | 23 | 26 | TOTAL FULL TIME |
| 36 | 23 | 26 | TOTAL DIVISION |



DIVISION OF RECREATION

Commissioner Samuel Gissentaner

Mission Statement: To enrich the quality of life for patrons by developing, operating and maintaining a recreation division that continues to evolve for future generations.

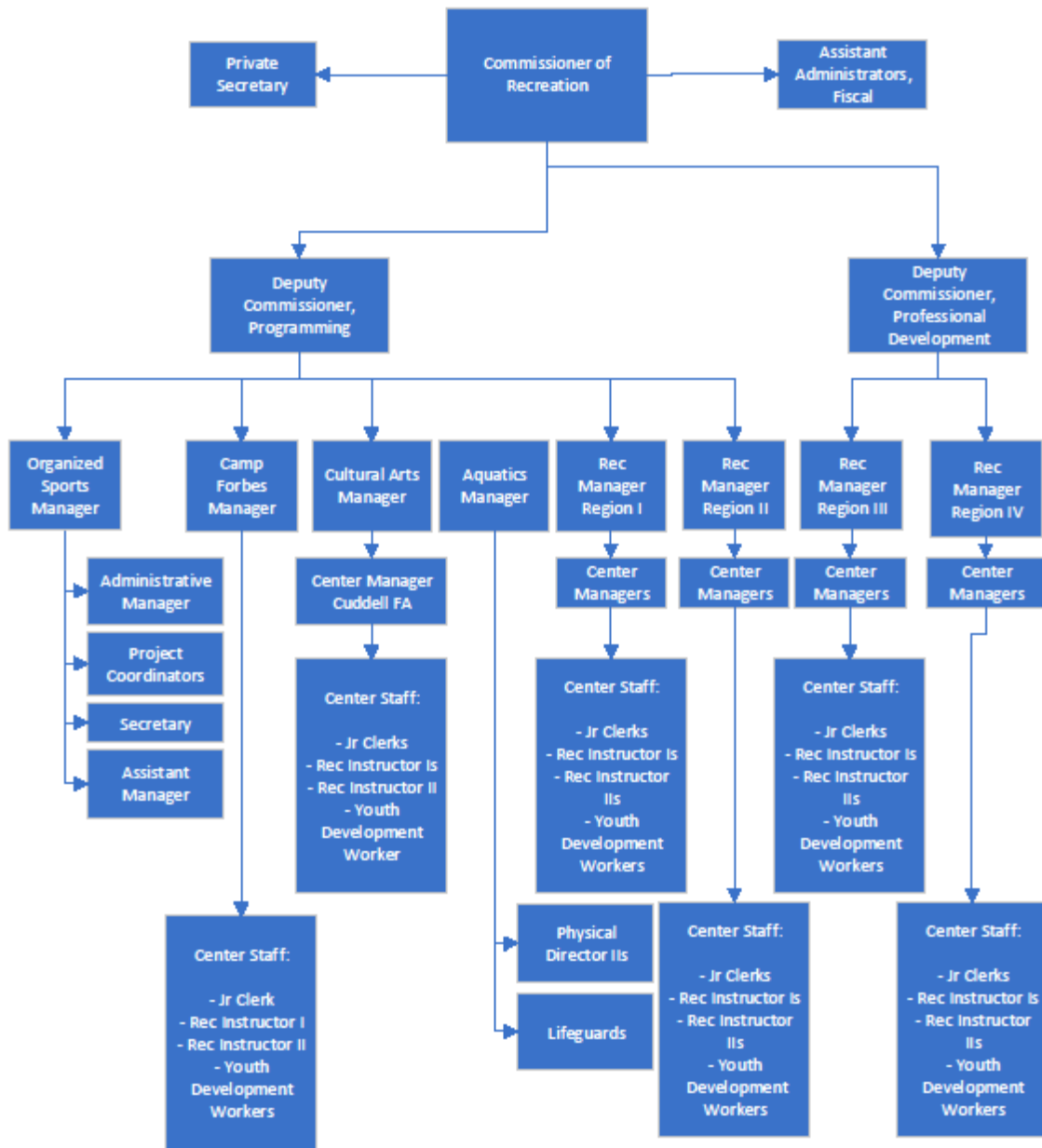
Summary: The Division provides programs and opportunities that result in individual, community, environmental and economic benefits to the residents of the City of Cleveland. Through participation, individuals experience personal growth and development, enhance their self-esteem, reduce stress, and cultivate their inner creativity while strengthening social bonds, connecting families and neighborhoods in addition to striving for ethnic and cultural harmony.

Key Programs: Organized Sports, Aquatics, Cultural Arts, Meal Program, Youth Development Program

| | Output Metric | Historic Data | | |
|---|---|---------------|---------|---------|
| | | 2021 | 2022 | 2023 |
| 1 | Admittances (# of visitors) | 160,984 | 326,331 | 481,561 |
| 2 | Organized Program Participation – Run by the City (# of participants) | 22,403 | 33,856 | 47,075 |
| 3 | Total Lifeguards | 62 | 72 | 60 |
| 4 | Summer Camp Attendance | 470 | 575 | 720 |
| 5 | Summer Arts Programs | - | - | 4,245 |



DIVISION OF RECREATION





DIVISION OF RECREATION

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---|---------------------|---------------------|---------------------|---------------------|
| Salaries and Wages | | | | |
| Full Time Permanent | \$ 4,922,503 | \$ 4,488,557 | \$ 4,436,245 | \$ 5,769,710 |
| Seasonal | 525,851 | 989,399 | 1,198,001 | 1,130,000 |
| Part-Time Permanent | 1,218,600 | 1,622,976 | 1,923,312 | 1,332,351 |
| Injury Pay | 9,161 | 2,942 | — | — |
| Longevity | 31,550 | 28,625 | 31,575 | 38,675 |
| Wage Settlements | 151 | — | — | — |
| Vacation Conversion | 45,160 | — | 33,269 | — |
| Separation Payments | 156,048 | 41,054 | 58,148 | 30,000 |
| Bonus Incentive | — | 42,000 | 108,000 | — |
| Overtime | 203,082 | 157,566 | 151,147 | 175,000 |
| | \$ 7,112,108 | \$ 7,373,118 | \$ 7,939,697 | \$ 8,475,736 |
| Benefits | | | | |
| Hospitalization | \$ 1,044,581 | \$ 998,530 | \$ 1,225,603 | \$ 1,350,849 |
| Prescription | 221,358 | 195,979 | 201,490 | 279,465 |
| Dental | 51,001 | 43,635 | 38,516 | 48,459 |
| Vision Care | 8,253 | 7,067 | 6,650 | 9,252 |
| Public Employees Retire System | 1,030,253 | 1,025,599 | 1,085,907 | 1,178,288 |
| Fica-Medicare | 98,031 | 102,101 | 110,872 | 115,198 |
| Workers' Compensation | 121,850 | 176,072 | 119,197 | 154,000 |
| Life Insurance | 5,291 | 5,002 | 3,690 | 5,825 |
| Unemployment Compensation | 9,362 | 2,382 | 12,062 | 6,000 |
| Clothing Allowance | 4,500 | 4,700 | 5,400 | 400 |
| Clothing Maintenance | 1,950 | — | 900 | 150 |
| | \$ 2,596,428 | \$ 2,561,066 | \$ 2,810,288 | \$ 3,147,886 |
| Other Training & Professional Dues | | | | |
| Travel | \$ 20,188 | \$ 40,231 | \$ 128,171 | \$ 100,000 |
| Tuition & Registration Fees | 93,768 | — | — | 570 |
| Professional Dues & Subscript | — | — | — | 360 |
| | \$ 113,956 | \$ 40,231 | \$ 128,171 | \$ 100,930 |
| Utilities | | | | |
| Brokered Gas Supply | \$ 254,118 | \$ 524,158 | \$ 180,785 | \$ 192,800 |
| Gas | 149,777 | 205,988 | 464,001 | 480,000 |
| Electricity - Cpp | 1,072,312 | 1,155,086 | 1,097,862 | 1,101,000 |
| Electricity - Other | 92,175 | 123,162 | 109,321 | 115,000 |
| Security & Monitoring System | 13,872 | 23,555 | 12,692 | 15,000 |
| Contractual Utilities | 24,851 | 33,170 | 23,277 | 99,000 |
| | \$ 1,607,104 | \$ 2,065,119 | \$ 1,887,938 | \$ 2,002,800 |



DIVISION OF RECREATION

Expenditures (Continued)

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|------------------------------------|---------------------|---------------------|---------------------|---------------------|
| Contractual Services | | | | |
| Professional Services | \$ 24,818 | \$ 30,851 | \$ 18,615 | \$ 48,270 |
| Mileage (Private Auto) | — | 7,638 | 6,981 | 9,000 |
| Waste Disposal Fee - Ohio EPA | 681 | — | — | — |
| Parking In City Facilities | 4,981 | 5,193 | 5,964 | 7,840 |
| Taxes | — | 2,008 | — | — |
| Other Contractual | 2,052,430 | 2,153,618 | 2,479,039 | 3,734,370 |
| Bank Service Fees | (427) | — | (1,809) | — |
| | \$ 2,082,483 | \$ 2,199,308 | \$ 2,508,790 | \$ 3,799,480 |
| Materials & Supplies | | | | |
| Chemical | \$ 81,463 | \$ 110,902 | \$ 209,165 | \$ 475,000 |
| Clothing | 10,546 | 6,863 | 7,308 | 8,835 |
| Small Equipment | 3,946 | 3,808 | — | 83,000 |
| Electrical Supplies | 1,184 | — | — | 2,250 |
| Hygiene And Cleaning Supplies | 1,630 | 1,854 | 2,113 | 3,600 |
| Aquatics (Pool) Supplies | 19,687 | 999 | 19,611 | 17,000 |
| Playground Equipment And Suppl | 2,201 | — | 6,483 | 15,000 |
| Medical Supplies | — | 959 | 3,132 | 1,350 |
| Food | 11,967 | 27,098 | 25,032 | 25,000 |
| Other Supplies | 15,325 | 5,593 | 21,078 | 12,300 |
| Arts & Crafts Supplies | 33,204 | 39,522 | 46,250 | 35,000 |
| Sporting Goods Supplies | 97,299 | 66,382 | 57,970 | 150,000 |
| Just In Time Office Supplies | 4,960 | 5,173 | 7,365 | 8,300 |
| | \$ 283,413 | \$ 269,152 | \$ 405,508 | \$ 836,635 |
| Maintenance | | | | |
| Maintenance Contracts | \$ 2,183 | \$ 2,183 | \$ 2,183 | \$ 3,600 |
| Maintenance Machinery & Tools | 5,020 | 3,450 | 8,000 | 8,000 |
| Maintenance Fire Apparatus | 4,950 | 6,330 | 6,955 | 7,000 |
| Repair Parts | 26,245 | — | 34,000 | 50,000 |
| Car Washes | 180 | — | — | 450 |
| Maintenance Misc. Equipment | 3,740 | 10,688 | 600 | 4,000 |
| Maintenance Building | 750 | 720 | 450 | — |
| | \$ 43,067 | \$ 23,371 | \$ 52,188 | \$ 73,050 |
| Interdepart Service Charges | | | | |
| Charges From Telephone Exch | \$ 139,775 | \$ 111,947 | \$ 100,526 | \$ 165,070 |
| Charges From Radio Comm System | 9,274 | 5,671 | 6,474 | 9,491 |
| Charges From W.P.C. | 432 | 664 | 3,062 | — |
| Charges From Print & Repro | 16,948 | 26,366 | 28,927 | 35,000 |



DIVISION OF RECREATION

Expenditures (Continued)

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|--------------------------------|----------------------|----------------------|----------------------|----------------------|
| Charges From Central Storeroom | 434 | 396 | 440 | 490 |
| Charges From M.V.M. | 157,793 | 209,176 | 201,454 | 185,000 |
| Charges From Waste Collection | 16,380 | 16,350 | 13,423 | 20,000 |
| | \$ 341,037 | \$ 370,569 | \$ 354,305 | \$ 415,051 |
| | \$ 14,179,597 | \$ 14,901,933 | \$ 16,086,885 | \$ 18,851,568 |

Revenues

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|--------------------|-------------------|------------------|-------------------|-----------------|
| Grant Revenue | \$ 15,000 | \$ — | \$ — | \$ — |
| Licenses & Permits | — | 20 | 30 | — |
| Miscellaneous | 426,932 | 54,589 | 15,558 | 9,000 |
| | \$ 441,932 | \$ 54,609 | \$ 15,588 | \$ 9,000 |

COMPARISON OF STAFFING LEVEL

| No. of Employees | | | |
|------------------|------------------|----------------|-------------------------|
| Budget 2023 | December 2023 | Budget 2024 | |
| 130 | 91 | 91 | FULL TIME |
| 0 | 0 | 24 | VACANT FULL TIME |
| 130 | 91 | 115 | TOTAL FULL TIME |
| 195 | 136 | 136 | PART TIME |
| 0 | 0 | 59 | VACANT PART TIME |
| 195 | 136 | 195 | TOTAL PART TIME |
| 263 | 23 | 23 | SEASONAL |
| 0 | 0 | 240 | VACANT SEASONAL |
| 263 | 23 | 263 | TOTAL SEASONAL |
| 588 | 409 | 573 | TOTAL DIVISION |



DIVISION OF PARKING FACILITIES

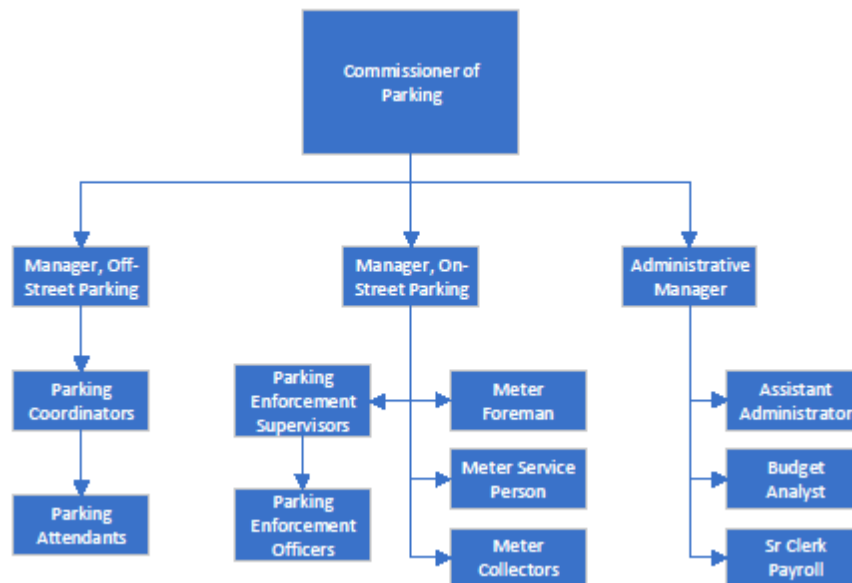
Commissioner Kim Johnson

Mission Statement: To provide convenient, affordable parking options for off-street parkers in the downtown area and on-street parkers throughout the City of Cleveland.

Summary: The Division is responsible for the off-street operation of two (2) garages and five (5) parking lots in or near Downtown Cleveland as well as providing off-street parking for downtown workers and transient parkers seeking to do business, receive services or attend events in the Central Business District. The Division also provides equipment, services, and enforcement to promote curb turnover in order to maintain convenient on-street parking needs throughout the City of Cleveland. The Division endeavors to provide quality service to customers and to encourage participation and engagement from a dedicated staff of parking professionals as we strive to improve services through observation and the evaluation of data.

Key Programs: On-Street Parking, Off-Street Parking

| | Output Metric | Historic Data | | |
|---|---------------------------------------|---------------|-------------|-------------|
| | | 2021 | 2022 | 2023 |
| 1 | Willard Garage Revenue | \$1,407,018 | \$1,849,431 | \$2,051,127 |
| 2 | Gateway East Garage Revenue | \$1,496,125 | \$2,401,769 | \$2,589,819 |
| 3 | Municipal Lot Revenue | \$567,221 | \$611,242 | \$657,879 |
| 4 | Meter Collection Revenue | \$736,698 | \$1,029,528 | \$1,133,743 |
| 5 | West Side Market Parking Lots Revenue | \$226,627 | \$524,513 | \$583,702 |





DIVISION OF PARKING FACILITIES

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|------------------------------------|-------------------|-------------------|-------------------|---------------------|
| Salaries and Wages | | | | |
| Full Time Permanent | \$ 529,457 | \$ 470,386 | \$ 484,049 | \$ 617,394 |
| Longevity | 5,850 | 5,775 | 6,350 | 6,875 |
| Separation Payments | 1,143 | 2,179 | 254 | — |
| Bonus Incentive | — | 3,000 | 1,000 | — |
| Overtime | — | — | 4,950 | 5,000 |
| | \$ 536,450 | \$ 481,340 | \$ 496,603 | \$ 629,269 |
| Benefits | | | | |
| Hospitalization | \$ 153,812 | \$ 168,426 | \$ 159,648 | \$ 229,414 |
| Prescription | 32,222 | 31,979 | 35,080 | 49,186 |
| Dental | 8,006 | 7,266 | 6,885 | 8,434 |
| Vision Care | 1,364 | 1,152 | 1,117 | 1,504 |
| Public Employees Retire System | 76,096 | 66,624 | 69,421 | 91,801 |
| Fica-Medicare | 7,442 | 6,593 | 6,801 | 8,626 |
| Workers' Compensation | 20,286 | 25,973 | 15,986 | 17,000 |
| Life Insurance | 673 | 607 | 501 | 768 |
| Clothing Allowance | 3,075 | 2,500 | 2,575 | 3,725 |
| Clothing Maintenance | 3,850 | 3,500 | 3,150 | 5,350 |
| | \$ 306,827 | \$ 314,620 | \$ 301,163 | \$ 415,808 |
| Interdepart Service Charges | | | | |
| Charges From Telephone Exch | \$ 7,613 | \$ 6,396 | \$ 6,218 | \$ 10,210 |
| Charges From Radio Comm System | 29,925 | 19,280 | 27,876 | 37,000 |
| Charges From Central Storeroom | — | — | 76 | — |
| Charges From M.V.M. | 62,601 | 45,615 | 37,727 | 40,000 |
| | \$ 100,139 | \$ 71,292 | \$ 71,897 | \$ 87,210 |
| | \$ 943,416 | \$ 867,251 | \$ 869,662 | \$ 1,132,287 |

Revenues

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---------------|------------------|----------------|-------------------|----------------|
| Miscellaneous | \$ 36,667 | \$ — | \$ — | \$ — |
| | \$ 36,667 | \$ — | \$ — | \$ — |



DIVISION OF PARKING FACILITIES

COMPARISON OF STAFFING LEVEL

| Budget 2023 | No. of Employees December 2023 | Budget 2024 | |
|----------------|--------------------------------------|----------------|-------------------------|
| 14 | 12 | 12 | FULL TIME |
| 0 | 0 | 2 | VACANT FULL TIME |
| 14 | 12 | 14 | TOTAL FULL TIME |
| 14 | 12 | 14 | TOTAL DIVISION |



DIVISION OF PROPERTY MANAGEMENT

Commissioner Thomas A. Nagel

Mission Statement: To provide building maintenance service to the City of Cleveland general fund and minor enterprise facilities by implementing best practices for cleaning, maintaining and operating a public facility.

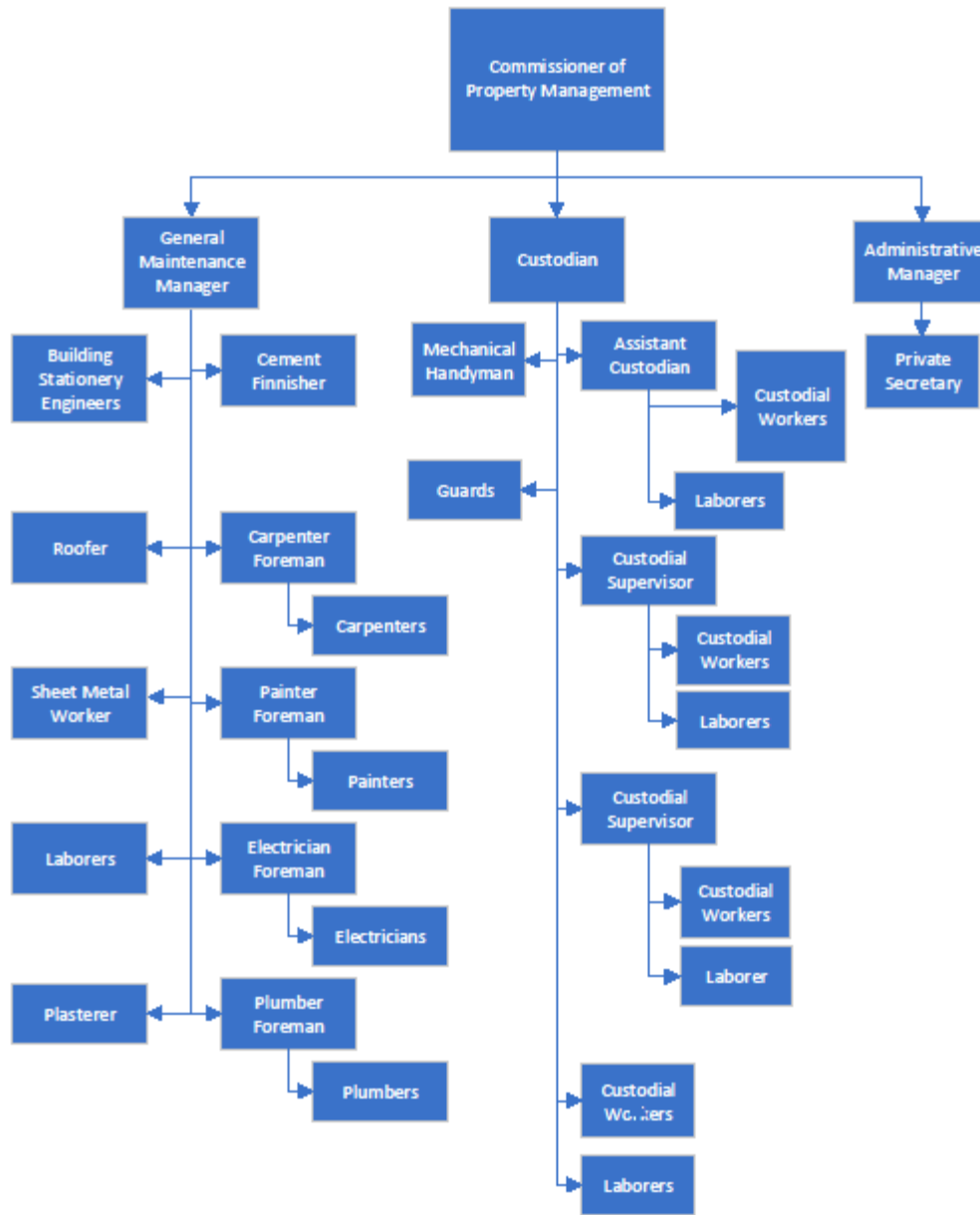
Summary: The Division provides planned, reactive and emergency maintenance and repairs to nearly 200 facilities and custodial housekeeping services to 24 buildings. Summer facilities readiness activities includes outdoor pools, spray playgrounds and drinking fountains.

Key Programs: Citywide facilities management, general maintenance, custodial

| | Output Metric | Historic Data | | |
|---|---|---------------|-----------------|-----------------|
| | | 2021 | 2022 | 2023* |
| 1 | Service Requests, Received/Completed | N/A | 1,670 / 1,034 | 1,968 / 1,181 |
| 2 | Work Orders, Issued/Completed | N/A | 1,551 / 1,308 | 2,486 / 2,216 |
| 3 | Capital Maintenance Number Contracts / Money Utilized | N/A | 6 / \$1,715,187 | 6 / \$2,930,750 |
| 4 | Staffing % of Budgeted | N/A | 92% | 97% |

*As of 9/30/23

DIVISION OF PROPERTY MANAGEMENT





DIVISION OF PROPERTY MANAGEMENT

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---|---------------------|---------------------|---------------------|---------------------|
| Salaries and Wages | | | | |
| Full Time Permanent | \$ 4,026,112 | \$ 4,239,648 | \$ 4,210,122 | \$ 4,686,593 |
| Part-Time Permanent | 34,401 | — | — | — |
| Injury Pay | — | 12,813 | — | — |
| Longevity | 24,100 | 25,525 | 25,100 | 27,900 |
| Wage Settlements | 30 | — | — | — |
| Vacation Conversion | 17,408 | — | 4,149 | — |
| Separation Payments | 5,839 | 93,186 | 43,605 | 20,000 |
| Bonus Incentive | — | 26,000 | 7,000 | — |
| Overtime | 346,639 | 444,083 | 422,141 | 350,000 |
| | \$ 4,454,529 | \$ 4,841,255 | \$ 4,712,118 | \$ 5,084,493 |
| Benefits | | | | |
| Hospitalization | \$ 722,215 | \$ 709,532 | \$ 748,904 | \$ 934,341 |
| Prescription | 149,036 | 159,399 | 158,084 | 194,810 |
| Dental | 37,139 | 36,424 | 32,841 | 35,145 |
| Vision Care | 6,138 | 5,667 | 5,526 | 6,688 |
| Public Employees Retire System | 622,905 | 659,892 | 653,000 | 671,486 |
| Fica-Medicare | 61,225 | 67,278 | 65,447 | 65,965 |
| Workers' Compensation | 45,545 | 59,111 | 149,305 | 105,000 |
| Life Insurance | 2,956 | 3,064 | 2,576 | 3,755 |
| Unemployment Compensation | 1,523 | 513 | — | 2,000 |
| Clothing Allowance | 4,530 | 5,350 | 5,400 | 13,175 |
| Tool Insurance | 800 | 1,000 | 1,000 | — |
| Clothing Maintenance | 7,425 | 8,200 | 7,975 | 7,625 |
| Automobile Maintenance Allow | — | — | — | 600 |
| | \$ 1,661,436 | \$ 1,715,429 | \$ 1,830,057 | \$ 2,040,590 |
| Other Training & Professional Dues | | | | |
| Tuition & Registration Fees | \$ — | \$ — | \$ 1,375 | \$ 10,000 |
| Professional Dues & Subscript | — | 68 | — | 650 |
| | \$ — | \$ 68 | \$ 1,375 | \$ 10,650 |
| Utilities | | | | |
| Brokered Gas Supply | \$ 22,371 | \$ 44,226 | \$ 24,386 | \$ 47,210 |
| Gas | 9,293 | 13,095 | 26,950 | 28,000 |
| Electricity - Cpp | 503,529 | 515,707 | 551,409 | 555,000 |
| Electricity - Other | 2,438 | 3,585 | 3,535 | 4,079 |
| Steam | 773,851 | 1,245,862 | 1,301,238 | 1,340,500 |
| | \$ 1,311,482 | \$ 1,822,475 | \$ 1,907,518 | \$ 1,974,789 |



DIVISION OF PROPERTY MANAGEMENT

Expenditures (Continued)

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|------------------------------------|-------------------|-------------------|-------------------|-------------------|
| Contractual Services | | | | |
| Professional Services | \$ 11,454 | \$ 2,100 | \$ 17,640 | \$ 7,396 |
| Mileage (Private Auto) | — | 739 | — | — |
| Security Services | 31,056 | 67,141 | 41,995 | 75,000 |
| Parking In City Facilities | 3,769 | 4,969 | 5,283 | 3,600 |
| Other Contractual | — | 7,260 | — | 2,103 |
| | \$ 46,278 | \$ 82,209 | \$ 64,918 | \$ 88,099 |
| Materials & Supplies | | | | |
| Chemical | \$ 9,000 | \$ 25,032 | \$ 15,000 | \$ 4,500 |
| Clothing | 12,850 | 19,824 | 25,000 | 6,000 |
| Hardware & Small Tools | 10,000 | — | 3,329 | 1,000 |
| Office Furniture & Equipment | — | — | — | 90,000 |
| Electrical Supplies | 30,000 | 30,000 | — | 35,000 |
| Hygiene And Cleaning Supplies | 65,000 | 113,402 | 171,713 | 160,000 |
| Painting Equipment & Supplies | 3,302 | 3,100 | 4,000 | — |
| Heating And Air Filters | 11,000 | 20,000 | — | 5,000 |
| Medical Supplies | — | — | — | 800 |
| Other Supplies | 965 | 1,327 | 1,170 | — |
| Safety Equipment | 3,144 | — | 3,659 | 30,000 |
| Just In Time Office Supplies | 1,174 | 653 | 18,632 | 1,750 |
| Building Maintenance Supplies | 24,163 | 3,999 | — | 160,000 |
| | \$ 170,597 | \$ 217,337 | \$ 242,503 | \$ 494,050 |
| Maintenance | | | | |
| Maintenance Contracts | \$ 40,000 | \$ — | \$ — | \$ 2,500 |
| Maintenance Machinery & Tools | 70,371 | 47,993 | 15,000 | 102,417 |
| Maintenance Fire Apparatus | — | 72,673 | 3,000 | 63,581 |
| Repair Parts | 2,495 | — | — | — |
| Maintenance Building | 29,872 | 55,489 | 58,532 | 8,100 |
| | \$ 142,738 | \$ 176,155 | \$ 76,532 | \$ 176,598 |
| Interdepart Service Charges | | | | |
| Charges From Telephone Exch | \$ 52,671 | \$ 45,014 | \$ 59,061 | \$ 97,000 |
| Charges From Radio Comm System | 17,753 | 11,779 | 47,981 | 53,065 |
| Charges From Water | — | — | — | 500 |
| Charges From W.P.C. | — | — | 243 | 900 |
| Charges From Print & Repro | 3,405 | 4,867 | 4,169 | 5,415 |



DIVISION OF PROPERTY MANAGEMENT

Expenditures (Continued)

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|--------------------------------|---------------------|---------------------|---------------------|----------------------|
| Charges From Central Storeroom | 320 | 234 | 175 | 195 |
| Charges From M.V.M. | 130,944 | 161,480 | 128,713 | 120,000 |
| Charges From Waste Collection | 2,346 | 2,185 | 2,162 | 5,000 |
| | \$ 207,439 | \$ 225,559 | \$ 242,504 | \$ 282,075 |
| | \$ 7,994,500 | \$ 9,080,487 | \$ 9,077,524 | \$ 10,151,344 |

Revenues

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|----------------------|---------------------|-------------------|---------------------|---------------------|
| Charges For Services | \$ 77,258 | \$ 73,473 | \$ 64,316 | \$ 77,248 |
| Miscellaneous | 1,278,097 | 65,161 | 1,310,339 | 1,300,000 |
| | \$ 1,355,355 | \$ 138,634 | \$ 1,374,655 | \$ 1,377,248 |

COMPARISON OF STAFFING LEVEL

| No. of Employees | | | |
|------------------|------------------|----------------|-------------------------|
| Budget 2023 | December 2023 | Budget 2024 | |
| 71 | 63 | 63 | FULL TIME |
| 0 | 0 | 5 | VACANT FULL TIME |
| 71 | 63 | 68 | TOTAL FULL TIME |
| 71 | 63 | 68 | TOTAL DIVISION |



PARK MAINTENANCE AND PROPERTIES

Commissioner Toi Porch

Mission Statement: To ensure the safety and upkeep of parks, trees, gardens, vacant properties and cemeteries within the City of Cleveland and its various neighborhoods.

Summary: The Division is responsible for tasks focused on preserving the beauty, safety, and functionality of various public areas such as park, cemeteries, greenhouse, urban forestry and vacant lot/structures. Activities include cleaning, mowing and landscaping to maintain visually appealing and safe grounds. The dedicated maintenance staff plays a crucial role in sustaining these community spaces, ensuring they remain pleasant and accessible for everyone.

Key Programs: Horticulture, Mall & Gardens, Vacant Property Cutting and Cleaning, Park Ground Maintenance, Urban Forestry Preservation, Athletic Field Maintenance

Park Maintenance

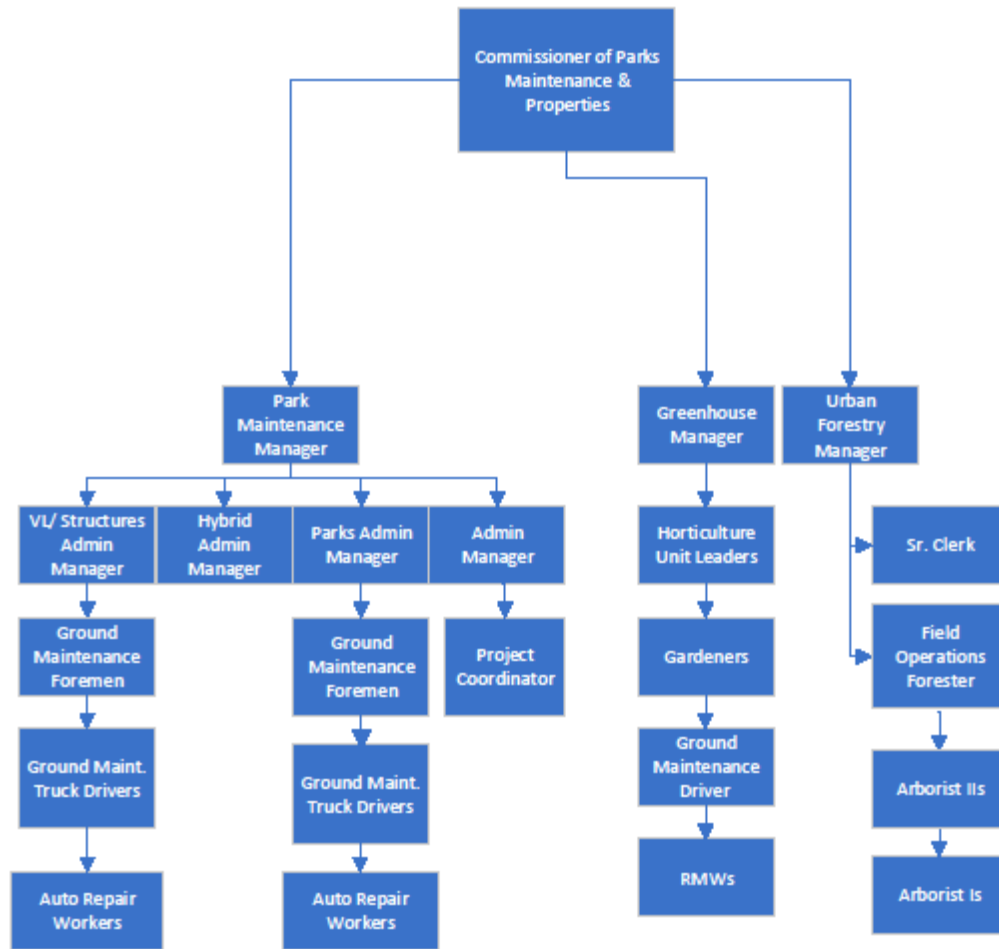
| | Output Metric | Historic Data | | |
|---|--------------------------------------|---------------|--------|--------|
| | | 2021 | 2022 | 2023 |
| 1 | Trees removed | 1,035 | 1,179 | 1,335 |
| 2 | Trees pruned | 3,433 | 2,105 | 1,466 |
| 3 | New trees planted | 1,246 | 350 | 15 |
| 4 | Stumps grinded | 338 | 162 | 22 |
| 5 | Vacant lots serviced | - | 27,039 | 24,864 |
| 6 | Vacant structures serviced | 2,550 | 3,555 | 4,136 |
| 7 | Illegal dump sites serviced (Winter) | 233 | 110 | 6,275 |

Cemeteries

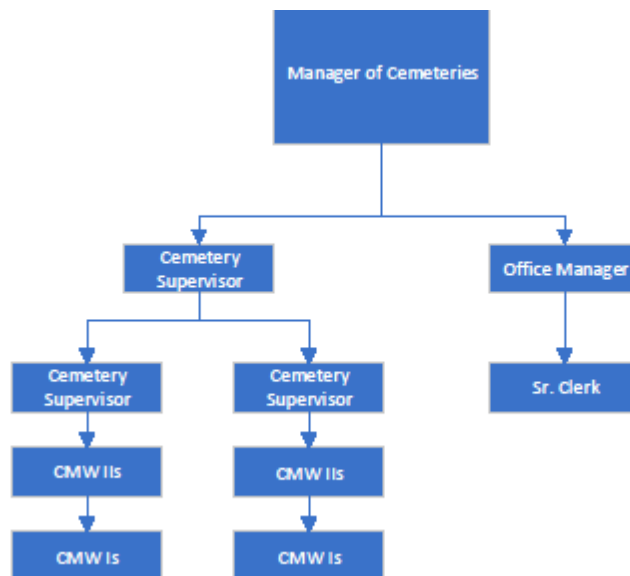
| | Output Metric | Historic Data | | |
|---|----------------------------|---------------|-------|-------|
| | | 2021 | 2022 | 2023 |
| 1 | Internments Performed | 1,511 | 1,316 | 1,142 |
| 2 | Headstones Set | 1,005 | 1,004 | 723 |
| 3 | Service Requests Completed | 1,673 | 1,158 | 1,588 |

PARK MAINTENANCE AND PROPERTIES

Park Maintenance:



Cemeteries:





PARK MAINTENANCE AND PROPERTIES

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Salaries and Wages | | | | |
| Full Time Permanent | \$ 5,586,277 | \$ 4,929,025 | \$ 4,620,872 | \$ 6,086,912 |
| Seasonal | 1,957,048 | 1,697,852 | 1,709,900 | 1,817,320 |
| Longevity | 36,250 | 36,950 | 35,925 | 41,025 |
| Wage Settlements | 11 | 351 | 100 | — |
| Vacation Conversion | 2,168 | — | 7,364 | — |
| Separation Payments | 13,252 | 53,694 | 63,283 | 44,428 |
| Bonus Incentive | 500 | 13,500 | 1,000 | — |
| Overtime | 204,447 | 611,656 | 401,822 | 350,000 |
| | \$ 7,799,953 | \$ 7,343,029 | \$ 6,840,265 | \$ 8,339,685 |
| Benefits | | | | |
| Hospitalization | \$ 1,277,457 | \$ 1,253,024 | \$ 1,469,079 | \$ 1,425,314 |
| Prescription | 267,629 | 251,761 | 240,615 | 291,392 |
| Dental | 59,968 | 51,704 | 43,258 | 49,691 |
| Vision Care | 9,958 | 8,311 | 7,441 | 9,388 |
| Public Employees Retire System | 1,093,833 | 1,020,891 | 946,778 | 1,138,036 |
| Fica-Medicare | 108,900 | 101,997 | 95,421 | 106,769 |
| Workers' Compensation | 174,656 | 347,381 | 585,619 | 661,290 |
| Life Insurance | 4,836 | 4,329 | 3,374 | 5,174 |
| Unemployment Compensation | 71,163 | 244,749 | 144,791 | 145,000 |
| Clothing Allowance | 35,707 | 32,200 | 29,250 | 28,525 |
| Tool Insurance | 5,000 | 5,000 | 6,800 | 5,000 |
| Clothing Maintenance | 13,725 | 12,900 | 11,050 | 13,875 |
| | \$ 3,122,832 | \$ 3,334,246 | \$ 3,583,475 | \$ 3,879,454 |
| Other Training & Professional Dues | | | | |
| Tuition & Registration Fees | \$ 70 | \$ 175 | \$ 13,784 | \$ 25,000 |
| | \$ 70 | \$ 175 | \$ 13,784 | \$ 25,000 |
| Utilities | | | | |
| Brokered Gas Supply | \$ 54,844 | \$ 95,857 | \$ 41,281 | \$ 45,000 |
| Gas | 27,179 | 31,962 | 81,555 | 85,000 |
| Electricity - Cpp | 492,223 | 470,775 | 476,520 | 475,000 |
| Electricity - Other | 30,657 | 38,465 | 39,322 | 42,184 |
| Steam | 11,210 | 12,515 | 13,924 | 14,750 |
| Security & Monitoring System | 763 | 3,081 | 4,108 | 4,108 |
| | \$ 616,877 | \$ 652,655 | \$ 656,709 | \$ 666,042 |
| Contractual Services | | | | |
| Professional Services | \$ — | \$ 20,517 | \$ 3,000 | \$ 12,176 |
| Waste Disposal | 610 | 4,010 | 2,530 | 1,450 |
| Medical Services | — | — | — | 1,349 |



PARK MAINTENANCE AND PROPERTIES

Expenditures (Continued)

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|-------------------------------------|---------------------|---------------------|---------------------|---------------------|
| Program Promotion | — | 440 | 230 | — |
| Parking In City Facilities | 1,163 | 1,328 | 1,210 | 1,360 |
| Property Rental | 43,676 | 43,676 | 43,676 | 43,676 |
| Other Contractual | 2,357,689 | 2,538,619 | 3,629,433 | 4,579,088 |
| County Aud & Treas Coll Fee | 12,760 | 12,015 | 13,666 | — |
| | \$ 2,415,898 | \$ 2,620,605 | \$ 3,693,744 | \$ 4,639,099 |
| Materials & Supplies | | | | |
| Chemical | \$ — | \$ — | \$ — | \$ 927 |
| Salt & De-Icer | — | — | — | 7,200 |
| Clothing | — | — | — | 1,030 |
| Hardware & Small Tools | 900 | 11,807 | 5,545 | 10,000 |
| Seed, Fertilizer & Herbicide | 4,911 | 252 | 4,271 | 13,000 |
| Small Equipment | 14,238 | 22,306 | 45,660 | 24,500 |
| Office Furniture & Equipment | 6,986 | — | — | — |
| Fence, Posts & Bars | — | — | — | 15,000 |
| Hygiene And Cleaning Supplies | 37,087 | 33,970 | 27,280 | 30,636 |
| Clay, Soil & Turf | 9,118 | 6,970 | 12,567 | 10,000 |
| Playground Equipment And Suppl | 28,009 | 26,608 | 24,309 | 40,857 |
| Lumber, Glass, And Drywall | 3,000 | 4,585 | 5,000 | 10,000 |
| Other Supplies | 28,892 | 23,810 | 50,659 | 23,500 |
| Sporting Goods Supplies | 2,085 | 3,825 | — | 5,000 |
| Safety Equipment | 27,923 | 14,861 | 15,330 | 26,278 |
| Greenhouse Maintenance Suppl | 43,830 | 37,515 | 46,763 | 39,000 |
| Just In Time Office Supplies | 497 | 705 | 90 | 1,009 |
| Misc Maintenance Supplies | 8,145 | 1,200 | 2,894 | 15,500 |
| | \$ 215,621 | \$ 188,414 | \$ 240,367 | \$ 273,437 |
| Maintenance | | | | |
| Maintenance Contracts | \$ 1,575 | \$ 8,984 | \$ 8,800 | \$ 15,000 |
| Computer Software Maintenance | — | — | 4,080 | 4,500 |
| Repair Parts | 270,000 | 284,690 | 294,896 | 370,000 |
| Maintenance Building | 197 | — | — | — |
| | \$ 271,772 | \$ 293,674 | \$ 307,776 | \$ 389,500 |
| Claims, Refunds, Maintenance | | | | |
| Judgments, Damages, & Claims | \$ 100,000 | \$ — | \$ — | \$ 6,500 |
| Other Refunds & Adjustments | 89 | — | — | — |
| | \$ 100,089 | \$ — | \$ — | \$ 6,500 |



PARK MAINTENANCE AND PROPERTIES

Expenditures (Continued)

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|------------------------------------|----------------------|----------------------|----------------------|----------------------|
| Interdepart Service Charges | | | | |
| Charges From Telephone Exch | \$ 94,875 | \$ 109,162 | \$ 122,023 | \$ 200,366 |
| Charges From Radio Comm System | 170,031 | 107,321 | 131,376 | 150,000 |
| Charges From W.P.C. | 2,783 | 66 | — | 4,058 |
| Charges From Print & Repro | 19,441 | 21,038 | 21,536 | 26,000 |
| Charges From Central Storeroom | 1,307 | 1,484 | 1,437 | 2,000 |
| Charges From M.V.M. | 2,306,382 | 2,871,794 | 2,830,828 | 2,678,000 |
| Charges From Waste Collection | 175,694 | 104,500 | 62,302 | 365,000 |
| | \$ 2,770,513 | \$ 3,215,365 | \$ 3,169,502 | \$ 3,425,424 |
| | \$ 17,313,623 | \$ 17,648,163 | \$ 18,505,623 | \$ 21,644,141 |

Revenues

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|----------------------------------|---------------------|---------------------|---------------------|---------------------|
| Charges For Services | \$ 1,377,502 | \$ 1,390,689 | \$ 1,518,509 | \$ 1,517,087 |
| Fines, Forfeitures & Settlements | — | — | 40 | — |
| Licenses & Permits | 7 | — | — | — |
| Miscellaneous | 406,099 | 26,191 | 4,951 | 61,880 |
| | \$ 1,783,609 | \$ 1,416,880 | \$ 1,523,501 | \$ 1,578,967 |

COMPARISON OF STAFFING LEVEL

| No. of Employees | | | |
|------------------|------------------|----------------|-------------------------|
| Budget 2023 | December 2023 | Budget 2024 | |
| 105 | 90 | 90 | FULL TIME |
| 0 | 0 | 12 | VACANT FULL TIME |
| 105 | 90 | 102 | TOTAL FULL TIME |
| 379 | 21 | 21 | SEASONAL |
| 0 | 0 | 358 | VACANT SEASONAL |
| 379 | 21 | 379 | TOTAL SEASONAL |
| 484 | 111 | 481 | TOTAL DIVISION |



DIVISION OF WASTE COLLECTION AND DISPOSAL

Commissioner Terrell H. Pruitt

Mission Statement: To reduce public health hazards resulting from the accumulation of refuse throughout the neighborhoods of the City of Cleveland.

Summary: The Division services residential and commercial waste, recyclable materials, and oversees the safe disposal of municipal solid waste to approximately 155,000 dwelling units on a weekly basis. The Division is responsible for servicing municipal buildings, commercial accounts, dead animal collection, and public street receptacles located throughout the city. The Division is responsible for adhering to the Ohio EPA regulations for the safe handling, transfer and disposal of the municipal solid waste collected throughout the city of Cleveland.

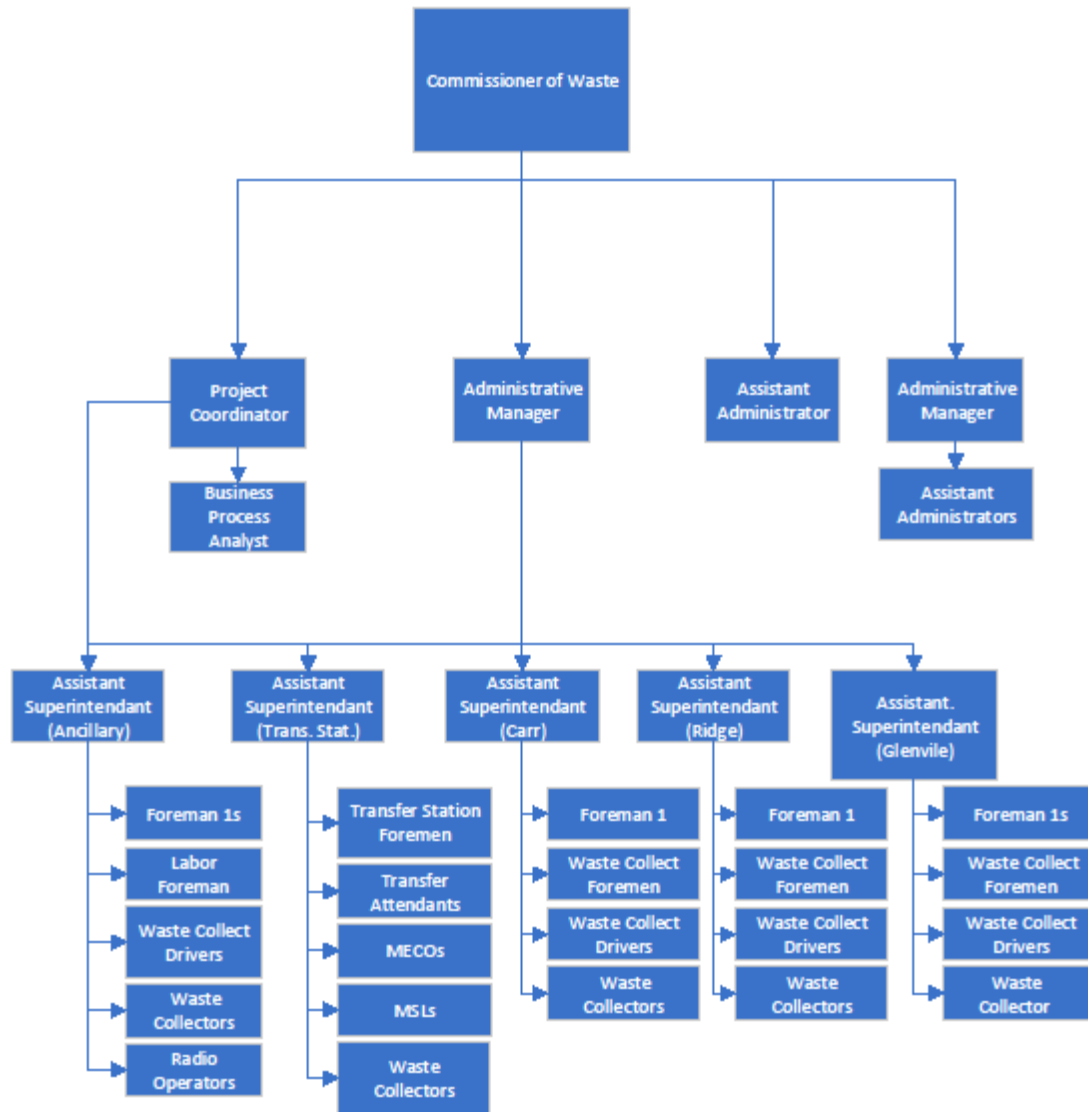
Key Programs: Residential Waste Collection, Curbside Recycling Collection, Bulk Item Pick Up, Public Street Receptacle Service, Illegal Dumping Support

| | Output Metric | Historic Data | | |
|---|---|---------------|---------|---------|
| | | 2021 | 2022 | 2023* |
| 1 | Weekly Average Number of Collection Stops | N/A | 330,000 | 330,000 |
| 2 | Daily Average Waste Collector Attendance | N/A | 93 | 77 |
| 3 | Daily Average Waste Collections Driver Attendance | N/A | 74 | 61 |
| 4 | Daily Average Truck Availability | N/A | 64 | 58 |

*As of 9/30/23



DIVISION OF WASTE COLLECTION AND DISPOSAL





DIVISION OF WASTE COLLECTION AND DISPOSAL

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---|----------------------|----------------------|----------------------|----------------------|
| Salaries and Wages | | | | |
| Full Time Permanent | \$ 9,350,986 | \$ 9,499,857 | \$ 9,286,237 | \$ 10,843,257 |
| Seasonal | 898,352 | 730,403 | 1,090,775 | 850,000 |
| Military Leave | — | — | 6,318 | — |
| Part-Time Permanent | 25,909 | 6,015 | — | 25,004 |
| Injury Pay | 2,444 | — | 391 | — |
| Longevity | 52,825 | 59,025 | 60,775 | 65,900 |
| Wage Settlements | 30,805 | — | — | — |
| Vacation Conversion | 5,525 | — | 26,434 | — |
| Separation Payments | 35,409 | 47,455 | 53,038 | 40,000 |
| Bonus Incentive | — | 6,000 | — | — |
| Overtime | 1,386,269 | 1,601,931 | 2,590,019 | 1,200,000 |
| | \$ 11,788,524 | \$ 11,950,686 | \$ 13,113,987 | \$ 13,024,161 |
| Benefits | | | | |
| Hospitalization | \$ 1,997,382 | \$ 1,960,452 | \$ 1,989,078 | \$ 2,362,016 |
| Prescription | 417,082 | 414,027 | 409,680 | 476,627 |
| Dental | 100,393 | 94,607 | 85,522 | 87,001 |
| Vision Care | 16,792 | 15,650 | 15,008 | 17,172 |
| Public Employees Retire System | 1,641,468 | 1,904,325 | 1,817,384 | 1,823,953 |
| Fica-Medicare | 165,613 | 167,308 | 185,278 | 168,326 |
| Workers' Compensation | 901,381 | 1,116,267 | 681,219 | 870,000 |
| Life Insurance | 8,695 | 8,595 | 7,151 | 9,960 |
| Unemployment Compensation | — | 4,187 | 15,735 | 10,000 |
| Clothing Allowance | 75,358 | 73,208 | 71,671 | 63,725 |
| Clothing Maintenance | 24,338 | 24,650 | 23,200 | 49,625 |
| | \$ 5,348,501 | \$ 5,783,276 | \$ 5,300,926 | \$ 5,938,405 |
| Other Training & Professional Dues | | | | |
| Travel | \$ — | \$ 537 | \$ 14,121 | \$ 10,000 |
| Tuition & Registration Fees | — | 192 | — | 1,000 |
| Training | — | — | 250 | 1,000 |
| Mileage (Priv Auto) Trng Prps | — | — | — | 90 |
| Professional Dues & Subscript | — | 669 | 1,070 | 270 |
| | \$ — | \$ 1,398 | \$ 15,441 | \$ 12,360 |
| Utilities | | | | |
| Brokered Gas Supply | \$ 91,150 | \$ 176,070 | \$ 133,837 | \$ 175,154 |
| Gas | 59,261 | 83,069 | 105,919 | 110,000 |
| Electricity - Cpp | 198,945 | 194,684 | 246,498 | 255,000 |
| | \$ 349,356 | \$ 453,823 | \$ 486,254 | \$ 540,154 |



DIVISION OF WASTE COLLECTION AND DISPOSAL

Expenditures (Continued)

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|-------------------------------------|----------------------|----------------------|----------------------|----------------------|
| Contractual Services | | | | |
| Professional Services | \$ 40,846 | \$ 95,250 | \$ 43,330 | \$ 81,300 |
| Referee Services | — | — | — | 250 |
| Waste Disposal | 10,764,900 | 9,189,867 | 8,167,476 | 9,432,833 |
| Security Services | — | — | — | 1,024 |
| Janitorial Services | 30,907 | 11,500 | 44,000 | 2,060 |
| Medical Services | — | — | — | 3,500 |
| Waste Disposal Fee - Ohio EPA | 1,577,093 | 1,328,991 | 1,333,098 | 1,721,990 |
| Advertising And Public Notice | — | 100,000 | 63,230 | 100,000 |
| Program Promotion | 42,230 | 1,507 | 1,142 | — |
| Parking In City Facilities | 55 | 715 | 998 | 1,100 |
| Transfer Station | — | — | — | 119,572 |
| Special Assessment | 199 | 65 | 995 | 4,000 |
| Other Contractual | 657,820 | 433,295 | 586,530 | 600,000 |
| Local Match-Grant Programs | — | — | 600 | — |
| Credit Card Processing Fees | 19,447 | 5,513 | 478 | 26,480 |
| | \$ 13,133,496 | \$ 11,166,703 | \$ 10,241,876 | \$ 12,094,109 |
| Materials & Supplies | | | | |
| Office Supplies | \$ — | \$ — | \$ 841 | \$ 1,000 |
| Postage | 530 | — | — | 10,000 |
| Computer Supplies | — | — | — | 800 |
| Computer Software | — | 174 | — | — |
| Hardware & Small Tools | — | — | — | 2,000 |
| Office Furniture & Equipment | — | — | 1,688 | — |
| Fence, Posts & Bars | — | — | — | 1,000 |
| Hygiene And Cleaning Supplies | 13,804 | 10,044 | 3,800 | 4,500 |
| Other Supplies | 35 | 11,908 | 26,174 | 12,500 |
| Safety Equipment | 9,799 | — | 2,896 | 4,678 |
| Just In Time Office Supplies | 2,170 | 3,056 | 5,484 | 3,000 |
| | \$ 26,339 | \$ 25,182 | \$ 40,883 | \$ 39,478 |
| Maintenance | | | | |
| Maintenance Misc. Equipment | \$ — | \$ 29,880 | \$ 24,049 | \$ 25,000 |
| Maintenance Building | 27,839 | 3,180 | 32,546 | 15,000 |
| Repair Of Overhead Doors | 15,000 | 23,009 | 18,607 | 5,000 |
| | \$ 42,839 | \$ 56,068 | \$ 75,202 | \$ 45,000 |
| Claims, Refunds, Maintenance | | | | |
| Judgments, Damages, & Claims | \$ 3,210 | \$ — | \$ — | \$ 8,000 |
| | \$ 3,210 | \$ — | \$ — | \$ 8,000 |



DIVISION OF WASTE COLLECTION AND DISPOSAL

Expenditures (Continued)

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|------------------------------------|----------------------|----------------------|----------------------|----------------------|
| Interdepart Service Charges | | | | |
| Charges From Telephone Exch | \$ 116,392 | \$ 112,995 | \$ 68,943 | \$ 132,930 |
| Charges From Radio Comm System | 143,408 | 110,634 | 115,846 | 135,000 |
| Charges From W.P.C. | 4,119 | 7,272 | 7,844 | 8,300 |
| Charges From Print & Repro | 38,855 | 136,572 | 95,986 | 120,000 |
| Charges From Central Storeroom | 293 | 2,737 | 5,430 | 10,000 |
| Charges From M.V.M. | 4,926,748 | 5,723,468 | 6,545,223 | 6,000,000 |
| | \$ 5,229,815 | \$ 6,093,678 | \$ 6,839,272 | \$ 6,406,230 |
| Capital Outlay | | | | |
| Transfer To Capital Project | \$ — | \$ — | \$ 190,000 | \$ — |
| | \$ — | \$ — | \$ 190,000 | \$ — |
| | \$ 35,922,081 | \$ 35,530,813 | \$ 36,303,841 | \$ 38,107,897 |

Revenues

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|----------------------|----------------------|----------------------|----------------------|----------------------|
| Charges For Services | \$ 14,860,589 | \$ 13,459,548 | \$ 13,890,335 | \$ 13,517,000 |
| Grant Revenue | 1,277 | 10,000 | — | — |
| Miscellaneous | 619,648 | 201 | 16,406 | — |
| | \$ 15,481,514 | \$ 13,469,749 | \$ 13,906,741 | \$ 13,517,000 |



DIVISION OF WASTE COLLECTION AND DISPOSAL

COMPARISON OF STAFFING LEVEL

| No. of Employees | | | |
|-------------------|-------------------|-------------------|-------------------------|
| Budget 2023 | December 2023 | Budget 2024 | |
| 217 | 164 | 164 | FULL TIME |
| 0 | 0 | 19 | VACANT FULL TIME |
| <u>217</u> | <u>164</u> | <u>183</u> | TOTAL FULL TIME |
| 36 | 51 | 51 | SEASONAL |
| 0 | 0 | 0 | VACANT SEASONAL |
| <u>36</u> | <u>51</u> | <u>51</u> | TOTAL SEASONAL |
| 1 | 0 | 0 | PART TIME |
| 0 | 0 | 1 | VACANT PART TIME |
| <u>1</u> | <u>0</u> | <u>1</u> | TOTAL PART TIME |
| <u>254</u> | <u>215</u> | <u>235</u> | TOTAL DIVISION |



DIVISION OF TRAFFIC ENGINEERING

Commissioner Rob Mavec

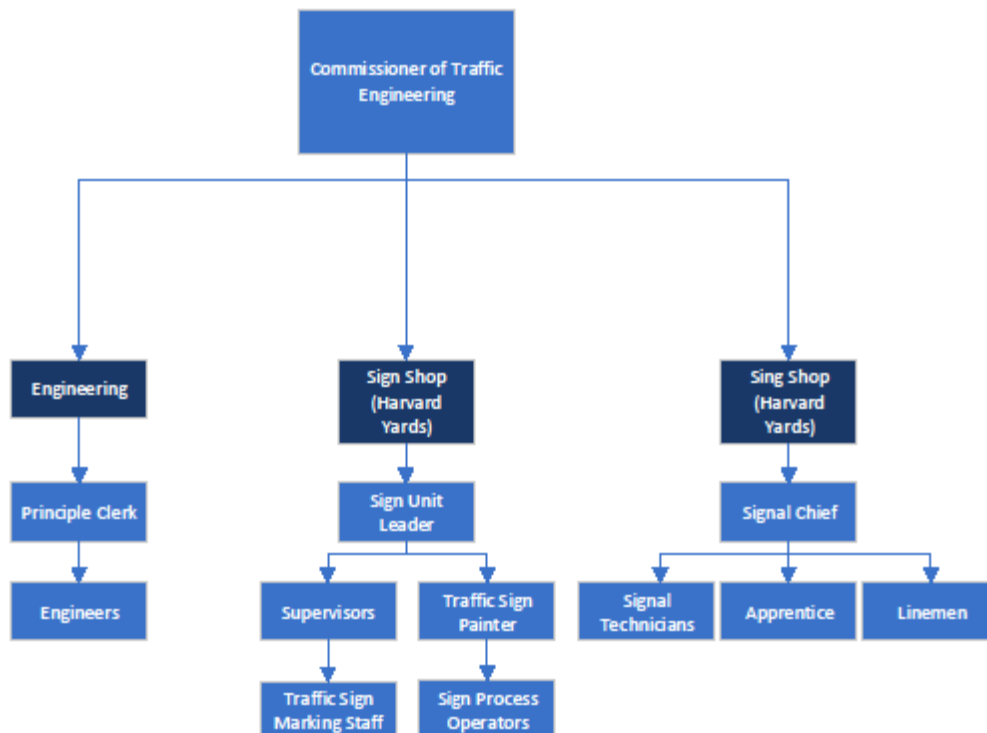
Mission Statement: To support the safe operations of the City's roadways by maintaining and improving traffic signals, signs, and pavement markings for all road users and modes of transportation.

Summary: The Division is responsible for yearly roadway maintenance and improvements. Through technology and new techniques, the Division repaints the city's pavement markings each year, proactively maintains traffic signs citywide, proactively inspects and maintains the city's traffic signal system, and reviews roadway plans and permits to endure the plans meet standards. The Division is also actively involved in city initiatives like Vision Zero and the residential traffic-calming program.

Key Programs: Annual Pavement Marking Painting, Faded Sign Replacement Program, Traffic Data Collection, Traffic Signal Upgrades, Permit and Plan Review

| | Output Metric | Historic Data | | |
|---|----------------------------|---------------|-------|-------|
| | | 2021 | 2022 | 2023* |
| 1 | Miles of Lane Line Painted | 342 | 333 | 530 |
| 2 | Crosswalks Painted | 3,671 | 3,448 | 2,858 |
| 3 | Sign Replace Install | 7,291 | 5,995 | 5,303 |
| 4 | Signal Upgrades | 26 | 14 | 9 |

*As of 9/30/23





DIVISION OF TRAFFIC ENGINEERING

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|--------------------------------|------------------------|------------------------|---------------------------|------------------------|
| Salaries and Wages | | | | |
| Full Time Permanent | \$ 1,971,296 | \$ 1,804,376 | \$ 1,863,193 | \$ 2,012,715 |
| Longevity | 11,525 | 10,400 | 11,300 | 11,275 |
| Wage Settlements | 5 | — | — | — |
| Vacation Conversion | 16,833 | — | 17,513 | — |
| Separation Payments | 17,465 | 11,996 | 14,438 | 50,000 |
| Bonus Incentive | — | 3,000 | 2,000 | — |
| Overtime | 88,570 | 85,965 | 93,919 | 93,000 |
| | \$ 2,105,695 | \$ 1,915,736 | \$ 2,002,363 | \$ 2,166,990 |
| Benefits | | | | |
| Hospitalization | \$ 399,938 | \$ 413,297 | \$ 554,571 | \$ 489,731 |
| Prescription | 80,563 | 75,510 | 81,104 | 97,037 |
| Dental | 20,293 | 18,452 | 17,564 | 18,634 |
| Vision Care | 2,655 | 2,374 | 2,430 | 2,952 |
| Public Employees Retire System | 292,589 | 266,267 | 275,097 | 291,212 |
| Fica-Medicare | 27,992 | 25,241 | 26,461 | 24,534 |
| Workers' Compensation | 43,225 | 51,265 | 61,899 | 105,000 |
| Life Insurance | 1,314 | 1,225 | 1,037 | 1,545 |
| Unemployment Compensation | — | 2,650 | — | 2,453 |
| Clothing Allowance | 10,595 | 10,595 | 9,205 | 43,785 |
| Clothing Maintenance | 7,875 | 7,000 | 7,875 | 15,675 |
| | \$ 887,039 | \$ 873,874 | \$ 1,037,242 | \$ 1,092,558 |
| Utilities | | | | |
| Brokered Gas Supply | \$ 10,287 | \$ 20,535 | \$ 15,626 | \$ 21,309 |
| Gas | 3,782 | 5,473 | 4,951 | 6,173 |
| Electricity - Cpp | 223,124 | 204,509 | 217,354 | 247,612 |
| Electricity - Other | 190,376 | 290,109 | 301,813 | 366,676 |
| | \$ 427,568 | \$ 520,626 | \$ 539,744 | \$ 641,770 |
| Contractual Services | | | | |
| Professional Services | \$ 6,476 | \$ 8,194 | \$ 8,446 | \$ 1,700 |
| Parking In City Facilities | 1,499 | 1,612 | 1,576 | 5,000 |
| Other Contractual | 1,288 | 49,522 | 72,394 | 150,000 |
| | \$ 9,264 | \$ 59,328 | \$ 82,417 | \$ 156,700 |



DIVISION OF TRAFFIC ENGINEERING

Expenditures (Continued)

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|------------------------------------|---------------------|---------------------|---------------------|---------------------|
| Materials & Supplies | | | | |
| Clothing | \$ — | \$ — | \$ — | \$ 1,500 |
| Hardware & Small Tools | — | 2,490 | — | 10,000 |
| Electrical Supplies | 198 | — | 1,310 | 1,000 |
| Hygiene And Cleaning Supplies | — | 702 | — | 500 |
| Other Supplies | 91,494 | 67,949 | 56,919 | 83,300 |
| Just In Time Office Supplies | 804 | 399 | 416 | 1,000 |
| | \$ 92,495 | \$ 71,540 | \$ 58,644 | \$ 97,300 |
| Interdepart Service Charges | | | | |
| Charges From Telephone Exch | \$ 13,490 | \$ 13,026 | \$ 13,243 | \$ 22,000 |
| Charges From Radio Comm System | 23,223 | 15,212 | 16,867 | 20,000 |
| Charges From Light And Power | 4,008 | — | — | — |
| Charges From Print & Repro | 7,709 | 10,985 | 6,318 | 8,000 |
| Charges From Central Storeroom | 142 | 11 | 52 | 155 |
| Charges From M.V.M. | 130,738 | 192,158 | 252,823 | 235,000 |
| | \$ 179,310 | \$ 231,392 | \$ 289,302 | \$ 285,155 |
| | \$ 3,701,371 | \$ 3,672,497 | \$ 4,009,712 | \$ 4,440,473 |

Revenues

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|----------------------|-------------------|------------------|-------------------|------------------|
| Charges For Services | \$ 1,153 | \$ 4,752 | \$ 6,351 | \$ 2,000 |
| Licenses & Permits | 6,900 | 5,900 | 3,000 | 6,000 |
| Miscellaneous | 124,012 | 4,967 | 8,920 | 30,500 |
| | \$ 132,065 | \$ 15,619 | \$ 18,270 | \$ 38,500 |

COMPARISON OF STAFFING LEVEL

| No. of Employees | | | |
|------------------|------------------|----------------|-------------------------|
| Budget 2023 | December 2023 | Budget 2024 | |
| 30 | 26 | 26 | FULL TIME |
| 0 | 0 | 2 | VACANT FULL TIME |
| 30 | 26 | 28 | TOTAL FULL TIME |
| 30 | 26 | 28 | TOTAL DIVISION |



COMMUNITY DEVELOPMENT DIRECTOR'S OFFICE

Director Alyssa Hernandez

Mission Statement: To empower stakeholders to build the pathway to equity by creating quality housing and vibrant neighborhoods that serve as the foundation for generational wealth and community prosperity.

Summary: The Department is responsible for the financial management and budgeting, assessment, spending velocity, reallocation, and ongoing monitoring of selected federal grant awarded to the City of Cleveland. The Department is also responsible for managing legislation required to efficiently, effectively, and compliantly spend funds.

Key Programs: Community Development Block Grant, HOME Investment Partnership Grant Emergency Shelter/Solutions Grant, Housing Opportunities for Persons With AIDS Grant, Emergency Rental Assistance Program

| | Output Metric | Historic Data | | |
|---|--|---------------|--------|-----------------|
| | | 2021 | 2022 | 2023 |
| 1 | Number of people/households served | 2,027 | 3,133 | 2,153 |
| | Right to Counsel ¹ | 1,976 | 3,089 | 2,126 |
| | Consumer Affairs | 51 | 44 | 27 ² |
| 2 | Number of housing units painted | 68 | 78 | 70 ³ |
| 3 | Number of community engagement survey interactions | 16,737 | 19,660 | 14,802 |

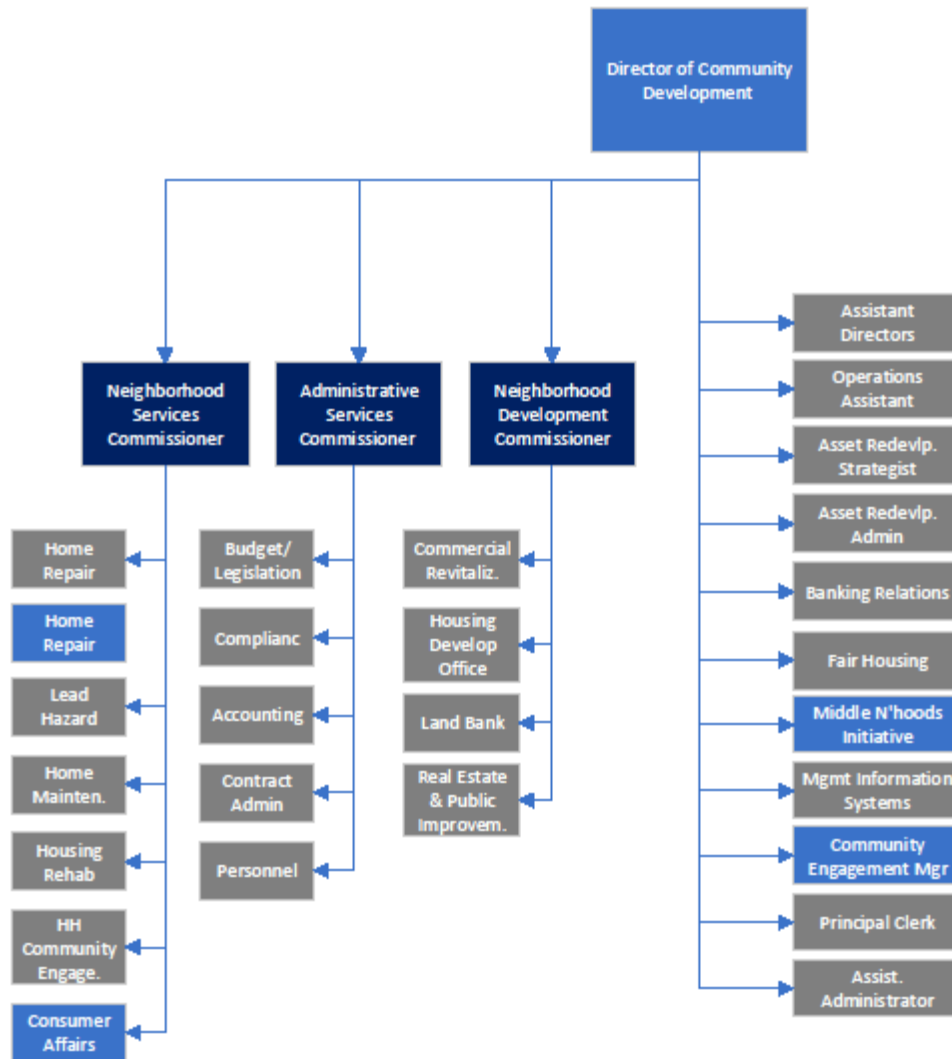
1 – Previous years revised as pending cases were closed

2 – Thirty-one new complaints opened during Jan – Sept 2023. Twenty-seven resolved, nineteen currently in process

3 – Includes two units completed under the pilot pain program



COMMUNITY DEVELOPMENT DIRECTOR'S OFFICE





COMMUNITY DEVELOPMENT DIRECTOR'S OFFICE

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Salaries and Wages | | | | |
| Full Time Permanent | \$ 186,296 | \$ 187,640 | \$ 287,961 | \$ 421,506 |
| Board Members | 36,000 | 39,358 | 45,339 | 45,374 |
| Longevity | 475 | 775 | 775 | 875 |
| Vacation Conversion | 5,056 | — | — | — |
| Separation Payments | 4,497 | 2,613 | — | — |
| Bonus Incentive | — | 3,000 | — | — |
| | \$ 232,324 | \$ 233,386 | \$ 334,075 | \$ 467,755 |
| Benefits | | | | |
| Hospitalization | \$ 17,290 | \$ 54,540 | \$ 34,581 | \$ 73,511 |
| Prescription | 3,901 | 5,361 | 6,846 | 15,270 |
| Dental | 881 | 1,240 | 1,548 | 2,890 |
| Vision Care | 249 | 258 | 322 | 1,080 |
| Public Employees Retire System | 32,146 | 31,824 | 55,837 | 111,938 |
| Fica-Medicare | 3,279 | 3,248 | 5,607 | 11,575 |
| Workers' Compensation | 6,758 | 2,600 | 3,779 | 4,268 |
| Life Insurance | 126 | 133 | 104 | 570 |
| Unemployment Compensation | — | 1,788 | — | — |
| | \$ 64,630 | \$ 100,991 | \$ 108,626 | \$ 221,102 |
| Other Training & Professional Dues | | | | |
| Travel | \$ — | \$ — | \$ — | \$ 2,200 |
| Tuition & Registration Fees | — | — | — | 400 |
| Mileage (Priv Auto) Trng Prps | — | — | — | 200 |
| Professional Dues & Subscript | 40 | — | — | — |
| | \$ 40 | \$ — | \$ — | \$ 2,800 |
| Contractual Services | | | | |
| Professional Services | \$ 1,000,000 | \$ 1,500,000 | \$ 1,560,000 | \$ 1,810,000 |
| Mileage (Private Auto) | — | — | — | 200 |
| Advertising And Public Notice | — | — | — | 2,975 |
| Parking In City Facilities | — | — | — | 200 |
| Other Contractual | — | — | — | 250 |
| | \$ 1,000,000 | \$ 1,500,000 | \$ 1,560,000 | \$ 1,813,625 |
| Materials & Supplies | | | | |
| Painting Equipment & Supplies | \$ 518,937 | \$ 521,232 | \$ — | \$ — |
| Just In Time Office Supplies | 3,795 | 1,348 | 120 | 1,500 |
| | \$ 522,732 | \$ 522,580 | \$ 120 | \$ 1,500 |



COMMUNITY DEVELOPMENT DIRECTOR'S OFFICE

Expenditures (Continued)

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|------------------------------------|---------------------|---------------------|---------------------|---------------------|
| Interdepart Service Charges | | | | |
| Charges From Telephone Exch | \$ 14 | \$ — | \$ — | \$ 20 |
| Charges From Central Storeroom | — | — | 2,684 | — |
| | \$ 14 | \$ — | \$ 2,684 | \$ 20 |
| | \$ 1,819,739 | \$ 2,356,957 | \$ 2,005,504 | \$ 2,506,802 |

Revenues

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---------------|------------------|------------------|-------------------|----------------|
| Grant Revenue | \$ — | \$ 31,167 | \$ — | \$ — |
| Miscellaneous | 12,768 | — | — | — |
| | \$ 12,768 | \$ 31,167 | \$ — | \$ — |

COMPARISON OF STAFFING LEVEL

| No. of Employees | | | |
|------------------|------------------|----------------|-----------------------------|
| Budget 2023 | December 2023 | Budget 2024 | |
| 5 | 4 | 4 | FULL TIME |
| 0 | 0 | 1 | VACANT FULL TIME |
| 5 | 4 | 5 | TOTAL FULL TIME |
| 5 | 4 | 4 | BOARD MEMBERS |
| 0 | 0 | 1 | VACANT BOARD MEMBERS |
| 5 | 4 | 5 | TOTAL BOARD MEMBERS |
| 10 | 8 | 10 | TOTAL DIVISION |



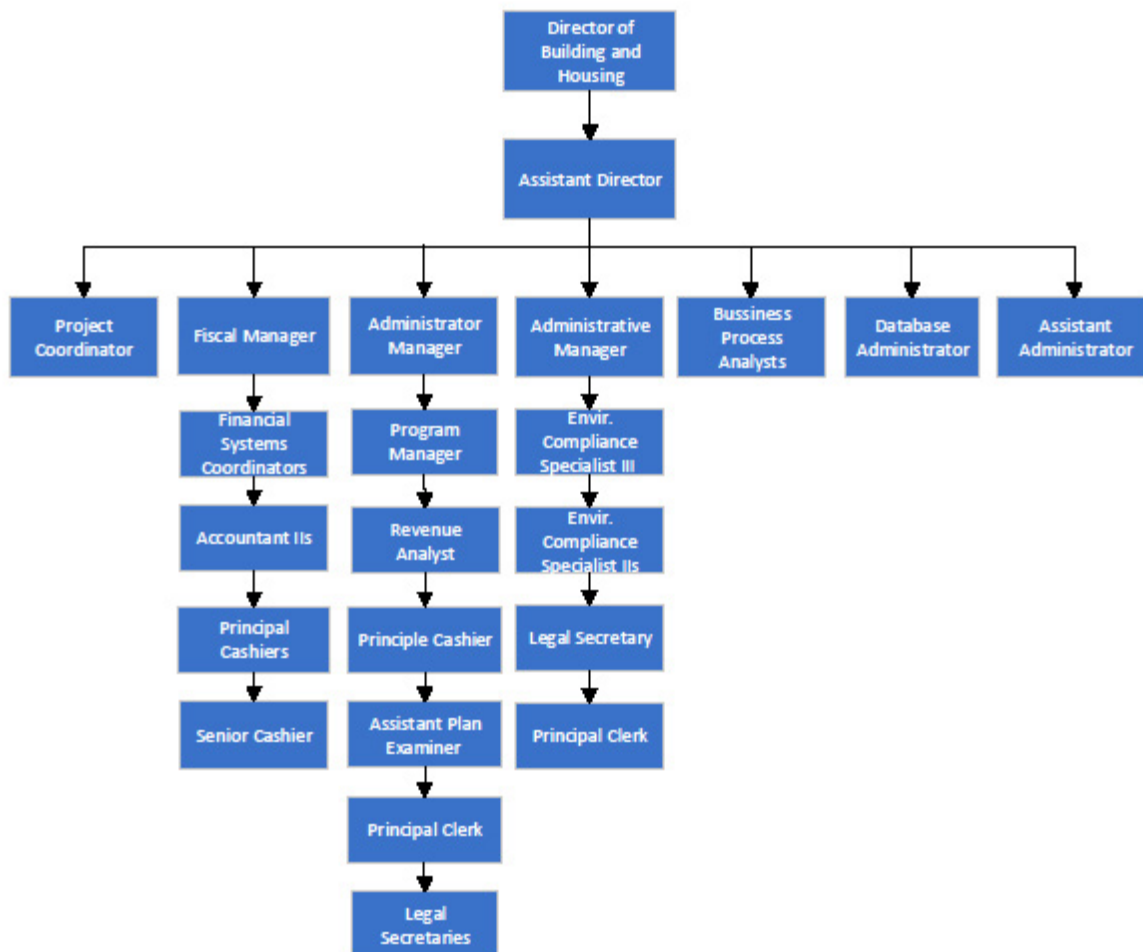
BUILDING AND HOUSING DIRECTOR'S OFFICE

Director Sally Martin O'Toole

Mission Statement: To manage the Department's business operations.

Summary: The Director's Office is responsible for monitoring the Department expenditures and revenues and performs accounting functions. The staff in the Director's Office maintain records and provides information services. The Division also performs personnel, labor-relations, and technology functions.

Key Programs: Division Supervision, Rental Registry, Lead Safe Certificate





BUILDING AND HOUSING DIRECTOR'S OFFICE

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---|---------------------|---------------------|---------------------|---------------------|
| Salaries and Wages | | | | |
| Full Time Permanent | \$ 1,519,452 | \$ 1,498,042 | \$ 1,818,714 | \$ 2,257,317 |
| Longevity | 11,250 | 9,925 | 9,400 | 22,225 |
| Vacation Conversion | 12,874 | — | 13,909 | — |
| Separation Payments | 1,770 | 40,063 | 9,457 | 12,000 |
| Bonus Incentive | — | 13,000 | 9,000 | — |
| Overtime | 80 | 18,792 | 13,706 | 17,000 |
| | \$ 1,545,426 | \$ 1,579,822 | \$ 1,874,186 | \$ 2,308,542 |
| Benefits | | | | |
| Hospitalization | \$ 252,951 | \$ 253,889 | \$ 266,644 | \$ 354,667 |
| Prescription | 52,993 | 48,562 | 55,419 | 71,318 |
| Dental | 11,964 | 10,381 | 11,531 | 12,943 |
| Vision Care | 2,086 | 1,845 | 1,927 | 2,412 |
| Public Employees Retire System | 220,993 | 213,191 | 253,391 | 304,632 |
| Fica-Medicare | 21,635 | 22,113 | 25,925 | 31,014 |
| Workers' Compensation | 13,597 | 18,037 | 16,795 | 20,223 |
| Life Insurance | 1,103 | 1,062 | 1,005 | 1,600 |
| | \$ 577,322 | \$ 569,081 | \$ 632,637 | \$ 798,809 |
| Other Training & Professional Dues | | | | |
| Travel | \$ — | \$ 58 | \$ 5,010 | \$ 10,000 |
| Tuition & Registration Fees | 6,125 | 1,534 | 1,891 | 3,000 |
| Other Training Supplies | — | 237 | — | 500 |
| Mileage (Priv Auto) Trng Prps | — | — | 472 | 100 |
| Professional Dues & Subscript | — | — | 82 | 2,000 |
| | \$ 6,125 | \$ 1,829 | \$ 7,454 | \$ 15,600 |
| Contractual Services | | | | |
| Professional Services | \$ 334,608 | \$ 537,946 | \$ 434,922 | \$ 652,150 |
| Court Reporter | — | — | — | 150 |
| Travel- Non-Training | 20 | — | 51 | 175 |
| Mileage (Private Auto) | — | 237 | — | 580 |
| Medical Services | — | — | — | 522 |
| Freight Expense | — | — | — | 225 |
| Advertising And Public Notice | 399 | 208 | — | — |
| Parking In City Facilities | 10,864 | 9,286 | 10,186 | 11,340 |
| Property Rental | — | — | — | 368,976 |
| Other Contractual | 82,427 | 15,580 | 22,881 | 147,580 |
| County Aud & Treas Coll Fee | 1,486 | 2,350 | 2,051 | — |
| Refunds & Miscellaneous | — | — | 198 | — |
| Credit Card Processing Fees | 20,079 | 29,130 | 42,741 | 26,000 |
| | \$ 449,883 | \$ 594,737 | \$ 513,031 | \$ 1,207,698 |



BUILDING AND HOUSING DIRECTOR'S OFFICE

Expenditures (Continued)

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|-------------------------------------|------------------------|------------------------|---------------------------|------------------------|
| Materials & Supplies | | | | |
| Office Supplies | \$ 229 | \$ — | \$ 182 | \$ 1,000 |
| Postage | 198 | 160 | 262 | 725 |
| Computer Supplies | — | — | — | 2,500 |
| Computer Software | — | — | — | 2,700 |
| Office Furniture & Equipment | — | 611 | 1,220 | 5,000 |
| Hygiene And Cleaning Supplies | — | 192 | — | — |
| Shop Tools | 65 | — | — | — |
| Other Supplies | — | — | — | 520 |
| Special Events Supplies | — | 11 | — | — |
| Batteries | 74 | 40 | 28 | 200 |
| Just In Time Office Supplies | 8,606 | 2,843 | 8,199 | 12,000 |
| | \$ 9,171 | \$ 3,857 | \$ 9,892 | \$ 24,645 |
| Maintenance | | | | |
| Maintenance Office Equipment | \$ 1,190 | \$ — | \$ — | \$ — |
| Maintenance Contracts | — | — | — | 7,000 |
| Computer Software Maintenance | 76 | — | — | — |
| Car Washes | — | — | 10 | — |
| | \$ 1,266 | \$ — | \$ 10 | \$ 7,000 |
| Claims, Refunds, Maintenance | | | | |
| Judgments, Damages, & Claims | \$ — | \$ — | \$ — | \$ 4,000 |
| | \$ — | \$ — | \$ — | \$ 4,000 |
| Interdepart Service Charges | | | | |
| Charges From Telephone Exch | \$ 80,730 | \$ 66,688 | \$ 68,156 | \$ 111,915 |
| Charges From Print & Repro | 111,537 | 121,626 | 87,561 | 104,305 |
| Charges From Central Storeroom | 145,174 | 127,599 | 109,271 | 121,100 |
| Charges From M.V.M. | 17,366 | 27,030 | 14,950 | 13,672 |
| Charges From Parking Garage | — | 13 | — | — |
| | \$ 354,808 | \$ 342,957 | \$ 279,938 | \$ 350,992 |
| | \$ 2,944,000 | \$ 3,092,284 | \$ 3,317,149 | \$ 4,717,286 |

Revenues

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|----------------------------------|------------------------|------------------------|---------------------------|------------------------|
| Charges For Services | \$ 270,419 | \$ 447,969 | \$ 482,813 | \$ 451,500 |
| Fines, Forfeitures & Settlements | 183 | — | — | — |
| Licenses & Permits | 18,749,095 | 22,005,451 | 22,111,912 | 23,811,232 |
| Miscellaneous | 99,367 | 13,198 | 19,595 | 23,875 |
| Other Shared Revenue | — | 17 | — | — |
| | \$ 19,119,064 | \$ 22,466,636 | \$ 22,614,321 | \$ 24,286,607 |



BUILDING AND HOUSING DIRECTOR'S OFFICE

COMPARISON OF STAFFING LEVEL

| Budget 2023 | No. of Employees December 2023 | Budget 2024 | |
|----------------|--------------------------------------|----------------|-------------------------|
| 33 | 27 | 27 | FULL TIME |
| 0 | 0 | 3 | VACANT FULL TIME |
| 33 | 27 | 30 | TOTAL FULL TIME |
| 33 | 27 | 30 | TOTAL DIVISION |



DIVISION OF CODE ENFORCEMENT

Commissioner Thomas Vanover

Mission Statement: To maintain uniform standards and requirements for residential, commercial, and industrial buildings by inspecting structures and enforcing the Cleveland Building, Housing, and Zoning Codes, the National Electrical Code, and the Ohio Building, Mechanical, Plumbing, and Elevator Codes.

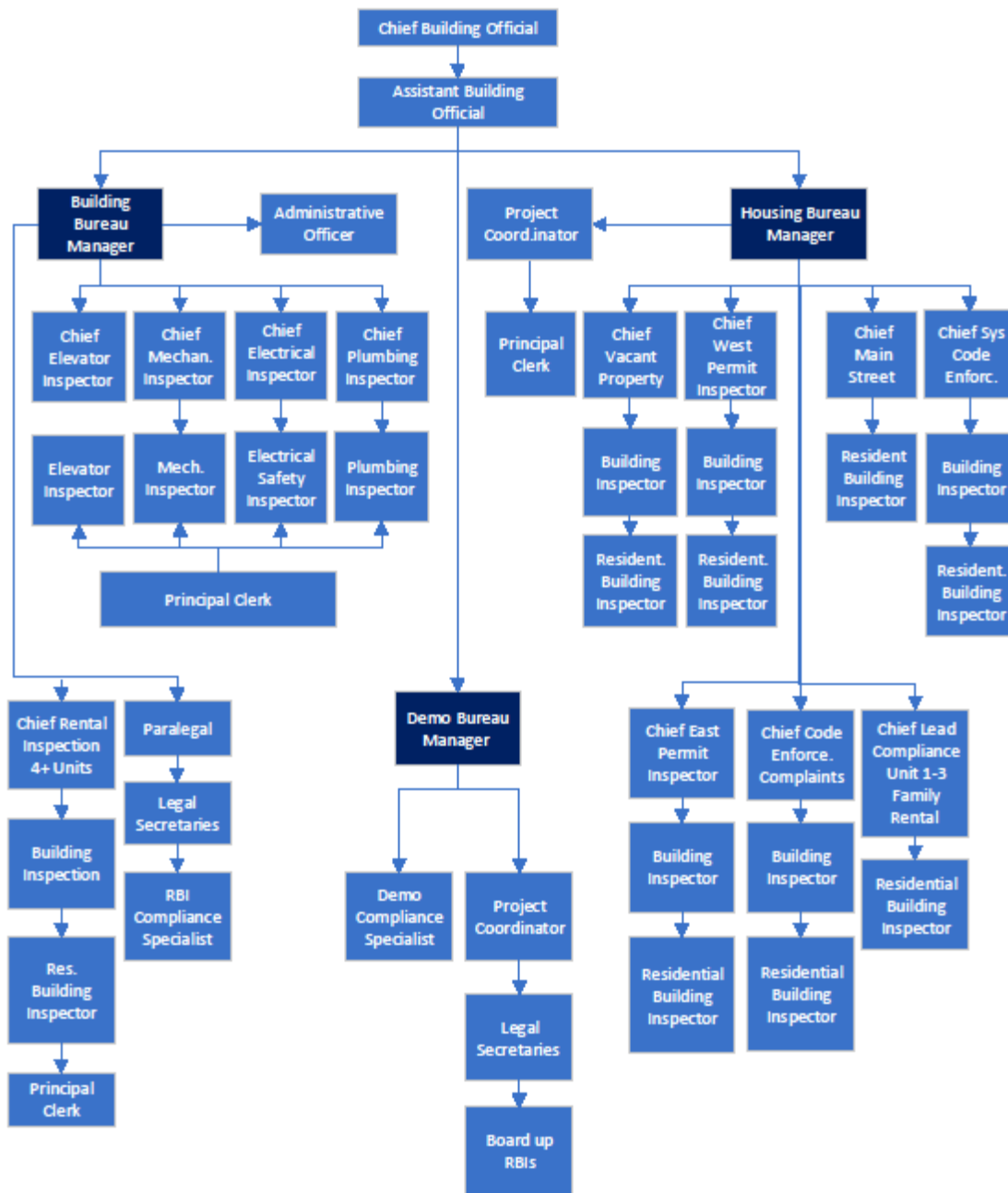
Summary: The Division is responsible for inspecting all new and rehabilitation construction, deploying a systematic and complaint-driven code-enforcement program for existing properties, and providing nuisance abatement to unsafe and/or condemned properties. The Division issues violation notices, condemn, board-up and secure, abate, or demolish those structures not in compliance with these codes when the structures constitute a nuisance and/or a hazard to the general public.

Key Programs: Permit Inspection, Code Violation Enforcement, Compliance

| | Output Metric | Historic Data | | |
|---|------------------------------|---------------|--------|--------|
| | | 2021 | 2022 | 2023 |
| 1 | Code Enforcement Inspections | 47,197 | 39,979 | 34,606 |
| 2 | Complaints Received | 6,083 | 5,984 | 7,001 |
| 3 | Violation Notices Issued | 4,491 | 4,564 | 4,083 |



DIVISION OF CODE ENFORCEMENT





DIVISION OF CODE ENFORCEMENT

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Salaries and Wages | | | | |
| Full Time Permanent | \$ 5,840,750 | \$ 5,277,876 | \$ 4,981,786 | \$ 6,946,789 |
| Longevity | 31,225 | 30,050 | 31,075 | 72,300 |
| Vacation Conversion | 4,226 | — | 8,835 | — |
| Separation Payments | 31,948 | 25,319 | 27,471 | 28,000 |
| Bonus Incentive | — | 19,000 | 6,000 | — |
| Overtime | 4,834 | 15,977 | 2,370 | 15,000 |
| | \$ 5,912,982 | \$ 5,368,222 | \$ 5,057,537 | \$ 7,062,089 |
| Benefits | | | | |
| Hospitalization | \$ 1,026,727 | \$ 1,037,884 | \$ 1,799,294 | \$ 1,549,986 |
| Prescription | 216,272 | 205,582 | 198,276 | 318,037 |
| Dental | 54,210 | 49,202 | 43,229 | 60,138 |
| Vision Care | 7,772 | 7,148 | 6,576 | 10,144 |
| Public Employees Retire System | 831,749 | 747,625 | 702,464 | 987,974 |
| Fica-Medicare | 82,899 | 74,775 | 70,534 | 95,645 |
| Workers' Compensation | 59,454 | 69,055 | 52,653 | 83,832 |
| Life Insurance | 4,362 | 4,107 | 3,155 | 5,712 |
| Unemployment Compensation | — | — | 1,060 | — |
| Clothing Maintenance | 1,050 | 900 | 1,050 | 1,450 |
| Autooimobile Maintenance Allow | — | — | — | 1,800 |
| | \$ 2,284,496 | \$ 2,196,279 | \$ 2,878,291 | \$ 3,114,718 |
| Other Training & Professional Dues | | | | |
| Travel | \$ — | \$ 3,777 | \$ 9,803 | \$ 10,000 |
| Tuition & Registration Fees | 10,865 | 12,128 | 14,791 | 12,000 |
| Other Training Supplies | — | 2,585 | 455 | 10,000 |
| Mileage (Priv Auto) Trng Prps | — | 40 | 628 | 1,700 |
| Professional Dues & Subscript | 2,000 | 2,000 | — | 20,000 |
| | \$ 12,865 | \$ 20,531 | \$ 25,677 | \$ 53,700 |
| Contractual Services | | | | |
| Professional Services | \$ 1,000 | \$ — | \$ 2,068 | \$ — |
| Travel- Non-Training | 654 | 768 | — | 6,000 |
| Mileage (Private Auto) | 156,295 | 143,498 | 143,422 | 243,600 |
| Parking In City Facilities | 4,785 | 1,265 | 715 | 9,300 |
| Wellness Expense Anthem | 146 | — | — | — |
| Other Contractual | — | 15,600 | 7,000 | 32,000 |
| | \$ 162,880 | \$ 161,131 | \$ 153,205 | \$ 290,900 |



DIVISION OF CODE ENFORCEMENT

Expenditures (Continued)

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---------------------------------|---------------------|---------------------|---------------------|----------------------|
| Materials & Supplies | | | | |
| Office Supplies | \$ — | \$ — | \$ 170 | \$ 2,200 |
| Postage | — | 24 | — | — |
| Computer Supplies | 65 | — | — | 2,850 |
| Clothing | 16,176 | 16,200 | 22,600 | 40,000 |
| Small Equipment | 903 | — | — | — |
| Photographic Supplies | — | — | 775 | — |
| Other Supplies | — | 36 | — | — |
| Safety Equipment | 12,189 | 9,855 | 2,498 | 15,000 |
| Just In Time Office Supplies | 5,099 | 4,416 | 5,127 | 5,700 |
| | \$ 34,432 | \$ 30,532 | \$ 31,170 | \$ 65,750 |
| | \$ 8,407,654 | \$ 7,776,694 | \$ 8,145,880 | \$ 10,587,157 |

Revenues

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---------------|-------------------|----------------|-------------------|----------------|
| Miscellaneous | \$ 280,561 | \$ — | \$ — | \$ — |
| | \$ 280,561 | \$ — | \$ — | \$ — |

COMPARISON OF STAFFING LEVEL

| No. of Employees | | | |
|------------------|------------------|----------------|-------------------------|
| Budget 2023 | December 2023 | Budget 2024 | |
| 105 | 82 | 82 | FULL TIME |
| 0 | 0 | 28 | VACANT FULL TIME |
| 105 | 82 | 110 | TOTAL FULL TIME |
| 105 | 82 | 110 | TOTAL DIVISION |



DIVISION OF CONSTRUCTION PERMITTING

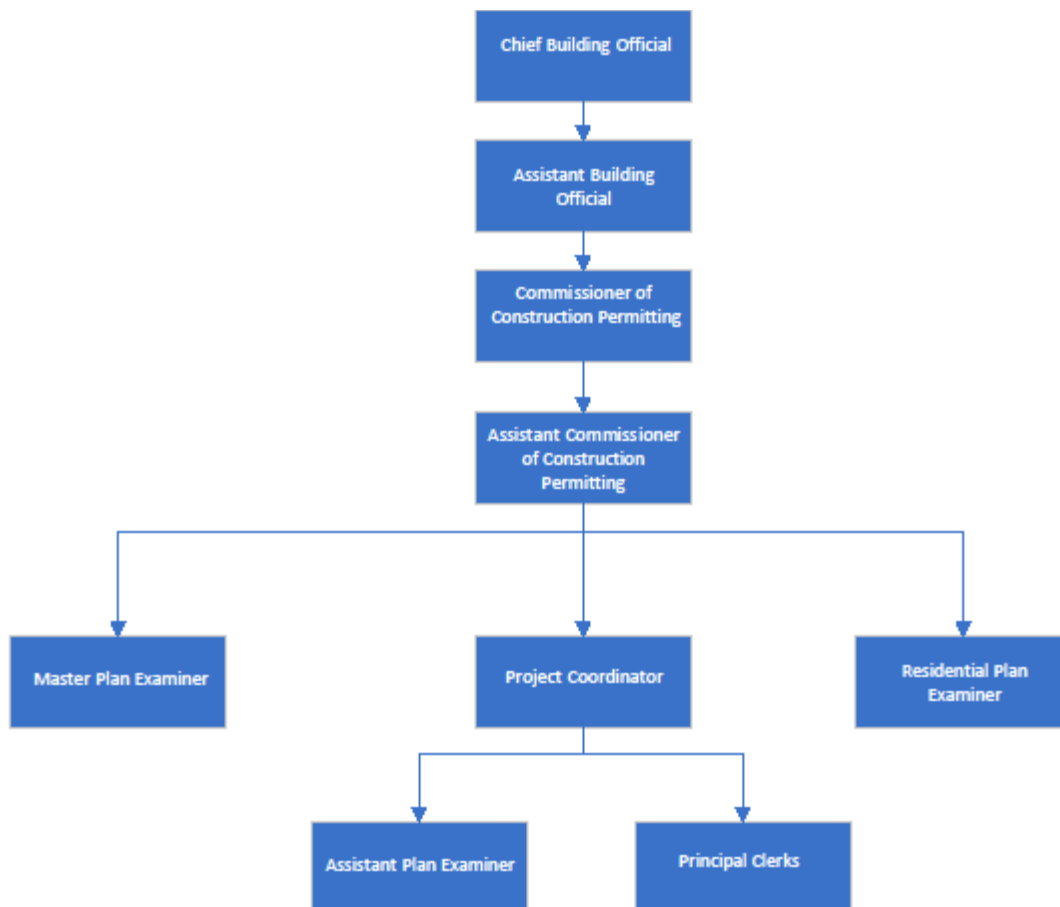
Commissioner Navid Hussain

Mission Statement: To ensure that standards are met when structures are constructed, altered, or repaired.

Summary: The Division is responsible for reviewing permit applications according to City and State standards. The Division registers contractors before the contractors obtain permits to perform construction work in the City.

Key Programs: Contractor Registration, Plan Review, Permit Issuance

| | Output Metric | Historic Data | | |
|---|---------------------------|---------------|----------|----------|
| | | 2021 | 2022 | 2023 |
| 1 | Permits Issued | 15,606 | 15,728 | 15,483 |
| 2 | Construction Permit Value | \$1.09 B | \$1.27 B | \$1.80 B |
| 3 | Permit Inspections | 42,295 | 37,524 | 36,479 |





DIVISION OF CONSTRUCTION PERMITTING

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---|---------------------|---------------------|---------------------|---------------------|
| Salaries and Wages | | | | |
| Full Time Permanent | \$ 1,107,717 | \$ 1,042,858 | \$ 1,048,091 | \$ 1,406,518 |
| Longevity | 8,000 | 8,475 | 8,600 | 16,900 |
| Vacation Conversion | 1,477 | — | — | — |
| Separation Payments | — | 3,542 | 24,327 | 15,000 |
| Bonus Incentive | — | 7,000 | 8,000 | — |
| Overtime | — | 13,541 | 2,623 | 8,000 |
| | \$ 1,117,194 | \$ 1,075,416 | \$ 1,091,641 | \$ 1,446,418 |
| Benefits | | | | |
| Hospitalization | \$ 171,793 | \$ 185,332 | \$ 186,660 | \$ 268,491 |
| Prescription | 36,451 | 35,597 | 38,274 | 54,611 |
| Dental | 9,073 | 8,340 | 7,768 | 9,764 |
| Vision Care | 1,487 | 1,398 | 1,325 | 1,828 |
| Public Employees Retire System | 159,949 | 149,114 | 147,826 | 199,998 |
| Fica-Medicare | 15,053 | 14,423 | 14,636 | 18,193 |
| Workers' Compensation | 9,919 | 12,153 | 10,182 | 11,499 |
| Life Insurance | 799 | 781 | 628 | 1,024 |
| | \$ 404,523 | \$ 407,138 | \$ 407,299 | \$ 565,408 |
| Other Training & Professional Dues | | | | |
| Tuition & Registration Fees | \$ 798 | \$ 370 | \$ 1,850 | \$ 2,000 |
| Other Training Supplies | — | — | — | 1,500 |
| Mileage (Priv Auto) Trng Prps | — | — | — | 700 |
| Professional Dues & Subscript | — | — | — | 4,000 |
| | \$ 798 | \$ 370 | \$ 1,850 | \$ 8,200 |
| Contractual Services | | | | |
| Professional Services | \$ 10,000 | \$ 10,000 | \$ — | \$ 10,000 |
| Mileage (Private Auto) | 9 | — | — | — |
| Freight Expense | — | — | — | 200 |
| Other Contractual | — | 3,300 | 2,000 | 7,000 |
| | \$ 10,009 | \$ 13,300 | \$ 2,000 | \$ 17,200 |
| Materials & Supplies | | | | |
| Office Supplies | \$ — | \$ — | \$ — | \$ 600 |
| Computer Supplies | — | — | — | 400 |
| Just In Time Office Supplies | 712 | 1,605 | 1,224 | 3,600 |
| | \$ 712 | \$ 1,605 | \$ 1,224 | \$ 4,600 |
| | \$ 1,533,236 | \$ 1,497,829 | \$ 1,504,014 | \$ 2,041,826 |



DIVISION OF CONSTRUCTION PERMITTING

Revenues

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---------------|------------------|----------------|-------------------|----------------|
| Miscellaneous | \$ 60,839 | \$ — | \$ — | \$ — |
| | \$ 60,839 | \$ — | \$ — | \$ — |

COMPARISON OF STAFFING LEVEL

| No. of Employees | | | |
|------------------|------------------|----------------|-------------------------|
| Budget 2023 | December 2023 | Budget 2024 | |
| 19 | 17 | 17 | FULL TIME |
| 0 | 0 | 3 | VACANT FULL TIME |
| 19 | 17 | 20 | TOTAL FULL TIME |
| 19 | 17 | 20 | TOTAL DIVISION |



DEPARTMENT OF ECONOMIC DEVELOPMENT

Director Thomas S. McNair

Mission Statement: To provide governmental leadership that will capitalize on Cleveland's economic strength by the encouragement of economic development, and to provide programs for the City, which will create jobs, and generate additional tax and property values.

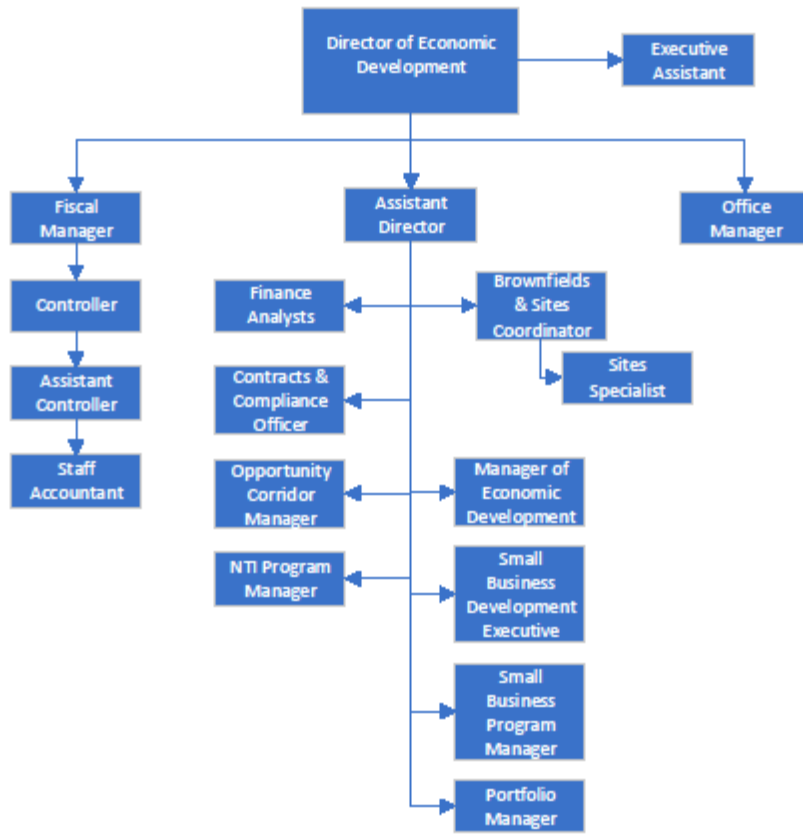
Summary: The Department is responsible for planning a comprehensive economic development program; operating major commercial/institutional development and redevelopment programs; developing and implementing a comprehensive industrial development strategy; operating business lending programs; serving as an ombudsman for small businesses within City government; coordinating small business assistance groups; organizing local neighborhood based retention and expansion plans; providing business development and marketing resources; and planning economic development policy support.

Key Programs: Enterprise Zone Commercial Tax Abatement Program; Job Creation Incentive Tax Credit Program; Neighborhood Retail Assistance Program; Title IX Equipment Loan Program; Industrial/Commercial Land Bank

| Output Metric | | Historic Data | | |
|---------------|------------------------------|---------------|-------------|---------------|
| | | 2021 | 2022 | 2023 |
| 1 | Number of Incentives | 74 | 47 | 45 |
| 2 | Jobs Created / Retained | 1,618 | N/A | 1,185 |
| 3 | Total Value of Project Costs | N/A | N/A | \$487,234,423 |
| 4 | Total Value of Incentives | N/A | N/A | \$41,269,252 |
| 5 | Cash Value of City Funding | \$20,317,936 | \$8,186,217 | \$8,431,163 |



DEPARTMENT OF ECONOMIC DEVELOPMENT





DEPARTMENT OF ECONOMIC DEVELOPMENT

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---|---------------------|---------------------|---------------------|---------------------|
| Salaries and Wages | | | | |
| Full Time Permanent | \$ 1,118,910 | \$ 1,041,697 | \$ 1,214,318 | \$ 1,969,225 |
| Part-Time Permanent | — | 11,162 | — | — |
| Longevity | 4,525 | 4,525 | 3,450 | 3,725 |
| Wage Settlements | — | — | 56,313 | — |
| Vacation Conversion | 13,883 | — | 13,583 | — |
| Separation Payments | 5,075 | 74,713 | 8,579 | — |
| Bonus Incentive | — | 9,000 | — | — |
| Overtime | — | — | 1,366 | — |
| | \$ 1,142,393 | \$ 1,141,098 | \$ 1,297,609 | \$ 1,972,950 |
| Benefits | | | | |
| Hospitalization | \$ 138,266 | \$ 165,607 | \$ 301,971 | \$ 420,959 |
| Prescription | 34,351 | 39,839 | 30,438 | 78,510 |
| Dental | 9,180 | 7,089 | 7,051 | 14,907 |
| Vision Care | 1,474 | 972 | 1,029 | 2,160 |
| Public Employees Retire System | 174,141 | 148,175 | 167,148 | 287,670 |
| Fica-Medicare | 17,077 | 16,115 | 18,141 | 28,041 |
| Workers' Compensation | 10,194 | 12,831 | 13,040 | 14,726 |
| Life Insurance | 696 | 507 | 493 | 1,286 |
| Unemployment Compensation | — | 4,108 | 18,295 | — |
| | \$ 385,379 | \$ 395,243 | \$ 557,608 | \$ 848,259 |
| Other Training & Professional Dues | | | | |
| Travel | \$ — | \$ — | \$ 1,031 | \$ 50,000 |
| | \$ — | \$ — | \$ 1,031 | \$ 50,000 |
| Contractual Services | | | | |
| Professional Services | \$ — | \$ — | \$ 40,000 | \$ — |
| | \$ — | \$ — | \$ 40,000 | \$ — |
| Interdepart Service Charges | | | | |
| Charges From Print & Repro | \$ 9,601 | \$ 7,646 | \$ 12,988 | \$ 15,472 |
| Charges From Central Storeroom | 2,630 | 3,211 | 1,723 | 4,237 |
| Charges From M.V.M. | 100 | — | — | — |
| | \$ 12,331 | \$ 10,857 | \$ 14,711 | \$ 19,709 |
| | \$ 1,540,103 | \$ 1,547,198 | \$ 1,910,959 | \$ 2,890,918 |



DEPARTMENT OF ECONOMIC DEVELOPMENT

Revenues

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|--------------------|-------------------|-------------------|-------------------|-------------------|
| Licenses & Permits | \$ 108,782 | \$ 114,221 | \$ 119,932 | \$ 110,958 |
| Miscellaneous | 152,191 | 71,110 | — | — |
| | \$ 260,973 | \$ 185,331 | \$ 119,932 | \$ 110,958 |

COMPARISON OF STAFFING LEVEL

| No. of Employees | | | |
|------------------|------------------|----------------|-------------------------|
| Budget 2023 | December 2023 | Budget 2024 | |
| 20 | 17 | 17 | FULL TIME |
| 0 | 0 | 7 | VACANT FULL TIME |
| 20 | 17 | 24 | TOTAL FULL TIME |
| 20 | 17 | 24 | TOTAL DIVISION |



COUNTY AUDITOR DEDUCTIONS

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|-----------------------------|---------------------|---------------------|---------------------|---------------------|
| Contractual Services | | | | |
| Non Productive Land Sales | \$ 22,924 | \$ 134,394 | \$ 53,126 | \$ — |
| Board Of Election Expense | — | 1,167,955 | 954 | 750,000 |
| County Aud & Treas Coll Fee | 1,027,612 | 1,236,337 | 1,073,703 | 1,150,000 |
| | \$ 1,050,536 | \$ 2,538,686 | \$ 1,127,783 | \$ 1,900,000 |
| | \$ 1,050,536 | \$ 2,538,686 | \$ 1,127,783 | \$ 1,900,000 |



TRANSFERS TO OTHER FUNDS

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|--------------------------------|----------------------|-----------------------|-----------------------|----------------------|
| Interfund Subsidies | | | | |
| Transfer To Rainy Day Res Fund | \$ 7,691,000 | \$ 20,000,000 | \$ — | \$ — |
| Transfer To Stadium Fund | 10,194,803 | 9,660,630 | 9,000,000 | 10,550,000 |
| Subsidy To St Construction | 17,000,000 | 17,226,982 | 21,119,200 | 19,601,569 |
| Transfer to Other SubClasses | 17,117,250 | 312,102,272 | 147,980,480 | 7,000,000 |
| Transfer To Debt Service Fund | 10,481,633 | 11,390,236 | 11,625,298 | 9,267,354 |
| Transfer To Schools Rec Fund | 1,125,000 | 1,125,000 | 1,125,000 | 1,125,000 |
| Subsidy To Sinking Fund | 713,819 | 616,992 | 731,308 | 750,000 |
| Subsidy To Cemetery | — | 249,480 | 40,612 | 476,799 |
| Transfer To Parking Facilities | — | 800,000 | — | 949,175 |
| Subsidy to Golf Courses | 605,000 | 602,817 | 1,098,794 | 339,290 |
| Subsidy to Conv Center | 1,717,000 | 1,830,456 | 2,260,859 | 2,494,548 |
| Subsidy to Westside Market | 493,000 | 540,375 | 180,440 | 465,752 |
| | \$ 67,138,505 | \$ 376,145,240 | \$ 195,161,991 | \$ 53,019,487 |
| Capital Outlay | | | | |
| Transfer To Capital Project | \$ 15,976,276 | \$ 6,300,000 | \$ 37,555,800 | \$ 4,926,395 |
| | \$ 15,976,276 | \$ 6,300,000 | \$ 37,555,800 | \$ 4,926,395 |
| | \$ 83,114,781 | \$ 382,445,240 | \$ 232,717,791 | \$ 57,945,882 |



OTHER ADMINISTRATIVE

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---|----------------------|----------------------|----------------------|----------------------|
| Salaries and Wages | | | | |
| Full Time Permanent | \$ — | \$ — | \$ — | \$ 3,935,996 |
| | \$ — | \$ — | \$ — | \$ 3,935,996 |
| Benefits | | | | |
| Hospitalization | \$ — | \$ — | \$ — | \$ 1,318,956 |
| Prescription | — | — | — | 278,736 |
| Dental | — | — | — | 50,904 |
| Vision Care | — | — | — | 7,080 |
| Public Employees Retire System | — | — | — | 551,040 |
| Fica-Medicare | — | — | — | 57,074 |
| Life Insurance | — | — | — | 3,612 |
| | \$ — | \$ — | \$ — | \$ 2,267,402 |
| Other Training & Professional Dues | | | | |
| Tuition & Registration Fees | \$ — | \$ 24,500 | \$ — | \$ — |
| Professional Dues & Subscript | 2,468 | 14,403 | 60,517 | 26,000 |
| Ohio Municipal League | 24,600 | 24,600 | 23,517 | 24,600 |
| NOACA | 68,559 | — | 338,152 | 330,000 |
| Mayors & Mgrs Assoc. | 19,500 | 19,500 | — | 19,500 |
| Global Cleveland | 125,000 | 150,000 | 150,000 | 150,000 |
| U.S. Conference Of Mayors | 17,511 | — | 35,022 | 17,511 |
| National League Of Cities | 19,920 | — | 62,540 | 21,051 |
| Greater Cleveland Partnership | 25,000 | 25,000 | — | 25,000 |
| | \$ 302,558 | \$ 258,003 | \$ 669,748 | \$ 613,662 |
| Utilities | | | | |
| Electricity - Cpp | \$ 14,174,615 | \$ 13,785,551 | \$ 14,355,379 | \$ 14,394,400 |
| | \$ 14,174,615 | \$ 13,785,551 | \$ 14,355,379 | \$ 14,394,400 |
| Contractual Services | | | | |
| Professional Services | \$ 877,628 | \$ 1,125,000 | \$ 1,210,747 | \$ 1,000,000 |
| Insurance And Official Bonds | 5,901 | — | — | — |
| Property Rental | 900,000 | 3,000,000 | 3,000,000 | 3,000,000 |
| Non Productive Land Sales | — | — | 38,990 | — |
| Other Contractual | 244,260 | 203,161 | 207,725 | 250,000 |
| Justice Center-Tower Maint | — | 2,800,000 | 2,500,000 | 2,500,000 |
| Local Match-Grant Programs | — | 160,000 | 100,000 | — |
| Bank Service Fees | 124,102 | 107,746 | 68,408 | 272,798 |
| | \$ 2,151,890 | \$ 7,395,908 | \$ 7,125,870 | \$ 7,022,798 |
| Expenditure Recovery | | | | |
| Expenditure Recovery | \$ — | \$ — | \$ 134,464 | \$ — |
| | \$ — | \$ — | \$ 134,464 | \$ — |
| | \$ 16,629,064 | \$ 21,439,461 | \$ 22,285,461 | \$ 28,234,258 |



OTHER ADMINISTRATIVE

Revenues

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|-------------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Charges For Services | \$ 1,688,745 | \$ 615,208 | \$ 672,676 | \$ 652,000 |
| Fines, Forfeitures & Settlements | 14,428 | 356,250 | — | — |
| Grant Revenue | 108,963,904 | 215,000,000 | 140,911,008 | — |
| Licenses & Permits | 5,000 | — | — | — |
| Miscellaneous | 13,989,594 | 14,150,267 | 14,733,824 | 13,346,018 |
| Other Shared Revenue | 14,530,152 | 15,576,248 | 16,072,332 | 16,185,000 |
| Property Tax | 39,078,992 | 44,868,430 | 45,241,272 | 46,102,745 |
| State And Local Gov Fund | 29,422,197 | 31,125,941 | 32,000,064 | 30,836,302 |
| Transfers In | — | — | 212,676 | 21,500,000 |
| Other Tax | 0 | — | — | — |
| Income Tax | 429,087,081 | 463,416,301 | 478,640,904 | 492,851,511 |
| Interest Earnings/Investment Income | 418 | 17,474 | 59,322 | — |
| | \$ 636,780,512 | \$ 785,126,119 | \$ 728,544,077 | \$ 621,473,576 |

COMPARISON OF STAFFING LEVEL

| No. of Employees | | | |
|------------------|------------------|----------------|-------------------------|
| Budget 2023 | December 2023 | Budget 2024 | |
| 0 | 0 | 0 | FULL TIME |
| 0 | 0 | 82 | VACANT FULL TIME |
| 0 | 0 | 82 | TOTAL FULL TIME |
| 0 | 0 | 82 | TOTAL DIVISION |

Special Revenue Fund



- 1. Restricted Income Tax Fund:** Since 1981, this fund receives one-ninth of the City's income tax collections. These funds are restricted by law to expenditures for capital improvements and debt service to prevent default.
- 2. Street Construction:** This fund supports basic street maintenance such as snow removal, street repairs, and resurfacing. It is funded primarily by the State Auto License and Gasoline taxes and an operating transfer from the General Fund.
- 3. Rainy Day Reserve Fund:** This fund was created in 1993 in accordance with Ordinance 1987-92. Any general Fund revenues in excess of anticipated expenditures are put toward this fund to be used only during extraordinary circumstances such as significant economic downturns or to fund unanticipated one-time General Fund obligations.
- 4. School Activities:** School payments for recreation and cultural activities are made through this fund group. Revenue is derived from parking and vehicle lessor taxes by transfer payments from the General Fund.
- 5. Payroll Reserve Fund:** This fund was created in 2022 in accordance with Ordinance 684-2022. Amounts shall be devoted to payment of the 27th pay period, and accumulated benefits, which may include accumulated sick and/or vacation leave, payable upon the termination or retirement of officers and employees of the City of Cleveland.



| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget | \$ Change | % Change |
|-----------------------------------|----------------------|----------------------|----------------------|----------------------|------------------------|-------------|
| RESTRICTED INCOME TAX FUND | | | | | | |
| RECEIPTS | \$ 53,660,393 | \$ 58,389,679 | \$ 61,475,761 | \$ 61,700,000 | \$ 224,239 | 0% |
| EXPENDITURES | 53,511,822 | 53,590,754 | 65,095,000 | 61,700,000 | (3,395,000) | -5% |
| Net | \$ 148,571 | \$ 4,798,925 | \$ (3,619,239) | \$ — | \$ 3,619,239 | -100% |
| Decertifications | 98,444 | 197,244 | — | — | — | — |
| Beginning Balance | 38,172 | 285,187 | 5,281,356 | 1,662,117 | — | — |
| Ending Balance | \$ 285,187 | \$ 5,281,356 | \$ 1,662,117 | \$ 1,662,117 | \$ — | % |
| STREET CONSTRUCTION | | | | | | |
| RECEIPTS | \$ 36,731,084 | \$ 36,054,233 | \$ 39,831,809 | \$ 43,816,574 | \$ 3,984,765 | 10% |
| EXPENDITURES | 35,097,405 | 37,257,402 | 46,419,075 | 42,926,600 | (3,492,475) | -8% |
| Net | \$ 1,633,679 | \$ (1,203,169) | \$ (6,587,266) | \$ 889,974 | \$ 7,477,240 | -114% |
| Decertifications | 45,273 | 87,952 | 38,077 | — | — | — |
| Beginning Balance | 6,155,704 | 7,834,656 | 6,719,439 | 170,250 | — | — |
| Ending Balance | \$ 7,834,656 | \$ 6,719,439 | \$ 170,250 | \$ 1,060,224 | \$ 889,974 | 523% |
| FT Staffing Levels | 137 | 137 | 142 | 151 | — | — |
| RAINY DAY RESERVE FUND | | | | | | |
| RECEIPTS | \$ 7,721,621 | \$ 20,824,876 | \$ 1,767,100 | \$ — | \$ (1,767,100) | % |
| EXPENDITURES | — | — | — | — | — | % |
| Net | \$ 7,721,621 | \$ 20,824,876 | \$ 1,767,100 | \$ — | \$ (1,767,100) | -100% |
| Beginning Balance | 37,285,738 | 45,007,359 | 65,832,235 | 67,599,335 | — | — |
| Ending Balance | \$ 45,007,359 | \$ 65,832,235 | \$ 67,599,335 | \$ 67,599,335 | \$ — | % |
| SCHOOL ACTIVITIES | | | | | | |
| RECEIPTS | \$ 1,125,000 | \$ 1,125,000 | \$ 1,125,000 | \$ 1,125,000 | \$ — | % |
| EXPENDITURES | 1,125,000 | 1,125,000 | 1,125,000 | 1,125,000 | — | % |
| Net | \$ — | \$ — | \$ — | \$ — | — | % |
| Beginning Balance | — | — | — | — | — | — |
| Ending Balance | \$ — | \$ — | \$ — | \$ — | \$ — | % |
| PAYROLL RESERVE | | | | | | |
| RECEIPTS | \$ — | \$ 90,000,000 | \$ — | \$ — | \$ — | % |
| EXPENDITURES | — | — | — | 17,000,000 | 17,000,000 | % |
| Net | \$ — | \$ 90,000,000 | \$ — | \$ (17,000,000) | \$ (17,000,000) | % |
| Beginning Balance | — | — | — | — | — | — |
| Ending Balance | \$ — | \$ 90,000,000 | \$ 90,000,000 | \$ 73,000,000 | \$ (17,000,000) | -19% |



| | <u>2021 Actual</u> | <u>2022 Actual</u> | <u>2023 Unaudited</u> | <u>2024 Budget</u> | <u>\$ Change</u> | <u>% Change</u> |
|--------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|----------------------------|---------------------|
| CLEVELAND STADIUM | | | | | | |
| RECEIPTS | \$ 15,321,179 | \$ 14,784,784 | \$ 14,558,104 | \$ 14,900,000 | \$ 341,896 | 2% |
| EXPENDITURES | 22,444,740 | 18,754,842 | 13,300,292 | 15,898,532 | 2,598,240 | 20% |
| Net | \$ (7,123,561) | \$ (3,970,058) | \$ 1,257,812 | \$ (998,532) | \$ (2,256,344) | -179% |
| Decertifications | — | — | — | — | — | — |
| Beginning Balance | 34,590,242 | 27,466,681 | 23,496,623 | 24,754,435 | 1,257,812 | — |
| Ending Balance | <u>\$ 27,466,681</u> | <u>\$ 23,496,623</u> | <u>\$ 24,754,435</u> | <u>\$ 23,755,903</u> | <u>\$ (998,532)</u> | <u>-4%</u> |



RESTRICTED INCOME TAX

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|------------------------------|------------------------|------------------------|---------------------------|------------------------|
| Interfund Subsidies | | | | |
| Transfer to Other SubClasses | \$ 36,821,484 | \$ 38,969,104 | \$ 41,910,316 | \$ 45,674,999 |
| | \$ 36,821,484 | \$ 38,969,104 | \$ 41,910,316 | \$ 45,674,999 |
| Capital Outlay | | | | |
| Transfer To Capital Project | \$ 14,612,047 | \$ 12,519,535 | \$ 22,223,074 | \$ 15,224,999 |
| | \$ 14,612,047 | \$ 12,519,535 | \$ 22,223,074 | \$ 15,224,999 |
| Debt Service | | | | |
| Professional Srvcs-Debt Srvc | \$ 369 | \$ 381 | \$ 392 | \$ — |
| Principal | 1,522,971 | 1,582,848 | 473,353 | 400,000 |
| Interest | 554,950 | 518,886 | 487,865 | 400,000 |
| | \$ 2,078,290 | \$ 2,102,114 | \$ 961,611 | \$ 800,000 |
| | \$ 53,511,821 | \$ 53,590,753 | \$ 65,095,001 | \$ 61,699,998 |

Revenues

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|-------------------------------------|------------------------|------------------------|---------------------------|------------------------|
| Transfers In | \$ — | \$ — | \$ 340,000 | \$ — |
| Income Tax | 53,635,886 | 57,927,038 | 59,830,115 | 60,900,002 |
| Interest Earnings/Investment Income | 24,507 | 462,641 | 1,305,648 | 800,000 |
| | \$ 53,660,393 | \$ 58,389,678 | \$ 61,475,763 | \$ 61,700,002 |



STREET CONSTRUCTION, MAINTENANCE & REPAIR

Commissioner Randall Scott

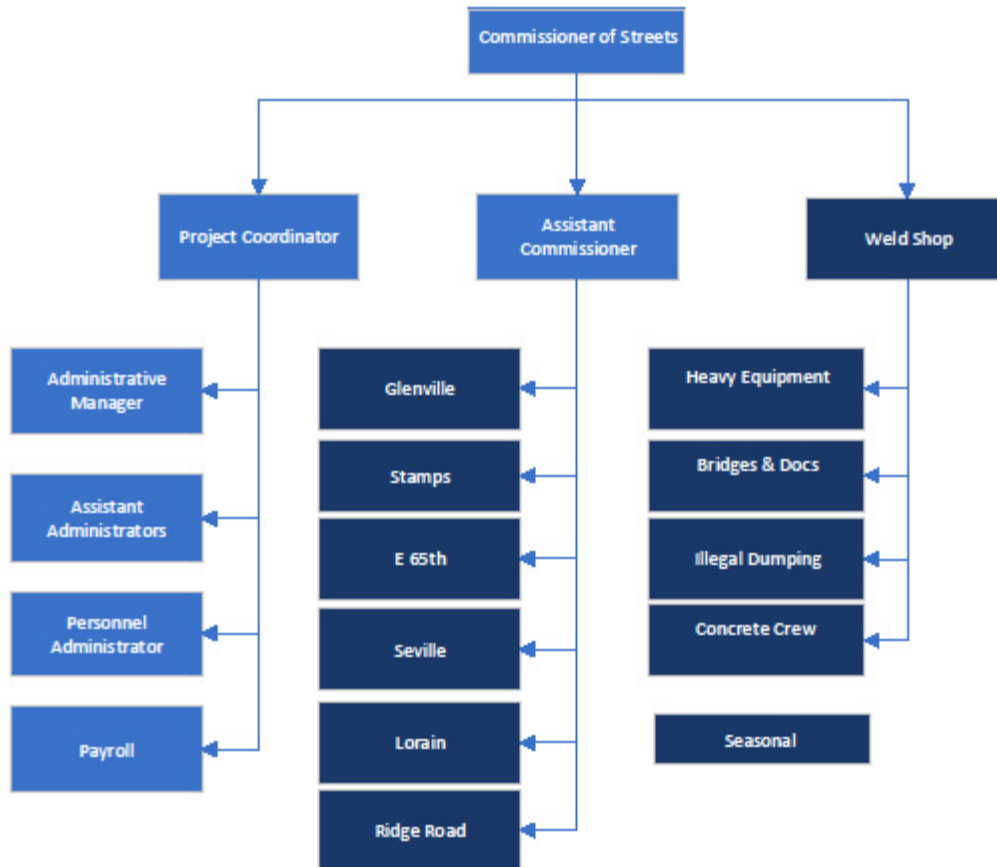
Mission Statement: To maintain a safe/clean pavement condition and bridge condition along the major, minor and residential streets within the City of Cleveland by deploying several programs aimed at maintaining and improving the city's infrastructure.

Summary: The Division is responsible for programs that ensure the safety and functionality of the city's streets, which are critical components of its infrastructure and economy. This includes all aspects of Snow and Ice Control, Pavement Repairs, Street Resurfacing, Bridge Maintenance, Streets Sweeping, Graffiti Abatement and Illegal Dumping Abatement.

Key Programs: Bridge Maintenance, Graffiti Abatement, Snow and Ice Control, Street Resurfacing, Illegal Dumping

| | Output Metric | Historic Data | | |
|---|--------------------------------------|----------------|----------------|----------------|
| | | 2021 | 2022 | 2023* |
| 1 | Total Tons Used "Potholes" | 2,232 tons | 2,369 tons | 2,369 tons |
| 2 | Street Sweeping Miles | 3,780 | 2,520 | 2,520 |
| 3 | Lineal Footage of Leaf Pick-Up | 842 curb miles | 842 curb miles | 824 curb miles |
| 4 | Illegal dump sites serviced (Summer) | 1,970 | 1,970 | 3,195 |

*As of 9/30/23





STREET CONSTRUCTION, MAINTENANCE & REPAIR

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Salaries and Wages | | | | |
| Full Time Permanent | \$ 9,125,777 | \$ 8,607,901 | \$ 9,289,230 | \$ 10,985,201 |
| Seasonal | 4,281,692 | 5,719,270 | 6,617,161 | 5,635,747 |
| Injury Pay | 1,562 | — | — | — |
| Longevity | 54,775 | 51,850 | 54,850 | 53,500 |
| Wage Settlements | 137 | — | — | — |
| Vacation Conversion | 19,552 | — | 13,350 | — |
| Separation Payments | 185,783 | 68,618 | 97,995 | 100,000 |
| Bonus Incentive | — | 7,000 | 1,000 | — |
| Overtime | 1,210,103 | 2,003,035 | 1,635,340 | 1,500,000 |
| | \$ 14,879,379 | \$ 16,457,674 | \$ 17,708,925 | \$ 18,274,448 |
| Benefits | | | | |
| Hospitalization | \$ 1,516,075 | \$ 1,473,016 | \$ 1,656,895 | \$ 1,861,955 |
| Prescription | 320,771 | 316,270 | 347,854 | 381,222 |
| Dental | 69,753 | 61,990 | 59,512 | 67,123 |
| Vision Care | 12,043 | 10,806 | 11,060 | 13,924 |
| Public Employees Retire System | 2,059,470 | 2,041,289 | 2,446,656 | 2,588,698 |
| Fica-Medicare | 207,544 | 230,587 | 249,038 | 241,948 |
| Workers' Compensation | 384,439 | 393,769 | 365,901 | 671,660 |
| Life Insurance | 6,016 | 5,687 | 4,990 | 7,481 |
| Unemployment Compensation | 50,837 | 100,709 | 116,136 | 150,000 |
| Clothing Allowance | 41,318 | 38,800 | 41,242 | 40,100 |
| Tool Insurance | 4,470 | 3,960 | 4,630 | 260 |
| Clothing Maintenance | 19,050 | 17,775 | 18,300 | 24,675 |
| | \$ 4,691,787 | \$ 4,694,657 | \$ 5,322,212 | \$ 6,049,046 |
| Other Training & Professional Dues | | | | |
| Travel | \$ — | \$ 3,190 | \$ 10,788 | \$ — |
| Training | — | — | 4,125 | — |
| | \$ — | \$ 3,190 | \$ 14,913 | \$ — |
| Utilities | | | | |
| Brokered Gas Supply | \$ 80,108 | \$ 145,413 | \$ 49,019 | \$ 132,851 |
| Water | — | — | — | 8,480 |
| Gas | 48,088 | 64,676 | 129,495 | 124,656 |
| Electricity - Cpp | 100,323 | 84,936 | 94,410 | 144,139 |
| Electricity - Other | 21,293 | 34,667 | 30,123 | 32,311 |
| Security & Monitoring System | 44,367 | — | 11,149 | 11,149 |
| | \$ 294,178 | \$ 329,693 | \$ 314,195 | \$ 453,586 |
| Contractual Services | | | | |
| Professional Services | \$ 277,102 | \$ 416,798 | \$ 299,013 | \$ 261,550 |



STREET CONSTRUCTION, MAINTENANCE & REPAIR

Expenditures (Continued)

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---------------------------------|---------------------|---------------------|---------------------|---------------------|
| Medical Services | — | — | — | 2,500 |
| Parking In City Facilities | 4,308 | 4,758 | 7,589 | 6,604 |
| Property Rental | 169,989 | 125,000 | 125,000 | 125,000 |
| Equipment Rental | 85,999 | 147,400 | 42,000 | 80,000 |
| Other Contractual | 900 | 81,729 | 190,775 | 252,000 |
| | \$ 538,298 | \$ 775,685 | \$ 664,376 | \$ 727,654 |
| Materials & Supplies | | | | |
| Postage | \$ — | \$ — | \$ 154 | \$ — |
| Salt & De-Icer | 2,237,576 | 2,212,217 | 1,237,759 | 2,250,000 |
| Construction Equipment Parts | — | 49,999 | — | — |
| Clothing | — | — | 3,000 | 3,000 |
| Hardware & Small Tools | — | — | 17,753 | 10,000 |
| Welding Supplies & Equipment | 58,675 | 10,000 | 100,092 | 100,092 |
| Boilers, Heaters & Cool Equip | 20,000 | 10,000 | — | 15,450 |
| Seed, Fertilizer & Herbicide | 6,750 | — | 6,483 | 8,000 |
| Small Equipment | 67,145 | 60,975 | 47,864 | 45,500 |
| Electrical Supplies | 12,102 | 49,999 | 49,999 | 49,999 |
| Fence, Posts & Bars | 13,365 | — | — | 1,090 |
| Hygiene And Cleaning Supplies | 22,489 | 44,689 | 15,000 | 23,000 |
| Painting Equipment & Supplies | 25,192 | 20,331 | 26,630 | 17,630 |
| Motors And Pumps | 6,036 | 12,540 | — | — |
| Lumber, Glass, And Drywall | 28,506 | 34,256 | 48,404 | 13,600 |
| Other Supplies | 186,929 | 231,031 | 380,296 | 250,000 |
| Guard Rail Supplies | 49,944 | 72,703 | 1,366,270 | 30,000 |
| Bridge Maintenance Supplies | 270,625 | 247,485 | 465,119 | 639,885 |
| Safety Equipment | 51,472 | 43,204 | 28,639 | 30,000 |
| Just In Time Office Supplies | 7,461 | 4,007 | 1,940 | 4,000 |
| Building Maintenance Supplies | — | 8,349 | — | 6,000 |
| Paving Material | 2,150 | — | 131,295 | 150,000 |
| Asphalt | 194,250 | 185,455 | 80,288 | 450,000 |
| Cement Sand & Gravel | 382,828 | 380,339 | 68,023 | 475,000 |
| Misc Maintenance Supplies | 577,767 | 321,677 | 151,491 | 237,932 |
| | \$ 4,221,261 | \$ 3,999,256 | \$ 4,226,499 | \$ 4,810,178 |
| Maintenance | | | | |
| Computer Software Maintenance | \$ — | \$ 138,877 | \$ 23,959 | \$ 24,000 |
| Maintenance Machinery & Tools | — | — | — | 15,450 |
| Repair Of Overhead Doors | 45,835 | 91,484 | 31,596 | 30,000 |
| | \$ 45,835 | \$ 230,361 | \$ 55,555 | \$ 69,450 |



STREET CONSTRUCTION, MAINTENANCE & REPAIR

Expenditures (Continued)

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|-------------------------------------|------------------------|------------------------|---------------------------|------------------------|
| Claims, Refunds, Maintenance | | | | |
| Judgments, Damages, & Claims | \$ — | \$ 1,000 | \$ — | \$ 5,000 |
| | \$ — | \$ 1,000 | \$ — | \$ 5,000 |
| Interdepart Service Charges | | | | |
| Charges From Telephone Exch | \$ 167,145 | \$ 52,103 | \$ 60,501 | \$ 99,345 |
| Charges From Radio Comm System | 180,024 | 120,885 | 155,156 | 171,597 |
| Charges From W.P.C. | 2,472 | 7,246 | 11,515 | 10,000 |
| Charges From Print & Repro | 26,680 | 31,765 | 23,276 | 27,727 |
| Charges From Central Storeroom | 111 | 101 | 172 | 191 |
| Charges From M.V.M. | 3,140,654 | 3,915,868 | 6,116,700 | 5,593,917 |
| Charges From Waste Collection | 6,912 | 8,064 | 6,480 | 4,608 |
| | \$ 3,523,997 | \$ 4,136,032 | \$ 6,373,799 | \$ 5,907,385 |
| Capital Outlay | | | | |
| Building Betterments -Existing | \$ — | \$ — | \$ 170,600 | \$ — |
| Local Resurfacing | 1,602,668 | 2,773,081 | 2,711,230 | 2,773,081 |
| Street Const/Reconst | 300,000 | — | — | — |
| Transfer To Capital Project | 5,000,000 | 3,856,772 | 8,856,772 | 3,856,772 |
| | \$ 6,902,668 | \$ 6,629,853 | \$ 11,738,602 | \$ 6,629,853 |
| | \$ 35,097,404 | \$ 37,257,402 | \$ 46,419,076 | \$ 42,926,600 |

Revenues

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|-------------------------------------|------------------------|------------------------|---------------------------|------------------------|
| Charges For Services | \$ 13,413 | \$ 12,889 | \$ 8,280 | \$ 5,035,000 |
| Licenses & Permits | 1,096,279 | 544,756 | 396,603 | 895,200 |
| Miscellaneous | 755,815 | 170,556 | 2,981 | 400 |
| Other Shared Revenue | 17,856,630 | 17,908,354 | 17,888,301 | 18,074,405 |
| Transfers In | 17,000,000 | 17,226,982 | 21,119,200 | 19,601,569 |
| Interest Earnings/Investment Income | 8,948 | 190,697 | 416,445 | 210,000 |
| | \$ 36,731,085 | \$ 36,054,233 | \$ 39,831,809 | \$ 43,816,574 |



STREET CONSTRUCTION, MAINTENANCE & REPAIR

COMPARISON OF STAFFING LEVEL

| Budget 2023 | No. of Employees December 2023 | Budget 2024 | |
|----------------|--------------------------------------|----------------|--------------------------------|
| 151 | 142 | 142 | FULL TIME |
| 0 | 0 | 9 | VACANT FULL TIME |
| 151 | 142 | 151 | TOTAL FULL TIME |
| 177 | 161 | 161 | SEASONAL |
| 0 | 0 | 22 | VACANT SEASONAL |
| 177 | 161 | 183 | TOTAL SEASONAL (PEAK) * |
| 328 | 303 | 334 | TOTAL DIVISION |
| 0 | 0 | 0 | |

* Due to the seasonal nature of the division, position titles vary throughout the year. Therefore, averages, rather than actual employees are used.



SCHOOLS RECREATION & CULTURAL

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|-----------------------------|------------------------|------------------------|---------------------------|------------------------|
| Contractual Services | | | | |
| Other Contractual | \$ 1,125,000 | \$ 1,125,000 | \$ 1,125,000 | \$ 1,125,000 |
| | \$ 1,125,000 | \$ 1,125,000 | \$ 1,125,000 | \$ 1,125,000 |
| | \$ 1,125,000 | \$ 1,125,000 | \$ 1,125,000 | \$ 1,125,000 |

Revenues

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|--------------|------------------------|------------------------|---------------------------|------------------------|
| Transfers In | \$ 1,125,000 | \$ 1,125,000 | \$ 1,125,000 | \$ 1,125,000 |
| | \$ 1,125,000 | \$ 1,125,000 | \$ 1,125,000 | \$ 1,125,000 |



PAYROLL RESERVE FUND

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|------------------------------|----------------|----------------|-------------------|----------------------|
| Interfund Subsidies | | | | |
| Transfer to Other SubClasses | \$ — | \$ — | \$ — | \$ 17,000,000 |
| | \$ — | \$ — | \$ — | \$ 17,000,000 |
| | \$ — | \$ — | \$ — | \$ 17,000,000 |

Revenues

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|--------------|----------------|----------------------|-------------------|----------------|
| Transfers In | \$ — | \$ 90,000,000 | \$ — | \$ — |
| | \$ — | \$ 90,000,000 | \$ — | \$ — |



CLEVELAND STADIUM

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|-------------------------------|------------------------|------------------------|---------------------------|------------------------|
| Contractual Services | | | | |
| Professional Services | \$ 177,853 | \$ — | \$ 59,300 | \$ 50,000 |
| Insurance And Official Bonds | 394,692 | 510,000 | 641,891 | 750,000 |
| Stadium Property Tax | 829,895 | 798,532 | 796,202 | 798,532 |
| | \$ 1,402,440 | \$ 1,308,532 | \$ 1,497,393 | \$ 1,598,532 |
| Interfund Subsidies | | | | |
| Transfer To Debt Service Fund | \$ 9,042,300 | \$ 9,514,073 | \$ 7,171,699 | \$ 9,300,000 |
| | \$ 9,042,300 | \$ 9,514,073 | \$ 7,171,699 | \$ 9,300,000 |
| Capital Outlay | | | | |
| Transfer to other SubFunds | \$ 12,000,000 | \$ 7,932,236 | \$ 4,631,200 | \$ 5,000,000 |
| | \$ 12,000,000 | \$ 7,932,236 | \$ 4,631,200 | \$ 5,000,000 |
| | \$ 22,444,740 | \$ 18,754,841 | \$ 13,300,291 | \$ 15,898,532 |

Revenues

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|-------------------------------------|------------------------|------------------------|---------------------------|------------------------|
| Charges For Services | \$ 250,000 | \$ 250,000 | \$ 250,000 | \$ 250,000 |
| Miscellaneous | — | 4,733 | — | — |
| Other Shared Revenue | 4,870,011 | 4,669,485 | 4,566,882 | 4,000,000 |
| Transfers In | 10,194,803 | 9,660,630 | 9,000,000 | 10,550,000 |
| Interest Earnings/Investment Income | 6,365 | 199,936 | 741,222 | 100,000 |
| | \$ 15,321,179 | \$ 14,784,784 | \$ 14,558,104 | \$ 14,900,000 |

Major Enterprise Funds



Enterprise Funds are used to account for operations that function like private business enterprises and are financed primarily by user fees to the general public. Major Enterprises, such as Public Utilities and Airports, are totally self-supporting.



| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget | \$ Change | % Change |
|---------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|------------------------|-------------|
| UTILITIES ADMINISTRATION | | | | | | |
| RECEIPTS | \$ 6,664,977 | \$ 8,161,291 | \$ 6,738,097 | \$ 9,520,998 | \$ 2,782,901 | 41% |
| EXPENDITURES | 6,786,318 | 7,248,894 | 6,767,965 | 8,907,797 | 2,139,832 | 32% |
| Net | \$ (121,341) | \$ 912,397 | \$ (29,868) | \$ 613,201 | \$ 643,069 | -2,15% |
| Decertifications | 1,332 | 12,788 | 333 | — | — | — |
| Beginning Balance | 413,727 | 293,718 | 1,218,903 | 1,189,368 | — | — |
| Ending Balance | \$ 293,718 | \$ 1,218,903 | \$ 1,189,368 | \$ 1,802,569 | \$ 613,201 | 52% |
| FT Staffing Levels | 57 | 48 | 54 | 74 | 20 | 37% |
| FISCAL CONTROL | | | | | | |
| RECEIPTS | \$ 7,679,630 | \$ 7,607,013 | \$ 7,538,060 | \$ 9,565,804 | \$ 2,027,744 | 27% |
| EXPENDITURES | 7,854,058 | 7,689,164 | 6,064,230 | 8,668,806 | 2,604,576 | 43% |
| Net | \$ (174,428) | \$ (82,151) | \$ 1,473,830 | \$ 896,998 | \$ (576,832) | -39% |
| Decertifications | 1,326 | — | 138,220 | — | — | — |
| Beginning Balance | 293,620 | 120,518 | 38,367 | 1,650,417 | — | — |
| Ending Balance | \$ 120,518 | \$ 38,367 | \$ 1,650,417 | \$ 2,547,415 | \$ 896,998 | 54% |
| FT Staffing Levels | 75 | 68 | 70 | 83 | 13 | 19% |
| WATER | | | | | | |
| RECEIPTS | \$ 323,234,887 | \$ 323,865,268 | \$ 331,804,285 | \$ 345,435,242 | \$ 13,630,957 | 4% |
| EXPENDITURES | 328,330,826 | 339,638,136 | 349,510,707 | 382,916,888 | 33,406,181 | 10% |
| Net | \$ (5,095,939) | \$ (15,772,868) | \$ (17,706,422) | \$ (37,481,646) | \$ (19,775,224) | 112% |
| Decertifications | 538,348 | 448,459 | 1,983,770 | — | — | — |
| Beginning Balance | 192,274,741 | 187,717,150 | 172,392,741 | 156,670,089 | — | — |
| Ending Balance | \$ 187,717,150 | \$ 172,392,741 | \$ 156,670,089 | \$ 119,188,443 | \$ (37,481,646) | -24% |
| FT Staffing Levels | 991 | 909 | 873 | 1,188 | 315 | 36% |
| WATER POLLUTION CONTROL | | | | | | |
| RECEIPTS | \$ 28,197,946 | \$ 31,379,041 | \$ 35,475,225 | \$ 38,570,312 | \$ 3,095,087 | 9% |
| EXPENDITURES | 27,201,922 | 29,661,275 | 34,837,682 | 42,105,590 | 7,267,908 | 21% |
| Net | \$ 996,024 | \$ 1,717,766 | \$ 637,543 | \$ (3,535,278) | \$ (4,172,821) | -655% |
| Decertifications | 1,367 | 80,110 | 2,095 | — | — | — |
| Beginning Balance | 21,821,560 | 22,818,951 | 24,616,827 | 25,256,465 | — | — |
| Ending Balance | \$ 22,818,951 | \$ 24,616,827 | \$ 25,256,465 | \$ 21,721,187 | \$ (3,535,278) | -14% |
| FT Staffing Levels | 127 | 125 | 126 | 171 | 45 | 36% |



Major Enterprise Funds

Major Enterprise Funds Summary

| | <u>2021 Actual</u> | <u>2022 Actual</u> | <u>2023 Unaudited</u> | <u>2024 Budget</u> | <u>\$ Change</u> | <u>% Change</u> |
|-------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|----------------------------|---------------------|
| CLEVELAND PUBLIC POWER | | | | | | |
| RECEIPTS | \$ 200,033,650 | \$ 192,856,233 | \$ 199,391,641 | \$ 213,159,743 | \$ 13,768,102 | 7% |
| EXPENDITURES | 197,231,864 | 202,262,488 | 188,899,941 | 213,908,556 | 25,008,615 | 13% |
| Net | \$ 2,801,786 | \$ (9,406,255) | \$ 10,491,700 | \$ (748,813) | \$ (11,240,513) | -107% |
| Decertifications | 32,409 | 34,056 | 49,351 | — | — | — |
| Beginning Balance | 26,575,140 | 29,409,335 | 20,037,136 | 30,578,187 | — | — |
| Ending Balance | <u>\$ 29,409,335</u> | <u>\$ 20,037,136</u> | <u>\$ 30,578,187</u> | <u>\$ 29,829,374</u> | <u>\$ (748,813)</u> | <u>-2%</u> |
| FT Staffing Levels | 204 | 201 | 209 | 290 | 81 | 39% |
| PORT CONTROL | | | | | | |
| RECEIPTS | \$ 167,495,302 | \$ 156,166,157 | \$ 151,951,288 | \$ 185,415,029 | \$ 33,463,741 | 22% |
| EXPENDITURES | 149,025,510 | 157,261,097 | 168,752,835 | 185,415,029 | 16,662,194 | 10% |
| Net | \$ 18,469,792 | \$ (1,094,940) | \$ (16,801,547) | \$ — | \$ 16,801,547 | -100% |
| Receivables & Adjustments | 4,228,920 | (1,147,449) | — | — | — | — |
| Decertifications | 57,065 | 1,786,765 | 294,198 | — | — | — |
| Beginning Balance | 95,656,034 | 118,411,811 | 117,956,187 | 101,448,838 | — | — |
| Ending Balance | <u>\$ 118,411,811</u> | <u>\$ 117,956,187</u> | <u>\$ 101,448,838</u> | <u>\$ 101,448,838</u> | <u>\$ —</u> | <u>%</u> |
| FT Staffing Levels | 296 | 305 | 300 | 416 | 116 | 39% |



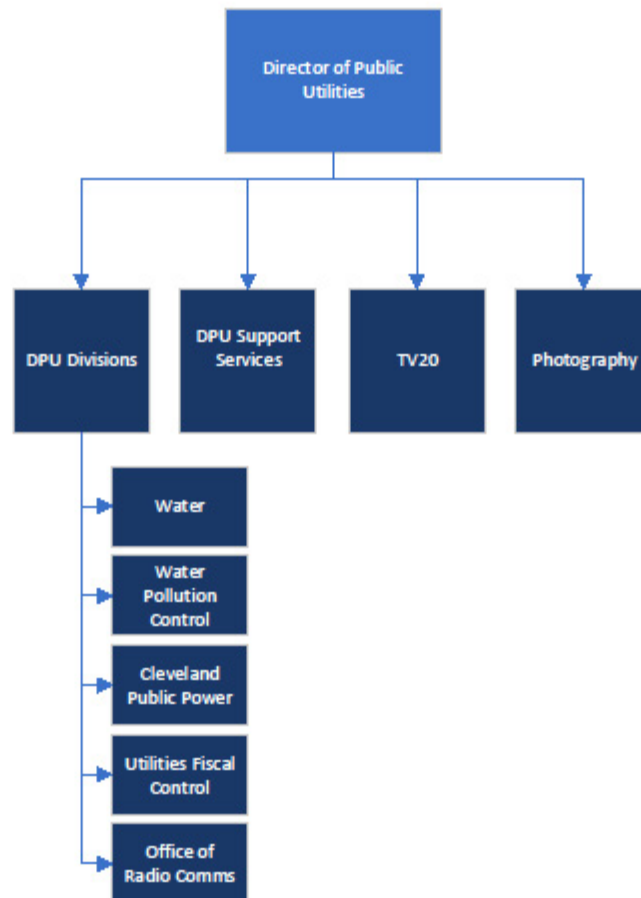
UTILITIES GENERAL ADMINISTRATION

Director Martin J. Keane

Mission Statement: To provide administrative control and supervision over the Division of Utilities Fiscal Control, Water, Water Pollution Control, Cleveland Public Power, the Office of Radio Communication, TV20 and the Photography Lab.

Summary: The Division of Utilities Administration is specifically designed to have administrative charge, control, and supervision over the Divisions of Utilities Fiscal Control, Water, Water Pollution Control, Cleveland Public Power and the Office of Radio Communications. Functions and duties of the various divisions are treated separately under their respective headings. In addition, the Division of Utilities Administration is responsible for providing high quality customer service to customers of the Divisions of Water, Water Pollution Control, and Cleveland Public Power.

Key Programs: Strategic leadership and operational oversight of the Department of Public Utilities





UTILITIES GENERAL ADMINISTRATION

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---|---------------------|---------------------|---------------------|---------------------|
| Salaries and Wages | | | | |
| Full Time Permanent | \$ 3,971,526 | \$ 3,560,983 | \$ 3,893,083 | \$ 5,237,127 |
| Student Trainees | 51,107 | 20,386 | 34,332 | 158,748 |
| Longevity | 20,275 | 21,400 | 20,288 | 22,025 |
| Vacation Conversion | 63,783 | — | 42,032 | — |
| Separation Payments | 118,051 | 175,921 | 59,592 | 72,000 |
| Bonus Incentive | — | 43,000 | 1,000 | — |
| Overtime | 18,464 | 53,981 | 72,590 | 54,500 |
| | \$ 4,243,205 | \$ 3,875,671 | \$ 4,122,917 | \$ 5,544,400 |
| Benefits | | | | |
| Hospitalization | \$ 616,034 | \$ 550,025 | \$ 605,316 | \$ 1,070,560 |
| Prescription | 129,048 | 113,709 | 126,020 | 222,157 |
| Dental | 31,326 | 26,761 | 25,914 | 39,529 |
| Vision Care | 5,517 | 4,312 | 4,489 | 7,160 |
| Public Employees Retire System | 592,204 | 513,081 | 559,043 | 769,443 |
| Fica-Medicare | 57,709 | 53,082 | 57,827 | 80,094 |
| Workers' Compensation | 43,245 | 39,524 | 39,935 | 49,900 |
| Life Insurance | 2,583 | 2,222 | 1,868 | 3,698 |
| Unemployment Compensation | — | 3,549 | 6,222 | — |
| | \$ 1,477,665 | \$ 1,306,264 | \$ 1,426,634 | \$ 2,242,541 |
| Other Training & Professional Dues | | | | |
| Travel | \$ 2,282 | \$ 823 | \$ 20,489 | \$ 36,000 |
| Tuition & Registration Fees | 2,696 | 4,987 | 10,198 | 20,000 |
| Professional Dues & Subscript | 414 | 914 | 2,050 | 10,000 |
| | \$ 5,392 | \$ 6,724 | \$ 32,737 | \$ 66,000 |
| Contractual Services | | | | |
| Professional Services | \$ 5,169 | \$ 140,142 | \$ 66,496 | \$ 285,000 |
| Cable Professional Services | 4,252 | 5,554 | 6,257 | 6,500 |
| Mileage (Private Auto) | 659 | 1,580 | 1,861 | 3,300 |
| Advertising And Public Notice | 1,146 | 3,500 | 18,800 | 79,000 |
| Program Promotion | 10,000 | 70,380 | 55,752 | 30,000 |
| Parking In City Facilities | 16,205 | 17,891 | 17,828 | 22,120 |
| Insurance And Official Bonds | 100 | — | — | — |
| Property Rental | 118,728 | 118,728 | 118,728 | 118,728 |
| Other Contractual | 155,090 | 192,063 | 253,106 | 277,250 |
| | \$ 311,349 | \$ 549,837 | \$ 538,827 | \$ 821,898 |



UTILITIES GENERAL ADMINISTRATION

Expenditures (Continued)

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|-------------------------------------|---------------------|---------------------|---------------------|---------------------|
| Materials & Supplies | | | | |
| Postage | \$ 97 | \$ 13 | \$ 74 | \$ 500 |
| Computer Supplies | 884 | — | — | 1,000 |
| Computer Hardware | 472 | 7,455 | 1,320 | 6,000 |
| Computer Software | 2,443 | 468 | — | 4,500 |
| Office Furniture & Equipment | — | 1,414 | — | 3,000 |
| Photographic Supplies | 8,159 | 9,233 | 8,885 | 18,000 |
| Other Supplies | 14,795 | 526 | 6,895 | 52,500 |
| Just In Time Office Supplies | 1,818 | 3,528 | 2,614 | 7,600 |
| | \$ 28,667 | \$ 22,637 | \$ 19,788 | \$ 93,100 |
| Maintenance | | | | |
| Maintenance Office Equipment | \$ — | \$ — | \$ 15,000 | \$ 15,500 |
| Maintenance Contracts | 4,737 | 7,797 | 8,470 | 12,000 |
| Computer Software Maintenance | 1,000 | 10,922 | 5,933 | 7,700 |
| Maintenance Utility Systems | 3,024 | 13,251 | 4,893 | 20,000 |
| Maintenance Misc. Equipment | 4,607 | 8,614 | 9,698 | 10,000 |
| | \$ 13,368 | \$ 40,585 | \$ 43,995 | \$ 65,200 |
| Claims, Refunds, Maintenance | | | | |
| Judgments, Damages, & Claims | \$ — | \$ — | \$ 10,000 | \$ — |
| Indirect Cost | 670,053 | 670,052 | — | — |
| | \$ 670,053 | \$ 670,052 | \$ 10,000 | \$ — |
| Interdepart Service Charges | | | | |
| Charges From Telephone Exch | \$ 2,874 | \$ 4,529 | \$ 4,164 | \$ 6,837 |
| Charges From Print & Repro | 9,635 | 16,279 | 12,265 | 14,611 |
| Charges From Central Storeroom | 13 | 4 | 46 | 51 |
| Charges From M.V.M. | 16,766 | 2,483 | 2,988 | 3,159 |
| | \$ 29,289 | \$ 23,295 | \$ 19,463 | \$ 24,658 |
| Capital Outlay | | | | |
| Trucks | \$ 7,330 | \$ — | \$ — | \$ 50,000 |
| Other Equipment | — | 3,829 | 34,604 | — |
| Transfer To Capital Project | — | 750,000 | 250,000 | — |
| Transfer To Water Capital Proj | — | — | 269,000 | — |
| | \$ 7,330 | \$ 753,829 | \$ 553,604 | \$ 50,000 |
| | \$ 6,786,318 | \$ 7,248,894 | \$ 6,767,966 | \$ 8,907,797 |



UTILITIES GENERAL ADMINISTRATION

Revenues

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|----------------------|---------------------|---------------------|---------------------|---------------------|
| Charges For Services | \$ 5,165,097 | \$ 6,018,235 | \$ 4,929,584 | \$ 7,771,632 |
| Miscellaneous | 1,499,881 | 2,143,056 | 1,808,513 | 1,749,366 |
| | \$ 6,664,977 | \$ 8,161,291 | \$ 6,738,097 | \$ 9,520,998 |

COMPARISON OF STAFFING LEVEL

| No. of Employees | | | |
|------------------|------------------|----------------|-------------------------|
| Budget 2023 | December 2023 | Budget 2024 | |
| 73 | 54 | 54 | FULL TIME |
| 0 | 0 | 20 | VACANT FULL TIME |
| 73 | 54 | 74 | TOTAL FULL TIME |
| 10 | 1 | 1 | TRAINEE |
| 0 | 0 | 15 | VACANT TRAINEE |
| 10 | 1 | 16 | TOTAL TRAINEE |
| 83 | 55 | 90 | TOTAL DIVISION |



UTILITIES FISCAL CONTROL

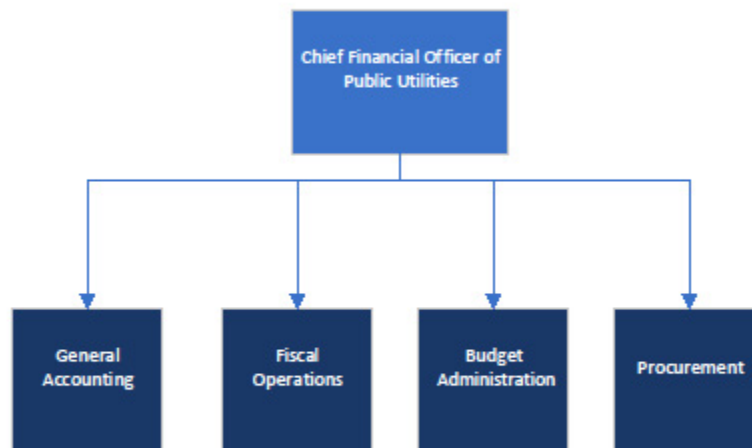
Chief Finance Officer Catherine Troy

Mission Statement: To provide professional financial management services and protect the fiscal integrity of funds and assets for all divisions of the City of Cleveland, Department of Public Utilities by monitoring collection of revenue and efficient allocation and expending of funds necessary to support the Public Utilities operation. The Division follows the guidance of the City of Cleveland Department of Finance for all fiscal matters

Summary: The Division works to support the operation of Utilities Administration, Office of Radio Communications, the Divisions of Water, Water Pollution Control, and Cleveland Public Power. The Division is responsible for the financial aspects of the department.

Key Programs: Long term financial planning, budgeting, procurement, accounts payable, utility payment processing, debt oversight, grant management, accurate and auditable financial statement, and inventory

| | Output Metric | Historic Data | | |
|---|--------------------|---------------|-----------|-----------|
| | | 2021 | 2022 | 2023 |
| 1 | Payments Processed | 8,033,453 | 7,966,244 | 7,776,900 |





UTILITIES FISCAL CONTROL

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---|---------------------|---------------------|---------------------|---------------------|
| Salaries and Wages | | | | |
| Full Time Permanent | \$ 4,583,929 | \$ 4,215,756 | \$ 4,048,577 | \$ 5,395,120 |
| Military Leave | — | — | 510 | — |
| Longevity | 36,575 | 34,650 | 33,250 | 33,825 |
| Vacation Conversion | 38,124 | — | — | — |
| Separation Payments | 134,490 | 92,753 | 47,130 | 65,000 |
| Bonus Incentive | — | 35,000 | 29,000 | — |
| Overtime | 29,022 | 61,496 | 69,064 | 75,000 |
| | \$ 4,822,140 | \$ 4,439,656 | \$ 4,227,530 | \$ 5,568,945 |
| Benefits | | | | |
| Hospitalization | \$ 794,784 | \$ 749,060 | \$ 756,128 | \$ 1,240,070 |
| Prescription | 165,225 | 151,950 | 152,897 | 253,269 |
| Dental | 39,291 | 33,310 | 29,370 | 44,222 |
| Vision Care | 6,692 | 5,790 | 5,494 | 8,376 |
| Public Employees Retire System | 666,150 | 605,046 | 579,437 | 777,294 |
| Fica-Medicare | 66,375 | 60,851 | 57,793 | 77,294 |
| Workers' Compensation | 43,433 | 45,488 | 37,483 | 47,252 |
| Life Insurance | 3,360 | 3,124 | 2,498 | 4,602 |
| Unemployment Compensation | — | — | 1,932 | — |
| Clothing Allowance | 1,800 | 1,680 | 1,320 | 1,560 |
| Clothing Maintenance | 1,500 | 1,400 | 1,100 | 1,500 |
| | \$ 1,788,609 | \$ 1,657,698 | \$ 1,625,450 | \$ 2,455,439 |
| Other Training & Professional Dues | | | | |
| Travel | \$ — | \$ 1,251 | \$ 3,466 | \$ 15,000 |
| Tuition & Registration Fees | 534 | 3,368 | 4,167 | 10,000 |
| Other Training Supplies | 173 | — | — | — |
| Professional Dues & Subscript | 1,641 | 839 | 1,044 | 7,000 |
| | \$ 2,347 | \$ 5,457 | \$ 8,677 | \$ 32,000 |
| Contractual Services | | | | |
| Professional Services | \$ 775 | \$ 138,220 | \$ 35,000 | \$ 100,000 |
| Parking In City Facilities | 2,640 | 2,420 | 1,980 | 3,000 |
| Other Contractual | 32,642 | — | 9,000 | 80,000 |
| | \$ 36,057 | \$ 140,640 | \$ 45,980 | \$ 183,000 |
| Materials & Supplies | | | | |
| Office Supplies | \$ — | \$ — | \$ 26 | \$ 5,000 |
| Postage | — | — | — | 1,500 |
| Computer Hardware | — | — | — | 3,000 |
| Computer Software | — | — | — | 3,000 |
| Office Furniture & Equipment | 5,488 | 4,635 | 3,234 | 10,000 |



UTILITIES FISCAL CONTROL

Expenditures (Continued)

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|-------------------------------------|------------------------|------------------------|---------------------------|------------------------|
| Other Supplies | — | 3 | — | 2,000 |
| Just In Time Office Supplies | 4,172 | 8,123 | 7,545 | 20,000 |
| | \$ 9,660 | \$ 12,762 | \$ 10,806 | \$ 44,500 |
| Maintenance | | | | |
| Maintenance Office Equipment | \$ — | \$ — | \$ — | \$ 5,000 |
| Maintenance Contracts | 91,091 | 270,907 | 95,763 | 260,000 |
| Computer Software Maintenance | — | 42,859 | — | 35,000 |
| | \$ 91,091 | \$ 313,766 | \$ 95,763 | \$ 300,000 |
| Claims, Refunds, Maintenance | | | | |
| Indirect Cost | \$ 995,229 | \$ 995,228 | \$ — | \$ — |
| | \$ 995,229 | \$ 995,228 | \$ — | \$ — |
| Interdepart Service Charges | | | | |
| Charges From Print & Repro | \$ 24,628 | \$ 27,249 | \$ 24,279 | \$ 28,922 |
| | \$ 24,628 | \$ 27,249 | \$ 24,279 | \$ 28,922 |
| Capital Outlay | | | | |
| Computer Hardware | \$ — | \$ 96,709 | \$ — | \$ — |
| Other Equipment | 84,295 | — | 25,745 | 56,000 |
| | \$ 84,295 | \$ 96,709 | \$ 25,745 | \$ 56,000 |
| | \$ 7,854,058 | \$ 7,689,164 | \$ 6,064,230 | \$ 8,668,806 |

Revenues

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|-------------------------------------|------------------------|------------------------|---------------------------|------------------------|
| Charges For Services | \$ 7,428,060 | \$ 7,573,540 | \$ 7,402,750 | \$ 9,558,304 |
| Miscellaneous | 250,052 | 216 | 54 | — |
| Interest Earnings/Investment Income | 1,498 | 33,229 | 135,215 | 7,500 |
| Non Operating Other/Other | 20 | 27 | 41 | — |
| | \$ 7,679,630 | \$ 7,607,012 | \$ 7,538,060 | \$ 9,565,804 |



UTILITIES FISCAL CONTROL

COMPARISON OF STAFFING LEVEL

| Budget 2023 | No. of Employees December 2023 | Budget 2024 | |
|------------------------|---|------------------------|-------------------------|
| 83 | 70 | 70 | FULL TIME |
| 0 | 0 | 13 | VACANT FULL TIME |
| 83 | 70 | 83 | TOTAL FULL TIME |
| 83 | 70 | 83 | TOTAL DIVISION |



DIVISION OF WATER

Commissioner Alex Margevicius

Mission Statement: To promote public health and safety, economy, and quality of life of Greater Cleveland by providing a reliable supply of high quality water and customer services.

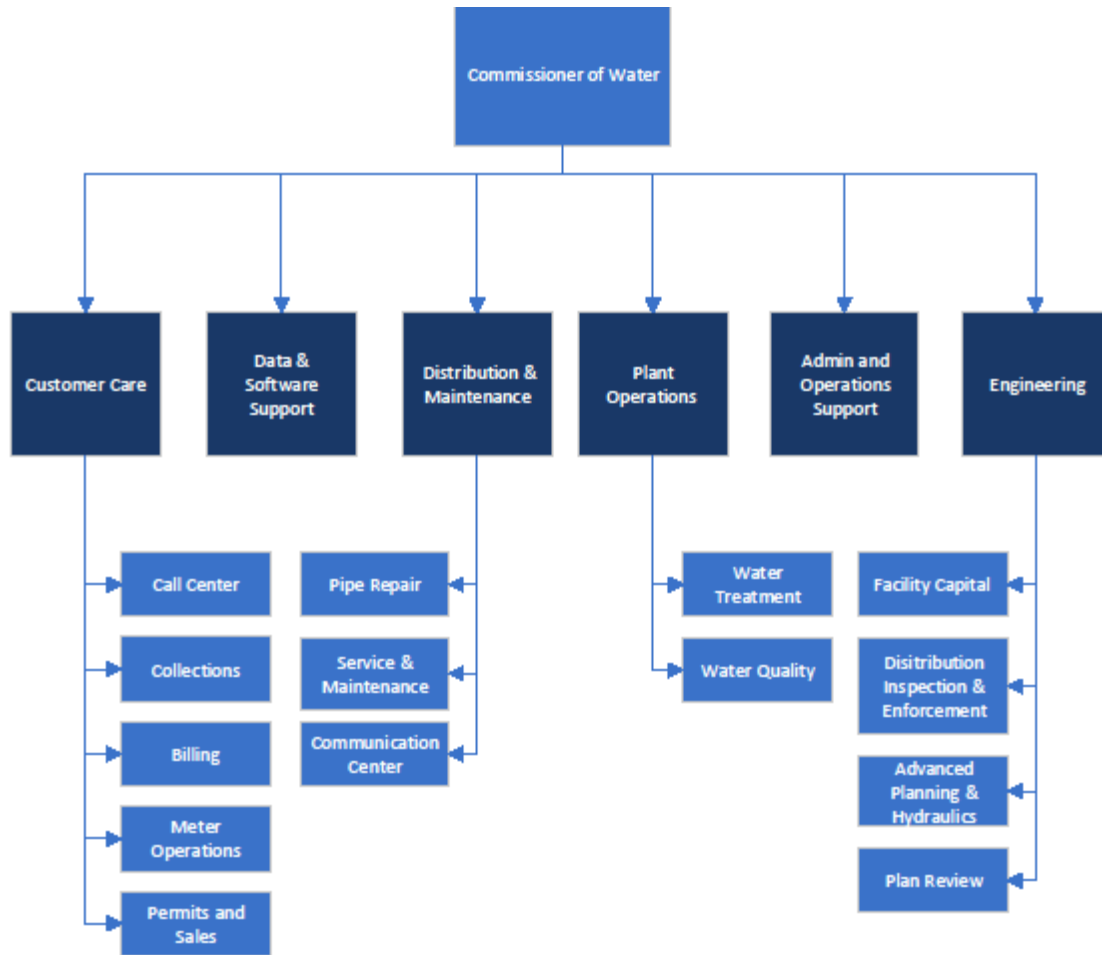
Summary: The Division operates a major public water supply system, which services not only the City of Cleveland, but also approximately 79 suburban municipalities in Cuyahoga, Geauga, Lake, Medina, Portage, and Summit counties. The present service area covers about 680 square miles of which 593 square miles are for core services while 87 square miles are provisional emergency feed areas. CWD serves more than 1.4 million people. The City is empowered to establish rates and collect charges for the service provided by its Water Division, to acquire property and construct facilities to provide water services throughout the greater Cleveland service area and to perform other necessary functions with respect to the operation and maintenance of the water works system.

Key Programs: Water Operations, Customer Care and Billing, Capital Improvements

| | Output Metric | Historic Data | | |
|---|--|---------------|-----------|-----------|
| | | 2021 | 2022 | 2023 |
| 1 | Bills on Time | 99.9% | 99.8% | 99.9% |
| | <i>Number of bills issued</i> | 5,340,418 | 5,355,773 | 5,353,780 |
| 2 | AMR Bills Issued Based on Actual Reads | 99.5% | 94.8% | 95.6% |
| | <i>Number of bills issued</i> | 4,843,850 | 5,090,168 | 5,175,016 |



DIVISION OF WATER





DIVISION OF WATER

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Salaries and Wages | | | | |
| Full Time Permanent | \$ 58,648,358 | \$ 54,936,430 | \$ 53,892,105 | \$ 61,006,955 |
| Military Leave | 9,418 | 9,978 | 5,250 | — |
| Part-Time Permanent | 83,948 | 53,987 | — | 752 |
| Injury Pay | 5,538 | 10,029 | 6,953 | — |
| Student Trainees | 89,025 | 142,883 | 97,007 | 393,522 |
| Longevity | 372,725 | 355,150 | 357,450 | 381,350 |
| Wage Settlements | 33,315 | 12,150 | — | — |
| Vacation Conversion | 228,718 | — | 163,208 | — |
| Separation Payments | 743,447 | 890,567 | 666,359 | 880,000 |
| Bonus Incentive | 12,646 | 251,706 | 318,162 | — |
| Overtime | 4,835,751 | 4,566,764 | 4,946,703 | 5,169,850 |
| | \$ 65,062,888 | \$ 61,229,643 | \$ 60,453,197 | \$ 67,832,429 |
| Benefits | | | | |
| Hospitalization | \$ 10,419,462 | \$ 9,852,343 | \$ 11,237,663 | \$ 13,057,884 |
| Prescription | 2,178,852 | 2,056,240 | 2,139,601 | 2,657,976 |
| Dental | 530,782 | 479,856 | 435,396 | 475,022 |
| Vision Care | 83,218 | 74,709 | 71,399 | 89,096 |
| Public Employees Retire System | 9,083,341 | 8,450,248 | 8,274,719 | 8,743,485 |
| Fica-Medicare | 901,139 | 849,525 | 842,061 | 853,079 |
| Workers' Compensation | 998,684 | 1,488,292 | 1,377,796 | 1,478,323 |
| Life Insurance | 43,923 | 41,394 | 33,022 | 50,685 |
| Unemployment Compensation | 0 | 50,923 | 76,668 | — |
| Clothing Allowance | 230,200 | 210,160 | 203,120 | 239,577 |
| Tool Insurance | 9,490 | 10,030 | 10,620 | 9,624 |
| Clothing Maintenance | 122,020 | 121,735 | 112,525 | 148,320 |
| Automobile Maintenance Allow | — | — | — | 600 |
| | \$ 24,601,110 | \$ 23,685,455 | \$ 24,814,590 | \$ 27,803,671 |
| Other Training & Professional Dues | | | | |
| Travel | \$ — | \$ 53,668 | \$ 92,661 | \$ 125,350 |
| Tuition & Registration Fees | 63,392 | 78,723 | 47,192 | 98,585 |
| Training | — | 48,575 | 1,496 | 18,500 |
| Other Training Supplies | 5,276 | 2,852 | 4,277 | 21,950 |
| Mileage (Priv Auto) Trng Prps | — | — | — | 500 |
| Professional Dues & Subscript | 279,096 | 304,408 | 299,279 | 329,764 |
| | \$ 347,764 | \$ 488,226 | \$ 444,905 | \$ 594,649 |
| Utilities | | | | |
| Brokered Gas Supply | \$ 376,064 | \$ 712,970 | \$ 470,267 | \$ 980,334 |
| Sewer-Other | 7,770,988 | 6,158,672 | 7,763,533 | 7,995,721 |



DIVISION OF WATER

Expenditures (Continued)

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---------------------------------|----------------------|----------------------|----------------------|----------------------|
| Telephone | 1,115,615 | 1,078,474 | 721,116 | 1,513,500 |
| Water | 75,000 | 75,000 | 75,000 | 100,000 |
| Gas | 475,854 | 676,516 | 796,119 | 859,790 |
| Electricity - Cpp | 16,977,860 | 16,409,812 | 17,712,986 | 19,641,544 |
| Electricity - Other | 4,247,688 | 4,972,163 | 4,582,464 | 5,144,815 |
| Steam | 53,113 | 66,963 | 54,981 | 72,535 |
| | \$ 31,092,182 | \$ 30,150,570 | \$ 32,176,465 | \$ 36,308,239 |
| Contractual Services | | | | |
| Professional Services | \$ 6,671,637 | \$ 10,891,101 | \$ 10,761,330 | \$ 11,887,852 |
| Mileage (Private Auto) | — | 1,019 | 1,950 | 3,725 |
| Advertising And Public Notice | 22,674 | 22,855 | 157,074 | 215,000 |
| Program Promotion | 115,825 | 64,132 | 20,605 | 126,200 |
| Parking In City Facilities | 8,975 | 3,708 | 5,863 | 8,730 |
| Taxes | 130,697 | 132,283 | 149,974 | 147,000 |
| Property Rental | 137,460 | 78,847 | 216,550 | 179,120 |
| Equipment Rental | 85,206 | 13,740 | 28,537 | 110,300 |
| Other Contractual | 2,936,131 | 1,897,129 | 3,132,418 | 4,834,154 |
| State Auditor Examination | 85,000 | 78,857 | 82,722 | 81,000 |
| Bank Service Fees | 263,875 | 257,248 | 226,136 | 264,000 |
| Credit Card Processing Fees | 3,280,057 | 3,477,065 | 3,856,275 | 3,326,567 |
| | \$ 13,737,537 | \$ 16,917,982 | \$ 18,639,433 | \$ 21,183,648 |
| Materials & Supplies | | | | |
| Postage | \$ 4,135,238 | \$ 3,412,541 | \$ 3,974,966 | \$ 4,313,750 |
| Computer Supplies | 50 | 6,175 | 25,820 | 16,500 |
| Computer Hardware | 579,411 | 453,910 | 562,156 | 970,000 |
| Computer Software | 55,363 | 11,162 | 72,183 | 151,734 |
| Fuel | 30,000 | 153,702 | 171,064 | 413,000 |
| Chemical | 7,524,999 | 7,741,057 | 11,498,026 | 16,480,400 |
| Salt & De-Icer | 13,356 | 14,540 | 8,665 | 31,250 |
| Clothing | 27,503 | 17,088 | 27,066 | 23,400 |
| Hardware & Small Tools | 300,940 | 245,277 | 165,935 | 416,375 |
| Small Equipment | 305,053 | 271,123 | 194,074 | 463,000 |
| Office Furniture & Equipment | 36,091 | 59,348 | 76,866 | 79,000 |
| Electrical Supplies | 280,434 | 367,494 | 339,016 | 502,000 |
| Hygiene And Cleaning Supplies | 106,863 | 171,737 | 238,000 | 212,800 |
| Motors And Pumps | 23,080 | 95,041 | 94,602 | 543,000 |
| Laboratory Supplies | 244,937 | 400,735 | 345,900 | 506,000 |
| Other Supplies | 149,966 | 108,729 | 49,148 | 265,400 |



DIVISION OF WATER

Expenditures (Continued)

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|-------------------------------------|----------------------|----------------------|----------------------|----------------------|
| Safety Equipment | 562,195 | 481,755 | 628,574 | 490,798 |
| Just In Time Office Supplies | 37,016 | 38,270 | 42,409 | 79,600 |
| Building Maintenance Supplies | 48,476 | 35,819 | 12,936 | 126,600 |
| Cement Sand & Gravel | 2,479,902 | 3,191,744 | 2,881,135 | 3,555,000 |
| Misc Maintenance Supplies | 215,952 | 177,268 | 266,371 | 288,500 |
| | \$ 17,156,825 | \$ 17,454,513 | \$ 21,674,912 | \$ 29,928,107 |
| Maintenance | | | | |
| Maintenance Office Equipment | \$ — | \$ — | \$ 3,821 | \$ 1,200 |
| Maintenance Contracts | 3,551 | 52,883 | 9,724 | 407,000 |
| Computer Hardware Maintenance | 1,595,769 | 892,935 | 838,542 | 1,149,254 |
| Computer Software Maintenance | 5,071,063 | 4,723,934 | 3,450,192 | 6,167,523 |
| Maintenance Machinery & Tools | 146,683 | 240,102 | 197,955 | 370,500 |
| Maintenance Vehicles | 187,600 | 341,470 | 168,640 | 272,300 |
| Maintenance Utility Systems | 18,622,036 | 22,020,933 | 28,041,093 | 31,885,089 |
| Maintenance Misc. Equipment | 499,484 | 578,808 | 1,455,748 | 1,437,241 |
| Maintenance Building | 1,197,086 | 1,712,398 | 1,969,721 | 1,439,000 |
| | \$ 27,323,273 | \$ 30,563,461 | \$ 36,135,435 | \$ 43,129,107 |
| Claims, Refunds, Maintenance | | | | |
| Court Costs | \$ 2,027 | \$ 600 | \$ 457 | \$ 2,500 |
| Judgments, Damages, & Claims | 348,581 | 258,965 | 317,519 | 300,000 |
| Indirect Cost | 4,751,819 | 4,751,820 | 5,080,380 | 5,080,380 |
| | \$ 5,102,427 | \$ 5,011,385 | \$ 5,398,356 | \$ 5,382,880 |
| Interdepart Service Charges | | | | |
| Charges From General Fund | \$ — | \$ — | \$ — | \$ 2,650 |
| Charges From Telephone Exch | 2,392,648 | 501,884 | 917,603 | 1,506,735 |
| Charges From Utilities Admin | 3,731,211 | 4,327,770 | 3,499,584 | 5,958,200 |
| Charges From Fiscal Control | 5,348,200 | 5,452,950 | 5,255,230 | 6,697,407 |
| Charges From Radio Comm System | 511,184 | 327,290 | 383,915 | 424,598 |
| Charges From W.P.C. | 120,530 | 180,921 | 214,486 | 174,000 |
| Charges From Print & Repro | 166,795 | 168,716 | 246,081 | 295,662 |
| Charges From M.V.M. | 3,147,281 | 3,832,898 | 3,436,620 | 3,512,960 |
| Charges Frm Str Cnst Mnt & Rep | 340,725 | — | — | 100,000 |
| Charges From Waste Collection | 65,732 | 65,133 | 62,923 | 87,560 |
| | \$ 15,824,305 | \$ 14,857,562 | \$ 14,016,443 | \$ 18,759,772 |
| Capital Outlay | | | | |
| Infrastructure | \$ — | \$ — | \$ — | \$ 34,000,000 |
| Professional Services | — | — | — | 1,000,000 |
| Building Betterments -Existing | — | — | — | 8,000,000 |
| Computer Software | — | — | — | 2,750,000 |



DIVISION OF WATER

Expenditures (Continued)

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|--------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Computer Hardware | — | — | — | 6,750,000 |
| Motorized Equipment | — | — | — | 547,482 |
| Automobiles | — | — | — | 182,494 |
| Trucks | — | — | — | 2,770,024 |
| Machinery, Tools, Instruments | — | — | — | 2,000,000 |
| Other Equipment | — | — | — | 2,000,000 |
| Transfer To Water Capital Proj | 67,000,000 | 78,300,000 | 75,000,000 | 1,504,943 |
| | \$ 67,000,000 | \$ 78,300,000 | \$ 75,000,000 | \$ 61,504,943 |
| Debt Service | | | | |
| Professional Srvcs-Debt Srvc | \$ 36,694 | \$ 37,554 | \$ 31,696 | \$ 2,000,000 |
| Principal | 43,045,376 | 44,907,336 | 46,817,784 | 54,103,364 |
| Interest | 18,000,442 | 16,034,451 | 13,907,490 | 14,386,080 |
| | \$ 61,082,512 | \$ 60,979,341 | \$ 60,756,970 | \$ 70,489,444 |
| | \$ 328,330,823 | \$ 339,638,137 | \$ 349,510,706 | \$ 382,916,889 |

Revenues

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|-------------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Charges For Services | \$ 318,881,998 | \$ 315,657,269 | \$ 312,160,983 | \$ 325,035,232 |
| Fines, Forfeitures & Settlements | 11,404 | 12,958 | 14,877 | — |
| Licenses & Permits | 571,219 | 1,063,095 | 1,500,599 | 600,000 |
| Miscellaneous | 3,424,023 | 66,778 | 28,522 | 600,000 |
| Interest Earnings/Investment Income | 338,501 | 7,064,238 | 18,099,275 | 19,200,000 |
| Non Operating Other/Other | 7,738 | 887 | 42 | — |
| | \$ 323,234,883 | \$ 323,865,225 | \$ 331,804,299 | \$ 345,435,232 |



DIVISION OF WATER

COMPARISON OF STAFFING LEVEL

| Budget 2023 | No. of Employees December 2023 | Budget 2024 | |
|------------------------|---|------------------------|-------------------------|
| 1,187 | 873 | 873 | FULL TIME |
| 0 | 0 | 315 | VACANT FULL TIME |
| 1,187 | 873 | 1,188 | TOTAL FULL TIME |
| 1 | 0 | 0 | PART TIME |
| 0 | 0 | 1 | VACANT PART TIME |
| 1 | 0 | 1 | TOTAL PART TIME |
| 24 | 1 | 1 | TRAINEE |
| 0 | 0 | 29 | VACANT TRAINEE |
| 24 | 1 | 30 | TOTAL TRAINEE |
| 1,212 | 874 | 1,219 | TOTAL DIVISION |



WATER POLLUTION CONTROL

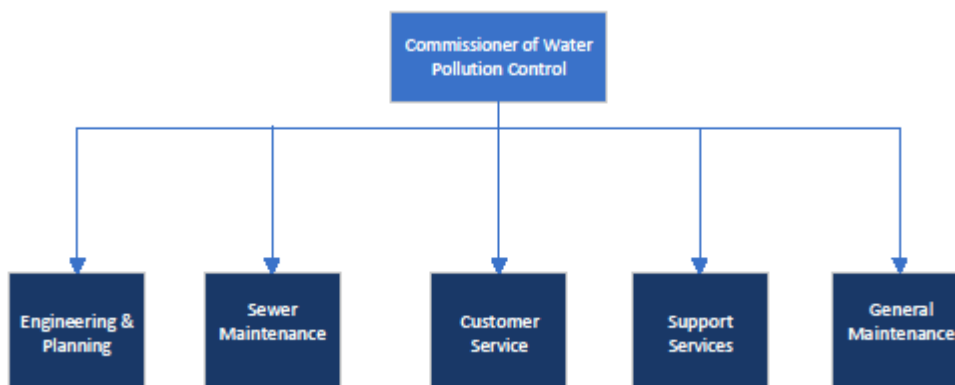
Commissioner Ramona N. Lowery-Ferrell

Mission Statement: To lead the stormwater and wastewater industry by protecting the health and safety of Cleveland Residents, maintaining a sustainable environment, providing excellent customer service, and regulating the city's sewer systems.

Summary: The Division (WPC) is responsible for overseeing matters related to water pollution within the city limits. As stormwater manager, WPC has the authority to set fines and stop water services if caught dumping substances down storm drains. One of the many measures put in place to ensure that WPC maintains a sustainable environment is to educate the public about the urban water cycle and sewer infrastructure. Cleveland's sewer system consists of 1,444 miles of sewer lines, approximately 43,500 catch basin/ storm drains and 11 pump stations. Water Pollution Control serves the city of Cleveland by cleaning and sustaining thousands of catch basins and storm drains annually to minimize street and basement flooding. Sewer collection systems transfer sanitary sewage and storm water from where it originated to three local wastewater facilities owned and operated by Northeast Ohio Regional Sewer District.

Key Programs: Test Tee, Stormwater Management Program, High School Apprentice Program

| | Output Metric | Historic Data | | |
|---|---|---------------|--------|--------|
| | | 2021 | 2022 | 2023 |
| 1 | Response Time to Water in Basement Request (avg mins) | | | |
| | During Work Hours | 42.2 | 38.91 | 46.85 |
| | Total calls | 4,540 | 4,684 | 4,509 |
| | During Off Hours | 49.4 | 42.06 | 69.73 |
| | Total Calls | 321 | 210 | 180 |
| 2 | Catch Basins Inspected | 19,989 | 25,675 | 34,347 |
| 3 | House Connection Repairs – Time to complete (days) | 2.40 | 2.80 | 2.46 |
| | Total Repairs Completed | 304 | 304 | 286 |





WATER POLLUTION CONTROL

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---|---------------------|---------------------|---------------------|---------------------|
| Salaries and Wages | | | | |
| Full Time Permanent | \$ 7,369,776 | \$ 7,391,527 | \$ 7,044,714 | \$ 8,813,346 |
| Injury Pay | 11,619 | 7,375 | — | — |
| Student Trainees | 89,150 | 235,551 | 155,930 | 21,534 |
| Longevity | 38,750 | 43,225 | 43,475 | 48,750 |
| Wage Settlements | 74 | — | — | — |
| Vacation Conversion | 19,010 | — | 22,206 | — |
| Separation Payments | 37,951 | 33,854 | 100,164 | 45,000 |
| Bonus Incentive | — | 20,000 | 16,600 | — |
| Overtime | 241,194 | 231,385 | 234,510 | 300,000 |
| | \$ 7,807,524 | \$ 7,962,917 | \$ 7,617,599 | \$ 9,228,630 |
| Benefits | | | | |
| Hospitalization | \$ 1,256,425 | \$ 1,230,635 | \$ 1,434,875 | \$ 2,023,207 |
| Prescription | 262,438 | 259,583 | 261,700 | 403,679 |
| Dental | 65,473 | 62,286 | 56,569 | 76,823 |
| Vision Care | 9,767 | 9,441 | 8,927 | 13,308 |
| Public Employees Retire System | 1,091,545 | 1,106,274 | 1,045,433 | 1,324,087 |
| Fica-Medicare | 110,032 | 111,028 | 106,236 | 128,799 |
| Workers' Compensation | 227,723 | 608,013 | 305,397 | 340,725 |
| Life Insurance | 5,676 | 5,657 | 4,437 | 7,602 |
| Unemployment Compensation | — | 3,513 | 2,747 | — |
| Clothing Allowance | 35,660 | 36,600 | 35,830 | 23,413 |
| Tool Insurance | 4,540 | 4,540 | 7,340 | 780 |
| Clothing Maintenance | 22,515 | 23,050 | 21,270 | 11,534 |
| | \$ 3,091,795 | \$ 3,460,620 | \$ 3,290,761 | \$ 4,353,957 |
| Other Training & Professional Dues | | | | |
| Travel | \$ 9,365 | \$ 12,799 | \$ 19,988 | \$ 24,000 |
| Tuition & Registration Fees | 9,532 | 8,653 | 14,828 | 14,000 |
| Professional Dues & Subscript | 2,398 | 4,723 | 4,672 | 10,410 |
| | \$ 21,294 | \$ 26,174 | \$ 39,488 | \$ 48,410 |
| Utilities | | | | |
| Brokered Gas Supply | \$ 48,469 | \$ 87,336 | \$ 91,592 | \$ 102,907 |
| Sewer-Other | 13,096 | 11,806 | 17,439 | 19,123 |
| Telephone | 17,978 | 124,867 | 613 | 31,000 |
| Water | 5,116 | 4,465 | 7,050 | 13,261 |
| Gas | 25,747 | 40,642 | 47,201 | 63,654 |
| Electricity - Cpp | 160,884 | 151,327 | 148,430 | 222,011 |
| Electricity - Other | 13,518 | 18,065 | 17,140 | 16,480 |
| | \$ 284,808 | \$ 438,508 | \$ 329,465 | \$ 468,436 |



WATER POLLUTION CONTROL

Expenditures (Continued)

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---------------------------------|---------------------|---------------------|---------------------|---------------------|
| Contractual Services | | | | |
| Professional Services | \$ 773,257 | \$ 753,626 | \$ 682,771 | \$ 932,000 |
| Mileage (Private Auto) | — | — | — | 600 |
| Advertising And Public Notice | 500 | 1,000 | 4,000 | 17,000 |
| Program Promotion | 22,219 | 27,286 | 15,707 | 26,000 |
| Parking In City Facilities | 1,320 | 1,880 | 2,145 | 2,500 |
| Property Rental | — | — | — | 4,000 |
| Equipment Rental | 20,000 | 8,000 | 40,000 | 20,000 |
| Other Contractual | 184,834 | 236,577 | 246,021 | 413,850 |
| State Auditor Examination | 20,000 | 13,584 | 15,416 | 20,000 |
| Bank Service Fees | 1,480 | 1,758 | 2,261 | 2,500 |
| Credit Card Processing Fees | 1,424 | 1,462 | 2,042 | 3,000 |
| | \$ 1,025,035 | \$ 1,045,173 | \$ 1,010,362 | \$ 1,441,450 |
| Materials & Supplies | | | | |
| Office Supplies | \$ 240 | \$ — | \$ — | \$ — |
| Postage | — | 17 | — | 100 |
| Computer Supplies | — | — | — | 3,500 |
| Computer Hardware | 30,327 | 20,391 | 39,592 | 30,000 |
| Clothing | 4,372 | 3,314 | 2,313 | 3,000 |
| Hardware & Small Tools | 22,258 | 55,367 | 37,861 | 50,000 |
| Small Equipment | 4,684 | 224 | — | 5,000 |
| Office Furniture & Equipment | 8,260 | 23,450 | 28,560 | 2,500 |
| Electrical Supplies | 25,000 | 15,000 | 15,000 | 25,000 |
| Hygiene And Cleaning Supplies | 25,728 | 12,000 | 20,000 | 20,000 |
| Shop Tools | 60 | — | — | — |
| Other Supplies | 42,648 | 18,387 | 3,870 | 13,000 |
| Safety Equipment | 105,431 | 104,449 | 207,237 | 100,000 |
| Just In Time Office Supplies | 1,591 | 3,037 | 6,329 | 5,000 |
| Building Maintenance Supplies | 22,300 | 61,608 | 27,617 | 66,000 |
| Paving Material | 300,000 | 299,843 | 199,907 | 300,000 |
| Cement Sand & Gravel | 551,771 | 401,800 | 365,869 | 445,000 |
| | \$ 1,144,669 | \$ 1,018,887 | \$ 954,155 | \$ 1,068,100 |



WATER POLLUTION CONTROL

Expenditures (Continued)

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|-------------------------------------|----------------------|----------------------|----------------------|----------------------|
| Maintenance | | | | |
| Maintenance Office Equipment | \$ 5,000 | \$ 5,000 | \$ — | \$ 5,000 |
| Computer Hardware Maintenance | 12,751 | 12,632 | 10,000 | 10,000 |
| Computer Software Maintenance | 141,001 | 103,672 | 142,130 | 178,552 |
| Maintenance Vehicles | 581,421 | 751,936 | 1,156,903 | 878,000 |
| Maintenance Utility Systems | 881,147 | 1,003,021 | 1,159,081 | 1,430,000 |
| Maintenance Misc. Equipment | 3,847 | 2,500 | 3,000 | 22,500 |
| Maintenance Building | 420 | — | — | — |
| | \$ 1,625,587 | \$ 1,878,761 | \$ 2,471,114 | \$ 2,524,052 |
| Claims, Refunds, Maintenance | | | | |
| Judgments, Damages, & Claims | \$ 92,202 | \$ 48,692 | \$ 116,477 | \$ 88,000 |
| Indirect Cost | 1,094,079 | 1,094,080 | 610,759 | 610,759 |
| | \$ 1,186,281 | \$ 1,142,772 | \$ 727,236 | \$ 698,759 |
| Interdepart Service Charges | | | | |
| Charges From Telephone Exch | \$ 76,090 | \$ 112,301 | \$ 169,546 | \$ 278,400 |
| Charges From Utilities Admin | 507,807 | 601,080 | 542,192 | 813,284 |
| Charges From Fiscal Control | 742,810 | 757,350 | 814,190 | 977,029 |
| Charges From Radio Comm System | 101,883 | 64,597 | 76,020 | 84,075 |
| Charges From Water | 2,797,906 | 3,089,233 | 3,597,629 | 3,605,000 |
| Charges From Print & Repro | 26,145 | 30,830 | 29,122 | 34,691 |
| Charges From M.V.M. | 285,379 | 488,476 | 356,034 | 325,605 |
| Charges Frm Str Cnst Mnt & Rep | 118,646 | — | — | 100,000 |
| Charges From Waste Collection | 2,282 | 2,323 | 1,932 | 2,650 |
| | \$ 4,658,949 | \$ 5,146,191 | \$ 5,586,665 | \$ 6,220,734 |
| Capital Outlay | | | | |
| Infrastructure | \$ — | \$ — | \$ — | \$ 7,430,626 |
| Professional Services | — | — | — | 500,000 |
| Building Betterments -Existing | — | — | — | 225,000 |
| Computer Software | — | — | — | 114,187 |
| Computer Hardware | — | — | — | 114,187 |
| Trucks | — | — | — | 1,616,000 |
| Transfer To Wpc Capital Proj | 3,527,705 | 4,682,400 | 9,962,410 | 216,148 |
| | \$ 3,527,705 | \$ 4,682,400 | \$ 9,962,410 | \$ 10,216,148 |
| Debt Service | | | | |
| Professional Srvcs-Debt Srvc | \$ — | \$ 2,700 | \$ 1,750 | \$ 119,000 |
| Principal | 961,110 | 1,036,159 | 1,068,744 | 2,573,943 |
| Interest | 1,867,166 | 1,820,011 | 1,777,934 | 3,143,971 |
| | \$ 2,828,276 | \$ 2,858,870 | \$ 2,848,428 | \$ 5,836,914 |
| | \$ 27,201,922 | \$ 29,661,274 | \$ 34,837,682 | \$ 42,105,590 |



WATER POLLUTION CONTROL

Revenues

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|-------------------------------------|----------------------|----------------------|----------------------|----------------------|
| Charges For Services | \$ 27,533,252 | \$ 30,475,631 | \$ 33,079,807 | \$ 36,470,312 |
| Licenses & Permits | 248,234 | 281,038 | 273,989 | 300,000 |
| Miscellaneous | 389,540 | 334 | 1,154 | — |
| Interest Earnings/Investment Income | 26,920 | 622,036 | 2,120,276 | 1,800,000 |
| | \$ 28,197,946 | \$ 31,379,040 | \$ 35,475,226 | \$ 38,570,312 |

COMPARISON OF STAFFING LEVEL

| No. of Employees | | | |
|------------------|------------------|----------------|-------------------------|
| Budget 2023 | December 2023 | Budget 2024 | |
| 165 | 126 | 126 | FULL TIME |
| 0 | 0 | 45 | VACANT FULL TIME |
| 165 | 126 | 171 | TOTAL FULL TIME |
| 16 | 1 | 1 | TRAINEES |
| 0 | 0 | 1 | VACANT TRAINEES |
| 16 | 1 | 2 | TOTAL TRAINEES |
| 181 | 127 | 173 | TOTAL DIVISION |



CLEVELAND PUBLIC POWER

Commissioner Ammon Danielson

Mission Statement: To provide reliable and economical electric service to all electric customers in the City of Cleveland.

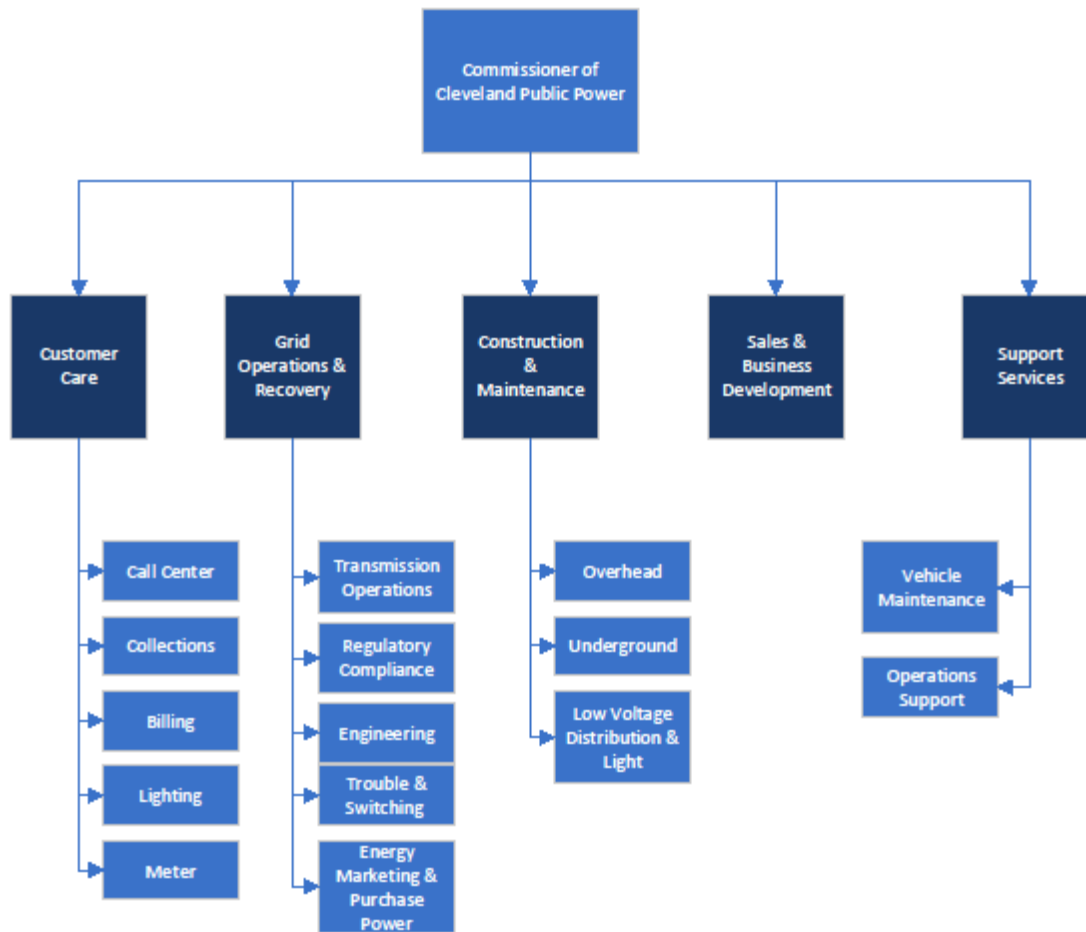
Summary: The Division of Cleveland Public Power is responsible for all electric generation, transmission, and distribution facilities owned by the city. The Division provides electricity to about 73,000 residential, commercial, industrial, and governmental customers. In addition, the Division provides service to over 67,000 streetlights in the City of Cleveland.

Key Programs: Electric Transmission and Distribution Systems Maintenance/ Upgrade, Wholesale Power Purchase and Import, Power Delivery Capacity Expansion, City Street

| | Output Metric | Historic Data | | |
|---|---|---------------|-----------|-----------|
| | | 2021 | 2022 | 2023 |
| 1 | Minor Outages Repaired in 2 hrs | 95% | 94% | 93% |
| | Total Minor Outages | 496 | 403 | 413 |
| 2 | Major Outages Repaired in 8 hrs | 88% | 86% | 91% |
| | Total Major Outages | 175 | 189 | 243 |
| 3 | Bills on Time (within 4 days) | 99.9% | 99.9% | 99.5% |
| | Number of Bills Issued | 916,594 | 911,467 | 903,093 |
| 4 | Percentage of Bills Outstanding 180+ days | - | 13.1% | 12% |
| | Amount of Bills Outstanding 180+ Days | 7,579,516 | 4,176,194 | 3,698,226 |



CLEVELAND PUBLIC POWER





CLEVELAND PUBLIC POWER

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Salaries and Wages | | | | |
| Full Time Permanent | \$ 14,917,937 | \$ 14,626,177 | \$ 14,577,858 | \$ 17,924,156 |
| Injury Pay | 4,288 | 1,731 | 33,647 | — |
| Student Trainees | 199,356 | 281,443 | 360,986 | 299,900 |
| Longevity | 92,450 | 87,550 | 81,850 | 88,475 |
| Wage Settlements | 87 | — | — | — |
| Vacation Conversion | 58,072 | — | 17,105 | — |
| Separation Payments | 376,352 | 122,324 | 167,887 | 225,000 |
| Bonus Incentive | 200 | 39,200 | 27,000 | — |
| Overtime | 2,105,716 | 2,703,447 | 3,182,359 | 2,503,821 |
| | \$ 17,754,457 | \$ 17,861,871 | \$ 18,448,692 | \$ 21,041,352 |
| Benefits | | | | |
| Hospitalization | \$ 2,350,931 | \$ 2,287,772 | \$ 2,695,717 | \$ 3,158,776 |
| Prescription | 491,603 | 477,379 | 511,610 | 690,389 |
| Dental | 116,655 | 106,940 | 100,508 | 120,091 |
| Vision Care | 19,139 | 16,957 | 16,807 | 22,044 |
| Public Employees Retire System | 2,461,365 | 2,475,491 | 2,552,243 | 2,635,868 |
| Fica-Medicare | 247,207 | 249,014 | 257,687 | 279,451 |
| Workers' Compensation | 487,261 | 863,771 | 858,388 | 496,937 |
| Life Insurance | 9,553 | 9,187 | 7,738 | 12,121 |
| Unemployment Compensation | 1,052 | 21,941 | 10,640 | 12,500 |
| Clothing Allowance | 2,940 | 4,140 | 9,180 | 5,092 |
| Tool Insurance | 7,875 | 9,500 | 15,275 | 10,000 |
| Clothing Maintenance | 103,485 | 93,260 | 94,520 | 100,044 |
| | \$ 6,299,066 | \$ 6,615,353 | \$ 7,130,313 | \$ 7,543,313 |
| Other Training & Professional Dues | | | | |
| Travel | \$ — | \$ 10,873 | \$ 3,042 | \$ 28,500 |
| Tuition & Registration Fees | — | 1,387 | 400 | 7,825 |
| Other Training Supplies | 3,000 | 10,000 | 116 | 20,000 |
| Professional Dues & Subscript | 62,615 | 60,606 | 93,352 | 95,292 |
| | \$ 65,615 | \$ 82,866 | \$ 96,910 | \$ 151,617 |
| Utilities | | | | |
| Brokered Gas Supply | \$ 60,895 | \$ 107,953 | \$ 54,529 | \$ 156,560 |
| Sewer-Other | 48,113 | 45,222 | 45,266 | 44,133 |
| Telephone | 252,074 | 483,551 | 244,512 | 370,800 |
| Water | 20,356 | 19,732 | 18,432 | 21,218 |
| Gas | 47,743 | 69,893 | 144,752 | 108,212 |
| Electricity - Other | 1,266,197 | 1,487,476 | 1,442,045 | 2,428,224 |
| Steam | 49,238 | 50,021 | 62,377 | 58,350 |
| | \$ 1,744,617 | \$ 2,263,848 | \$ 2,011,912 | \$ 3,187,497 |



CLEVELAND PUBLIC POWER

Expenditures (Continued)

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Contractual Services | | | | |
| Professional Services | \$ 1,468,333 | \$ 3,456,254 | \$ 1,190,782 | \$ 2,020,310 |
| Waste Disposal Fee - Ohio EPA | 65 | — | — | — |
| Advertising And Public Notice | — | — | 8,333 | 48,527 |
| Program Promotion | 66,649 | 64,369 | 37,347 | 21,140 |
| Parking In City Facilities | 1,980 | 1,760 | 1,320 | 1,980 |
| Taxes | — | — | 1,168 | — |
| Property Rental | 265,377 | 262,896 | 277,915 | 337,220 |
| Equipment Rental | 30,000 | — | — | 30,000 |
| Other Contractual | 1,070,749 | 1,156,751 | 509,642 | 1,182,170 |
| State Auditor Examination | 31,000 | 12,571 | 13,981 | 31,000 |
| Bank Service Fees | 9,284 | 8,553 | (30,391) | 30,000 |
| Credit Card Processing Fees | 464,960 | 503,056 | 580,822 | 550,000 |
| | \$ 3,408,397 | \$ 5,466,209 | \$ 2,590,919 | \$ 4,252,347 |
| Materials & Supplies | | | | |
| Office Supplies | \$ 269 | \$ — | \$ — | \$ — |
| Postage | 381,740 | 377,451 | 374,496 | 445,025 |
| Computer Hardware | 39,655 | 41,100 | 49,846 | 55,000 |
| Computer Software | 6,500 | 26,035 | — | — |
| Fuel | — | 50,000 | 50,000 | 125,000 |
| Purchased Power | 91,017,232 | 96,382,872 | 90,613,384 | 104,559,960 |
| Power Transmission Costs | 27,227,360 | 30,551,912 | 27,534,410 | 27,430,488 |
| CapacityCharges | 8,677,755 | 4,855,631 | 812,533 | 4,102,717 |
| Clothing | 6,000 | 53,621 | 109,595 | 110,000 |
| Hardware & Small Tools | 83,940 | 95,466 | 49,766 | 150,000 |
| Small Equipment | — | 11,327 | 5,000 | 30,000 |
| Office Furniture & Equipment | — | 7,140 | 950 | 4,000 |
| Electrical Supplies | 384,032 | 511,129 | 194,193 | 600,000 |
| Hygiene And Cleaning Supplies | 17,227 | 15,301 | 27,000 | 25,000 |
| Other Supplies | 82,923 | 35,366 | 132,430 | 166,000 |
| Safety Equipment | 166,365 | 173,086 | 193,144 | 221,500 |
| Capital Improvement Inventory | 5,629,179 | 5,397,213 | 5,561,771 | 5,223,298 |
| Just In Time Office Supplies | 5,577 | 5,461 | 4,616 | 10,000 |
| Paving Material | — | 4,905 | 740 | 10,000 |
| Cement Sand & Gravel | 180,300 | 178,726 | 291,305 | 300,000 |
| | \$ 133,906,056 | \$ 138,773,744 | \$ 126,005,177 | \$ 143,567,988 |
| Maintenance | | | | |
| Computer Hardware Maintenance | \$ 62,603 | \$ 19,221 | \$ 150,685 | \$ 241,000 |
| Computer Software Maintenance | 304,342 | 371,079 | 350,009 | 716,222 |
| Maintenance Vehicles | 512,368 | 393,501 | 542,100 | 618,500 |



CLEVELAND PUBLIC POWER

Expenditures (Continued)

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|-------------------------------------|------------------------|------------------------|---------------------------|------------------------|
| Maintenance Utility Systems | 12,615 | 116,992 | 101,564 | 1,000,000 |
| Maintenance Misc. Equipment | — | 30,218 | 60,000 | 78,000 |
| Maintenance Building | 349,252 | 282,677 | 321,448 | 400,000 |
| | \$ 1,241,179 | \$ 1,213,689 | \$ 1,525,806 | \$ 3,053,722 |
| Claims, Refunds, Maintenance | | | | |
| Judgments, Damages, & Claims | \$ 72,004 | \$ 33,157 | \$ 14,133 | \$ 60,000 |
| Indirect Cost | 1,801,679 | 1,801,680 | 2,244,949 | 2,244,949 |
| | \$ 1,873,683 | \$ 1,834,837 | \$ 2,259,082 | \$ 2,304,949 |
| Interdepart Service Charges | | | | |
| Charges From General Fund | \$ 1,855 | \$ — | \$ — | \$ — |
| Charges From Telephone Exch | 4,088,124 | 4,007,524 | 1,797,687 | 2,951,864 |
| Charges From Utilities Admin | 914,049 | 1,081,940 | 887,216 | 1,330,829 |
| Charges From Fiscal Control | 1,337,050 | 1,363,240 | 1,333,330 | 1,600,000 |
| Charges From Radio Comm System | 193,830 | 130,034 | 149,986 | 165,879 |
| Charges From Water | 427,294 | 430,499 | 373,343 | 440,730 |
| Charges From W.P.C. | 3,053 | 3,537 | 1,380 | 10,000 |
| Charges From Print & Repro | 39,827 | 41,386 | 37,676 | 54,550 |
| Charges From M.V.M. | 343,814 | 514,708 | 447,137 | 496,116 |
| Charges From Waste Collection | 38,418 | 27,993 | 18,113 | 45,000 |
| | \$ 7,387,315 | \$ 7,600,861 | \$ 5,045,867 | \$ 7,094,968 |
| Capital Outlay | | | | |
| Infrastructure | \$ — | \$ — | \$ — | \$ 1,450,000 |
| Professional Services | — | — | — | 800,000 |
| Building Betterments -Existing | — | — | — | 100,000 |
| Computer Software | — | — | — | 505,000 |
| Computer Hardware | — | — | — | 120,000 |
| Automobiles | — | — | — | 325,393 |
| Trucks | — | — | — | 1,102,419 |
| Other Equipment | — | — | — | 597,188 |
| Trans To Light&Power Cap Proj | 7,625,000 | 4,655,936 | 8,060,000 | 361,787 |
| | \$ 7,625,000 | \$ 4,655,936 | \$ 8,060,000 | \$ 5,361,787 |
| Debt Service | | | | |
| Professional Srvcs-Debt Srvc | \$ 51,000 | \$ 51,600 | \$ 34,750 | \$ 70,000 |
| Principal | 9,104,117 | 9,551,761 | 9,905,438 | 10,655,000 |
| Interest | 6,771,362 | 6,289,917 | 5,785,073 | 5,624,015 |
| | \$ 15,926,479 | \$ 15,893,278 | \$ 15,725,261 | \$ 16,349,015 |
| | \$ 197,231,864 | \$ 202,262,490 | \$ 188,899,938 | \$ 213,908,555 |



CLEVELAND PUBLIC POWER

Revenues

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|-------------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Charges For Services | \$ 198,247,568 | \$ 191,503,933 | \$ 196,010,922 | \$ 209,698,496 |
| Fines, Forfeitures & Settlements | — | — | 200 | — |
| Licenses & Permits | 4,335 | 5,276 | 23,400 | — |
| Miscellaneous | 1,049,873 | 11,728 | 73,212 | 130,000 |
| Other Tax | 5,951,222 | 5,935,131 | 5,699,495 | 6,000,000 |
| Interest Earnings/Investment Income | 24,929 | 636,360 | 2,586,651 | 2,531,250 |
| Non Operating Other/Other | (5,244,286) | (5,236,193) | (5,002,235) | (5,200,000) |
| | \$ 200,033,640 | \$ 192,856,235 | \$ 199,391,645 | \$ 213,159,746 |

COMPARISON OF STAFFING LEVEL

| No. of Employees | | | |
|------------------|------------------|----------------|-------------------------|
| Budget 2023 | December 2023 | Budget 2024 | |
| 290 | 209 | 209 | FULL TIME |
| 0 | 0 | 81 | VACANT FULL TIME |
| 290 | 209 | 290 | TOTAL FULL TIME |
| 15 | 2 | 2 | TRAINEES |
| 0 | 0 | 13 | VACANT TRAINEES |
| 15 | 2 | 15 | TOTAL TRAINEES |
| 305 | 211 | 305 | TOTAL DIVISION |



AIRPORT GENERAL OPERATIONS

Director Bryant L. Francis

Mission Statement: To create a competitive airport of choice by providing an authentic, safe travel experience that exceeds our passengers' expectations and builds the trust of our partners, our people and our stakeholders.

Summary: The Department is responsible for creating opportunities for growth of the airports and staff through the development, operations and maintenance of the airports through implementation of policies and procedures, regulations, safety standards and ensuring the financial health of the organization.

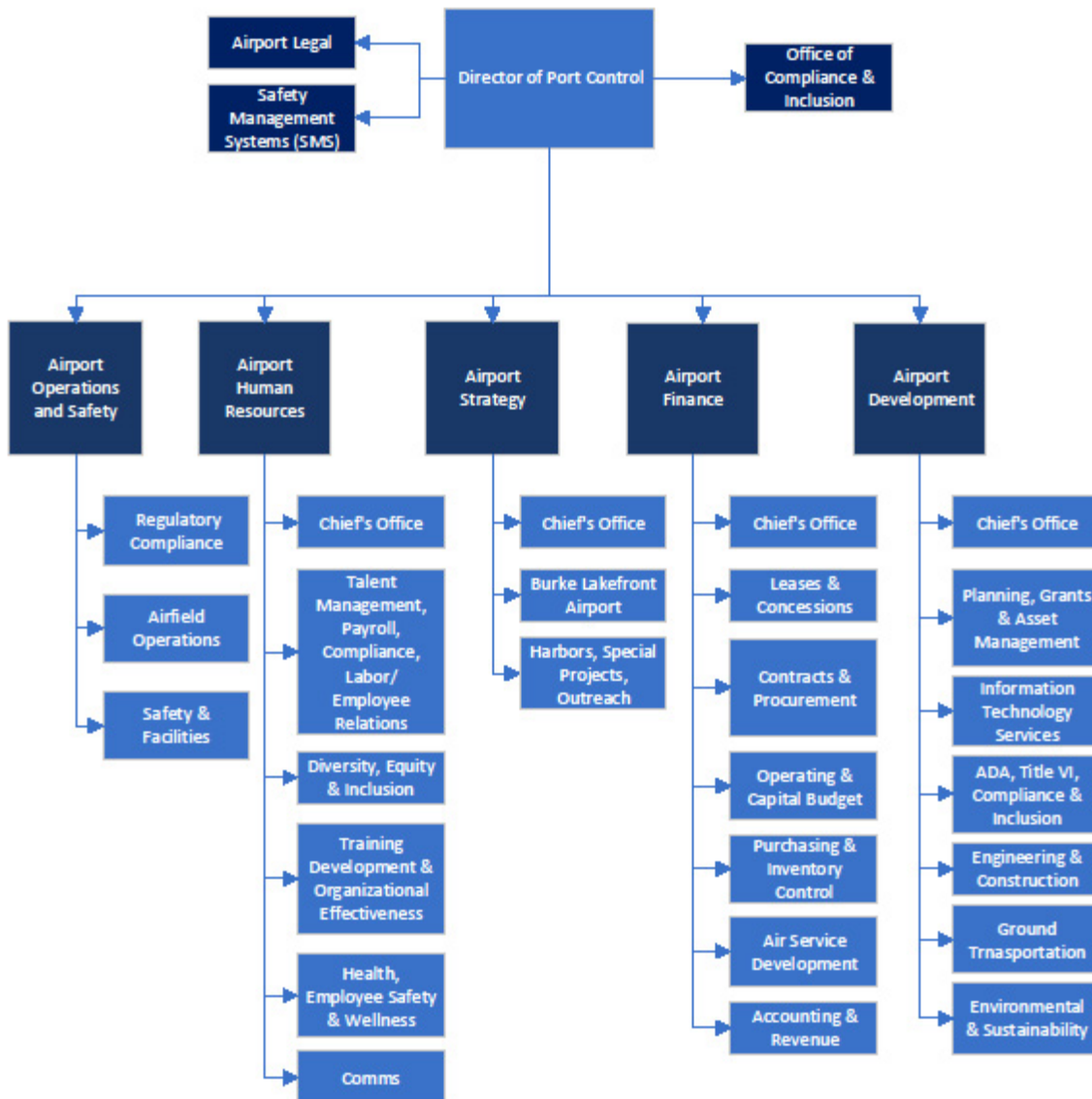
Key Programs: Airport Development, Airport Operations and Field Maintenance, Airport Public Safety and Facilities, Airport Regulatory Compliance, Airport Finance, Airport Human Resources, Training and Development and Communications

| | Output Metric | Historic Data | | |
|---|---------------------------------|---------------|-----------|-----------|
| | | 2021 | 2022 | 2023* |
| 1 | Total passengers | 7,283,896 | 8,693,866 | 9,900,000 |
| 2 | Landed Weights | 4,609,992 | 5,222,496 | 5,700,000 |
| 3 | Passenger Spend Per Enplanement | \$10.92 | \$12.39 | \$14.51 |
| 4 | Cost Per Enplanement | \$20.46 | \$14.71 | \$13.03 |

*As of 9/30/23



AIRPORT GENERAL OPERATIONS





AIRPORT GENERAL OPERATIONS

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Salaries and Wages | | | | |
| Full Time Permanent | \$ 19,637,154 | \$ 18,122,661 | \$ 19,522,712 | \$ 26,532,310 |
| Seasonal | 653,496 | 413,369 | 314,098 | 425,000 |
| Military Leave | 7,842 | 3,060 | 28,718 | — |
| Part-Time Permanent | 125,125 | 98,823 | 51,320 | 47,998 |
| Injury Pay | — | — | 1,346 | — |
| Longevity | 116,100 | 103,550 | 103,765 | 228,625 |
| Wage Settlements | 313 | — | 5,252 | — |
| Vacation Conversion | 125,528 | — | 114,905 | — |
| Separation Payments | 362,424 | 306,108 | 205,456 | 365,000 |
| Bonus Incentive | 1,186 | 139,500 | 17,680 | — |
| Overtime | 2,480,703 | 3,080,284 | 2,472,687 | 2,400,000 |
| | \$ 23,509,871 | \$ 22,267,357 | \$ 22,837,940 | \$ 29,998,933 |
| Benefits | | | | |
| Hospitalization | \$ 3,236,282 | \$ 2,987,316 | \$ 3,709,601 | \$ 4,843,925 |
| Prescription | 675,054 | 625,492 | 703,579 | 1,213,880 |
| Dental | 168,320 | 147,606 | 145,827 | 220,909 |
| Vision Care | 27,218 | 23,421 | 24,390 | 38,588 |
| Public Employees Retire System | 3,282,902 | 3,048,552 | 3,139,357 | 4,196,471 |
| Fica-Medicare | 330,922 | 312,428 | 320,669 | 419,062 |
| Workers' Compensation | 461,698 | 517,139 | 471,817 | 435,175 |
| Life Insurance | 13,997 | 12,908 | 11,086 | 21,026 |
| Unemployment Compensation | 49,315 | 104,002 | 74,415 | — |
| Clothing Allowance | 127,212 | 129,548 | 164,353 | 202,510 |
| Tool Insurance | 11,150 | 9,150 | 18,900 | 13,150 |
| Clothing Maintenance | 43,850 | 38,775 | 39,000 | 103,283 |
| | \$ 8,427,920 | \$ 7,956,337 | \$ 8,822,994 | \$ 11,707,979 |
| Other Training & Professional Dues | | | | |
| Travel | \$ 4,336 | \$ 71,877 | \$ 91,980 | \$ 145,775 |
| Tuition & Registration Fees | 7,450 | 63,022 | 105,949 | 141,405 |
| Professional Dues & Subscript | 140,525 | 126,109 | 143,068 | 158,285 |
| | \$ 152,311 | \$ 261,008 | \$ 340,997 | \$ 445,465 |
| Utilities | | | | |
| Brokered Gas Supply | \$ 308,800 | \$ 623,436 | \$ 267,212 | \$ 441,295 |
| Water | 884,160 | 1,276,748 | 1,142,171 | 1,273,031 |
| Gas | 378,795 | 228,919 | 461,357 | 324,855 |
| Electricity - Cpp | 268,028 | 250,337 | 276,389 | 341,758 |
| Electricity - Other | 3,443,591 | 3,847,847 | 3,739,351 | 5,150,000 |
| | \$ 5,283,375 | \$ 6,227,287 | \$ 5,886,479 | \$ 7,530,939 |



AIRPORT GENERAL OPERATIONS

Expenditures (Continued)

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---------------------------------|----------------------|----------------------|----------------------|----------------------|
| Contractual Services | | | | |
| Professional Services | \$ 2,909,592 | \$ 4,593,067 | \$ 6,130,098 | \$ 8,798,059 |
| Travel- Non-Training | 3,115 | — | — | 5,000 |
| Waste Disposal | 55,000 | 570,000 | — | — |
| Advertising And Public Notice | 785 | 795 | — | 3,750 |
| Program Promotion | — | — | 5,222 | 76,000 |
| Participation Fee | 13,542 | 14,826 | 14,719 | — |
| Parking In City Facilities | 1,738 | 2,792 | 2,577 | 4,000 |
| Insurance And Official Bonds | 1,347,328 | 1,500,461 | 1,940,025 | 2,661,910 |
| Taxes | 4,356,671 | 4,400,852 | 4,950,997 | 5,200,000 |
| Parking Tax | 1,125,808 | 2,451,346 | 2,653,917 | 3,037,131 |
| Equipment Rental | 24,850 | 163,962 | 128,280 | 75,000 |
| Other Contractual | 3,952,774 | 9,249,345 | 16,159,413 | 12,933,021 |
| State Auditor Examination | 35,000 | 13,179 | 24,834 | 40,000 |
| Transfer To Other Airport Fnd | 12,000,000 | 12,000,000 | 12,000,000 | 12,000,000 |
| Bank Service Fees | 10,874 | 20,752 | (22,247) | 18,000 |
| Credit Card Processing Fees | 14,336 | 14,764 | 18,389 | 20,000 |
| | \$ 25,851,413 | \$ 34,996,140 | \$ 44,006,223 | \$ 44,871,871 |
| Materials & Supplies | | | | |
| Office Supplies | \$ — | \$ — | \$ — | \$ 5,000 |
| Postage | 2,861 | 2,015 | 2,490 | 4,000 |
| Computer Hardware | 26,352 | 53,624 | 65,170 | 62,000 |
| Computer Software | 10,840 | 94,408 | 73,044 | 36,000 |
| Chemical | 886,939 | 1,808,240 | 1,954,883 | 1,521,000 |
| Clothing | — | 4,845 | 97,569 | 107,000 |
| Hardware & Small Tools | 400 | 30,602 | 30,606 | 27,000 |
| Boilers, Heaters & Cool Equip | — | 101,228 | 124 | 50,000 |
| Seed, Fertilizer & Herbicide | 5,000 | 30,000 | 10,000 | 35,000 |
| Small Equipment | 10,387 | 70,389 | 27,809 | 217,100 |
| Office Furniture & Equipment | 4,260 | 20,882 | 34,069 | 21,000 |
| Electrical Supplies | 15,000 | 948,462 | 1,156,465 | 1,260,000 |
| Fence, Posts & Bars | 400,000 | 20,132 | 50,000 | 150,000 |
| Hygiene And Cleaning Supplies | 451,630 | 332,285 | 351,770 | 458,875 |
| Medical Supplies | 71,950 | 59,256 | 84,701 | 94,000 |
| Food | 29,337 | 36,929 | 7,919 | 23,650 |
| Other Supplies | 875,691 | 1,012,912 | 942,371 | 1,085,450 |
| Safety Equipment | 76,255 | 117,744 | 99,283 | 195,828 |
| Special Events Supplies | — | 100 | 87 | 2,000 |



AIRPORT GENERAL OPERATIONS

Expenditures (Continued)

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|-------------------------------------|---------------------|---------------------|----------------------|----------------------|
| Just In Time Office Supplies | 21,769 | 25,144 | 24,663 | 25,000 |
| Building Maintenance Supplies | 203,213 | 10,959 | 35,000 | 36,250 |
| Cement Sand & Gravel | 29,917 | 109,033 | 49,982 | 31,500 |
| Misc Maintenance Supplies | — | — | 50,000 | 70,000 |
| | \$ 3,121,800 | \$ 4,889,190 | \$ 5,148,005 | \$ 5,517,653 |
| Maintenance | | | | |
| Computer Hardware Maintenance | \$ 75,546 | \$ 77,475 | \$ 71,748 | \$ 82,000 |
| Computer Software Maintenance | 758,147 | 1,029,113 | 1,072,253 | 1,873,274 |
| Maintenance Machinery & Tools | 1,534,443 | 592,598 | 860,220 | 1,242,500 |
| Maintenance Fire Apparatus | 13,000 | 13,500 | 14,500 | 43,000 |
| Maintenance Vehicles | 394,388 | 678,956 | 802,118 | 628,000 |
| Maintenance Utility Systems | 6,043 | — | — | — |
| Maintenance Misc. Equipment | 861,786 | 1,012,382 | 1,033,957 | 1,318,000 |
| Maintenance Building | 13,026 | 15,470 | 11,523 | 1,500 |
| | \$ 3,656,378 | \$ 3,419,494 | \$ 3,866,319 | \$ 5,188,274 |
| Claims, Refunds, Maintenance | | | | |
| Judgments, Damages, & Claims | \$ 249,333 | \$ 115,012 | \$ 232,809 | \$ 450,000 |
| Indirect Cost | 3,219,380 | 3,219,380 | 3,072,714 | 3,219,380 |
| | \$ 3,468,713 | \$ 3,334,392 | \$ 3,305,523 | \$ 3,669,380 |
| Interdepart Service Charges | | | | |
| Charges From General Fund | \$ 7,522,952 | \$ 8,008,749 | \$ 8,715,544 | \$ 9,575,700 |
| Charges From Telephone Exch | 1,657,897 | 910,391 | 799,980 | 1,313,595 |
| Charges From Utilities Admin | 2,451 | 2,105 | 2,088 | 1,800 |
| Charges From Radio Comm System | 483,811 | 344,526 | 772,140 | 852,962 |
| Charges From Water | — | — | 10,826 | — |
| Charges From W.P.C. | — | — | 8,572 | 2,000 |
| Charges From Print & Repro | 55,419 | 60,506 | 69,225 | 82,463 |
| Charges From Central Storeroom | 2,652 | 3,112 | 3,290 | 2,000 |
| Charges From M.V.M. | 40,811 | 47,537 | 49,118 | 44,920 |
| Charges From Division Of Maint | — | 40,000 | 40,000 | 42,800 |
| Charges From Waste Collection | 82,945 | 77,902 | 48,584 | 86,000 |
| | \$ 9,848,938 | \$ 9,494,828 | \$ 10,519,367 | \$ 12,004,240 |
| Capital Outlay | | | | |
| Transfer To Airports Cap Proj | \$ — | \$ 1,850,000 | \$ 2,000,000 | \$ 2,000,000 |
| | \$ — | \$ 1,850,000 | \$ 2,000,000 | \$ 2,000,000 |



AIRPORT GENERAL OPERATIONS

Expenditures (Continued)

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Debt Service | | | | |
| Principal | \$ 44,559,732 | \$ 43,498,864 | \$ 45,102,752 | \$ 47,550,000 |
| Interest | 21,145,060 | 19,066,204 | 16,916,236 | 14,930,295 |
| | \$ 65,704,792 | \$ 62,565,068 | \$ 62,018,988 | \$ 62,480,295 |
| | \$ 149,025,510 | \$ 157,261,100 | \$ 168,752,834 | \$ 185,415,029 |

Revenues

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|-------------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Charges For Services | \$ 131,347,359 | \$ 120,201,342 | \$ 130,275,123 | \$ 153,501,556 |
| Fines, Forfeitures & Settlements | 1,100 | 140 | 1,753 | — |
| Grant Revenue | 20,306,626 | 16,919,386 | 1,037,245 | 4,545,700 |
| Miscellaneous | 15,363,951 | 16,997,719 | 19,258,877 | 19,300,000 |
| Sale Of City Assets | 399,611 | — | 100,000 | — |
| Interest Earnings/Investment Income | 76,417 | 2,047,572 | 3,003,426 | 8,067,774 |
| Non Operating Other/Other | 240 | — | 2,246 | — |
| | \$ 167,495,303 | \$ 156,166,159 | \$ 153,678,670 | \$ 185,415,030 |

COMPARISON OF STAFFING LEVEL

| | No. of Employees | | | |
|--|------------------|------------------|----------------|-------------------------|
| | Budget 2023 | December 2023 | Budget 2024 | |
| | 405 | 300 | 300 | FULL TIME |
| | 0 | 0 | 116 | VACANT FULL TIME |
| | 405 | 300 | 416 | TOTAL FULL TIME |
| | 10 | 2 | 2 | PART TIME |
| | 0 | 0 | 0 | VACANT PART TIME |
| | 10 | 2 | 2 | TOTAL PART TIME |
| | 25 | 20 | 20 | SEASONAL |
| | 0 | 0 | 0 | VACANT SEASONAL |
| | 25 | 20 | 20 | TOTAL SEASONAL |
| | 440 | 322 | 438 | TOTAL DIVISION |

Small Enterprise Funds



Enterprise Funds are used to account for operations that function like private business enterprises and are financed primarily by user fees to the general public. Small Enterprise Group, consisting of Cemeteries, Golf Courses, Municipal Parking Facilities, the Cleveland Public Auditorium and the West Side Market, may require tax support.



| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget | \$ Change | % Change |
|-------------------------------------|-------------------|-------------------|-------------------|----------------|---------------------|--------------|
| CEMETERIES | | | | | | |
| RECEIPTS | \$ 1,845,125 | \$ 1,792,770 | \$ 1,599,660 | \$ 2,131,799 | \$ 532,139 | 33% |
| EXPENDITURES | 1,736,744 | 1,752,104 | 1,808,065 | 2,145,871 | 337,806 | 19% |
| Net | \$ 108,381 | \$ 40,666 | \$ (208,405) | \$ (14,072) | \$ 194,333 | -93% |
| Decertifications | 2,026 | 14,493 | 1,112 | — | — | — |
| Beginning Balance | 55,800 | 166,207 | 221,366 | 14,073 | — | — |
| Ending Balance | \$ 166,207 | \$ 221,366 | \$ 14,073 | \$ 1 | \$ (14,072) | -100% |
| FT Staffing Levels | 17 | 16 | 13 | 18 | 5 | 38% |
| GOLF COURSES | | | | | | |
| RECEIPTS | \$ 1,366,079 | \$ 1,307,659 | \$ 2,264,444 | \$ 2,211,290 | \$ (53,154) | -2% |
| EXPENDITURES | 1,364,017 | 1,382,456 | 2,054,096 | 2,568,190 | 514,094 | 25% |
| Net | \$ 2,062 | \$ (74,797) | \$ 210,348 | \$ (356,900) | \$ (567,248) | -270% |
| Decertifications | 216 | 217,390 | 93 | — | — | — |
| Beginning Balance | 1,589 | 3,867 | 146,460 | 356,901 | — | — |
| Ending Balance | \$ 3,867 | \$ 146,460 | \$ 356,901 | \$ 1 | \$ (356,900) | -100% |
| MUNICIPAL PARKING FACILITIES | | | | | | |
| RECEIPTS | \$ 5,216,912 | \$ 7,932,880 | \$ 8,205,176 | \$ 9,329,195 | \$ 1,124,019 | 14% |
| EXPENDITURES | 5,751,587 | 8,701,308 | 8,157,029 | 9,507,816 | 1,350,787 | 17% |
| Net | \$ (534,675) | \$ (768,428) | \$ 48,147 | \$ (178,621) | \$ (226,768) | -471% |
| Receivables & Adjustments | — | 10,000 | — | — | — | — |
| Decertifications | 787 | 3,995 | — | — | — | — |
| Beginning Balance | 1,418,796 | 884,908 | 130,475 | 178,622 | — | — |
| Ending Balance | \$ 884,908 | \$ 130,475 | \$ 178,622 | \$ 1 | \$ (178,621) | -100% |
| FT Staffing Levels | 13 | 13 | 15 | 15 | — | % |
| PUBLIC AUDITORIUM | | | | | | |
| RECEIPTS | \$ 2,470,774 | \$ 2,854,019 | \$ 3,089,268 | \$ 3,333,865 | \$ 244,597 | 8% |
| EXPENDITURES | 2,541,012 | 2,849,743 | 3,074,083 | 3,361,457 | 287,374 | 9% |
| Net | \$ (70,238) | \$ 4,276 | \$ 15,185 | \$ (27,592) | \$ (42,777) | -282% |
| Decertifications | 10,039 | 2,418 | — | — | — | — |
| Beginning Balance | 65,912 | 5,713 | 12,407 | 27,592 | — | — |
| Ending Balance | \$ 5,713 | \$ 12,407 | \$ 27,592 | \$ — | \$ (27,592) | -100% |
| FT Staffing Levels | 11 | 11 | 10 | 11 | 1 | 10% |



| | <u>2021 Actual</u> | <u>2022 Actual</u> | <u>2023 Unaudited</u> | <u>2024 Budget</u> | <u>\$ Change</u> | <u>% Change</u> |
|---------------------------|------------------------|------------------------|---------------------------|------------------------|----------------------|---------------------|
| WEST SIDE MARKET | | | | | | |
| RECEIPTS | \$ 1,623,822 | \$ 1,716,498 | \$ 1,440,117 | \$ 1,870,752 | \$ 430,635 | 30% |
| EXPENDITURES | 1,667,336 | 1,331,677 | 1,725,692 | 1,999,717 | 274,025 | 16% |
| Net | \$ (43,514) | \$ 384,821 | \$ (285,575) | \$ (128,965) | \$ 156,610 | -55% |
| Decertifications | — | 13,269 | — | — | — | — |
| Beginning Balance | 59,965 | 16,451 | 414,541 | 128,966 | — | — |
| Ending Balance | \$ 16,451 | \$ 414,541 | \$ 128,966 | \$ 1 | \$ (128,965) | -100% |
| FT Staffing Levels | 6 | 5 | 5 | 6 | 1 | 20% |



CEMETERIES

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---|-------------------|-------------------|-------------------|-------------------|
| Salaries and Wages | | | | |
| Full Time Permanent | \$ 830,347 | \$ 805,686 | \$ 784,326 | \$ 922,489 |
| Longevity | 6,575 | 6,225 | 7,100 | 7,025 |
| Wage Settlements | 20 | — | — | — |
| Separation Payments | 6,022 | — | 4,664 | — |
| Bonus Incentive | — | 2,000 | 1,000 | — |
| Overtime | 39,844 | 37,661 | 49,631 | 48,068 |
| | \$ 882,808 | \$ 851,571 | \$ 846,721 | \$ 977,582 |
| Benefits | | | | |
| Hospitalization | \$ 180,240 | \$ 172,509 | \$ 183,428 | \$ 278,438 |
| Prescription | 37,232 | 35,135 | 37,439 | 56,033 |
| Dental | 8,776 | 7,917 | 7,630 | 9,931 |
| Vision Care | 1,455 | 1,319 | 1,257 | 1,720 |
| Public Employees Retire System | 123,341 | 118,649 | 118,047 | 160,145 |
| Fica-Medicare | 12,454 | 11,947 | 11,910 | 13,626 |
| Workers' Compensation | 9,066 | 17,276 | 53,908 | 57,160 |
| Life Insurance | 703 | 710 | 567 | 938 |
| Unemployment Compensation | 425 | — | 6,354 | 12,896 |
| Clothing Allowance | 5,477 | 4,400 | 5,400 | 5,200 |
| Tool Insurance | 1,000 | 1,000 | 1,700 | 1,700 |
| Clothing Maintenance | 1,950 | 1,650 | 1,938 | 1,950 |
| | \$ 382,121 | \$ 372,512 | \$ 429,578 | \$ 599,737 |
| Other Training & Professional Dues | | | | |
| Professional Dues & Subscript | \$ — | \$ — | \$ — | \$ 52 |
| | \$ — | \$ — | \$ — | \$ 52 |
| Utilities | | | | |
| Brokered Gas Supply | \$ 11,149 | \$ 20,836 | \$ 5,654 | \$ 6,000 |
| Gas | 4,838 | 7,773 | 24,592 | 25,335 |
| Electricity - Cpp | 43,136 | 38,104 | 43,844 | 42,000 |
| Electricity - Other | 31,492 | 32,739 | 22,193 | 25,000 |
| Security & Monitoring System | 3,068 | 1,932 | 1,932 | 3,690 |
| | \$ 93,683 | \$ 101,384 | \$ 98,216 | \$ 102,025 |
| Contractual Services | | | | |
| Professional Services | \$ — | \$ — | \$ — | \$ 2,000 |
| Medical Services | — | — | — | 309 |
| Other Contractual | 208,568 | 210,020 | 217,226 | 208,568 |
| Bank Service Fees | 3,797 | 2,632 | 2,908 | 2,060 |
| Credit Card Processing Fees | 19,411 | 18,160 | 14,133 | 13,650 |
| | \$ 231,775 | \$ 230,812 | \$ 234,267 | \$ 226,587 |



CEMETERIES

Expenditures (Continued)

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|-------------------------------------|---------------------|---------------------|---------------------|---------------------|
| Materials & Supplies | | | | |
| Computer Software | \$ — | \$ — | \$ — | \$ 15,000 |
| Hardware & Small Tools | 1,482 | — | 995 | 1,500 |
| Seed, Fertilizer & Herbicide | 3,294 | 8,598 | 4,488 | 10,000 |
| Small Equipment | — | 191 | 3,808 | 4,500 |
| Hygiene And Cleaning Supplies | — | 750 | 4,000 | 2,000 |
| Clay, Soil & Turf | — | 4,500 | 2,650 | 5,000 |
| Lumber, Glass, And Drywall | 8,406 | 12,612 | 8,619 | 10,000 |
| Other Supplies | 6,931 | 6,529 | 6,864 | 12,847 |
| Safety Equipment | 636 | — | 1,897 | 2,250 |
| Just In Time Office Supplies | 438 | 427 | 798 | 824 |
| | \$ 21,187 | \$ 33,607 | \$ 34,119 | \$ 63,921 |
| Maintenance | | | | |
| Maintenance Contracts | \$ — | \$ 1,875 | \$ — | \$ 5,000 |
| Maintenance Machinery & Tools | — | — | — | 1,000 |
| Maintenance Fire Apparatus | — | — | — | 258 |
| Maintenance Building | — | 4,935 | — | 1,258 |
| | \$ — | \$ 6,810 | \$ — | \$ 7,516 |
| Claims, Refunds, Maintenance | | | | |
| Judgments, Damages, & Claims | \$ — | \$ — | \$ — | \$ 1,751 |
| | \$ — | \$ — | \$ — | \$ 1,751 |
| Interdepart Service Charges | | | | |
| Charges From Telephone Exch | \$ 11,465 | \$ 9,897 | \$ 9,426 | \$ 16,000 |
| Charges From W.P.C. | 1,905 | — | — | 1,000 |
| Charges From Print & Repro | 3,937 | 4,428 | 5,064 | 7,000 |
| Charges From Central Storeroom | 1,187 | 1,288 | 958 | 1,700 |
| Charges From M.V.M. | 106,676 | 139,794 | 149,718 | 137,000 |
| Charges From Division Of Maint | — | — | — | 1,000 |
| Charges From Waste Collection | — | — | — | 3,000 |
| | \$ 125,171 | \$ 155,406 | \$ 165,165 | \$ 166,700 |
| | \$ 1,736,744 | \$ 1,752,104 | \$ 1,808,065 | \$ 2,145,871 |



CEMETERIES

Revenues

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|-------------------------------------|---------------------|---------------------|---------------------|---------------------|
| Charges For Services | \$ 1,159,427 | \$ 960,219 | \$ 837,322 | \$ 915,000 |
| Miscellaneous | 44,360 | — | 265 | — |
| Property Tax | — | — | 1,445 | — |
| Sale Of City Assets | 636,954 | 496,350 | 452,473 | 490,000 |
| Transfers In | — | 249,480 | 40,612 | 476,799 |
| Interest Earnings/Investment Income | 3,946 | 83,229 | 267,542 | 250,000 |
| Non Operating Other/Other | 438 | 3,492 | — | — |
| | \$ 1,845,125 | \$ 1,792,770 | \$ 1,599,659 | \$ 2,131,799 |

COMPARISON OF STAFFING LEVEL

| No. of Employees | | | |
|------------------|------------------|----------------|-------------------------|
| Budget 2023 | December 2023 | Budget 2024 | |
| 18 | 13 | 13 | FULL TIME |
| 0 | 0 | 5 | VACANT FULL TIME |
| 18 | 13 | 18 | TOTAL FULL TIME |
| 18 | 13 | 18 | TOTAL DIVISION |



GOLF COURSE

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|------------------------------------|------------------------|------------------------|---------------------------|------------------------|
| Utilities | | | | |
| Electricity - Other | \$ 19,859 | \$ 44,562 | \$ 36,013 | \$ 48,190 |
| Security & Monitoring System | 2,512 | 540 | 90 | — |
| | \$ 22,371 | \$ 45,102 | \$ 36,103 | \$ 48,190 |
| Contractual Services | | | | |
| Professional Services | \$ 755,000 | \$ 755,000 | \$ 28,782 | \$ — |
| Security Services | 744 | 744 | — | — |
| Taxes | 2,794 | 3,218 | 40,418 | 20,000 |
| Other Contractual | 526,897 | 530,772 | 1,933,738 | 2,500,000 |
| Credit Card Processing Fees | 14,208 | 13,680 | 14,121 | — |
| | \$ 1,299,643 | \$ 1,303,415 | \$ 2,017,059 | \$ 2,520,000 |
| Materials & Supplies | | | | |
| Hygiene And Cleaning Supplies | \$ 2,825 | \$ 4,929 | \$ — | \$ — |
| Food | 20,506 | 10,000 | — | — |
| Other Supplies | 10,585 | 8,779 | 655 | — |
| Sporting Goods Supplies | 6,964 | 9,394 | — | — |
| | \$ 40,880 | \$ 33,101 | \$ 655 | \$ — |
| Maintenance | | | | |
| Maintenance Fire Apparatus | \$ 690 | \$ 390 | \$ — | \$ — |
| | \$ 690 | \$ 390 | \$ — | \$ — |
| Interdepart Service Charges | | | | |
| Charges From Print & Repro | \$ 433 | \$ 448 | \$ 280 | \$ — |
| | \$ 433 | \$ 448 | \$ 280 | \$ — |
| | \$ 1,364,017 | \$ 1,382,456 | \$ 2,054,096 | \$ 2,568,190 |

Revenues

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|----------------------|------------------------|------------------------|---------------------------|------------------------|
| Charges For Services | \$ 748,270 | \$ 695,836 | \$ 1,165,650 | \$ 1,872,000 |
| Miscellaneous | 12,808 | 9,005 | — | — |
| Transfers In | 605,000 | 602,817 | 1,098,794 | 339,290 |
| | \$ 1,366,079 | \$ 1,307,659 | \$ 2,264,444 | \$ 2,211,290 |



PARKING LOTS GENERAL OPERATIONS

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---|-------------------|-------------------|---------------------|---------------------|
| Salaries and Wages | | | | |
| Full Time Permanent | \$ 691,526 | \$ 773,638 | \$ 867,545 | \$ 993,864 |
| Part-Time Permanent | 134,319 | 119,220 | 100,302 | 130,014 |
| Longevity | 3,800 | 5,000 | 5,350 | 5,825 |
| Wage Settlements | 2 | — | — | — |
| Separation Payments | 16,764 | — | — | — |
| Bonus Incentive | — | 6,000 | 17,000 | — |
| Overtime | 25,986 | 51,228 | 46,667 | 55,000 |
| | \$ 872,397 | \$ 955,085 | \$ 1,036,864 | \$ 1,184,703 |
| Benefits | | | | |
| Hospitalization | \$ 160,658 | \$ 159,756 | \$ 204,809 | \$ 242,015 |
| Prescription | 33,323 | 35,050 | 41,612 | 48,799 |
| Dental | 7,776 | 6,844 | 7,157 | 7,389 |
| Vision Care | 1,158 | 1,116 | 1,234 | 1,480 |
| Public Employees Retire System | 120,169 | 132,573 | 141,912 | 164,758 |
| Fica-Medicare | 12,286 | 13,407 | 14,525 | 16,049 |
| Workers' Compensation | 7,763 | 9,776 | 12,654 | 35,000 |
| Life Insurance | 566 | 581 | 565 | 830 |
| Unemployment Compensation | — | 7,187 | (323) | 5,000 |
| Clothing Allowance | 2,500 | 2,500 | 3,188 | 3,825 |
| Clothing Maintenance | 450 | 450 | 600 | 600 |
| | \$ 346,649 | \$ 369,240 | \$ 427,933 | \$ 525,745 |
| Other Training & Professional Dues | | | | |
| Professional Dues & Subscript | \$ 595 | \$ 595 | \$ 1,020 | \$ 1,515 |
| | \$ 595 | \$ 595 | \$ 1,020 | \$ 1,515 |
| Utilities | | | | |
| Electricity - Cpp | \$ 134,772 | \$ 128,515 | \$ 135,851 | \$ 180,943 |
| Electricity - Other | 6,031 | 9,381 | 9,641 | 11,941 |
| | \$ 140,803 | \$ 137,896 | \$ 145,492 | \$ 192,884 |
| Contractual Services | | | | |
| Professional Services | \$ 1,799,794 | \$ 1,717,179 | \$ 2,208,494 | \$ 3,058,800 |
| Security Services | 500 | 2,000 | 12,183 | 14,600 |
| Taxes | 260,599 | 250,750 | 250,018 | 250,750 |
| Parking Tax | 267,938 | 429,221 | 497,893 | 606,186 |
| Property Rental | 99,612 | 99,612 | 99,612 | 100,000 |
| Equipment Rental | 9,999 | 9,999 | 9,999 | 12,000 |
| Special Assessment | 4,582 | 4,426 | 4,426 | 4,750 |
| Other Contractual | 43,900 | 2,716,945 | 2,750,750 | 2,737,000 |
| Bank Service Fees | 16,160 | 6,808 | 3,338 | 30,000 |



PARKING LOTS GENERAL OPERATIONS

Expenditures (Continued)

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|-------------------------------------|---------------------|---------------------|---------------------|---------------------|
| Credit Card Processing Fees | 67,427 | 141,138 | 173,155 | 250,000 |
| | \$ 2,570,511 | \$ 5,378,078 | \$ 6,009,869 | \$ 7,064,086 |
| Materials & Supplies | | | | |
| Clothing | \$ — | \$ 5,000 | \$ 2,500 | \$ 5,000 |
| Hardware & Small Tools | — | — | — | 2,000 |
| Welding Supplies & Equipment | — | 200 | — | 200 |
| Electrical Supplies | 2,500 | 1,200 | — | — |
| Hygiene And Cleaning Supplies | 2,465 | — | 1,350 | 1,350 |
| Other Supplies | 8,240 | 14,880 | 22,097 | 15,000 |
| Batteries | 11,720 | 16,000 | 16,000 | 16,000 |
| Just In Time Office Supplies | 1,097 | 1,519 | 1,593 | 2,100 |
| | \$ 26,022 | \$ 38,799 | \$ 43,540 | \$ 41,650 |
| Maintenance | | | | |
| Maintenance Contracts | \$ 44,801 | \$ 63,577 | \$ 73,968 | \$ 120,000 |
| Repair Parts | 11,400 | 16,000 | 16,500 | 20,000 |
| Car Washes | 960 | — | 426 | 1,000 |
| Maintenance Building | 600 | 600 | 600 | — |
| | \$ 57,761 | \$ 80,177 | \$ 91,494 | \$ 141,000 |
| Claims, Refunds, Maintenance | | | | |
| Indirect Cost | \$ 203,139 | \$ 226,040 | \$ 358,216 | \$ 247,463 |
| | \$ 203,139 | \$ 226,040 | \$ 358,216 | \$ 247,463 |
| Interdepart Service Charges | | | | |
| Charges From Telephone Exch | \$ 40,623 | \$ 42,533 | \$ 14,929 | \$ 50,040 |
| Charges From Print & Repro | 13,612 | 5,524 | 5,823 | 7,000 |
| Charges From Central Storeroom | 118 | 91 | 206 | 230 |
| Charges From M.V.M. | 20,066 | 26,550 | 20,763 | 25,000 |
| Charges From Waste Collection | 1,040 | 1,060 | 880 | 1,500 |
| Charges From Parks Maintenance | — | 1,662 | — | 25,000 |
| | \$ 75,459 | \$ 77,421 | \$ 42,602 | \$ 108,770 |
| Interfund Subsidies | | | | |
| Transfer to Other SubClasses | \$ 79,157 | \$ 15,705 | \$ — | \$ — |
| | \$ 79,157 | \$ 15,705 | \$ — | \$ — |
| Debt Service | | | | |
| Principal | \$ 1,344,709 | \$ 1,405,079 | \$ — | \$ — |
| Interest | 34,384 | 17,194 | — | — |
| | \$ 1,379,093 | \$ 1,422,273 | \$ — | \$ — |
| | \$ 5,751,587 | \$ 8,701,308 | \$ 8,157,029 | \$ 9,507,816 |



PARKING LOTS GENERAL OPERATIONS

Revenues

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|-------------------------------------|---------------------|---------------------|---------------------|---------------------|
| Charges For Services | \$ 4,667,016 | \$ 6,647,257 | \$ 7,682,609 | \$ 7,823,400 |
| Fines, Forfeitures & Settlements | 240,000 | — | — | — |
| Miscellaneous | 41,956 | 56,263 | 31,149 | 15,000 |
| Transfers In | — | 800,000 | — | 949,175 |
| Other Tax | 267,938 | 429,221 | 497,893 | 541,600 |
| Interest Earnings/Investment Income | 2 | 138 | 525 | 20 |
| | \$ 5,216,912 | \$ 7,932,880 | \$ 8,212,176 | \$ 9,329,195 |

COMPARISON OF STAFFING LEVEL

| No. of Employees | | | |
|------------------|------------------|----------------|-------------------------|
| Budget 2023 | December 2023 | Budget 2024 | |
| 15 | 15 | 15 | FULL TIME |
| 0 | 0 | 0 | VACANT FULL TIME |
| 15 | 15 | 15 | TOTAL FULL TIME |
| 19 | 10 | 10 | PART TIME |
| 0 | 0 | 9 | VACANT PART TIME |
| 19 | 10 | 19 | TOTAL PART TIME |
| 34 | 25 | 34 | TOTAL DIVISION |



PUBLIC AUDITORIUM

Executive Commissioner Susie Claytor

Mission Statement: To strengthen Cleveland's economy by delivering efficient, excellent service through marketing and the management of the Public Auditorium and West Side Market.

Summary: Public Auditorium provides a venue for meetings, trade shows, theatrical events and receptions. The Executive Commissioner is responsible for coordinating the daily operations of the facility, including overall planning, labor management, fiscal activities and maintenance and provides promoters with assistance in producing profitable and successful theatrical events. They also supply skilled administration and labor in all areas pertaining to theatrical events and meetings.

Key Programs: Building Maintenance, Cleveland Browns Stadium, Public Auditorium & Conference Center, Security Functions, Theatrical Event Administration

| | Output Metric | Historic Data | | |
|---|---|---------------|--------------|-----------|
| | | 2021 | 2022 | 2023** |
| 1 | Paid Events – Public Auditorium | 5 | 20 | 20 |
| 2 | Event Revenue | \$79,275 | \$247,257.25 | \$319,163 |
| 3 | Attendees / Visitors | 79,275 | 37,350 | 42,750 |
| 4 | Permits Processed | 252 | 783 | 1,100 |
| 5 | Number of independent businesses leasing at West Side Market (short-term and long-term vendors) | 70 | 69 | 67 |
| 6 | Number of stands leased out at West Side Market (out of 181 total stands possible) | 125 | 137 | 145* |
| 7 | West Side Market - Storage Locker revenue (total possible income is \$224,335 if all lockers currently used are paid for at current rate) | \$148,395 | \$141,474 | \$152,263 |
| 8 | Customer foot-traffic at West Side Market | N/A | 548,954 | 658,744 |

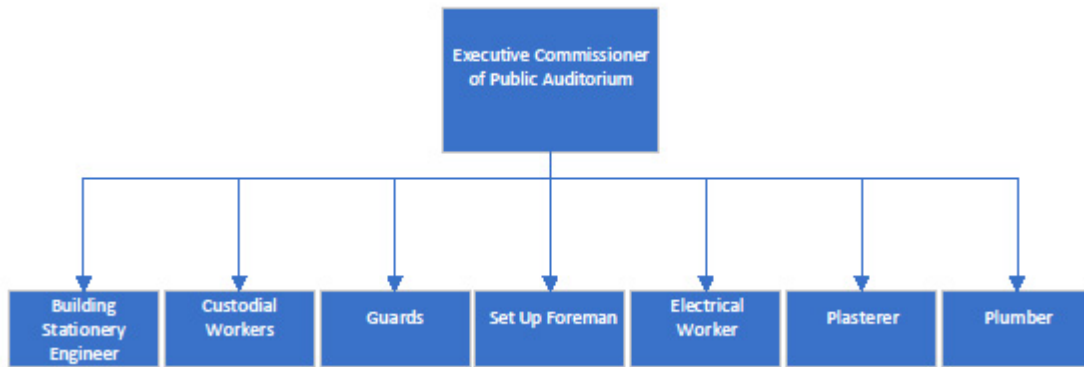
*22 stands not leasable due to construction

**As of 9/30/23

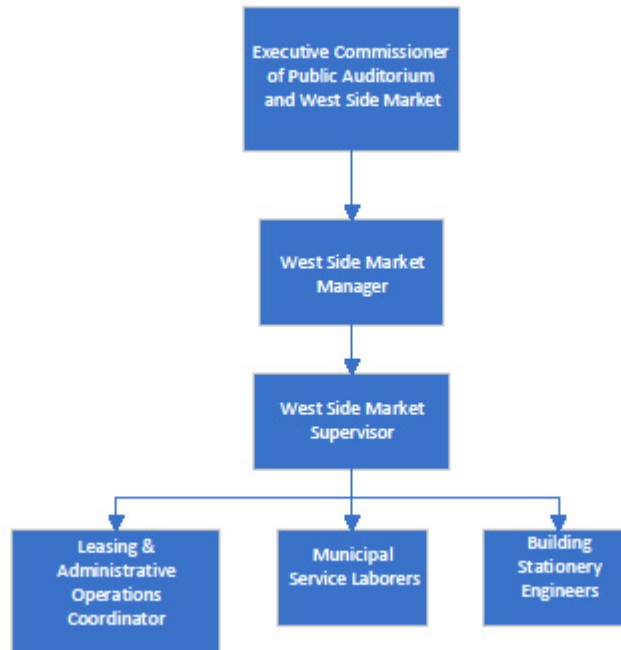


PUBLIC AUDITORIUM

Public Auditorium:



Westside Market:





PUBLIC AUDITORIUM

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Salaries and Wages | | | | |
| Full Time Permanent | \$ 695,274 | \$ 695,658 | \$ 689,860 | \$ 790,339 |
| Seasonal | 1,370 | 788 | 445 | — |
| Part-Time Permanent | 189,074 | 285,113 | 288,605 | 249,986 |
| Longevity | 3,675 | 3,525 | 3,525 | 5,000 |
| Wage Settlements | 1 | — | — | — |
| Vacation Conversion | 4,038 | — | 8,403 | — |
| Separation Payments | — | 6,542 | 59,428 | — |
| Bonus Incentive | — | — | 1,000 | — |
| Overtime | 72,655 | 144,887 | 112,050 | 120,000 |
| | \$ 966,087 | \$ 1,136,513 | \$ 1,163,316 | \$ 1,165,325 |
| Benefits | | | | |
| Hospitalization | \$ 108,523 | \$ 96,691 | \$ 106,896 | \$ 111,759 |
| Prescription | 23,285 | 22,415 | 23,376 | 23,069 |
| Dental | 5,344 | 4,928 | 4,477 | 4,778 |
| Vision Care | 1,018 | 911 | 883 | 1,080 |
| Public Employees Retire System | 134,706 | 155,316 | 153,778 | 165,238 |
| Fica-Medicare | 13,778 | 16,237 | 16,589 | 16,613 |
| Workers' Compensation | 20,872 | 13,478 | 147,605 | 150,295 |
| Life Insurance | 500 | 459 | 402 | 605 |
| Unemployment Compensation | 1,020 | 5,879 | 394 | 5,000 |
| Clothing Allowance | 1,545 | 1,545 | 1,575 | 2,030 |
| Tool Insurance | 200 | 200 | 200 | — |
| Clothing Maintenance | 1,750 | 1,575 | 1,750 | 1,725 |
| Automobile Maintenance Allow | — | 13,861 | — | — |
| Union Welfare Payment | 14,908 | 6,860 | 22,393 | 25,000 |
| | \$ 327,449 | \$ 340,354 | \$ 480,318 | \$ 507,192 |
| Other Training & Professional Dues | | | | |
| Professional Dues & Subscript | \$ — | \$ — | \$ — | \$ 250 |
| | \$ — | \$ — | \$ — | \$ 250 |
| Utilities | | | | |
| Brokered Gas Supply | \$ 2,752 | \$ 4,208 | \$ 2,470 | \$ 3,755 |
| Gas | 1,686 | 1,872 | 3,399 | 3,595 |
| Electricity - Cpp | 422,439 | 443,098 | 448,855 | 500,000 |
| Steam | 450,708 | 515,375 | 566,752 | 600,000 |
| | \$ 877,586 | \$ 964,552 | \$ 1,021,476 | \$ 1,107,350 |



PUBLIC AUDITORIUM

Expenditures (Continued)

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|------------------------------------|---------------------|---------------------|---------------------|---------------------|
| Contractual Services | | | | |
| Professional Services | \$ 500 | \$ — | \$ 332 | \$ 575 |
| Parking In City Facilities | 2,295 | 2,614 | 3,498 | 3,600 |
| Equipment Rental | — | — | — | 2,500 |
| Other Contractual | 81,764 | 112,112 | 111,796 | 80,000 |
| Credit Card Processing Fees | 476 | 1,164 | 774 | 2,250 |
| | \$ 85,035 | \$ 115,889 | \$ 116,400 | \$ 88,925 |
| Materials & Supplies | | | | |
| Electrical Supplies | \$ 13,000 | \$ 12,359 | \$ 1,511 | \$ 12,000 |
| Hygiene And Cleaning Supplies | 9,500 | 6,456 | 9,000 | 12,000 |
| Painting Equipment & Supplies | — | — | — | 500 |
| Plumbing Supplies And Equip | 2,000 | 846 | — | 2,000 |
| Motors And Pumps | 1,239 | — | — | 3,000 |
| Lumber, Glass, And Drywall | — | — | — | 1,000 |
| Other Supplies | — | — | 1,073 | 1,000 |
| Safety Equipment | 175 | — | — | 500 |
| Batteries | — | — | — | 200 |
| Just In Time Office Supplies | 479 | 591 | 18 | 1,000 |
| Building Maintenance Supplies | 2,977 | 12,356 | — | 2,690 |
| | \$ 29,370 | \$ 32,608 | \$ 11,602 | \$ 35,890 |
| Maintenance | | | | |
| Maintenance Machinery & Tools | \$ 5,970 | \$ — | \$ — | \$ 400 |
| Maintenance Fire Apparatus | — | — | — | 1,000 |
| Maintenance Vehicles | — | — | — | 4,000 |
| Maintenance Utility Systems | 5,000 | — | — | 6,000 |
| Maintenance Misc. Equipment | 1,100 | 3,154 | — | 1,000 |
| Maintenance Building | 4,450 | 1,731 | 936 | 4,120 |
| | \$ 16,520 | \$ 4,885 | \$ 936 | \$ 16,520 |
| Interdepart Service Charges | | | | |
| Charges From Telephone Exch | \$ 199,253 | \$ 218,548 | \$ 242,556 | \$ 400,000 |
| Charges From Radio Comm System | 25,990 | 18,750 | 27,188 | 31,255 |
| Charges From Print & Repro | 2,230 | 3,141 | 2,549 | 3,500 |
| Charges From Central Storeroom | 184 | 113 | 218 | 250 |
| Charges From M.V.M. | 11,310 | 14,390 | 4,192 | 5,000 |
| Charges From Waste Collection | — | — | 3,332 | — |
| | \$ 238,966 | \$ 254,942 | \$ 280,035 | \$ 440,005 |
| | \$ 2,541,012 | \$ 2,849,743 | \$ 3,074,083 | \$ 3,361,457 |



PUBLIC AUDITORIUM

Revenues

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|-------------------------------------|---------------------|---------------------|---------------------|---------------------|
| Charges For Services | \$ 258,262 | \$ 593,220 | \$ 389,063 | \$ 400,000 |
| Miscellaneous | 495,496 | 429,691 | 432,498 | 439,317 |
| Transfers In | 1,717,000 | 1,830,456 | 2,260,859 | 2,494,548 |
| Interest Earnings/Investment Income | 15 | 653 | 6,849 | — |
| | \$ 2,470,773 | \$ 2,854,019 | \$ 3,089,268 | \$ 3,333,865 |

COMPARISON OF STAFFING LEVEL

| No. of Employees | | |
|------------------|------------------|-------------------------|
| Budget 2023 | December 2023 | Budget 2024 |
| 11 | 10 | 10 |
| | | FULL TIME |
| 0 | 0 | 1 |
| | | VACANT FULL TIME |
| 11 | 10 | 11 |
| | | TOTAL FULL TIME |
| 48 | 26 | 26 |
| | | PART TIME |
| 0 | 0 | 22 |
| | | VACANT PART TIME |
| 48 | 26 | 48 |
| | | TOTAL PART TIME |
| 59 | 36 | 59 |
| | | TOTAL DIVISION |



WESTSIDE MARKET GENERAL OPERATIONS

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---|-------------------|-------------------|-------------------|-------------------|
| Salaries and Wages | | | | |
| Full Time Permanent | \$ 272,792 | \$ 248,295 | \$ 284,066 | \$ 361,465 |
| Part-Time Permanent | 32,583 | — | — | 36,292 |
| Longevity | 1,575 | 1,700 | 1,700 | 2,100 |
| Vacation Conversion | 828 | — | — | — |
| Separation Payments | — | 2,296 | — | — |
| Bonus Incentive | — | 3,000 | 1,000 | — |
| Overtime | 8,416 | 8,353 | 12,626 | 20,000 |
| | \$ 316,194 | \$ 263,644 | \$ 299,393 | \$ 419,857 |
| Benefits | | | | |
| Hospitalization | \$ 76,689 | \$ 64,730 | \$ 75,108 | \$ 108,133 |
| Prescription | 15,263 | 12,686 | 14,237 | 20,856 |
| Dental | 3,040 | 2,715 | 2,984 | 3,841 |
| Vision Care | 521 | 434 | 461 | 648 |
| Public Employees Retire System | 44,815 | 36,334 | 41,676 | 59,392 |
| Fica-Medicare | 4,418 | 3,661 | 4,162 | 5,984 |
| Workers' Compensation | 24,289 | 18,634 | 82,048 | 85,000 |
| Life Insurance | 233 | 211 | 188 | 335 |
| Clothing Allowance | 1,390 | 1,390 | 925 | 480 |
| Tool Insurance | 400 | 400 | 200 | — |
| Clothing Maintenance | 400 | 400 | 275 | 250 |
| | \$ 171,457 | \$ 141,595 | \$ 222,264 | \$ 284,919 |
| Other Training & Professional Dues | | | | |
| Professional Dues & Subscript | \$ — | \$ — | \$ — | \$ 1,000 |
| | \$ — | \$ — | \$ — | \$ 1,000 |
| Utilities | | | | |
| Brokered Gas Supply | \$ 16,147 | \$ 37,576 | \$ 12,026 | \$ 33,632 |
| Gas | 9,325 | 13,900 | 35,038 | 36,000 |
| Electricity - Cpp | 250,252 | 164,529 | 194,775 | 306,139 |
| Security & Monitoring System | 8,950 | 7,000 | — | 10,000 |
| | \$ 284,673 | \$ 223,004 | \$ 241,839 | \$ 385,771 |
| Contractual Services | | | | |
| Professional Services | \$ 40,000 | \$ 40,000 | \$ 29,736 | \$ 100,000 |
| Mileage (Private Auto) | — | — | — | 500 |
| Security Services | 87,637 | 197,290 | 125,759 | 99,000 |
| Janitorial Services | 203,400 | 169,500 | 310,499 | 203,400 |
| Other Contractual | 287,698 | 203,062 | 386,244 | 320,000 |
| | \$ 618,735 | \$ 609,852 | \$ 852,239 | \$ 722,900 |



WESTSIDE MARKET GENERAL OPERATIONS

Expenditures (Continued)

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|-------------------------------------|------------------------|------------------------|---------------------------|------------------------|
| Materials & Supplies | | | | |
| Chemical | \$ — | \$ — | \$ — | \$ 1,600 |
| Fire/Ems Apparatus Parts | — | 800 | — | 450 |
| Salt & De-Icer | — | — | 2,000 | 2,000 |
| Boilers, Heaters & Cool Equip | 14,205 | 16,826 | 20,415 | 16,500 |
| Small Equipment | 1,893 | 1,257 | — | 2,000 |
| Electrical Supplies | 6,000 | 5,000 | 5,035 | 6,000 |
| Hygiene And Cleaning Supplies | — | 1,000 | — | 1,000 |
| Doors, Shutters And Windows | 1,191 | 1,158 | 3,616 | 4,600 |
| Plumbing Supplies And Equip | 2,800 | — | — | 2,800 |
| Medical Supplies | — | — | — | 100 |
| Other Supplies | — | — | — | 1,350 |
| Just In Time Office Supplies | 3,849 | 469 | 1,342 | 3,500 |
| | \$ 29,937 | \$ 26,510 | \$ 32,407 | \$ 41,900 |
| Maintenance | | | | |
| Maintenance Fire Apparatus | \$ — | \$ 900 | \$ — | \$ 900 |
| Maintenance Building | 17,020 | 9,416 | 8,250 | 30,000 |
| | \$ 17,020 | \$ 10,316 | \$ 8,250 | \$ 30,900 |
| Claims, Refunds, Maintenance | | | | |
| Indirect Cost | \$ 161,058 | \$ — | \$ — | \$ — |
| | \$ 161,058 | \$ — | \$ — | \$ — |
| Interdepart Service Charges | | | | |
| Charges From Telephone Exch | \$ 1,002 | \$ 979 | \$ 1,227 | \$ 2,000 |
| Charges From Print & Repro | 906 | 1,450 | 2,082 | 1,215 |
| Charges From M.V.M. | 29,760 | 16,259 | 12,374 | 23,255 |
| Charges From Waste Collection | 36,593 | 38,068 | 53,617 | 80,000 |
| Charges From Parks Maintenance | — | — | — | 6,000 |
| | \$ 68,261 | \$ 56,756 | \$ 69,301 | \$ 112,470 |
| | \$ 1,667,336 | \$ 1,331,677 | \$ 1,725,692 | \$ 1,999,717 |

Revenues

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|-------------------------------------|------------------------|------------------------|---------------------------|------------------------|
| Charges For Services | \$ 1,110,110 | \$ 1,166,770 | \$ 1,236,277 | \$ 1,405,000 |
| Miscellaneous | 20,496 | 130 | — | — |
| Transfers In | 493,000 | 540,375 | 180,440 | 465,752 |
| Interest Earnings/Investment Income | 215 | 9,224 | 23,400 | — |
| | \$ 1,623,822 | \$ 1,716,498 | \$ 1,440,117 | \$ 1,870,752 |



WESTSIDE MARKET GENERAL OPERATIONS

COMPARISON OF STAFFING LEVEL

| No. of Employees | | | |
|------------------|------------------|----------------|-------------------------|
| Budget 2023 | December 2023 | Budget 2024 | |
| 6 | 5 | 5 | FULL TIME |
| 0 | 0 | 1 | VACANT FULL TIME |
| 6 | 5 | 6 | TOTAL FULL TIME |
| 1 | 0 | 0 | PART TIME |
| 0 | 0 | 1 | VACANT PART TIME |
| 1 | 0 | 1 | TOTAL PART TIME |
| 7 | 5 | 7 | TOTAL DIVISION |



Debt Service Fund



Debt Service payments are made through this fund group. Revenue is derived from property taxes, income taxes, TIF receipts, and transfer payments from various special revenue funds.



Debt Service Fund

Debt Service Fund Summary

| | <u>2021 Actual</u> | <u>2022 Actual</u> | <u>2023 Unaudited</u> | <u>2024 Budget</u> | <u>\$ Change</u> | <u>% Change</u> |
|-----------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|------------------------------|---------------------|
| DEBT SERVICE | | | | | | |
| RECEIPTS | \$ 81,341,946 | \$ 85,215,122 | \$ 87,989,452 | \$ 84,109,060 | \$ (3,880,392) | -4% |
| EXPENDITURES | 75,564,654 | 82,058,079 | 86,532,239 | 90,589,192 | 4,056,953 | 5% |
| Net | \$ 5,777,292 | \$ 3,157,043 | \$ 1,457,213 | \$ (6,480,132) | \$ (7,937,345) | -545% |
| Decertifications | — | — | — | — | — | % |
| Beginning Balance | 29,088,277 | 34,865,569 | 38,022,612 | 39,479,825 | 1,457,213 | 4% |
| Ending Balance | <u>\$ 34,865,569</u> | <u>\$ 38,022,612</u> | <u>\$ 39,479,825</u> | <u>\$ 32,999,693</u> | <u>\$ (6,480,132)</u> | <u>-16%</u> |



2023 ACTIVITY

Effective September 21, 2023, the City issued \$63,015,000 Various Purpose General Obligation Bonds, Series 2023A. The proceeds of these bonds are being used to provide funds to acquire heavy duty vehicles and equipment, other vehicles and equipment and to pay costs of permanent improvements to roads and bridges, to parks and recreation facilities and to various other public facilities.

On November 14, 2023, the City issued \$40,220,000 Refunding Certificates of Participation, Series 2023, for Cleveland Browns Stadium. These 2023 Certificates were issued to currently refund \$45,070,000 of the outstanding Series 2010B Refunding Certificates of Participation which had been purchased by a bank in 2021 in a Long Term Rate which was expiring on November 15, 2023.

2024 ACTIVITY

In 2024, the City is planning or reviewing the feasibility of the following financings:

- Issuance of general obligation bonds to fund various public improvements to roads and bridges, recreation facilities and other public facilities;
- Issuance of approximately \$90 million of Water Revenue Bonds for upgrades to the water system;
- Issuance of approximately \$35 million of Water Pollution Control Revenue Bonds for rehabilitation and upgrades to the City's sewer system;
- Replacement of the existing direct placement of 2013A Core City Bonds which expires in May;
- Short term financing for Port Control to enable initial work in support of the Airport's Master Plan; and
- Refunding or other financing alternatives which meet the City's financial and operational goals and/or which respond to market conditions.



BOND RATINGS

As of December 31, 2023 the City’s Bond Ratings for various types of obligations were as follows:

| | Moody's Investors Service | Standard & Poor's | Fitch Ratings |
|--|--|----------------------------------|--------------------------|
| General Obligation Bonds** | Aa3 | AA+ | AA- |
| Subordinate Lien Income Tax Bonds | Aa3 | AA | N/A |
| Nontax Revenue Bonds | A1 | AA- | N/A |
| Waterworks Revenue Bonds | Aa2 | AA+ | N/A |
| Water Pollution Control Bonds | Aa3 | A+ | N/A |
| Subordinate Lien Water Revenue Bonds | Aa3 | AA | N/A |
| Cleveland Public Power Revenue Bonds | A3 | A- | N/A |
| Airport Revenue Bonds | A2 | A | A- |
| Stadium Certificates of Participation*** | NR* | A+ | N/A |

*NR = Not Rated

** On June 30, 2023, Fitch Ratings upgraded its rating on the City’s General Obligation Bonds from A+ to AA-. The City’s Issuer Default Rating (IDR) was also upgraded to AA- from A+ with a stable outlook.

*** In conjunction with the issuance of the 2023 Stadium Certificates of Participation, the City applied for a rating from S&P Global Ratings. S&P assigned a rating of A+ to the COPS.



Debt Service Fund

Revenue Bond Debt Service

| | 2022 Actual | 2023 Unaudited | 2024 Budget |
|--|----------------------|----------------------|----------------------|
| Water Revenue Bonds + EXPENDITURES: | | | |
| Principal | \$ 34,905,000 | \$ 36,470,000 | \$ 38,395,000 |
| Interest | 15,665,095 | 13,902,144 | 12,090,396 |
| Total Expenditures | \$ 50,570,095 | \$ 50,372,144 | \$ 50,485,396 |
| RECEIPTS | | | |
| Utility Reimbursement | \$ 50,570,095 | \$ 50,372,144 | \$ 50,485,396 |
| Total Receipts | \$ 50,570,095 | \$ 50,372,144 | \$ 50,485,396 |
| Airport System Revenue Bonds + EXPENDITURES: | | | |
| Principal | \$ 44,575,000 | \$ 43,535,000 | \$ 45,760,000 |
| Interest | 20,124,536 | 18,069,650 | 15,994,572 |
| Total Expenditures | \$ 64,699,536 | \$ 61,604,650 | \$ 61,754,572 |
| RECEIPTS | | | |
| Enterprise Reimbursement | \$ 64,699,536 | \$ 61,604,650 | \$ 61,754,572 |
| Total Receipts | \$ 64,699,536 | \$ 61,604,650 | \$ 61,754,572 |
| Ohio Water Development Authority Loans - Water + EXPENDITURES: | | | |
| Principal | \$ 8,463,015 | \$ 8,735,042 | \$ 8,600,955 |
| Interest | 1,278,388 | 1,041,090 | 795,687 |
| Total Expenditures | \$ 9,741,403 | \$ 9,776,132 | \$ 9,396,642 |
| RECEIPTS | | | |
| Utility Reimbursement | \$ 9,741,403 | \$ 9,776,132 | \$ 9,396,642 |
| Total Receipts | \$ 9,741,403 | \$ 9,776,132 | \$ 9,396,642 |
| + Amounts shown above are actual amounts paid to bondholders or swap counterparties during the year and therefore may not match the debt service amounts in the budget of enterprise funds which reflect deposit requirements in anticipation of these payments. | | | |
| Water Pollution Control Revenue Bonds+ EXPENDITURES: | | | |
| Principal | \$ 660,000 | \$ 695,000 | \$ 730,000 |
| Interest | 1,471,750 | 1,438,750 | 1,404,000 |
| Total Expenditures | \$ 2,131,750 | \$ 2,133,750 | \$ 2,134,000 |
| RECEIPTS | | | |
| Utility Reimbursement | \$ 2,131,750 | \$ 2,133,750 | \$ 2,134,000 |
| Total Receipts | \$ 2,131,750 | \$ 2,133,750 | \$ 2,134,000 |
| Ohio Water Development Authority Loans - Water Pollution Control + EXPENDITURES: | | | |
| Principal | \$ 370,325 | \$ 367,911 | \$ 371,315 |
| Interest | 353,761 | 344,975 | 335,971 |
| Total Expenditures | \$ 724,086 | \$ 712,886 | \$ 707,286 |



| | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---|------------------------|---------------------------|------------------------|
| RECEIPTS | | | |
| Utility Reimbursement | \$ 724,086 | \$ 712,886 | \$ 707,286 |
| Total Receipts | \$ 724,086 | \$ 712,886 | \$ 707,286 |
| Public Power System - Revenue Bonds + EXPENDITURES: | | | |
| Principal | \$ 9,485,000 | \$ 9,960,000 | \$ 10,455,000 |
| Interest | 6,396,265 | 5,922,015 | 5,424,015 |
| Total Expenditures | \$ 15,881,265 | \$ 15,882,015 | \$ 15,879,015 |
| RECEIPTS | | | |
| Utility Reimbursement | \$ 15,881,265 | \$ 15,882,015 | \$ 15,879,015 |
| Total Receipts | \$ 15,881,265 | \$ 15,882,015 | \$ 15,879,015 |
| Parking Facilities Revenue Refunding Bonds + EXPENDITURES: | | | |
| Principal | \$ 3,930,000 | \$ — | \$ — |
| Interest | 207,644 | — | — |
| Total Expenditures | \$ 4,137,644 | \$ — | \$ — |
| RECEIPTS | | | |
| Enterprise Reimbursement | \$ 4,137,644 | \$ — | \$ — |
| Total Receipts | \$ 4,137,644 | \$ — | \$ — |

+ Amounts shown above are actual amounts paid to bondholders or swap counterparties during the year and therefore may not match the debt service amounts in the budget of enterprise funds which reflect deposit requirements in anticipation of these payments.



Debt Service Fund

Debt Service Revenues

| | 2021 ACTUAL | 2022 ACTUAL | 2023 UNAUDITED | 2024 BUDGET |
|-------------------------------|----------------------|----------------------|----------------------|----------------------|
| PROPERTY TAXES | \$ 20,358,650 | \$ 23,243,464 | \$ 23,545,375 | \$ 22,021,733 |
| INTERGOVERNMENTAL REVENUE | 1,668,650 | 1,976,706 | 1,969,431 | 1,950,000 |
| RESTRICTED INCOME TAX | 36,821,484 | 38,969,104 | 41,910,315 | 44,049,103 |
| GENERAL FUND INCOME TAX | 5,680,168 | 5,719,256 | 5,682,100 | 1,776,880 |
| INVESTMENT EARNINGS | 16,725 | 693,490 | 2,892,588 | 2,092,090 |
| BOND FEES & SERVICES | 162,500 | 54,113 | 55,800 | 50,000 |
| NOTE / BOND PROCEEDS | 9,908,347 | 5,955,989 | 5,260,177 | 4,000,000 |
| TRANSFERS FROM OTHER SUBFUNDS | 854,792 | 1,957,104 | - | - |
| TIF / DEVELOPER RECEIPTS | 613,299 | 654,881 | 617,498 | 386,400 |
| GENERAL FUND TRANSFER | 5,515,284 | 6,287,972 | 6,674,506 | 8,356,194 |
| FEDERAL SUBSIDY | 627,411 | 376,620 | 173,755 | 473,000 |
| DRAW/(ADD) OF FUND BALANCE | (5,934,100) | (3,108,317) | (1,338,897) | 6,480,132 |
| TOTAL RECEIPTS | \$ 76,293,210 | \$ 82,780,382 | \$ 87,442,648 | \$ 91,635,532 |



| | 2022 Actual | 2023 Unaudited | 2024 Budget |
|--|------------------------|---------------------------|------------------------|
| Unvoted Tax Supported General Obligation Bonds | | | |
| Bonds Redeemed | \$ 25,905,000 | \$ 28,455,000 | \$ 30,000,000 |
| Interest on Bonds | 13,934,842 | 15,064,983 | 17,459,726 |
| | <u>\$ 39,839,842</u> | <u>\$ 43,519,983</u> | <u>\$ 47,459,726</u> |
| Subordinated Income Tax Bonds (Police & Fire Pension) | | | |
| Bonds Redeemed | \$ 4,935,000 | \$ 5,190,000 | \$ 5,450,000 |
| Interest on Bonds | 655,375 | 402,250 | 136,250 |
| | <u>\$ 5,590,375</u> | <u>\$ 5,592,250</u> | <u>\$ 5,586,250</u> |
| 2013A Core City Fund | | | |
| Bonds Redeemed | \$ 1,050,000 | \$ 1,100,000 | \$ 1,150,000 |
| Interest on Bonds | 136,388 | 128,513 | 500,000 |
| | <u>\$ 1,186,388</u> | <u>\$ 1,228,513</u> | <u>\$ 1,650,000</u> |
| Lower Euclid TIF Bonds | | | |
| Bonds Redeemed | \$ 260,000 | \$ 253,000 | \$ 263,000 |
| Interest on Bonds | 124,605 | 132,342 | 123,400 |
| | <u>\$ 384,605</u> | <u>\$ 385,342</u> | <u>\$ 386,400</u> |
| 2014 Core City Bonds | | | |
| Bonds Redeemed | \$ 1,405,000 | \$ 1,455,000 | \$ 1,505,000 |
| Interest on Bonds | 149,238 | 102,872 | 52,675 |
| | <u>\$ 1,554,238</u> | <u>\$ 1,557,872</u> | <u>\$ 1,557,675</u> |
| 2015 Core City Bonds | | | |
| Bonds Redeemed | \$ 2,425,000 | \$ 2,495,000 | \$ 2,575,000 |
| Interest on Bonds | 439,316 | 366,082 | 286,990 |
| | <u>\$ 2,864,316</u> | <u>\$ 2,861,082</u> | <u>\$ 2,861,990</u> |
| 2020 Core City Bonds | | | |
| Bonds Redeemed | \$ 190,000 | \$ 195,000 | \$ 200,000 |
| Interest on Bonds | 35,526 | 31,897 | 28,173 |
| | <u>\$ 225,526</u> | <u>\$ 226,897</u> | <u>\$ 228,173</u> |
| 2021 Core City Bonds | | | |
| Bonds Redeemed | \$ 780,000 | \$ 795,000 | \$ 800,000 |
| Interest on Bonds | 283,014 | 267,740 | 262,016 |
| | <u>\$ 1,063,014</u> | <u>\$ 1,062,740</u> | <u>\$ 1,062,016</u> |
| Subordinate Lien Income Tax Bonds | | | |
| Bonds Redeemed | \$ 12,550,000 | \$ 13,930,000 | \$ 15,305,000 |
| Interest on Bonds | 15,674,174 | 15,043,459 | 14,491,962 |
| | <u>\$ 28,224,174</u> | <u>\$ 28,973,459</u> | <u>\$ 29,796,962</u> |



Debt Service Fund

Debt Service Expenditures

| | <u>2022 Actual</u> | <u>2023 Unaudited</u> | <u>2024 Budget</u> |
|--|-----------------------------|-----------------------------|-----------------------------|
| Subordinate Lien Inc. Tax Bonds (2014A) | | | |
| Bonds Redeemed | \$ 1,030,000 | \$ 1,080,000 | \$ — |
| Interest on Bonds | 95,600 | 44,100 | — |
| | <u>\$ 1,125,600</u> | <u>\$ 1,124,100</u> | <u>\$ —</u> |
| Sinking Fund Operations | | | |
| Personnel | \$ 231,438 | \$ 244,040 | \$ 292,970 |
| Other | 490,867 | 666,370 | 753,370 |
| | <u>\$ 722,305</u> | <u>\$ 910,410</u> | <u>\$ 1,046,340</u> |
| Total Expenditures | <u><u>\$ 82,780,383</u></u> | <u><u>\$ 87,442,648</u></u> | <u><u>\$ 91,635,532</u></u> |



CITY OF CLEVELAND SINKING FUND COMMISSION
 FUTURE DEBT SERVICE REQUIREMENTS
 UNVOTED TAX SUPPORTED OBLIGATIONS

| PURPOSE | MONTH DUE | ISSUE DATE | MATURITY DATE | INTEREST RATE | 12/31/23 BALANCE | 2024 PRINCIPAL | 2024 INTEREST | TOTAL DUE |
|--------------------------|-----------|------------|---------------|---------------|--------------------|-------------------|-------------------|-------------------|
| BRIDGES & ROADS | JUNE/DEC. | 2012 | 2030 | VAR | 1,175,000 | 1,175,000 | 58,750 | 1,233,750 |
| BRIDGES & ROADS | JUNE/DEC. | 2016A | 2033 | VAR | 15,780,000 | 1,285,000 | 609,800 | 1,894,800 |
| BRIDGES & ROADS | JUNE/DEC. | 2018 | 2043 | VAR | 51,595,000 | 1,625,000 | 2,371,900 | 3,996,900 |
| BRIDGES & ROADS | JUNE/DEC. | 2019A | 2037 | VAR | 18,760,000 | 1,025,000 | 717,000 | 1,742,000 |
| BRIDGES & ROADS | JUNE/DEC. | 2020A | 2038 | VAR | 19,425,000 | 1,035,000 | 578,450 | 1,613,450 |
| BRIDGES & ROADS | JUNE/DEC. | 2021A | 2039 | VAR | 15,060,000 | 780,000 | 388,450 | 1,168,450 |
| BRIDGES & ROADS | JUNE/DEC. | 2022 | 2041 | VAR | 4,815,000 | 170,000 | 240,750 | 410,750 |
| BRIDGES & ROADS | JUNE/DEC. | 2023 | 2041 | VAR | 20,370,000 | 725,000 | 1,018,500 | 1,743,500 |
| CEMETERY IMPROVEMENT | JUNE/DEC. | 2012 | 2032 | VAR | 280,000 | 25,000 | 14,000 | 39,000 |
| HEAVY VEHICLES | JUNE/DEC. | 2022 | 2032 | VAR | 7,185,000 | 650,000 | 359,250 | 1,009,250 |
| HEAVY VEHICLES | JUNE/DEC. | 2023 | 2033 | VAR | 12,040,000 | 955,000 | 602,000 | 1,557,000 |
| LIGHT VEHICLES | JUNE/DEC. | 2022 | 2027 | VAR | 3,270,000 | 760,000 | 163,500 | 923,500 |
| LIGHT VEHICLES | JUNE/DEC. | 2023 | 2028 | VAR | 6,245,000 | 1,130,000 | 312,250 | 1,442,250 |
| NEIGHBORHOOD DEVELOPMENT | JUNE/DEC. | 2020A | 2040 | VAR | 1,545,000 | 70,000 | 44,031 | 114,031 |
| PARKS & RECREATION | JUNE/DEC. | 2012 | 2032 | VAR | 200,000 | 200,000 | 10,000 | 210,000 |
| PARKS & RECREATION | JUNE/DEC. | 2016A | 2027 | VAR | 275,000 | 65,000 | 13,750 | 78,750 |
| PARKS & RECREATION | JUNE/DEC. | 2018 | 2046 | VAR | 14,790,000 | 375,000 | 651,988 | 1,026,988 |
| PARKS & RECREATION | JUNE/DEC. | 2019A | 2043 | VAR | 9,955,000 | 340,000 | 349,800 | 689,800 |
| PARKS & RECREATION | JUNE/DEC. | 2020A | 2048 | VAR | 20,365,000 | 565,000 | 543,025 | 1,108,025 |
| PARKS & RECREATION | JUNE/DEC. | 2021A | 2049 | VAR | 20,310,000 | 565,000 | 546,650 | 1,111,650 |
| PARKS & RECREATION | JUNE/DEC. | 2022 | 2051 | VAR | 14,465,000 | 250,000 | 723,250 | 973,250 |
| PARKS & RECREATION | JUNE/DEC. | 2023 | 2045 | VAR | 10,470,000 | 270,000 | 523,500 | 793,500 |
| PUBLIC FACILITIES | JUNE/DEC. | 2012 | 2030 | VAR | 835,000 | 835,000 | 41,750 | 876,750 |
| PUBLIC FACILITIES | JUNE/DEC. | 2016A | 2026 | VAR | 1,745,000 | 555,000 | 87,250 | 642,250 |
| PUBLIC FACILITIES | JUNE/DEC. | 2018 | 2031 | VAR | 3,605,000 | 380,000 | 170,150 | 550,150 |
| PUBLIC FACILITIES | JUNE/DEC. | 2019A | 2036 | VAR | 14,235,000 | 855,000 | 555,700 | 1,410,700 |
| PUBLIC FACILITIES | JUNE/DEC. | 2020A | 2037 | VAR | 12,490,000 | 725,000 | 382,800 | 1,107,800 |
| PUBLIC FACILITIES | JUNE/DEC. | 2021A | 2036 | VAR | 14,990,000 | 1,000,000 | 397,700 | 1,397,700 |
| PUBLIC FACILITIES | JUNE/DEC. | 2022 | 2050 | VAR | 14,190,000 | 260,000 | 709,500 | 969,500 |
| PUBLIC FACILITIES | JUNE/DEC. | 2023 | 2039 | VAR | 13,890,000 | 585,000 | 694,500 | 1,279,500 |
| REFUNDING JUDGMENT BONDS | JUNE/DEC. | 2016B | 2033 | VAR | 4,260,000 | 0 | 207,882 | 207,882 |
| SERIES 2007C REFUNDING | MAY/NOV | 2007C | 2027 | VAR | 4,740,000 | 2,040,000 | 248,850 | 2,288,850 |
| SERIES 2015 REFUNDING | JUNE/DEC. | 2015 | 2029 | VAR | 26,810,000 | 6,900,000 | 1,326,750 | 8,226,750 |
| SERIES 2016 REFUNDING | JUNE/DEC. | 2016A | 2032 | VAR | 14,285,000 | 1,825,000 | 635,600 | 2,460,600 |
| SERIES 2021 REFUNDING | JUNE/DEC. | 2021A | 2031 | VAR | 1,190,000 | 0 | 35,700 | 35,700 |
| Total | | | | | <u>395,640,000</u> | <u>30,000,000</u> | <u>16,334,725</u> | <u>46,334,725</u> |

Internal Service Funds



Internal Service Funds (ISFs) supports the cost of providing internal support services to other City Divisions. Operations are supported by charges to user Divisions.



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ISFs ensure that the cost of services are controlled and help the City accurately monitor, plan, and budget for services. ISFs are required to recover all direct costs associated with each fund, ensuring the fund breaks even. There are eight different ISFs. Each ISF is tasked with satisfying customer needs, resource management, and fiscal management. ISFs should provide services that satisfy demand and offer lower rates than industry standards.

| Type of ISF | Objective |
|--------------------------------------|---|
| Sinking Fund | To assist and monitor debt service activity |
| Telecommunication | Supervises the City's telephone communications network, equipment, services and customer services. |
| Motor Vehicle and Maintenance | Control and supervise the procurement, custody, maintenance repair and assignment for use of all motorized equipment. |
| Printing | Control and supervise the printing, microfilming, Photostatting, blueprinting, mimeographing or other reproduction of material required for use by any department or division of the City |
| Storeroom | Properly stamp and mail departments and divisions outgoing mail. |
| Radio | Oversee, monitor and regulate the City's radio communications system |
| Health Fund | To service health care claims and program costs (Self Insurance) |
| Prescription Fund | To service prescription claims and program costs (Self Insurance) |

Internal Service Fund Revenue Reimbursement Strategy

Revenue reimbursements (chargebacks) are usually done a monthly basis to individual divisions. Below is a breakdown of the reimbursement (rate) strategy maintained by each ISF:

| Type of ISF | Reimbursement Strategy |
|--------------------------------------|--|
| Sinking Fund | Chargeback to divisions that issue debt |
| Telecommunication | Actual invoice: received from service providers (AT&T for example), based on device numbers and service agreements Overhead: Rate set to recover personnel service provided. |
| Motor Vehicle and Maintenance | Maintenance work: Labor hour and material usage Carpooling: Miles rate times miles driven Fuel: Gallon rate times gallon refueled |
| Printing | Paper Supply: Carton Rate times carton(s) ordered Copier Meter: Rate times number of copier count (meter read) Special Order: Various rates based on clients' needs |
| Storeroom | Mailing rate times number of outgoing mail |
| Radio | Chargeback to divisions that utilize radios on a per unit basis |
| Health Fund | Medical Rate (driven by headcount in each division) |
| Prescription Fund | Prescription Rate (driven by headcount in each division) |

Revenue reimbursements are monitored monthly, which are used to project ending retained earnings balance. If projection shows high retained earnings or low retained earnings, a rate review is instituted, and credits to divisions are planned if needed.



Internal Service Funds

Internal Service Fund Summary

| | <u>2021 Actual</u> | <u>2022 Actual</u> | <u>2023 Unaudited</u> | <u>2024 Budget</u> | <u>\$ Change</u> | <u>% Change</u> |
|----------------------------------|------------------------|------------------------|---------------------------|------------------------|----------------------|---------------------|
| SINKING FUND | | | | | | |
| RECEIPTS | \$ 885,365 | \$ 673,581 | \$ 792,094 | \$ 1,046,340 | \$ 254,246 | 32% |
| EXPENDITURES | 728,557 | 722,305 | 910,410 | 1,046,573 | 136,163 | 15% |
| Net | \$ 156,808 | \$ (48,724) | \$ (118,316) | \$ (233) | \$ 118,083 | -100% |
| Decertifications | — | — | — | — | — | — |
| Beginning Balance | 128,208 | 285,016 | 236,292 | 117,976 | — | — |
| Ending Balance | \$ 285,016 | \$ 236,292 | \$ 117,976 | \$ 117,743 | \$ (233) | 0% |
| FT Staffing Levels | 2 | 2 | 2 | 2 | — | % |
| TELEPHONE EXCHANGE | | | | | | |
| RECEIPTS | \$ 11,448,157 | \$ 11,954,704 | \$ 9,922,943 | \$ 15,750,841 | \$ 5,827,898 | 59% |
| EXPENDITURES | 11,720,397 | 11,872,974 | 10,586,183 | 15,797,033 | 5,210,850 | 49% |
| Net | \$ (272,240) | \$ 81,730 | \$ (663,240) | \$ (46,192) | \$ 617,048 | -93% |
| Decertifications | 18 | 43,996 | 20,044 | — | — | — |
| Beginning Balance | 900,635 | 628,413 | 754,139 | 110,943 | — | — |
| Ending Balance | \$ 628,413 | \$ 754,139 | \$ 110,943 | \$ 64,751 | \$ (46,192) | -42% |
| FT Staffing Levels | 16 | 16 | 16 | 23 | 7 | 44% |
| RADIO | | | | | | |
| RECEIPTS | \$ 5,170,287 | \$ 3,659,332 | \$ 4,934,054 | \$ 4,814,337 | \$ (132,916) | -3% |
| EXPENDITURES | 5,499,357 | 3,310,224 | 3,888,973 | 4,839,882 | 836,642 | 22% |
| Net | (329,070) | 349,108 | 1,045,081 | (25,545) | \$ (969,558) | -93% |
| Decertifications | 4,948 | 11,756 | 1,524 | — | — | — |
| Beginning Balance | 650,793 | 326,671 | 687,535 | 1,734,140 | — | — |
| Ending Balance | \$ 326,671 | \$ 687,535 | \$ 1,734,140 | \$ 1,708,595 | \$ (525,894) | -30% |
| FT Staffing Levels | 4 | 4 | 4 | 8 | 4 | 100% |
| MOTOR VEHICLE MAINTENANCE | | | | | | |
| RECEIPTS | \$ 22,113,403 | \$ 26,748,325 | \$ 28,836,950 | \$ 25,291,773 | \$ (3,545,177) | -12% |
| EXPENDITURES | 20,909,574 | 23,852,425 | 23,879,573 | 25,400,601 | 1,521,028 | 6% |
| Net | \$ 1,203,829 | \$ 2,895,900 | \$ 4,957,377 | \$ (108,828) | \$ (5,066,205) | -102% |
| Decertifications | 9,115 | 5,033 | 52,424 | — | — | — |
| Beginning Balance | 2,463,436 | 3,676,380 | 6,577,313 | 11,587,114 | — | — |
| Ending Balance | \$ 3,676,380 | \$ 6,577,313 | \$ 11,587,114 | \$ 11,478,286 | \$ (108,828) | -1% |
| FT Staffing Levels | 75 | 71 | 71 | 78 | 7 | 10% |



| | <u>2021 Actual</u> | <u>2022 Actual</u> | <u>2023 Unaudited</u> | <u>2024 Budget</u> | <u>\$ Change</u> | <u>% Change</u> |
|---|-----------------------------|-----------------------------|-----------------------------|-----------------------------|---------------------------|---------------------|
| PRINTING & REPRODUCTION | | | | | | |
| RECEIPTS | \$ 2,252,189 | \$ 2,561,978 | \$ 2,581,040 | \$ 2,887,752 | \$ 306,712 | 12% |
| EXPENDITURES | 2,139,238 | 2,438,011 | 2,587,977 | 2,899,143 | 311,166 | 12% |
| Net | \$ 112,951 | \$ 123,967 | \$ (6,937) | \$ (11,391) | \$ (4,454) | 64% |
| Decertifications | 208 | 2,145 | 29,690 | — | — | — |
| Beginning Balance | 7,919 | 121,078 | 247,190 | 269,943 | — | — |
| Ending Balance | <u>\$ 121,078</u> | <u>\$ 247,190</u> | <u>\$ 269,943</u> | <u>\$ 258,552</u> | <u>\$ (11,391)</u> | <u>-4%</u> |
| FT Staffing Levels | 11 | 10 | 9 | 10 | 1 | 11% |
| STOREROOM | | | | | | |
| RECEIPTS | \$ 500,605 | \$ 471,780 | \$ 583,248 | \$ 616,518 | \$ 33,270 | 6% |
| EXPENDITURES | 508,897 | 546,812 | 530,203 | 618,569 | 88,366 | 17% |
| Net | \$ (8,292) | \$ (75,032) | \$ 53,045 | \$ (2,051) | \$ (55,096) | -104% |
| Decertifications | 4 | — | — | — | — | — |
| Beginning Balance | 83,719 | 75,431 | 399 | 53,444 | — | — |
| Ending Balance | <u>\$ 75,431</u> | <u>\$ 399</u> | <u>\$ 53,444</u> | <u>\$ 51,393</u> | <u>\$ (2,051)</u> | <u>-4%</u> |
| FT Staffing Levels | 1 | 1 | 1 | 1 | — | % |
| HEALTH SELF INSURANCE FUND | | | | | | |
| RECEIPTS | \$ 83,823,892 | \$ 90,943,611 | \$ 93,421,813 | \$ 103,000,001 | \$ 9,578,188 | 10% |
| EXPENDITURES | 92,523,177 | 93,776,141 | 89,603,014 | 103,000,000 | 13,396,986 | 15% |
| Net | \$ (8,699,285) | \$ (2,832,530) | \$ 3,818,799 | \$ 1 | \$ (3,818,798) | -100% |
| Decertifications | 2,446 | 34,707 | 47,367 | — | — | — |
| Beginning Balance | 23,336,639 | 14,639,800 | 11,841,977 | 15,708,143 | — | — |
| Ending Balance | <u>\$ 14,639,800</u> | <u>\$ 11,841,977</u> | <u>\$ 15,708,143</u> | <u>\$ 15,708,144</u> | <u>\$ 1</u> | <u>0%</u> |
| PRESCRIPTION SELF INSURANCE FUND | | | | | | |
| RECEIPTS | \$ 17,298,305 | \$ 12,116,088 | \$ 17,672,568 | \$ 22,500,001 | \$ 4,827,433 | 27% |
| EXPENDITURES | 16,173,356 | 16,161,873 | 17,729,078 | 22,500,000 | 4,770,922 | 27% |
| Net | \$ 1,124,949 | \$ (4,045,785) | \$ (56,510) | \$ 1 | \$ 56,511 | -100% |
| Decertifications | — | — | — | — | — | — |
| Beginning Balance | 5,645,560 | 6,770,509 | 2,724,724 | 2,668,214 | — | — |
| Ending Balance | <u>\$ 6,770,509</u> | <u>\$ 2,724,724</u> | <u>\$ 2,668,214</u> | <u>\$ 2,668,215</u> | <u>\$ 1</u> | <u>0%</u> |



SINKING FUND GENERAL OPERATIONS

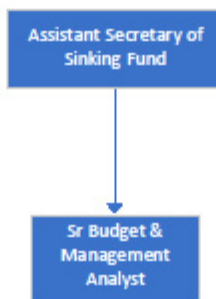
Sinking Fund Commission

Justin M. Bibb, President; Ahmed A. Abonamah, Secretary; Blaine A. Griffin, Member; Elizabeth C. Hrubby, Assistant Secretary

Summary: The Sinking Fund is the bond retirement fund of the City and its operations are governed by the Ohio Revised Code, the City Charter and the General Bond Ordinance. The Sinking Fund Commission consists of the Mayor, Director of Finance, and City Council President. An Assistant Secretary is appointed by the members to conduct the business of The Commission. The Commission is responsible for the issuance and payment of all City debt including general obligation bonds, special revenue bonds, certificates of participation, non-tax revenue bonds and tax increment financing debt. The Commission maintains detailed records of the City's outstanding debt obligations until their maturity and ensuring that all debt is paid when due. The Commission's composition is defined in the City Charter and its duties are outlined in the covenants of the General Bond and the Sinking Fund Ordinances. The Commission is the citywide coordinator for all debt issuance and monitoring, including the sale of all general obligation, special obligation and enterprise (revenue) bonds and notes. The Commission deposits on behalf of itself and the Enterprise Funds any moneys to be applied to the payment of debt charges, which includes money and investments derived from ad valorem property taxes, income tax collections, enterprise reimbursements, non-tax revenues and the proceeds of renewal bonds or notes. The Commission maintains and reconciles all bank accounts for General Obligation, Special Obligation and Enterprise (Proprietary) Obligations of the City. The Commission also ensures that all debt issued falls within the State's legal debt limits and that bonds issued to refund outstanding bonds achieve a minimum 3% debt service savings level. With legislative authority, bonds can also be refunded in order to eliminate/ modify restrictive covenants or to obtain more favorable debt structure. The City issues general obligation bonds in connection with the Capital Improvement Program. In recent years, the City has also issued subordinate lien income tax bonds for these purposes. The City's Enterprise Funds develop their own capital improvement programs and issue revenue debt as necessary to implement their CIP programs. The Commission works with each Enterprise Fund when issuing revenue debt, and ensures that the City complies with all debt covenants.

Key Programs: Debt Administration and Record Maintenance; Debt Issuance and Compliance

Table with 5 rows and 5 columns: Output Metric, 2021, 2022, 2023. Rows include Number of New Money Bond Issuances, Number of Refunding Bond Issuances, Savings from Bond Refunding, Number of Bond Ratings Changes (Up/Down), and Number of EMMA disclosure filings.





SINKING FUND GENERAL OPERATIONS

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Salaries and Wages | | | | |
| Full Time Permanent | \$ 182,421 | \$ 183,421 | \$ 192,660 | \$ 201,321 |
| Longevity | 1,000 | 1,000 | 1,175 | 1,175 |
| Vacation Conversion | 5,469 | — | 3,432 | — |
| Separation Payments | — | — | — | 41,500 |
| Bonus Incentive | — | 2,000 | — | — |
| | \$ 188,890 | \$ 186,421 | \$ 197,267 | \$ 243,996 |
| Benefits | | | | |
| Hospitalization | \$ 11,264 | \$ 11,266 | \$ 12,435 | \$ 14,811 |
| Prescription | 2,638 | 2,689 | 1,861 | 1,812 |
| Dental | 485 | 464 | 519 | 558 |
| Vision Care | 199 | 182 | 184 | 216 |
| Public Employees Retire System | 26,670 | 25,777 | 27,081 | 28,514 |
| Fica-Medicare | 2,688 | 2,647 | 2,807 | 1,141 |
| Workers' Compensation | 1,435 | 1,902 | 1,811 | 2,045 |
| Life Insurance | 89 | 89 | 75 | 110 |
| | \$ 45,467 | \$ 45,017 | \$ 46,772 | \$ 49,207 |
| Other Training & Professional Dues | | | | |
| Professional Dues & Subscript | \$ 261 | \$ 522 | \$ 261 | \$ 270 |
| | \$ 261 | \$ 522 | \$ 261 | \$ 270 |
| Contractual Services | | | | |
| Professional Services | \$ 283,630 | \$ 189,010 | \$ 175,397 | \$ 228,000 |
| County Aud & Treas Coll Fee | 210,242 | 301,240 | 490,712 | 525,000 |
| | \$ 493,872 | \$ 490,250 | \$ 666,109 | \$ 753,000 |
| Materials & Supplies | | | | |
| Postage | \$ 66 | \$ 95 | \$ — | \$ 100 |
| | \$ 66 | \$ 95 | \$ — | \$ 100 |
| | \$ 728,557 | \$ 722,305 | \$ 910,410 | \$ 1,046,573 |

Revenues

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|----------------------|------------------------|------------------------|---------------------------|------------------------|
| Miscellaneous | \$ 171,546 | \$ 54,113 | \$ 55,800 | \$ 50,000 |
| Other Shared Revenue | — | 2,475 | 4,986 | — |
| Transfers In | 713,819 | 616,992 | 731,308 | 996,340 |
| | \$ 885,365 | \$ 673,580 | \$ 792,094 | \$ 1,046,340 |



SINKING FUND GENERAL OPERATIONS

COMPARISON OF STAFFING LEVEL

| Budget 2023 | No. of Employees December 2023 | Budget 2024 | |
|------------------------|---|------------------------|-------------------------|
| 2 | 2 | 2 | FULL TIME |
| 0 | 0 | 0 | VACANT FULL TIME |
| <u>2</u> | <u>2</u> | <u>2</u> | TOTAL FULL TIME |
| <u>2</u> | <u>2</u> | <u>2</u> | TOTAL DIVISION |



TELEPHONE EXCHANGE

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---------------------------------|------------------------|------------------------|---------------------------|------------------------|
| Salaries and Wages | | | | |
| Full Time Permanent | \$ 1,052,381 | \$ 947,779 | \$ 1,063,416 | \$ 1,490,173 |
| Longevity | 4,225 | 5,000 | 4,525 | 3,950 |
| Wage Settlements | 1 | — | — | — |
| Vacation Conversion | 6,691 | — | 9,328 | — |
| Separation Payments | 580 | 46,957 | 1,916 | — |
| Bonus Incentive | — | 4,000 | 1,000 | — |
| Overtime | 4,316 | 3,477 | 7,624 | — |
| | \$ 1,068,194 | \$ 1,007,212 | \$ 1,087,809 | \$ 1,494,123 |
| Benefits | | | | |
| Hospitalization | \$ 198,879 | \$ 166,140 | \$ 186,410 | \$ 381,472 |
| Prescription | 41,454 | 34,956 | 37,456 | 77,985 |
| Dental | 10,209 | 8,182 | 7,979 | 14,607 |
| Vision Care | 1,445 | 1,185 | 1,259 | 2,344 |
| Public Employees Retire System | 150,607 | 133,933 | 150,262 | 212,792 |
| Fica-Medicare | 14,218 | 13,568 | 15,262 | 20,692 |
| Workers' Compensation | 9,369 | 10,345 | 10,179 | 11,495 |
| Life Insurance | 736 | 651 | 594 | 1,281 |
| Clothing Allowance | 4,500 | 3,600 | 5,400 | 4,500 |
| Clothing Maintenance | 4,375 | 3,500 | 5,250 | 2,625 |
| | \$ 435,793 | \$ 376,060 | \$ 420,053 | \$ 729,793 |
| Utilities | | | | |
| Cellular Services | \$ 1,044,386 | \$ 1,446,270 | \$ 1,500,000 | \$ 1,510,449 |
| At&T Equipment | 471,875 | 319,152 | — | 1,169,540 |
| Telephone-Ohio Bell | 7,928,291 | 7,901,342 | 6,910,357 | 9,982,400 |
| Telephone | 631,490 | 725,493 | 574,238 | 658,182 |
| Security & Monitoring System | 21,869 | 27,337 | — | 23,868 |
| | \$ 10,097,911 | \$ 10,419,593 | \$ 8,984,595 | \$ 13,344,439 |
| Contractual Services | | | | |
| Professional Services | \$ 60,000 | \$ 18,950 | \$ 6,000 | \$ 132,200 |
| Parking In City Facilities | 35,100 | — | 32,400 | 35,041 |
| | \$ 95,100 | \$ 18,950 | \$ 38,400 | \$ 167,241 |
| Materials & Supplies | | | | |
| Computer Hardware | \$ 5,328 | \$ 10,013 | \$ 24,102 | \$ 10,000 |
| Computer Software | — | 2,500 | — | 5,000 |
| Just In Time Office Supplies | 1,909 | 3,793 | 701 | 5,000 |
| | \$ 7,237 | \$ 16,306 | \$ 24,803 | \$ 20,000 |



TELEPHONE EXCHANGE

Expenditures (Continued)

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|-------------------------------|----------------------|----------------------|----------------------|----------------------|
| Maintenance | | | | |
| Maintenance Contracts | \$ 259 | \$ 23,256 | \$ 28,095 | \$ 29,781 |
| Computer Software Maintenance | 15,903 | 11,595 | 2,427 | 11,656 |
| | \$ 16,161 | \$ 34,852 | \$ 30,522 | \$ 41,437 |
| | \$ 11,720,398 | \$ 11,872,974 | \$ 10,586,183 | \$ 15,797,033 |

Revenues

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|-------------------------------------|----------------------|----------------------|---------------------|----------------------|
| Miscellaneous | \$ 11,447,174 | \$ 11,925,007 | \$ 9,846,706 | \$ 15,725,841 |
| Interest Earnings/Investment Income | 982 | 29,698 | 76,237 | 25,000 |
| | \$ 11,448,156 | \$ 11,954,705 | \$ 9,922,943 | \$ 15,750,841 |

COMPARISON OF STAFFING LEVEL

| No. of Employees | | | |
|------------------|------------------|----------------|-------------------------|
| Budget 2023 | December 2023 | Budget 2024 | |
| 21 | 16 | 16 | FULL TIME |
| 0 | 0 | 7 | VACANT FULL TIME |
| 21 | 16 | 23 | TOTAL FULL TIME |
| 21 | 16 | 23 | TOTAL DIVISION |



OFFICE OF RADIO COMMUNICATIONS

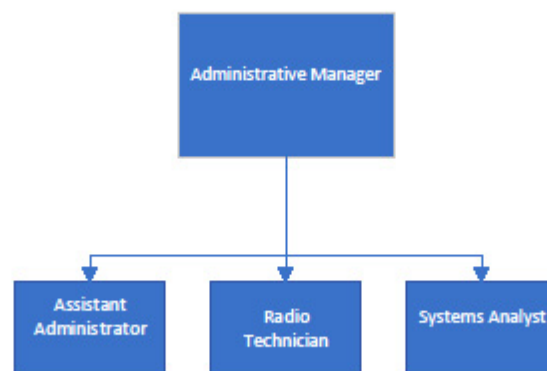
Administrative Manager Brad A. Handke

Mission Statement: To operate the Greater Cleveland Radio Communications Network in a reliable and secure manner suitable for use by all participants in the network by providing maintenance, programming services, interoperability, and improvements to the infrastructure to ensure sufficient system capacity to meet the critical communications needs of the participating entities.

Summary: The Office (ORC) is responsible for the maintenance, operations and oversight of the expansion of the Greater Cleveland Radio Communications Network (GCRCN), which services City Wide agencies as well as outside entities. ORC is tasked with making quick responses to requests for programming and reprogramming of mobile and portable radios, as well as other system requests. ORC works with participating entities to ensure that changes in radio templates are made in a timely manner and suggest changes or improvements in radio configuration. The Office of Radio Communications Service Center facilities provide services related to the installation, removal and repair of 800 MHz two-way radios from City divisions.

Key Programs: None

| | Output Metric | Historic Data | | |
|---|------------------------|---------------|------|------|
| | | 2021 | 2022 | 2023 |
| 1 | Radio Installs | 64 | 90 | 168 |
| 2 | Complete Removals | 131 | 112 | 171 |
| 3 | Custom Radio Templates | 34 | 4 | 19 |





OFFICE OF RADIO COMMUNICATIONS

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---|-------------------|-------------------|-------------------|-------------------|
| Salaries and Wages | | | | |
| Full Time Permanent | \$ 332,750 | \$ 267,026 | \$ 279,747 | \$ 494,115 |
| Injury Pay | 1 | — | — | — |
| Longevity | 3,150 | 2,150 | 2,150 | 2,325 |
| Separation Payments | 3,257 | 35,565 | — | — |
| Bonus Incentive | — | 2,000 | — | — |
| Overtime | — | 47 | 61 | — |
| | \$ 339,158 | \$ 306,788 | \$ 281,957 | \$ 496,440 |
| Benefits | | | | |
| Hospitalization | \$ 77,751 | \$ 60,846 | \$ 69,780 | \$ 154,674 |
| Prescription | 15,990 | 12,163 | 14,174 | 32,888 |
| Dental | 4,152 | 3,012 | 3,134 | 6,200 |
| Vision Care | 473 | 356 | 362 | 848 |
| Public Employees Retire System | 48,516 | 37,649 | 38,923 | 70,481 |
| Fica-Medicare | 4,660 | 4,209 | 3,849 | 7,082 |
| Workers' Compensation | 3,120 | 3,580 | 2,617 | 2,955 |
| Life Insurance | 229 | 172 | 151 | 436 |
| Clothing Allowance | 1,360 | 890 | 890 | 890 |
| Clothing Maintenance | 610 | 360 | 360 | 360 |
| | \$ 156,861 | \$ 123,238 | \$ 134,240 | \$ 276,814 |
| Other Training & Professional Dues | | | | |
| Travel | \$ — | \$ 603 | \$ — | \$ 12,000 |
| Tuition & Registration Fees | — | 100 | — | 10,000 |
| | \$ — | \$ 703 | \$ — | \$ 22,000 |
| Utilities | | | | |
| Brokered Gas Supply | \$ 376 | \$ 434 | \$ 241 | \$ — |
| Telephone | 142,000 | 193,881 | — | 257,500 |
| Gas | 5,540 | 6,212 | 7,855 | 7,186 |
| Electricity - Cpp | 16,794 | 17,166 | 16,985 | 20,062 |
| Electricity - Other | 67,312 | 67,452 | 74,282 | 93,171 |
| | \$ 232,022 | \$ 285,145 | \$ 99,362 | \$ 377,919 |
| Contractual Services | | | | |
| Professional Services | \$ 5,280 | \$ 5,280 | \$ 5,940 | \$ 12,000 |
| Parking In City Facilities | 660 | 660 | 660 | 1,302 |
| Taxes | 11,227 | 11,341 | 11,313 | 15,000 |
| Property Rental | 304,510 | 148,729 | 187,353 | 250,000 |
| | \$ 321,677 | \$ 166,010 | \$ 205,266 | \$ 278,302 |



OFFICE OF RADIO COMMUNICATIONS

Expenditures (Continued)

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|------------------------------------|------------------------|------------------------|---------------------------|------------------------|
| Materials & Supplies | | | | |
| Hardware & Small Tools | \$ 6,100 | \$ 4,124 | \$ 9,258 | \$ 15,000 |
| Small Equipment | 29,198 | 16,967 | 26,890 | 50,000 |
| Other Supplies | 63,292 | 118,276 | 107,743 | 100,000 |
| Just In Time Office Supplies | — | 262 | 478 | 500 |
| | \$ 98,590 | \$ 139,629 | \$ 144,369 | \$ 165,500 |
| Maintenance | | | | |
| Maintenance Contracts | \$ 2,206,539 | \$ 1,861,543 | \$ 1,865,346 | \$ 2,233,377 |
| Computer Hardware Maintenance | — | 5,013 | — | — |
| Computer Software Maintenance | 50,724 | — | 37,252 | 30,000 |
| Maintenance Utility Systems | 354,822 | 148,496 | 187,916 | 195,000 |
| | \$ 2,612,085 | \$ 2,015,052 | \$ 2,090,514 | \$ 2,458,377 |
| Interdepart Service Charges | | | | |
| Charges From Telephone Exch | \$ 8,094 | \$ 8,412 | \$ 8,667 | \$ 14,231 |
| Charges From Light And Power | 490 | 878 | — | 8,000 |
| Charges From Print & Repro | 150 | 80 | 110 | 131 |
| Charges From M.V.M. | 2,950 | 3,817 | 3,569 | 3,264 |
| | \$ 11,684 | \$ 13,186 | \$ 12,346 | \$ 25,626 |
| Capital Outlay | | | | |
| Automobiles | \$ — | \$ — | \$ — | \$ 35,000 |
| Radio Equipment | 161,719 | 168,376 | 258,894 | 395,211 |
| Other Equipment | 64,562 | 92,097 | 572,706 | 308,693 |
| Transfer To Capital Project | 1,501,000 | — | 70,000 | — |
| Transfer To Water Capital Proj | — | — | 19,318 | — |
| | \$ 1,727,281 | \$ 260,473 | \$ 920,918 | \$ 738,904 |
| | \$ 5,499,357 | \$ 3,310,224 | \$ 3,888,973 | \$ 4,839,882 |

Revenues

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|-------------------------------------|------------------------|------------------------|---------------------------|------------------------|
| Charges For Services | \$ 381,709 | \$ 371,901 | \$ 447,155 | \$ 350,000 |
| Licenses & Permits | — | — | 630 | — |
| Miscellaneous | 4,786,829 | 3,256,570 | 4,361,743 | 4,462,337 |
| Interest Earnings/Investment Income | 1,748 | 30,860 | 124,526 | 2,000 |
| | \$ 5,170,286 | \$ 3,659,332 | \$ 4,934,054 | \$ 4,814,337 |



OFFICE OF RADIO COMMUNICATIONS

COMPARISON OF STAFFING LEVEL

| Budget 2023 | No. of Employees December 2023 | Budget 2024 | |
|------------------------|---|------------------------|-------------------------|
| 8 | 6 | 6 | FULL TIME |
| 0 | 0 | 2 | VACANT FULL TIME |
| 8 | 6 | 8 | TOTAL FULL TIME |
| 8 | 6 | 8 | TOTAL DIVISION |



MOTOR VEHICLE MAINTENANCE

Commissioner Jeffrey L. Brown

Mission Statement: To ensure safe and dependable operating conditions by purchasing and maintaining the City of Cleveland's vehicles, specialized equipment, and generators.

Summary: The Division is responsible for managing and maintaining the City's diverse fleet of vehicles. Through preventative maintenance and responsible budgeting, the Division ensures the safety, functionality and longevity of City vehicles. The Division is also responsible for maintaining 27 locations for fuel dispensing that is used by the City's entire fleet for fueling.

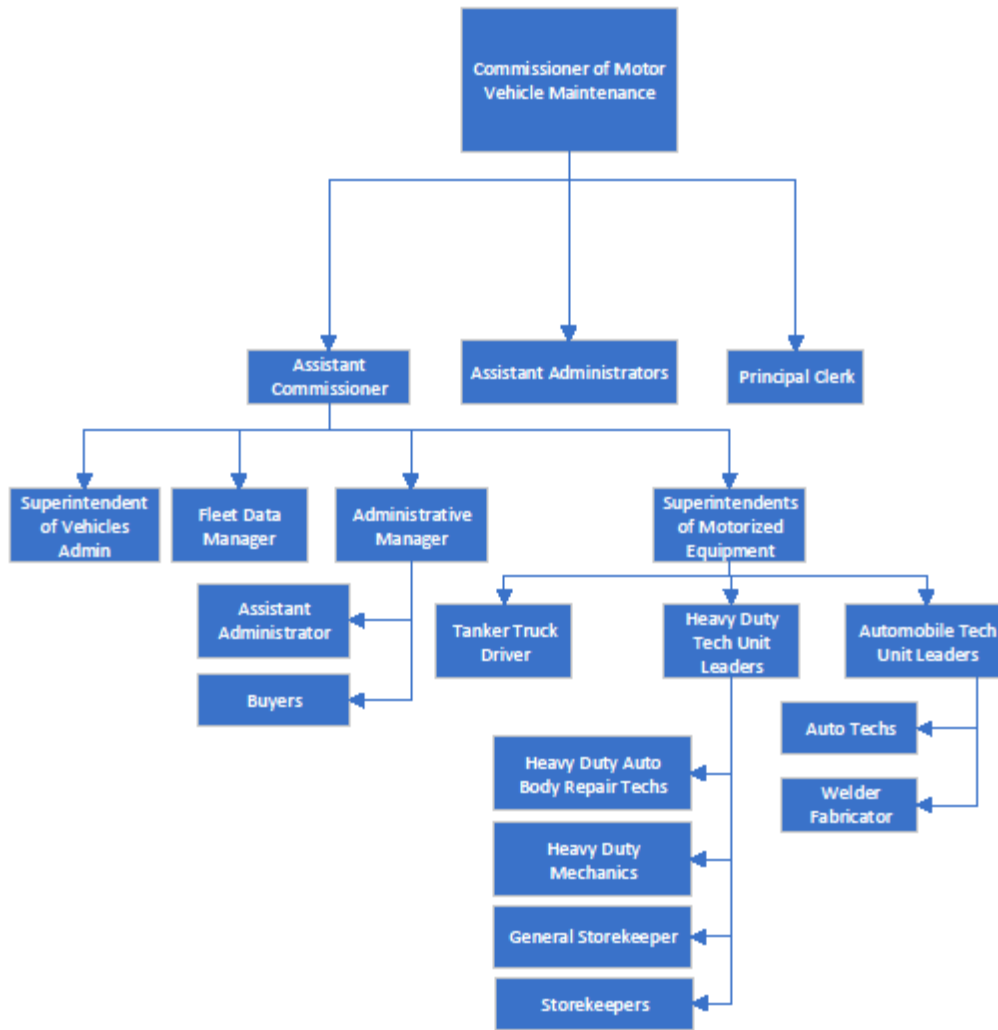
Key Programs: Fleet Management, Preventative Maintenance, Repairs and Service, Vehicle Replacement, Training and Development, Budget, Contract and Inventory Management

| | Output Metric | Historic Data | | |
|---|----------------------------------|---------------|--------|--------|
| | | 2021 | 2022 | 2023* |
| 1 | General Repairs | 10,951 | 10,839 | 12,501 |
| 2 | Preventative Maintenance Service | 3,915 | 3,825 | 2,804 |
| 3 | Body Shop Repairs | 156 | 154 | 120 |
| 4 | Training Hours | 1,632 | 1,772 | 1,310 |
| 5 | In House Tows | 303 | 399 | 320 |
| 6 | Vehicles Purchased/Prepped | 151 | 108 | 252 |

*As of 9/30/23



MOTOR VEHICLE MAINTENANCE





MOTOR VEHICLE MAINTENANCE

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Salaries and Wages | | | | |
| Full Time Permanent | \$ 4,244,459 | \$ 4,093,702 | \$ 4,191,432 | \$ 4,691,802 |
| Injury Pay | 8,998 | — | 5,986 | — |
| Longevity | 31,275 | 32,200 | 30,500 | 32,125 |
| Wage Settlements | 6 | — | — | — |
| Vacation Conversion | 20,592 | — | 21,742 | — |
| Separation Payments | 7,805 | 121,363 | 49,659 | 100,000 |
| Bonus Incentive | 2,100 | 13,100 | 11,300 | — |
| Overtime | 83,831 | 94,655 | 145,046 | 85,000 |
| | \$ 4,399,067 | \$ 4,355,020 | \$ 4,455,664 | \$ 4,908,927 |
| Benefits | | | | |
| Hospitalization | \$ 817,169 | \$ 767,546 | \$ 796,964 | \$ 1,156,064 |
| Prescription | 168,389 | 160,375 | 169,718 | 233,844 |
| Dental | 43,186 | 38,639 | 35,155 | 44,046 |
| Vision Care | 6,654 | 5,804 | 5,459 | 7,636 |
| Public Employees Retire System | 610,458 | 592,861 | 592,647 | 666,617 |
| Fica-Medicare | 55,815 | 54,842 | 58,116 | 61,886 |
| Workers' Compensation | 79,811 | 154,754 | 99,110 | 131,188 |
| Life Insurance | 3,212 | 3,126 | 2,545 | 4,244 |
| Unemployment Compensation | — | 1,260 | 1,410 | — |
| Clothing Allowance | 18,425 | 960 | 11,760 | 10,850 |
| Tool Insurance | 56,000 | 55,000 | 83,600 | 100,300 |
| Clothing Maintenance | 200 | 200 | 200 | 475 |
| | \$ 1,859,319 | \$ 1,835,366 | \$ 1,856,684 | \$ 2,417,150 |
| Other Training & Professional Dues | | | | |
| Tuition & Registration Fees | \$ 461 | \$ — | \$ 2,971 | \$ 2,060 |
| Professional Dues & Subscript | 2,856 | 2,858 | 3,089 | 4,120 |
| | \$ 3,317 | \$ 2,858 | \$ 6,060 | \$ 6,180 |
| Utilities | | | | |
| Brokered Gas Supply | \$ 79,165 | \$ 148,986 | \$ 184,684 | \$ 155,777 |
| Gas | 40,020 | 57,872 | 79,297 | 63,855 |
| Electricity - Cpp | 39,005 | 37,348 | 37,935 | 28,552 |
| Electricity - Other | 1,060 | 1,268 | 1,137 | 1,104 |
| Security & Monitoring System | 10,000 | 5,000 | 5,567 | 6,592 |
| | \$ 169,249 | \$ 250,474 | \$ 308,621 | \$ 255,880 |



MOTOR VEHICLE MAINTENANCE

Expenditures (Continued)

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---------------------------------|----------------------|----------------------|----------------------|----------------------|
| Contractual Services | | | | |
| Parking In City Facilities | \$ 27,968 | \$ 28,400 | \$ 29,478 | \$ 26,000 |
| Towing | 150,095 | 186,004 | 188,840 | 154,500 |
| Special Assessment | 18,600 | 18,100 | 16,450 | 20,000 |
| Other Contractual | 17,038 | 25,016 | 33,037 | 12,750 |
| | \$ 213,701 | \$ 257,520 | \$ 267,804 | \$ 213,250 |
| Materials & Supplies | | | | |
| Computer Supplies | \$ 257 | \$ 459 | \$ — | \$ 1,000 |
| Computer Software | — | — | — | 1,000 |
| Fuel | 4,794,848 | 8,258,083 | 6,382,080 | 7,383,029 |
| Fuel Tax | 1,076,481 | 1,070,488 | 1,020,789 | 1,470,000 |
| Chemical | — | — | — | 7,500 |
| Air Compressor Parts | 95,000 | 88,145 | 50,000 | 50,000 |
| Fire/Ems Apparatus Parts | 324,749 | 200,000 | 429,956 | 180,000 |
| Auto & Light Truck Parts | 1,263,960 | 1,258,493 | 1,505,205 | 1,414,500 |
| Heavy Truck Parts | 2,742,569 | 2,852,291 | 3,731,699 | 3,000,000 |
| Construction Equipment Parts | 138,473 | 155,530 | 305,000 | 200,000 |
| Snow Removal Equipment Parts | 100,000 | 95,000 | 25,000 | 20,000 |
| Clothing | 30,000 | 32,990 | 30,433 | 24,000 |
| Sweeper Parts | 200,000 | 422,499 | 575,000 | 400,000 |
| Welding Supplies & Equipment | 3,000 | 5,000 | 5,000 | 3,000 |
| Hygiene And Cleaning Supplies | 17,436 | 17,720 | 14,243 | 18,000 |
| Painting Equipment & Supplies | 10,000 | 20,000 | 25,000 | 16,000 |
| Other Supplies | 842 | 1,852 | 2,345 | 1,000 |
| Anti-Freeze | 35,000 | 35,000 | 25,000 | 25,000 |
| Motor Oil & Lubricants | 199,955 | 321,905 | 330,000 | 300,000 |
| Batteries | 100,000 | 100,000 | 150,000 | 100,000 |
| Tires | 740,750 | 679,467 | 597,033 | 700,000 |
| Just In Time Office Supplies | 2,071 | 2,348 | 4,422 | 4,000 |
| Building Maintenance Supplies | 45,814 | 20,218 | 22,000 | 1,000 |
| | \$ 11,921,206 | \$ 15,637,488 | \$ 15,230,204 | \$ 15,319,029 |
| Maintenance | | | | |
| Computer Hardware Maintenance | \$ — | \$ — | \$ 8,098 | \$ 10,000 |
| Computer Software Maintenance | 23,156 | 23,850 | 24,566 | 24,000 |
| Maintenance Machinery & Tools | 35,000 | 20,000 | 1,902 | 20,000 |
| Fuel Pump Repair & Maintenance | 50,000 | 50,910 | 50,000 | 50,000 |
| Generator Repair | 107,402 | 107,500 | 25,000 | 75,000 |
| Repair Parts | — | 10,000 | 25,000 | — |
| Accident Repair-Other Vehicles | 30,290 | 53,332 | 115,232 | 50,000 |



MOTOR VEHICLE MAINTENANCE

Expenditures (Continued)

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|------------------------------------|------------------------|------------------------|---------------------------|------------------------|
| Accident Repair-Safety Vehicles | 170,296 | 105,567 | 49,123 | 130,000 |
| Heavy Truck Repair | 186,208 | 75,000 | 99,296 | 135,000 |
| Hydraulic Repair Cyl Pmps Mtrs | 149,998 | 50,000 | 100,000 | 100,000 |
| Glass Repair | 15,000 | 25,000 | 40,000 | 20,000 |
| Radiator & Gas Tank Repair | 20,000 | 30,000 | 50,000 | 52,000 |
| Maintenance Building | 59,999 | 85,794 | 38,132 | 11,000 |
| Repair Of Overhead Doors | 25,000 | 50,000 | 25,000 | 16,000 |
| Spring Repair | 77,605 | 194,929 | 155,821 | 225,000 |
| Tire Repair Road Service | 99,920 | 49,490 | 100,000 | 52,000 |
| Transmission Repair | — | 50,000 | 150,000 | 80,000 |
| | \$ 1,049,873 | \$ 981,372 | \$ 1,057,170 | \$ 1,050,000 |
| Interdepart Service Charges | | | | |
| Charges From Telephone Exch | \$ 116,376 | \$ 113,448 | \$ 106,935 | \$ 175,592 |
| Charges From Radio Comm System | 10,396 | 6,692 | 7,769 | 8,592 |
| Charges From W.P.C. | 1,389 | 3,381 | 5,520 | 7,000 |
| Charges From Print & Repro | 9,993 | 10,116 | 11,635 | 13,860 |
| Charges From Central Storeroom | 113 | 143 | 128 | 141 |
| Charges From Waste Collection | 25,575 | 29,338 | 15,380 | 25,000 |
| | \$ 163,841 | \$ 163,118 | \$ 147,366 | \$ 230,185 |
| Capital Outlay | | | | |
| Transfer To Capital Project | \$ 1,130,000 | \$ 369,208 | \$ 550,000 | \$ 1,000,000 |
| | \$ 1,130,000 | \$ 369,208 | \$ 550,000 | \$ 1,000,000 |
| | \$ 20,909,574 | \$ 23,852,425 | \$ 23,879,573 | \$ 25,400,601 |

Revenues

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|-------------------------------------|------------------------|------------------------|---------------------------|------------------------|
| Charges For Services | \$ 264,178 | \$ 523,680 | \$ 508,447 | \$ 186,000 |
| Miscellaneous | 21,842,185 | 26,062,736 | 27,754,024 | 25,095,773 |
| Interest Earnings/Investment Income | 7,039 | 161,908 | 574,470 | 10,000 |
| | \$ 22,113,402 | \$ 26,748,324 | \$ 28,836,941 | \$ 25,291,773 |



MOTOR VEHICLE MAINTENANCE

COMPARISON OF STAFFING LEVEL

| Budget 2023 | No. of Employees December 2023 | Budget 2024 | |
|------------------------|---|------------------------|-------------------------|
| 78 | 71 | 71 | FULL TIME |
| 0 | 0 | 7 | VACANT FULL TIME |
| 78 | 71 | 78 | TOTAL FULL TIME |
| 78 | 71 | 78 | TOTAL DIVISION |



PRINTING & REPRODUCTION

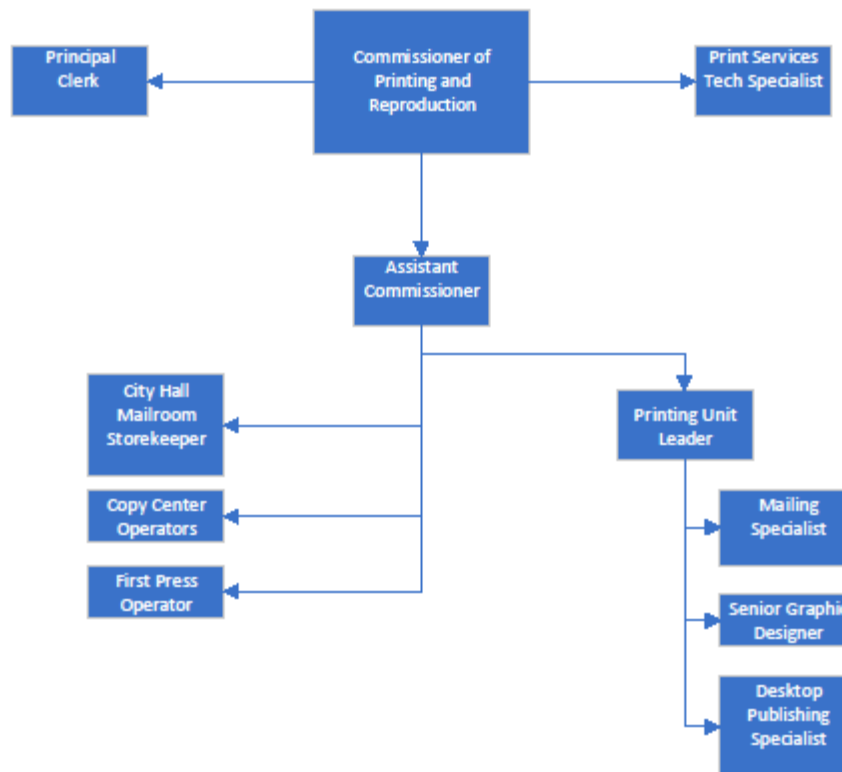
Commissioner Michael Hewett

Mission Statement: To provide innovative, sustainable and cost-effective design, print and mail solutions to the City of Cleveland.

Summary: The Division is responsible for supervising the design, printing and mailing of material required for use by the City of Cleveland, developing specifications, evaluating bids, recommending the lease, rental or purchase of all photocopiers and performing additional duties as required. The Division of Printing and Reproduction produces all forms, stationery, manuals, directories, reports, brochures, newsletters, posters and other literature used by City departments, divisions, boards, bureaus, council and Cleveland Municipal Court. The Division also operates a production facility and oversees a full-service copy center and mailroom at City Hall.

Key Programs: Copy Center, Printing Services

| | Output Metric | Historic Data | | |
|---|--|---------------|-----------|-----------|
| | | 2021 | 2022 | 2023 |
| 1 | Average job turnaround time | 9 days | 3.6 days | 6.1 days |
| 2 | Total number of jobs processed | 2,100 | 2,700 | 1,930 |
| 3 | Total impressions | 4,000,000 | 6,000,000 | 5,800,000 |
| 4 | Total mail pieces processed | 1,000,000 | 1,600,000 | 1,200,000 |
| 5 | Percentage of reruns due to employee error | 1.0% | 1.0% | 1.0% |
| 6 | Convenience copier service response time | 1.8 Hours | 1.9 Hours | 1.9 Hours |
| 7 | Average convenience copier uptime | 99.8% | 99.8% | 99.7% |





PRINTING & REPRODUCTION

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---|-------------------|-------------------|-------------------|-------------------|
| Salaries and Wages | | | | |
| Full Time Permanent | \$ 664,120 | \$ 670,682 | \$ 635,576 | \$ 807,047 |
| Seasonal | 7,997 | 12,435 | 16,671 | — |
| Part-Time Permanent | 2,966 | 31,067 | 69,851 | 20,000 |
| Longevity | 5,950 | 4,600 | 4,300 | 8,300 |
| Vacation Conversion | 8,705 | — | — | — |
| Separation Payments | 76,722 | 3,413 | 21,288 | 70,000 |
| Bonus Incentive | — | 7,000 | 4,000 | — |
| Overtime | — | 2,140 | 2,306 | 10,000 |
| | \$ 766,460 | \$ 731,336 | \$ 753,992 | \$ 915,347 |
| Benefits | | | | |
| Hospitalization | \$ 92,536 | \$ 79,646 | \$ 88,634 | \$ 106,148 |
| Prescription | 19,963 | 17,808 | 19,649 | 23,144 |
| Dental | 4,345 | 3,844 | 3,795 | 3,898 |
| Vision Care | 795 | 718 | 693 | 832 |
| Public Employees Retire System | 97,958 | 100,896 | 102,001 | 96,485 |
| Fica-Medicare | 9,658 | 9,146 | 9,144 | 8,358 |
| Workers' Compensation | 6,747 | 7,463 | 6,856 | 7,742 |
| Life Insurance | 477 | 474 | 377 | 550 |
| Clothing Allowance | 655 | — | — | — |
| Clothing Maintenance | 2,500 | 2,500 | 5,000 | 3,000 |
| | \$ 235,635 | \$ 222,495 | \$ 236,148 | \$ 250,157 |
| Other Training & Professional Dues | | | | |
| Travel | \$ — | \$ — | \$ — | \$ 2,500 |
| Tuition & Registration Fees | 800 | 800 | 4,025 | 2,000 |
| Other Training Supplies | 600 | — | — | 2,000 |
| Professional Dues & Subscript | 3,076 | 2,188 | 2,088 | 3,000 |
| | \$ 4,476 | \$ 2,988 | \$ 6,113 | \$ 9,500 |
| Utilities | | | | |
| Brokered Gas Supply | \$ 1,301 | \$ 2,476 | \$ 559 | \$ 2,335 |
| Gas | 948 | 1,190 | 3,539 | 1,069 |
| Electricity - Cpp | 38,425 | 31,849 | 24,218 | 45,937 |
| Security & Monitoring System | 2,358 | 2,358 | 1,456 | 6,000 |
| | \$ 43,032 | \$ 37,873 | \$ 29,772 | \$ 55,341 |
| Contractual Services | | | | |
| Professional Services | \$ 1,396 | \$ 396 | \$ 396 | \$ 2,000 |
| Janitorial Services | — | 15,557 | 15,000 | 15,000 |
| Parking In City Facilities | 30 | 40 | 81 | 500 |
| Photocopy Machine Rental | 670,838 | 720,782 | 619,581 | 750,000 |



PRINTING & REPRODUCTION

Expenditures (Continued)

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|-------------------------------------|---------------------|---------------------|---------------------|---------------------|
| Other Contractual | — | 2,500 | — | 1,500 |
| | \$ 672,264 | \$ 739,275 | \$ 635,058 | \$ 769,000 |
| Materials & Supplies | | | | |
| Office Supplies | \$ — | \$ — | \$ — | \$ 1,000 |
| Computer Hardware | 6,514 | 10,270 | 8,299 | 8,000 |
| Computer Software | 9,860 | 7,317 | 7,565 | 15,000 |
| Clothing | — | — | — | 1,000 |
| Small Equipment | — | — | — | 7,500 |
| Electrical Supplies | — | — | — | 5,000 |
| Hygiene And Cleaning Supplies | — | — | — | 1,000 |
| Paper And Other Printing Suppl | 287,159 | 451,759 | 602,885 | 600,000 |
| Other Supplies | — | — | — | 500 |
| Just In Time Office Supplies | 2,458 | 4,730 | 6,123 | 10,000 |
| | \$ 305,990 | \$ 474,076 | \$ 624,871 | \$ 649,000 |
| Maintenance | | | | |
| Maintenance Contracts | \$ 99,911 | \$ 112,024 | \$ 68,306 | \$ 225,000 |
| Maintenance Machinery & Tools | — | — | — | 3,000 |
| Car Washes | — | — | — | 150 |
| Maintenance Building | 300 | 150 | — | 3,000 |
| Repair Of Overhead Doors | — | 5,000 | — | 2,500 |
| | \$ 100,211 | \$ 117,174 | \$ 68,306 | \$ 233,650 |
| Claims, Refunds, Maintenance | | | | |
| Judgments, Damages, & Claims | \$ — | \$ — | \$ 173,886 | \$ — |
| | \$ — | \$ — | \$ 173,886 | \$ — |
| Interdepart Service Charges | | | | |
| Charges From Telephone Exch | \$ 7,129 | \$ 6,816 | \$ 7,091 | \$ 11,643 |
| Charges From M.V.M. | 4,041 | 6,265 | 2,740 | 2,505 |
| Charges From Division Of Maint | — | — | — | 3,000 |
| | \$ 11,169 | \$ 13,081 | \$ 9,830 | \$ 17,148 |
| Capital Outlay | | | | |
| Transfer To Capital Project | \$ — | \$ 99,713 | \$ 50,000 | \$ — |
| | \$ — | \$ 99,713 | \$ 50,000 | \$ — |
| | \$ 2,139,237 | \$ 2,438,011 | \$ 2,587,977 | \$ 2,899,143 |



PRINTING & REPRODUCTION

Revenues

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|-------------------------------------|---------------------|---------------------|---------------------|---------------------|
| Charges For Services | \$ 452 | \$ 2,218 | \$ 1,199 | \$ — |
| Miscellaneous | 2,251,382 | 2,547,558 | 2,542,780 | 2,887,752 |
| Interest Earnings/Investment Income | 355 | 12,202 | 37,061 | — |
| | \$ 2,252,189 | \$ 2,561,978 | \$ 2,581,040 | \$ 2,887,752 |

COMPARISON OF STAFFING LEVEL

| No. of Employees | | | |
|------------------|------------------|----------------|-------------------------|
| Budget 2023 | December 2023 | Budget 2024 | |
| 13 | 9 | 9 | FULL TIME |
| 0 | 0 | 1 | VACANT FULL TIME |
| 13 | 9 | 10 | TOTAL FULL TIME |
| 2 | 1 | 0 | PART TIME |
| 0 | 0 | 2 | VACANT PART TIME |
| 2 | 1 | 2 | TOTAL PART TIME |
| 0 | 1 | 0 | SEASONAL |
| 0 | 0 | 0 | VACANT SEASONAL |
| 0 | 1 | 0 | TOTAL SEASONAL |
| 15 | 11 | 12 | TOTAL DIVISION |



STOREROOM & WAREHOUSE

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---------------------------------|------------------------|------------------------|---------------------------|------------------------|
| Salaries and Wages | | | | |
| Full Time Permanent | \$ 52,011 | \$ 50,010 | \$ 50,078 | \$ 56,544 |
| Longevity | 575 | 575 | 575 | 575 |
| Bonus Incentive | — | — | 1,000 | — |
| | \$ 52,586 | \$ 50,585 | \$ 51,653 | \$ 57,119 |
| Benefits | | | | |
| Hospitalization | \$ 5,886 | \$ 6,591 | \$ 7,692 | \$ 9,252 |
| Prescription | 1,319 | 1,297 | 1,506 | 1,812 |
| Dental | 294 | 277 | 270 | 279 |
| Vision Care | 81 | 81 | 81 | 100 |
| Public Employees Retire System | 7,348 | 7,081 | 7,091 | 8,143 |
| Fica-Medicare | 735 | 703 | 718 | 763 |
| Workers' Compensation | 465 | 516 | 483 | 546 |
| Life Insurance | 44 | 44 | 38 | 55 |
| | \$ 16,171 | \$ 16,589 | \$ 17,880 | \$ 20,950 |
| Contractual Services | | | | |
| Equipment Rental | \$ 20,139 | \$ 25,977 | \$ 25,977 | \$ 30,000 |
| Other Contractual | — | 212 | — | 10,000 |
| | \$ 20,139 | \$ 26,189 | \$ 25,977 | \$ 40,000 |
| Materials & Supplies | | | | |
| Office Supplies | \$ — | \$ 3,448 | \$ 4,693 | \$ 500 |
| Postage | 420,000 | 450,000 | 180,000 | 500,000 |
| Other Supplies | — | — | 250,000 | — |
| | \$ 420,000 | \$ 453,448 | \$ 434,693 | \$ 500,500 |
| | \$ 508,897 | \$ 546,812 | \$ 530,203 | \$ 618,569 |

Revenues

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|-------------------------------------|------------------------|------------------------|---------------------------|------------------------|
| Miscellaneous | \$ 500,588 | \$ 471,544 | \$ 582,310 | \$ 616,518 |
| Interest Earnings/Investment Income | 17 | 236 | 939 | — |
| | \$ 500,605 | \$ 471,780 | \$ 583,248 | \$ 616,518 |



STOREROOM & WAREHOUSE

COMPARISON OF STAFFING LEVEL

| Budget 2023 | No. of Employees December 2023 | Budget 2024 | |
|------------------------|---|------------------------|-------------------------|
| 1 | 1 | 1 | FULL TIME |
| 0 | 0 | 0 | VACANT FULL TIME |
| <u>1</u> | <u>1</u> | <u>1</u> | TOTAL FULL TIME |
| <u>1</u> | <u>1</u> | <u>1</u> | TOTAL DIVISION |



HEALTH SELF INSURANCE FUND

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|-------------------------------------|------------------------|------------------------|---------------------------|------------------------|
| Contractual Services | | | | |
| Professional Services | \$ 324,998 | \$ 125,000 | \$ 489,410 | \$ 125,000 |
| Stop Loss Insurance Med Mutal | 2,453,997 | 2,496,450 | 2,654,954 | 3,540,695 |
| Admin Fee Med Mutual | 2,032,303 | 1,930,508 | 1,836,125 | 2,351,762 |
| Admin Fee Anthem | 992,527 | 982,302 | 1,075,309 | 994,097 |
| Stop Loss Insurance Anthem | 1,015,779 | 1,095,195 | 1,405,151 | 1,435,007 |
| Program Promotion | 75,000 | — | — | — |
| Wellness Expense Anthem | 9,442 | 55,364 | 600 | 100,000 |
| Wellness Expense Medical Mutual | 3,295 | 116,563 | 58,925 | 100,000 |
| Contractor Heating Unit Labor | — | — | 30,253 | — |
| Other Contractual | 275,000 | 175,000 | 175,000 | 175,000 |
| | \$ 7,182,341 | \$ 6,976,380 | \$ 7,725,726 | \$ 8,821,561 |
| Claims, Refunds, Maintenance | | | | |
| Claims Healthcare Med Mut | \$ 54,735,480 | \$ 57,833,612 | \$ 52,078,960 | \$ 60,267,800 |
| Claims Healthcare Anthem | 30,563,924 | 28,921,432 | 29,798,328 | 33,900,640 |
| ACA Reinsurance Fee | 40,727 | 40,656 | — | — |
| | \$ 85,340,131 | \$ 86,795,700 | \$ 81,877,288 | \$ 94,168,440 |
| Interdepart Service Charges | | | | |
| Charges From Print & Repro | \$ 705 | \$ 4,062 | \$ — | \$ 10,000 |
| | \$ 705 | \$ 4,062 | \$ — | \$ 10,000 |
| | \$ 92,523,177 | \$ 93,776,142 | \$ 89,603,014 | \$ 103,000,001 |

Revenues

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|----------------------|------------------------|------------------------|---------------------------|------------------------|
| Charges For Services | \$ 83,823,896 | \$ 90,825,620 | \$ 93,113,466 | \$ 103,000,004 |
| Miscellaneous | — | 117,988 | 312,101 | — |
| | \$ 83,823,896 | \$ 90,943,607 | \$ 93,425,567 | \$ 103,000,004 |



PRESCRIPTION SELF INSURANCE FUND

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|-------------------------------------|----------------------|----------------------|----------------------|----------------------|
| Claims, Refunds, Maintenance | | | | |
| Claims Health Care | \$ 16,173,356 | \$ 16,161,873 | \$ 17,729,078 | \$ 22,500,000 |
| | \$ 16,173,356 | \$ 16,161,873 | \$ 17,729,078 | \$ 22,500,000 |
| | \$ 16,173,356 | \$ 16,161,873 | \$ 17,729,078 | \$ 22,500,000 |

Revenues

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|----------------------|----------------------|----------------------|----------------------|----------------------|
| Charges For Services | \$ 17,298,305 | \$ 12,116,087 | \$ 17,607,611 | \$ 22,500,001 |
| Miscellaneous | — | — | 65,788 | — |
| | \$ 17,298,305 | \$ 12,116,087 | \$ 17,673,399 | \$ 22,500,001 |

Agency Funds



Agency Funds are used to account for assets held by the City as an agent for individuals, private organizations and other governments. The Agency Funds are custodial in nature (assets equal liabilities) and do not have a measurement focus. However, the accrual basis of accounting is used to recognize receivables and payables. The City's more significant Agency Funds are used to account for Municipal Court and income tax collections for other municipalities.



| | <u>2021 Actual</u> | <u>2022 Actual</u> | <u>2023 Unaudited</u> | <u>2024 Budget</u> | <u>\$ Change</u> | <u>% Change</u> |
|----------------------------------|--------------------------|--------------------------|---------------------------|--------------------------|----------------------------|---------------------|
| CENTRAL COLLECTION AGENCY | | | | | | |
| RECEIPTS | \$ 10,402,555 | \$ 9,836,122 | \$ 11,021,271 | \$ 13,822,864 | \$ 2,801,593 | 25% |
| EXPENDITURES | 10,011,837 | 9,960,419 | 11,082,831 | 14,156,471 | 3,073,640 | 28% |
| Net | \$ 390,718 | \$ (124,297) | \$ (61,560) | \$ (333,607) | \$ (272,047) | 442% |
| Decertifications | 839 | 5,136 | 264,362 | — | | — |
| Beginning Balance | 314,642 | 706,199 | 587,038 | 789,840 | | — |
| Ending Balance | <u>\$ 706,199</u> | <u>\$ 587,038</u> | <u>\$ 789,840</u> | <u>\$ 456,233</u> | <u>\$ (272,047)</u> | <u>-34%</u> |
| FT Staffing Levels | 83 | 71 | 70 | 102 | 31 | 44% |



CCA INCOME TAX ADMINISTRATION

Administrator Kevin L. Prelsan

Mission Statement: To provide an efficient, centralized collection structure for collection of income tax for Cleveland and other member municipalities.

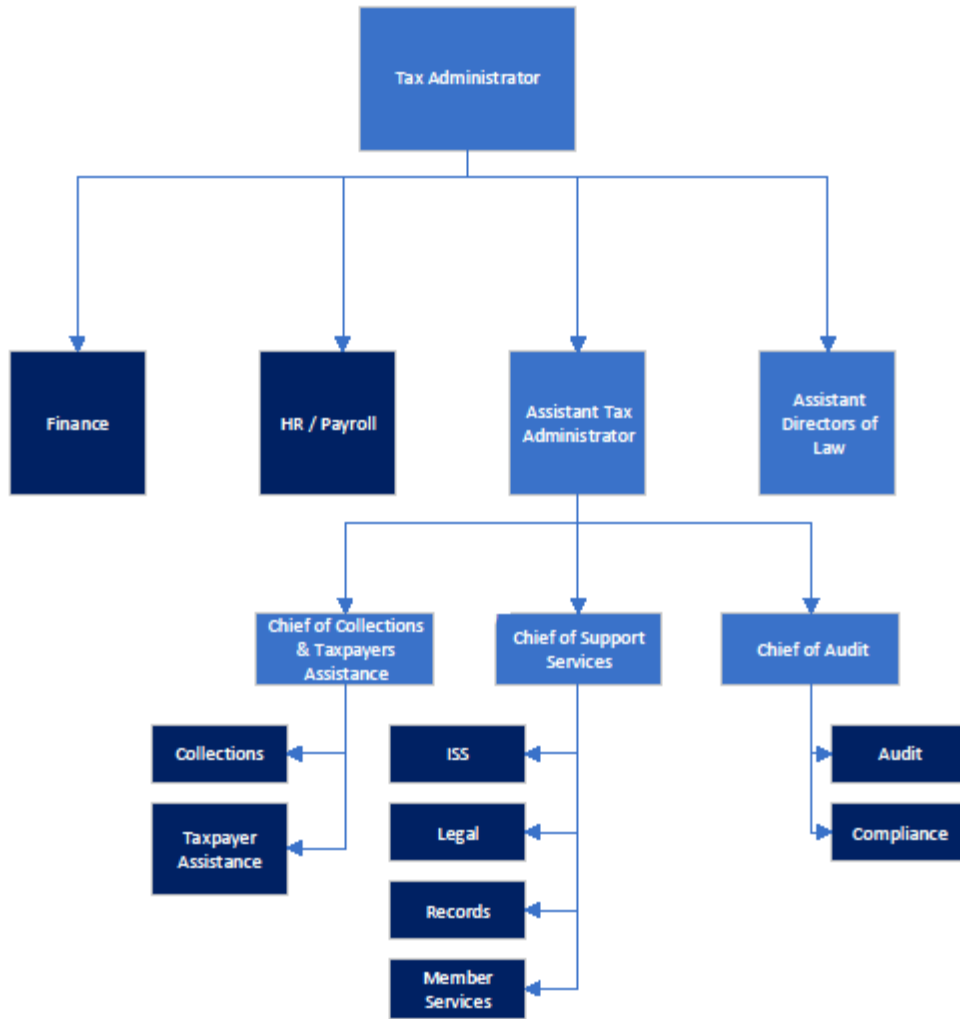
Summary: The Division is responsible for administering the municipal income tax laws and providing a central collection facility for the City of Cleveland and their member municipalities. The services provided to municipalities and their taxpayers include, but are not limited to, the following: providing online eFile and payment options, providing interactive PDF forms, assisting taxpayers over the phone and in person, processing tax returns and collecting tax revenues, verifying accuracy of tax returns, auditing tax refund requests, issuing refunds, maintaining taxpayer records, conducting compliance and delinquency programs, and distributing revenues and monthly reports to member municipalities. The annual cost of operations are shared proportionately among the members.

Key Programs: Audit, Collection, Compliance, Data Entry, Tax Payer Assistance

| | Output Metric | Historic Data | | |
|---|---|---------------|---------|---------|
| | | 2021 | 2022 | 2023 |
| 1 | Corporate Withholding Forms Processed - Cleveland | 190,000 | 219,000 | 225,000 |
| 2 | Individual Tax Returns Processed - Cleveland | 125,000 | 133,000 | 140,000 |
| 3 | Business Tax Returns Processed - Cleveland | 32,000 | 33,000 | 25,000 |
| 4 | Refunds Processed | 7,000 | 9,000 | 8,000 |



CCA INCOME TAX ADMINISTRATION





CCA INCOME TAX ADMINISTRATION

Expenditures

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|---|------------------------|------------------------|---------------------------|------------------------|
| Salaries and Wages | | | | |
| Full Time Permanent | \$ 4,878,021 | \$ 4,426,015 | \$ 4,324,231 | \$ 5,435,533 |
| Part-Time Permanent | 68,029 | 89,079 | 96,452 | 247,578 |
| Longevity | 38,725 | 37,650 | 36,425 | 37,750 |
| Vacation Conversion | 40,246 | — | 24,242 | — |
| Separation Payments | 29,932 | 127,664 | 38,711 | 50,000 |
| Bonus Incentive | — | 35,000 | 10,000 | — |
| Overtime | 58,377 | 117,269 | 121,291 | 250,000 |
| | \$ 5,113,330 | \$ 4,832,677 | \$ 4,651,351 | \$ 6,020,861 |
| Benefits | | | | |
| Hospitalization | \$ 813,501 | \$ 770,726 | \$ 839,792 | \$ 1,741,399 |
| Prescription | 170,814 | 162,144 | 171,487 | 364,029 |
| Dental | 42,038 | 36,939 | 34,810 | 66,068 |
| Vision Care | 6,856 | 5,654 | 5,539 | 10,488 |
| Public Employees Retire System | 723,713 | 656,018 | 640,276 | 843,373 |
| Fica-Medicare | 70,377 | 66,158 | 63,513 | 82,923 |
| Workers' Compensation | 46,786 | 49,816 | 41,132 | 50,342 |
| Life Insurance | 3,682 | 3,415 | 2,709 | 5,563 |
| Unemployment Compensation | — | 440 | 2,350 | — |
| | \$ 1,877,767 | \$ 1,751,309 | \$ 1,801,610 | \$ 3,164,185 |
| Other Training & Professional Dues | | | | |
| Travel | \$ 100 | \$ 935 | \$ 1,069 | \$ 3,000 |
| Tuition & Registration Fees | 1,223 | 2,684 | 999 | 1,500 |
| Professional Dues & Subscript | 14,417 | 12,943 | 8,520 | 12,500 |
| | \$ 15,741 | \$ 16,562 | \$ 10,588 | \$ 17,000 |
| Utilities | | | | |
| Electricity - Cpp | \$ 24,270 | \$ 21,191 | \$ 25,222 | \$ 31,900 |
| Steam | 140,101 | 149,345 | 163,680 | 180,400 |
| | \$ 164,371 | \$ 170,537 | \$ 188,902 | \$ 212,300 |
| Contractual Services | | | | |
| Professional Services | \$ 826,843 | \$ 1,076,701 | \$ 1,754,059 | \$ 1,852,500 |
| Mileage (Private Auto) | 252 | 866 | 1,124 | 10,000 |
| Advertising And Public Notice | 1,292 | 1,501 | 1,445 | 3,000 |
| Parking In City Facilities | 1,320 | 1,320 | 1,320 | 3,000 |
| Insurance And Official Bonds | — | — | — | 1,000 |
| Other Contractual | 42,430 | 2,700 | 21,833 | 50,000 |
| State Auditor Examination | 46,000 | 50,337 | 52,316 | 60,000 |
| Bank Service Fees | 188,244 | 159,698 | 145,109 | 240,000 |
| Credit Card Processing Fees | 135,748 | 141,089 | 175,663 | 190,000 |
| | \$ 1,242,130 | \$ 1,434,212 | \$ 2,152,870 | \$ 2,409,500 |



CCA INCOME TAX ADMINISTRATION

Expenditures (Continued)

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|-------------------------------------|----------------------|---------------------|----------------------|----------------------|
| Materials & Supplies | | | | |
| Office Supplies | \$ 185 | \$ 2,207 | \$ 4,253 | \$ 7,000 |
| Postage | 122,578 | 198,348 | 132,121 | 275,000 |
| Computer Supplies | — | — | 338 | 5,000 |
| Computer Hardware | 4,034 | 14,003 | 62,786 | 110,000 |
| Computer Software | 24,723 | 6,952 | 2,804 | 30,000 |
| Office Furniture & Equipment | 8,558 | 1,550 | 34,306 | 10,000 |
| Other Supplies | 324 | 6,640 | — | 2,000 |
| Batteries | — | — | — | 500 |
| Just In Time Office Supplies | 10,622 | 10,845 | 8,967 | 20,000 |
| | \$ 171,025 | \$ 240,545 | \$ 245,574 | \$ 459,500 |
| Maintenance | | | | |
| Maintenance Office Equipment | \$ 5,977 | \$ 6,700 | \$ 6,251 | \$ 23,300 |
| Maintenance Contracts | 2,500 | 2,500 | 3,100 | 6,000 |
| Computer Hardware Maintenance | 15,093 | 1,713 | 22,900 | 141,500 |
| Computer Software Maintenance | 132,676 | 138,553 | 177,154 | 226,300 |
| Car Washes | 6 | 111 | — | 300 |
| | \$ 156,252 | \$ 149,576 | \$ 209,405 | \$ 397,400 |
| Claims, Refunds, Maintenance | | | | |
| Court Costs | \$ 5,288 | \$ 3,754 | \$ 6,213 | \$ 20,000 |
| Indirect Cost | 554,888 | 578,176 | 1,000,000 | 545,886 |
| | \$ 560,176 | \$ 581,930 | \$ 1,006,213 | \$ 565,886 |
| Interdepart Service Charges | | | | |
| Charges From Telephone Exch | \$ 53,240 | \$ 46,219 | \$ 46,663 | \$ 76,623 |
| Charges From Print & Repro | 226,506 | 307,093 | 328,131 | 390,877 |
| Charges From M.V.M. | 6,300 | 4,758 | 8,025 | 7,339 |
| Charges From Division Of Maint | 425,000 | 425,000 | 433,500 | 425,000 |
| | \$ 711,046 | \$ 783,071 | \$ 816,319 | \$ 899,839 |
| Capital Outlay | | | | |
| Office Equipment | \$ — | \$ — | \$ — | \$ 10,000 |
| | \$ — | \$ — | \$ — | \$ 10,000 |
| | \$ 10,011,837 | \$ 9,960,419 | \$ 11,082,831 | \$ 14,156,471 |

Revenues

| | 2021 Actual | 2022 Actual | 2023 Unaudited | 2024 Budget |
|-------------------------------------|----------------------|---------------------|----------------------|----------------------|
| Miscellaneous | \$ 3,324,661 | \$ 2,850,291 | \$ 2,943,484 | \$ 3,455,864 |
| Income Tax | 7,070,000 | 6,650,000 | 6,860,000 | 10,367,000 |
| Interest Earnings/Investment Income | 7,894 | 335,831 | 1,217,787 | — |
| | \$ 10,402,555 | \$ 9,836,122 | \$ 11,021,272 | \$ 13,822,864 |



CCA INCOME TAX ADMINISTRATION

COMPARISON OF STAFFING LEVEL

| No. of Employees | | | |
|------------------|------------------|----------------|-------------------------|
| Budget 2023 | December 2023 | Budget 2024 | |
| 113 | 70 | 70 | FULL TIME |
| 0 | 0 | 32 | VACANT FULL TIME |
| 113 | 70 | 102 | TOTAL FULL TIME |
| 14 | 5 | 1 | PART TIME |
| 0 | 0 | 13 | VACANT PART TIME |
| 14 | 5 | 14 | TOTAL PART TIME |
| 127 | 75 | 116 | TOTAL DIVISION |

Appropriation Ordinance



| | | |
|--------------------------------------|--|---------------------------------------|
| Legislative Branch | | \$ 9,066,769 |
| Judicial Branch | | \$ 47,273,787 |
| Executive Branch | | |
| General Government | | 36,501,612 |
| Department of Aging | | 2,046,674 |
| Department of Human Resources | | 6,143,681 |
| Department of Law | | 20,157,828 |
| Department of Finance | | 35,093,575 |
| Department of Public Health | | 14,271,035 |
| Department of Public Safety | | 400,364,587 |
| Department of Public Works | | 97,469,058 |
| Department of Community Development | | 2,506,802 |
| Department of Building and Housing | | 17,346,269 |
| Department of Economic Development | | 2,890,918 |
| Nondepartmental | | 88,080,140 |
| Total Executive Branch | | 722,872,179 |
| TOTAL GENERAL FUND | | 779,212,735 |
| Special Revenue Funds | | 138,650,132 |
| Internal Service Funds | | 176,101,801 |
| Enterprise Funds | | 861,505,717 |
| Agency Funds | | 14,156,471 |
| Debt Service Funds | | 90,589,192 |
| TOTAL APPROPRIATIONS FOR 2024 | | <u><u>\$ 2,060,216,048</u></u> |

GENERAL FUND

LEGISLATIVE BRANCH

| | | |
|----------------------------------|--------------|--------------|
| Council and Clerk of Council | | \$ 9,066,769 |
| I Personnel and Related Expenses | \$ 7,101,859 | |
| II Other Expenses | 1,964,910 | |

| | | |
|---------------------------------|--|-----------------------------------|
| TOTAL LEGISLATIVE BRANCH | | <u><u>\$ 9,066,769</u></u> |
|---------------------------------|--|-----------------------------------|

JUDICIAL BRANCH

| | | |
|--|---------------|-------------------|
| Municipal Court - Judicial Division | | \$ 26,201,695 |
| I Personnel and Related Expenses | \$ 20,665,032 | |
| II Other Expenses | 5,536,663 | |
| Municipal Court - Clerk's Division | | \$ 14,256,092 |
| I Personnel and Related Expenses | \$ 12,386,003 | |
| II Other Expenses | 1,870,089 | |



Appropriation Ordinance

| | | | |
|------------------------------------|----|-----------|-----------|
| Municipal Court - Housing Division | | \$ | 6,816,000 |
| I Personnel and Related Expenses | \$ | 6,327,528 | |
| II Other Expenses | | 488,472 | |

TOTAL JUDICIAL BRANCH \$ 47,273,787

EXECUTIVE BRANCH

GENERAL GOVERNMENT

| | | | |
|----------------------------------|----|-----------|-----------|
| Office of the Mayor | | \$ | 3,715,853 |
| I Personnel and Related Expenses | \$ | 3,423,992 | |
| II Other Expenses | | 291,861 | |

| | | | |
|----------------------------------|----|-----------|-----------|
| Office of Capital Projects | | \$ | 7,878,030 |
| I Personnel and Related Expenses | \$ | 7,094,936 | |
| II Other Expenses | | 783,094 | |

| | | | |
|--|----|-----------|-----------|
| Office of Urban Analytics & Innovation | | \$ | 1,732,460 |
| I Personnel and Related Expenses | \$ | 1,564,772 | |
| II Other Expenses | | 167,688 | |

| | | | |
|----------------------------------|----|---------|---------|
| Landmarks Commission | | \$ | 390,145 |
| I Personnel and Related Expenses | \$ | 366,391 | |
| II Other Expenses | | 23,754 | |

| | | | |
|---|----|---------|---------|
| Board of Building Standards and Appeals | | \$ | 312,450 |
| I Personnel and Related Expenses | \$ | 271,731 | |
| II Other Expenses | | 40,719 | |

| | | | |
|----------------------------------|----|---------|---------|
| Board of Zoning Appeals | | \$ | 281,391 |
| I Personnel and Related Expenses | \$ | 252,095 | |
| II Other Expenses | | 29,296 | |

| | | | |
|----------------------------------|----|-----------|-----------|
| Civil Service Commission | | \$ | 2,031,486 |
| I Personnel and Related Expenses | \$ | 1,309,648 | |
| II Other Expenses | | 721,838 | |

| | | | |
|----------------------------------|----|-----------|-----------|
| Community Relations Board | | \$ | 3,159,005 |
| I Personnel and Related Expenses | \$ | 2,296,464 | |
| II Other Expenses | | 862,541 | |

Appropriation Ordinance



| | | | |
|--|----|-----------|---------------------------------|
| City Planning Commission | | \$ | 3,745,907 |
| I Personnel and Related Expenses | \$ | | 2,578,363 |
| II Other Expenses | | | 1,167,544 |
| | | | |
| Boxing and Wrestling Commission | | \$ | 31,792 |
| I Personnel and Related Expenses | \$ | | 31,792 |
| | | | |
| Office of Sustainability | | \$ | 1,440,763 |
| I Personnel and Related Expenses | \$ | | 1,063,439 |
| II Other Expenses | | | 377,324 |
| | | | |
| Office of Equal Opportunity | | \$ | 1,440,303 |
| I Personnel and Related Expenses | \$ | | 1,101,152 |
| II Other Expenses | | | 339,151 |
| | | | |
| Office of Prevention, Intervention & Opportunity | | \$ | 5,031,213 |
| I Personnel and Related Expenses | \$ | | 2,112,728 |
| II Other Expenses | | | 2,918,485 |
| | | | |
| Office of Budget & Management | | \$ | 787,449 |
| I Personnel and Related Expenses | \$ | | 771,335 |
| II Other Expenses | | | 16,114 |
| | | | |
| Office of Professional Standards | | \$ | 2,069,462 |
| I Personnel and Related Expenses | \$ | | 1,715,952 |
| II Other Expenses | | | 353,510 |
| | | | |
| Police Review Board | | \$ | 239,745 |
| I Personnel and Related Expenses | \$ | | 168,411 |
| II Other Expenses | | | 71,334 |
| | | | |
| Community Police Commission | | \$ | 2,214,158 |
| I Personnel and Related Expenses | \$ | | 887,398 |
| II Other Expenses | | | 1,326,760 |
| | | | |
| TOTAL GENERAL GOVERNMENT | | \$ | <u><u>36,501,612</u></u> |



Appropriation Ordinance

DEPARTMENT OF AGING

| | | | |
|----------------------------------|----|-----------|-----------|
| Department of Aging | | \$ | 2,046,674 |
| I Personnel and Related Expenses | \$ | 1,356,319 | |
| II Other Expenses | | 690,355 | |

TOTAL DEPARTMENT OF AGING \$ 2,046,674

DEPARTMENT OF HUMAN RESOURCES

| | | | |
|----------------------------------|----|-----------|-----------|
| Department of Human Resources | | \$ | 6,143,681 |
| I Personnel and Related Expenses | \$ | 3,033,007 | |
| II Other Expenses | | 3,110,674 | |

TOTAL DEPARTMENT OF HUMAN RESOURCES \$ 6,143,681

DEPARTMENT OF LAW

| | | | |
|----------------------------------|----|------------|------------|
| Department of Law | | \$ | 20,157,828 |
| I Personnel and Related Expenses | \$ | 10,983,192 | |
| II Other Expenses | | 9,174,636 | |

TOTAL DEPARTMENT OF LAW \$ 20,157,828

DEPARTMENT OF FINANCE

| | | | |
|----------------------------------|----|-----------|-----------|
| Finance Administration | | \$ | 1,448,208 |
| I Personnel and Related Expenses | \$ | 1,229,067 | |
| II Other Expenses | | 219,141 | |

| | | | |
|----------------------------------|----|-----------|-----------|
| Division of Accounts | | \$ | 2,714,981 |
| I Personnel and Related Expenses | \$ | 1,761,639 | |
| II Other Expenses | | 953,342 | |

| | | | |
|--------------------------------------|----|-----------|-----------|
| Division of Assessments and Licenses | | \$ | 4,958,485 |
| I Personnel and Related Expenses | \$ | 3,500,107 | |
| II Other Expenses | | 1,458,378 | |

| | | | |
|----------------------------------|----|---------|---------|
| Division of Treasury | | \$ | 964,677 |
| I Personnel and Related Expenses | \$ | 811,800 | |
| II Other Expenses | | 152,877 | |

| | | | |
|------------------------------------|----|---------|---------|
| Division of Purchases and Supplies | | \$ | 907,802 |
| I Personnel and Related Expenses | \$ | 872,408 | |
| II Other Expenses | | 35,394 | |



| | | | |
|---|----|---------------|------------------------------|
| Bureau of Internal Audit | | \$ | 1,215,073 |
| I Personnel and Related Expenses | \$ | | 613,452 |
| II Other Expenses | | | 601,621 |
| Division of Financial Reporting and Control | | \$ | 1,947,899 |
| I Personnel and Related Expenses | \$ | | 1,790,197 |
| II Other Expenses | | | 157,702 |
| Information Systems Services | | \$ | 19,579,561 |
| I Personnel and Related Expenses | \$ | | 5,755,886 |
| II Other Expenses | | | 13,823,675 |
| Division of Risk Management | | \$ | 1,356,889 |
| I Personnel and Related Expenses | \$ | | 825,389 |
| II Other Expenses | | | 531,500 |
| TOTAL DEPARTMENT OF FINANCE | | \$ | <u>35,093,575</u> |

DEPARTMENT OF PUBLIC HEALTH

| | | | |
|---|----|---------------|------------------------------|
| Public Health Administration | | \$ | 2,521,023 |
| I Personnel and Related Expenses | \$ | | 2,016,329 |
| II Other Expenses | | | 504,694 |
| Division of Health | | \$ | 5,882,200 |
| I Personnel and Related Expenses | \$ | | 2,649,181 |
| II Other Expenses | | | 3,233,019 |
| Division of Environment | | \$ | 2,585,263 |
| I Personnel and Related Expenses | \$ | | 2,061,926 |
| II Other Expenses | | | 523,337 |
| Division of Air Quality | | \$ | 1,256,008 |
| I Personnel and Related Expenses | \$ | | 773,086 |
| II Other Expenses | | | 482,922 |
| Division of Health, Equity and Social Justice | | \$ | 2,026,541 |
| I Personnel and Related Expenses | \$ | | 1,058,124 |
| II Other Expenses | | | 968,417 |
| TOTAL DEPARTMENT OF PUBLIC HEALTH | | \$ | <u>14,271,035</u> |



Appropriation Ordinance

DEPARTMENT OF PUBLIC SAFETY

| | | | |
|--|----|-------------|-------------|
| Public Safety Administration | | \$ | 6,076,955 |
| I Personnel and Related Expenses | \$ | 4,525,098 | |
| II Other Expenses | | 1,551,857 | |
| Division of Police | | \$ | 230,580,747 |
| I Personnel and Related Expenses | \$ | 214,184,921 | |
| II Other Expenses | | 16,395,826 | |
| Division of Fire | | \$ | 114,604,597 |
| I Personnel and Related Expenses | \$ | 109,588,362 | |
| II Other Expenses | | 5,016,235 | |
| Division of Emergency Medical Services | | \$ | 36,461,249 |
| I Personnel and Related Expenses | \$ | 31,667,300 | |
| II Other Expenses | | 4,793,949 | |
| Division of Animal Control Services | | \$ | 3,754,933 |
| I Personnel and Related Expenses | \$ | 2,896,580 | |
| II Other Expenses | | 858,353 | |
| Division of Correction | | \$ | 4,060,145 |
| I Personnel and Related Expenses | \$ | 308,061 | |
| II Other Expenses | | 3,752,084 | |
| Police Inspector General | | \$ | 162,442 |
| I Personnel and Related Expenses | \$ | 149,992 | |
| II Other Expenses | | 12,450 | |
| Department of Justice | | \$ | 4,663,519 |
| I Personnel and Related Expenses | \$ | 1,386,379 | |
| II Other Expenses | | 3,277,140 | |

TOTAL DEPARTMENT OF PUBLIC SAFETY \$ 400,364,587

DEPARTMENT OF PUBLIC WORKS

| | | | |
|---|----|-----------|-----------|
| Division of Public Works Administration | | \$ | 3,141,348 |
| I Personnel and Related Expenses | \$ | 2,799,552 | |
| II Other Expenses | | 341,796 | |



| | | | |
|--|----|-----------|-------------------|
| Division of Recreation | | \$ | 18,851,568 |
| I Personnel and Related Expenses | \$ | | 11,623,622 |
| II Other Expenses | | | 7,227,946 |
| | | | |
| Division of Parking Facilities-On Street | | \$ | 1,132,287 |
| I Personnel and Related Expenses | \$ | | 1,045,077 |
| II Other Expenses | | | 87,210 |
| | | | |
| Division of Property Management | | \$ | 10,151,344 |
| I Personnel and Related Expenses | \$ | | 7,125,083 |
| II Other Expenses | | | 3,026,261 |
| | | | |
| Division of Park Maintenance and Properties | | \$ | 21,644,141 |
| I Personnel and Related Expenses | \$ | | 12,219,139 |
| II Other Expenses | | | 9,425,002 |
| | | | |
| Division of Waste Collection & Disposal | | \$ | 38,107,897 |
| I Personnel and Related Expenses | \$ | | 18,962,566 |
| II Other Expenses | | | 19,145,331 |
| | | | |
| Division of Traffic Engineering | | \$ | 4,440,473 |
| I Personnel and Related Expenses | \$ | | 3,259,548 |
| II Other Expenses | | | 1,180,925 |
| | | | |
| TOTAL DEPARTMENT OF PUBLIC WORKS | | \$ | 97,469,058 |
| | | | |
| DEPART OF COMM. DEVELOPMENT DIRECTOR'S OFFICE | | | |
| Community Development Director's Office | | \$ | 2,506,802 |
| I Personnel and Related Expenses | \$ | | 688,857 |
| II Other Expenses | | | 1,817,945 |
| | | | |
| TOTAL DEPARTMENT OF COMM. DEVELOPMENT | | \$ | 2,506,802 |
| | | | |
| DEPARTMENT OF BUILDING AND HOUSING | | | |
| Building and Housing Director's Office | | \$ | 4,717,286 |
| I Personnel and Related Expenses | \$ | | 3,107,351 |
| II Other Expenses | | | 1,609,935 |



Appropriation Ordinance

| | | | |
|---|----|------------|--------------------|
| Division of Code Enforcement | | \$ | 10,587,157 |
| I Personnel and Related Expenses | \$ | 10,176,807 | |
| II Other Expenses | | 410,350 | |
| | | | |
| Division of Construction Permit | | \$ | 2,041,826 |
| I Personnel and Related Expenses | \$ | 2,011,826 | |
| II Other Expenses | | 30,000 | |
| | | | |
| TOTAL DEPARTMENT OF BUILDING AND HOUSING | | \$ | 17,346,269 |
| | | | |
| DEPARTMENT OF ECONOMIC DEVELOPMENT | | | |
| Economic Development | | \$ | 2,890,918 |
| I Personnel and Related Expenses | \$ | 2,821,209 | |
| II Other Expenses | | 69,709 | |
| | | | |
| TOTAL DEPARTMENT OF ECONOMIC DEVELOPMENT | | \$ | 2,890,918 |
| | | | |
| NONDEPARTMENTAL | | | |
| County Auditor Deductions | | \$ | 1,900,000 |
| II Other Expenses | \$ | 1,900,000 | |
| | | | |
| Other Administrative | | \$ | 28,234,258 |
| I Personnel and Related Expenses | \$ | 6,203,398 | |
| II Other Expenses | | 22,030,860 | |
| | | | |
| Transfers to Other Funds | | \$ | 57,945,882 |
| II Other Expenses | \$ | 57,945,882 | |
| | | | |
| TOTAL NONDEPARTMENTAL | | \$ | 88,080,140 |
| | | | |
| TOTAL EXECUTIVE BRANCH | | \$ | 722,872,179 |
| | | | |
| TOTAL GENERAL FUND | | \$ | 779,212,735 |
| | | | |
| SPECIAL REVENUE FUND | | | |
| Restricted Income Tax Fund | | \$ | 61,700,000 |
| II Other Expenses | \$ | 61,700,000 | |
| | | | |
| Payroll Reserve Fund | | \$ | 17,000,000 |
| II Other Expenses | \$ | 17,000,000 | |



| | | | |
|---|----|-----------|--------------------|
| Street Construction, Maintenance & Repair Fund | | \$ | 42,926,600 |
| I Personnel and Related Expenses | \$ | | 24,323,494 |
| II Other Expenses | | | 18,603,106 |
| | | | |
| Schools Recreation & Cultural Activities Fund | | \$ | 1,125,000 |
| II Other Expenses | \$ | | 1,125,000 |
| | | | |
| Division of Public Auditorium & Stadium-Stadium | | \$ | 15,898,532 |
| II Other Expenses | \$ | | 15,898,532 |
| | | | |
| TOTAL SPECIAL REVENUE FUNDS | | \$ | 138,650,132 |

DEBT SERVICE FUND

| | | | |
|---------------------------------|----|-----------|-------------------|
| Sinking Fund Commission | | \$ | 90,589,192 |
| III Debt Service | \$ | | 90,589,192 |
| | | | |
| TOTAL DEBT SERVICE FUNDS | | \$ | 90,589,192 |

INTERNAL SERVICE FUND

| | | | |
|---|----|----|------------|
| Sinking Fund Commission | | \$ | 1,046,573 |
| I Personnel and Related Expenses | \$ | | 293,203 |
| II Other Expenses | \$ | | 753,370 |
| | | | |
| Information Systems Services-Telephone Exchange | | \$ | 15,797,033 |
| I Personnel and Related Expenses | \$ | | 2,223,916 |
| II Other Expenses | | | 13,573,117 |
| | | | |
| Radio | | \$ | 4,839,882 |
| I Personnel and Related Expenses | \$ | | 773,254 |
| II Other Expenses | | | 4,066,628 |
| | | | |
| Division of Motor Vehicle Maintenance | | \$ | 25,400,601 |
| I Personnel and Related Expenses | \$ | | 7,326,077 |
| II Other Expenses | | | 18,074,524 |
| | | | |
| Division of Printing and Reproduction | | \$ | 2,899,143 |
| I Personnel and Related Expenses | \$ | | 1,165,504 |
| II Other Expenses | | | 1,733,639 |



Appropriation Ordinance

| | | | |
|--------------------------------------|----|-------------|--------------------|
| City Storeroom and Central Warehouse | | \$ | 618,569 |
| I Personnel and Related Expenses | \$ | 78,069 | |
| II Other Expenses | | 540,500 | |
| Health Self Insurance | | \$ | 103,000,000 |
| II Other Expenses | \$ | 103,000,000 | |
| Prescription Self Insurance | | \$ | 22,500,000 |
| II Other Expenses | \$ | 22,500,000 | |
| TOTAL INTERNAL SERVICE FUNDS | | \$ | 176,101,801 |

ENTERPRISE FUNDS

DEPARTMENT OF PUBLIC UTILITIES

| | | | |
|---|----|-------------|--------------------|
| Utilities Administration | | \$ | 8,907,797 |
| I Personnel and Related Expenses | \$ | 7,786,941 | |
| II Other Expenses | | 1,120,856 | |
| Division of Fiscal Control | | \$ | 8,668,806 |
| I Personnel and Related Expenses | \$ | 8,024,384 | |
| II Other Expenses | | 644,422 | |
| Division of Water | | \$ | 382,916,888 |
| I Personnel and Related Expenses | \$ | 95,636,100 | |
| II Other Expenses | | 287,280,788 | |
| Division of Water Pollution Control | | \$ | 42,105,590 |
| I Personnel and Related Expenses | \$ | 13,582,587 | |
| II Other Expenses | | 28,523,003 | |
| Division of Cleveland Public Power | | \$ | 213,908,556 |
| I Personnel and Related Expenses | \$ | 28,584,665 | |
| II Other Expenses | | 185,323,891 | |
| TOTAL DEPARTMENT OF PUBLIC UTILITIES | | \$ | 656,507,637 |



DEPARTMENT OF PORT CONTROL

Divisions of Cleveland Hopkins & Burke Lakefront

| | | |
|----------------------------------|---------------|----------------|
| Airports - Operations | | \$ 185,415,029 |
| I Personnel and Related Expenses | \$ 41,706,912 | |
| II Other Expenses | 143,708,117 | |

| | | |
|---|--|-----------------------|
| TOTAL DEPARTMENT OF PORT CONTROL | | \$ 185,415,029 |
|---|--|-----------------------|

DEPARTMENT OF PUBLIC WORKS

| | | |
|----------------------------------|--------------|--------------|
| Division of Cemeteries | | \$ 2,145,871 |
| I Personnel and Related Expenses | \$ 1,577,319 | |
| II Other Expenses | 568,552 | |

| | | |
|----------------------------------|-----------|--------------|
| Golf Course Fund | | \$ 2,568,190 |
| I Personnel and Related Expenses | \$ — | |
| II Other Expenses | 2,568,190 | |

| | | |
|---|--------------|--------------|
| Division of Parking Facilities-Off Street Parking | | \$ 9,507,816 |
| I Personnel and Related Expenses | \$ 1,710,448 | |
| II Other Expenses | 7,797,368 | |

| | | |
|----------------------------------|--------------|--------------|
| Division of Public Auditorium | | \$ 3,361,457 |
| I Personnel and Related Expenses | \$ 1,672,517 | |
| II Other Expenses | 1,688,940 | |

| | | |
|----------------------------------|------------|--------------|
| Division of West Side Market | | \$ 1,999,717 |
| I Personnel and Related Expenses | \$ 704,776 | |
| II Other Expenses | 1,294,941 | |

| | | |
|---|--|----------------------|
| TOTAL DEPARTMENT OF PUBLIC WORKS | | \$ 19,583,051 |
|---|--|----------------------|

| | | |
|-------------------------------|--|-----------------------|
| TOTAL ENTERPRISE FUNDS | | \$ 861,505,717 |
|-------------------------------|--|-----------------------|

AGENCY FUND

| | | |
|----------------------------------|--------------|---------------|
| Central Collection Agency | | \$ 14,156,471 |
| I Personnel and Related Expenses | \$ 9,185,046 | |
| II Other Expenses | 4,971,425 | |

| | | |
|--------------------------|--|----------------------|
| TOTAL AGENCY FUND | | \$ 14,156,471 |
|--------------------------|--|----------------------|



Accrual Accounting - Method of accounting in which liabilities are reported in the year in which they occur regardless of when payment is made and revenue must be reported in the year in which the services are provided.

Agency Funds - Are used to account for assets held by the City as an agent for individuals, private organizations and other governments. The Agency Funds are custodial in nature (assets equal liabilities) and do not have a measurement focus. However, the accrual basis of accounting is used to recognize receivables and payables. The City's more significant Agency Funds are used to account for Municipal Court and income tax collections for other municipalities.

Appropriation - Money authorized by formal legal action (City Council Ordinance) to be used for a specific purpose.

Assessed Value - The dollar value assigned to a property for purposes of measuring applicable taxes. In Cleveland the property tax equates to 35% of the appraised value.

Attrition - The loss of personnel in employment through resignation, retirement, etc.

Bed Tax - A levy imposed by the City Government on hotel stays within its jurisdiction.

Bond - A long-term IOU or promise to pay. It is a promise to repay a specific amount of money (the face amount of the bond) on a particular date (the maturity date). Bond proceeds are primarily used to finance capital projects.

Bond Ratings - A grade given to bonds that indicates the bond issuer's financial strength or it's the ability to pay a bond's principal and interest in a timely fashion. City ratings are from Moody's Investors Service, Standard & Poor's, and Fitch.

Budget - A plan of financial activity for a specified fiscal year indicating all planned revenues and appropriations for the year.

Budget Basis - Method of accounting in which revenues are recorded when received in cash, and expenditures are recorded when paid in cash or encumbered.

CCA - Central Collection Agency

CMSD - Cleveland Metropolitan School District

COC - City of Cleveland

CPI - Consumer Price Index

CRB - Community Relations Board

CSB - Cleveland Small Businesses

CWD - Cleveland Water Department

Capital Improvement Program (CIP) - The City developed a comprehensive 5 year plan which classifies and prioritizes capital projects by function. See page 24 for details.

Capital Outlay - Expenditures which cost more than \$5,000 or have a useful life of at least 5 years. See page 24 for details.

Capital Projects - The construction, rehabilitation or acquisition of fixed assets or permanent improvements.

Carry-Forward Balance - An amount of cash in excess of all financial obligations at the end of a fiscal year and recognized as such at the beginning of the following year.

Cash Basis - Method of accounting in which transactions are recognized only when cash is received or disbursed.

Categorical Grant - Funds given through an agency of the Federal or State government with administrative regulation attached and received after an application and contract. This grant type is aimed at accomplishing a special purpose in a content area or to address a specific target group.

Certificates of Participation (COPS) - A certificate of participation (which looks very much like a bond) represents an undivided interest in the payments made by a public agency pursuant to a lease financing (or an installment purchase agreement).

Community Development Block Grant (CDBG) - United States Department of Housing and Urban Development (HUD) grant that is used to provide decent housing and a suitable living environment, and to expand economic opportunities. This program is targeted principally for persons earning less than the median family income and / or activities that will prevent or eliminate slums and blight.

Comprehensive Annual Financial Report (CAFR) - The report is the annual publication of the City's financial condition at conclusion of the fiscal year. The report is prepared to conform to Generally Accepted Accounting Principles (GAAP) for governmental units and presentation of the financial data in conformity with the Adopted Budget.

Contractual Services - Services provided under a contract subject to obtaining competitive quotations or bids.

DPC - The Department of Port Control

Debt Service - The cost of paying principal and interest on borrowed money according to a predetermined payment schedule.

Decertification - The withdrawal of financial obligation.

Defeasance of Debt - A rendering void; the voiding of a contract. Methods / tools by which an outstanding bond issue can be made void, both legally and financially usually accomplished by a refunding transaction.

Department - The highest level of formal organization in the City, headed by a director who has overall responsibility for the performance of a service or work type in all related divisions.

Division - The second level of organization within the City; it is part of a Department and headed by a Commissioner, who administers a set of programs to accomplish specific City services.

EMS - Emergency Medical Service

Economic Indicator - A piece of economic data, usually of macroeconomic scale, that is used by investors to interpret current or future investment possibilities and judge the overall health of an economy. Economic



Glossary

indicators can potentially be anything the investor chooses, but specific pieces of data released by government and non-profit organizations have become widely followed.

Encumbrance - Commitment of funds related to an as yet imperforate contract for goods or services.

Enterprise Funds - are used to account for operations that are financed and operated in a manner similar to private business enterprises, where the intent of the governing body is that the costs of providing goods and services to the general public on a continuing basis be financed or recovered primarily through user charges.

Expenditure Recovery - The reimbursement of money from one funding source to another in which the reimbursing entity has an interest in the purchase of the goods or services.

Expenditures - Dispensing of available resources for the purpose of accomplishing a specific goal or objective.

FBE - Female Business Enterprises

Fee - A charge to the party who only benefits directly from the City's service, such as individual building permit fees.

Fiscal Year - A twelve month period (January 1 through December 31) at the beginning of which the city implements a new budget based on expected revenues and expenditures, and at the end of which the city determines its financial position and the results of its operations.

Fund - An accounting entity with a self-balancing set of accounts designated for a particular purpose.

Fund Balance - The balance in a fund remaining from all revenues, expenditures and carryover funds that is subject to future appropriation.

GIS - Geographic Information System

General Bond Ordinance - A general obligation bond is a common type of municipal bond that is secured by a state or local government's pledge to use legally available resources, including tax revenues, to repay bond holders. The issuance and sale of all bonds or notes of the City is governed by "PART ONE: ADMINISTRATIVE CODE, TITLE XIII: FISCAL MANAGEMENT, CHAPTER 177 - BONDS AND NOTES" of the City Ordinances.

General Fund - The General Fund is the general operating fund of the City. It is used to account for all financial resources, except those required to be accounted for in another fund.

General Obligation (G.O.) Bond - are backed by the full faith and credit of the City. Such bonds are payable from ad valorem property taxes levied within the limitations provided by law, irrespective of whether such bonds are secured by other receipts of the City in addition to such ad valorem property taxes.

Generally Accepted Accounting Principals (GAAP) - A widely accepted set of rules, conventions, standards, and procedures for reporting financial information, as established by the Financial Accounting Standards Board.

Government Finance Officers Association (GFOA) - a professional association of approximately 17,500 state, provincial, and local government finance officers in the United States and Canada who's purpose is to enhance and promote the professional management of governments for the public benefit by identifying and developing financial policies and best practices and promoting their use through education, training, facilitation of member networking, and leadership.

Grant - A contribution by a government or other organization to support a particular function.

Grant Match - City funds, private funds, or in-kind services required to be contributed or raised by the receiving entity for the purpose of matching funds obtained from Federal and State grant programs.

Inter-fund Subsidies - A grant of money from one fund to another to assist in operations which have been deemed advantageous to the public.

Internal Service Funds - Are used to account for the financing of goods or services provided by one department or division to other departments or divisions or to other governments on a cost-reimbursement basis. The City's most significant Internal Service Funds are used to account for Motor Vehicle Maintenance, Municipal Income Tax Administration and the Worker's Compensation Reserve.

LEED - Leadership in Energy and Environmental Design

LPE - Local Producer Enterprises

MBE - Minority Business Enterprises

Maturity - Refers to the final payment date of a loan or other financial instrument.

Modified Accrual Accounting - A basis of Accounting according to which (1) revenues are recognized in the accounting period in which they become available and measurable and (2) expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except for un-matured interest on general long-term debt and certain similar accrued obligations, which should be recognized when due.

OBC - Ohio Building Code

OBM - Office of Budget & Management

ODOT - Ohio Department of Transportation

OEO - Office of Equal Opportunity

Object Code - Identifies the reason for which the appropriation (money) will be spent, i.e. electricity, asphalt, etc.

Operating Budget - Plan of current program expenditures and the proposed means of financing them.

Program - Service performed by division representing the purpose of funds spent.

Property Tax (Ad Valorem) - Ad Valorem is Latin for "according to value". Municipal property owners have their property assessed on a periodic basis by a public tax assessor and assessed value is then used to compute an annual tax, which is levied on the owner.

Proprietary Funds - A set of segregated revenue and expenditure accounts, set up for the purpose of showing net income, financial position, and changes in financial position. Enterprise Fund and the Internal Service Fund are Proprietary Funds.

Receipts - Cash recognized upon collection.



Glossary

Reserve Fund - The City of Cleveland's current policy is to maintain a General Fund operating reserve of 5 percent of the total General Fund Operating budget.

Restricted Income Tax Fund (RIT) - Revenue legislation for the support of Debt and ongoing General Fund Capital expenses from allocating 1/9 of the General Fund Income Tax for this purpose.

Revenues - Anticipated income.

Revenue Bonds - A revenue bond is a special type of municipal bond distinguished by its guarantee of repayment solely from revenues generated rather than from a tax.

SC2019 - Sustainable Cleveland 2019

SUBE - Sustainable Urban Business Enterprises

Self Generated Revenue - Income generated by means of fees or charges for services rendered by a division.

Sinking Fund Ordinance - A fund set up and accumulated by regular deposits for paying off the principal on a debt or for other specified purposes. The City's Sinking Fund Commission was established by "PART ONE: ADMINISTRATIVE CODE, TITLE XIII: FISCAL MANAGEMENT, CHAPTER 179 - SINKING FUND" of the City Ordinances. The Commission, consisting of the Mayor, the Director of Finance, and the President of the Council, was established pursuant to Section 110 of the Charter of the City of Cleveland to manage and control the Sinking Fund in the manner provided by ordinance and by general law to the extent not provided by ordinance.

Source - Identifies a broad category of origin of receipts i.e., Local Taxes, Licenses and Permits, Sales and Charges for Service.

Special Revenue Funds - are used to account for revenues derived from specific taxes, grants or other restricted revenue sources. The uses and limitations of each Special Revenue Fund is specified by legal, regulatory or administrative provisions. These funds include most major federal and state grants.

Subordinate Income Tax (SIT) - Debt instruments which pledge the full faith and credit of the City as the primary source of repayment. They are generally used for capital projects associated with the provision of basic services

Taxes - Compulsory charges levied by a government to finance services performed for the common benefit of people. This term does not include specific charges made against particular persons or property for current or permanent benefit, such as special assessments.

Transfers In - Revenue generated and transferred from other sub funds (i.e., land sales, Rainy Day Fund, Economic Development Funds, etc.)

Turnover - The loss and gain of personnel in employment.

Type - Reflects the detailed source of revenue, i.e., Income Tax, Building Licenses, Permits, Rental of City Property, etc.

Unencumbered Balance - An amount of cash free of financial obligation and available for expense.

User Fees - Charges for services rendered or for goods provided.



Worker Adjustment & Retraining Notification Act (WARN) - The WARN act provides protection to workers, their families and communities by requiring employers to provide notification 60 calendar days in advance of plant closings and mass layoffs. WARN Notices are provided by employers to the Ohio Department of Job and Family Services, Bureau of WIOA, Rapid Response Section.

Workforce Innovation and Opportunity Act (WIOA) - The Workforce Innovation and Opportunity Act of 1998 provides a framework to ensure coordination of workforce development activities, under five separate titles: Job Training / Adult Education / Wagner-Peyser / Vocational Rehab / General Provisions. The act also maintains separate funding streams for Adults, Dislocated Workers, and Youths.



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OFFICE OF THE MAYOR

Justin M. Bibb Mayor

COUNCIL AND CLERK OF COUNCIL

Blaine A. Griffin Council President
All members of Cleveland City Council

DEPARTMENT OF FINANCE

Ahmed Abonamah Chief Financial Officer and Director of Finance

OFFICE OF BUDGET AND MANAGEMENT

Nicole Gallagher Budget Administrator
Tina Magistro Deputy Budget Administrator
Joanna Henderson Senior Budget and Management Analyst
Michele Reese Budget and Management Analyst
Daniel Hinkel Budget and Management Analyst
Carter Van Fossen Project Specialist

SUPPORT

Division of Printing Desktop Publishing and Printing Support
Project Coordinator - Anne Tillie Data collection, editing, organizational charts, metrics
Urban Analytics & Innovation Output metrics

OFFICES

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REFERENCE DOCUMENTS

* Current statistical community and consumer data was pulled from a number of sources including the following:

- 2022 Comprehensive Annual Financial Report
- Bureau of Labor Statistics
- Department of Commerce
- Ohio Labor Market Information; Leading Indicators



City of Cleveland

Mission Statement

To inspire confidence by delivering reliable, efficient city services and creating the conditions for all members of our community to thrive.